District of Columbia Water and Sewer Authority

Board of Directors

DC Retail Water and Sewer Rates Committee

October 20, 2026 / 10:00 am

Microsoft Teams meeting
Click here to join the meeting
Meeting ID: 256 759 344 900 672 Passcode: Mr3dB7cL

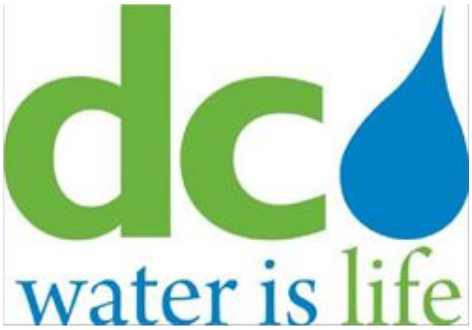
Call in (audio only) +1 202-753-6714,,26178521#
Phone Conference ID: 261 785 21#

1. **Call to Order** ..... Rachna Bhatt, Chairperson
2. **Roll Call** ..... Debra Mathis, Acting Board Secretary
3. **Monthly Report to DC Retail Water & Sewer Rates Committee** (Attachment A) ..... Syed Khalil
4. **Path to the Future: CIP Scenario Impacts** (Attachment B) ..... Lola Oyeyemi & Moussa Wone
5. **DC Retail Water and Sewer Rates Committee Workplan** (Attachment C) ..... Lola Oyeyemi
   - FY 2026 DC Retail Rates Committee Workplan
   - FY 2027 DC Retail Rates Committee Workplan
6. **Agenda for November 24, 2026, Committee Meeting** (Attachment D) ..... Rachna Bhatt
7. **Other Business** ..... Rachna Bhatt
8. **Executive Session***
9. **Adjournment** ..... Rachna Bhatt

This meeting is governed by the Open Meetings Act. Please address any questions or complaints arising under this meeting to the Office of Open Government at opengovoffice@dc.gov.

*The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss certain matters, including but not limited to: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); terms for negotiating a contract, including an employment contract, under D.C. Official Code § 2-575(b)(2); obtain legal advice and preserve attorney-client privilege or settlement terms under D.C. Official Code § 2-575(b)(4)(A); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security matters under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2-575(b)(10); third-party proprietary matters under D.C. Official Code § 2-575(b)(11); train and develop Board members and staff under D.C. Official Codes § 2-575(b)(12); adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters or violations of laws or regulations where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14); and other matters provided under the Act.

ATTACHMENT A



Fiscal Year 2026

Monthly Report to DC Retail Water and Sewer Rates Committee

Period Ending September 30, 2026

DEPARTMENT OF FINANCE

Lola Oyeyemi, CFO & EVP, Finance, Procurement & Compliance
Syed Khalil, Vice President, Rates & Revenue

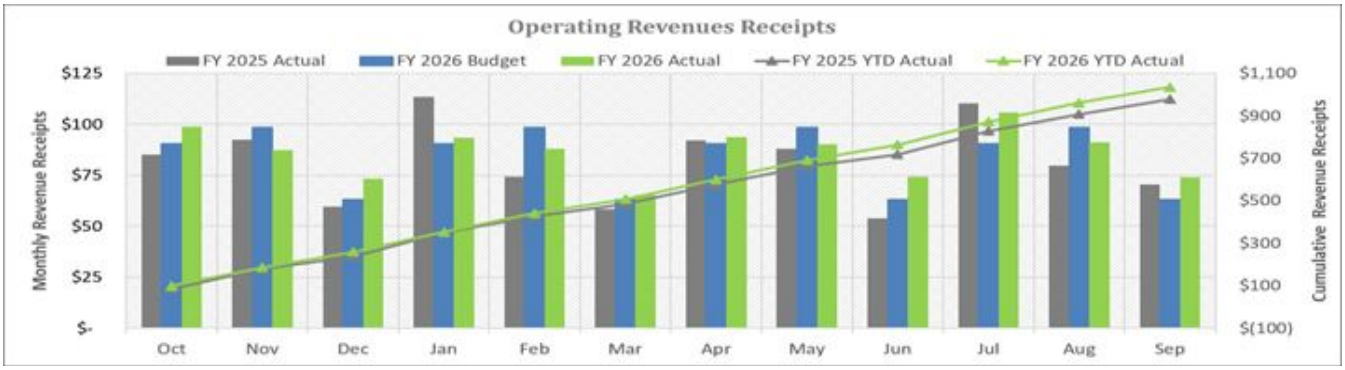
Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Operating Revenues ($000's)

FY 2025 Actual		FY 2026 Year-to-Date Performance				
Total Annual	CATEGORY	Revised Annual Budget	YTD Actual	% of Budget	Variance $ Fav(Unfav)	Variance % Fav(Unfav)
$576,751	Residential / Commercial / Multi-Family	$582,965	$608,927	104.5%	$25,962	4.5%
92,625	Federal	99,339	100,256	100.9%	917	0.9%
25,727	Municipal (DC Govt.)	27,259	28,553	104.7%	1,294	4.7%
14,990	DC Housing Authority	15,176	13,475	88.8%	(1,701)	(11.2%)
24,479	Metering Fee	24,400	24,532	100.5%	132	0.5%
43,382	Water System Replacement Fee (WSRF)	42,717	43,621	102.1%	904	2.1%
114,341	Wholesale	124,219	123,021	99.0%	(1,198)	(1.0%)
24,989	PILOT/ROW	24,156	25,294	104.7%	1,138	4.7%
61,225	All Other	67,963	67,977	100.0%	14	0.0%
$978,509	**TOTAL**	**$1,008,194**	**$1,035,656**	**102.7%**	**$27,462**	**2.7%**

* Residential, Commercial & Multi-family receipts include credits for Oct-25 to Sep-26 for District's CAP3 ($7,433.18) and Non-profit Relief Program ($768,773.17).



VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

At the end of September 2026, cash receipts totaled $1,035.7 million, or 102.7 percent of the FY 2026 Revised Budget. Several categories of customers make payments on a quarterly basis, including the Federal Government (which made their fourth quarterly payment in July 2026), and Wholesale customers (who made their fourth quarterly payment in August).

Favorable Variances	*Unfavorable Variances*
Residential, Commercial, and Multi-Family – Receipts for this category are higher at $608.9 million or 104.5 percent of the revised budget due to higher CRIAC and slightly higher monthly consumption during summer months as compared to the revised budget. September 2026 receipts were higher by $13.1 million as compared to the monthly revised budget of $48.6 million mainly due to collection from CXS ($0.7M), Georgetown Univ ($1.3M), Howard Univ ($1.7M) Brook Oak Properties ($0.4M), Peoples Cooperative ($0.1M), and Tax Sales ($0.1M). *Federal* - Receipts total $100.3 million or 100.9 percent of the revised budget. The Federal government made its fourth quarter payment in July 2026. *District Government* – Receipts total $28.6 million or 104.7 percent of the revised budget due to higher consumption. September 2026 receipts were slightly higher by $0.9 million as compared to the monthly revised budget of $2.3 million. *Metering Fee* – Receipts total at $24.5 million or 100.5 percent of the revised budget. *Water System Replacement Fee (WSRF)* – Actual receipts for WSRF totaled $43.6 million or 102.1 percent of the revised budget. PILOT/ROW – The receipts are slightly higher at $25.3 million or 104.7 percent of the revised budget. *Other Revenue* – Receipts totaled at $68.0 million or 100.0 percent of the revised budget. The receipts for Miscellaneous Revenue ($1.4 million), Washington Aqueduct Backwash ($0.9 million), Interest Earnings ($0.9 million), Developer Fees ($0.6 million), and IMA Indirect Cost Reimbursement for Capital Projects ($0.1 million) were slightly higher than the revised budget, whereas System Availability Fee (SAF) ($3.7 million) was lower than the revised budget.	*DC Housing Authority* – Receipts are lower at $13.5 million or 88.8 percent of the revised budget due to lower consumption than budgeted. September 2026 receipts were lower by $0.1 million as compared to the revised budget of $1.3 million. 65 properties have transitioned to the Residential category, and several properties have experienced higher-than-normal vacancy rates due to ongoing renovations. *Wholesale* – Actual receipts totaled $123.0 million, or 99.0 percent of the revised budget. The Town of Vienna is expected to make its third-quarter payment of $0.62 million in September 2026, but this payment was received on October 1, 2026 (FY 2027), which will be reflected in the next month's report. Potomac Interceptor (PI) receipts are approximately $1.2 million below budget, primarily due to lower flows and delay in $0.62 million payment from Town of Vienna.

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Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026
($ in millions)

Revenue Category	FY 2026 Revised Budget	FY 2026 Actual	Variance Favorable / (Unfavorable)		Actual % of Budget
Residential, Commercial, and Multi-family	$583.0	$608.9	$25.9	4.4%	104.4%
Federal	$99.3	$100.3	$1.0	0.9%	100.9%
District Government	$27.2	$28.6	$1.4	4.7%	104.7%
DC Housing Authority	$15.2	$13.5	($1.7)	-11.2%	88.8%
Customer Metering Fee	$24.4	$24.5	$0.1	0.5%	100.5%
Water System Replacement Fee (WSRF)	$42.7	$43.6	$0.9	2.1%	102.1%
Wholesale	$124.2	$123.0	($1.2)	-1.0%	99.0%
Right-of-Way Fee/PILOT	$24.2	$25.3	$1.1	4.7%	104.7%
Subtotal (before Other Revenues)	**$940.2**	**$967.7**	**$27.5**	**2.9%**	**102.9%**
IMA Indirect Cost Reimb. For Capital Projects	9.1	9.1	0.1	1.1%	100.0%
DC Fire Protection Fee	17.6	17.5	(0.0)	0.0%	99.4%
Stormwater (MS4)	1.0	1.0	0.0	0.0%	100.0%
Interest	13.4	14.3	0.9	6.7%	106.7%
Developer Fees (Water & Sewer)	9.0	9.6	0.6	6.7%	106.7%
System Availability Fee (SAF)	5.7	2.0	(3.7)	-64.9%	35.1%
Washington Aqueduct Backwash	3.1	4.0	0.9	29.0%	129.0%
Others	9.1	10.5	1.4	15.4%	115.4%
Subtotal	**$68.0**	**$68.0**	**$0.0**	**0.0%**	**100.0%**
Rate Stabilization Fund Transfer	$0.0	$0.0	$0.0	0.0%	0.0%
Other Revenue Subtotal	**$68.0**	**$68.0**	**$0.0**	**0.0%**	**100.0%**
Grand Total	**$1,008.2**	**$1,035.7**	**$27.5**	**2.7%**	**102.7%**

BREAKDOWN OF RETAIL RECEIPTS BY CUSTOMER CATEGORY
($ in 000's)

Customer Category	Water	Sewer	Clean Rivers IAC	Metering Fee	WSRF	Total
Residential	$51,096	$80,595	$33,958	$10,988	$9,957	$186,593
Commercial	103,215	116,860	40,605	7,154	17,032	284,866
Multi-family	65,482	100,716	16,400	3,779	8,469	194,847
Federal	36,400	41,378	22,478	1,538	5,676	107,470
District Govt	7,801	10,554	10,198	827	2,095	31,476
DC Housing Authority	4,917	7,284	1,274	245	392	14,111
Total:	**$268,911**	**$357,386**	**$124,913**	**$24,532**	**$43,621**	**$819,363**

Note: The breakdown of Collections into Residential, Commercial, & Multi-family and Water and sewer is approximate as it is based on percentages of historical data and does not take into account adjustments and timing differences

Clean Rivers IAC - Actual vs Budget
($ in 000's)

Customer Category	FY2026 Budget	FY 2026 Actual Received	Variance Favorable / <Unfavorable>	Variance % of YTD Budget	Actual % of Budget
Residential	$33,222	$33,958	736	2%	102%
Commercial	39,450	40,605	1,155	3%	103%
Multi-family	15,612	16,400	788	5%	105%
Federal	22,478	22,478	(0)	0%	100%
District Govt	9,892	10,198	306	3%	103%
DC Housing Authority	1,465	1,274	(191)	-13%	87%
Total:	**$122,119**	**$124,913**	**$2,794**	**2%**	**102%**

Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Retail Accounts Receivable (Delinquent Accounts)

The following tables show retail accounts receivable over 90 days (from the billing date) including a breakdown by customer class.

Greater Than 90 Days by Month

	$ in millions	# of accounts
September 30, 2012	$5.5	13,063
September 30, 2013	$4.9	11,920
September 30, 2014	$5.3	12,442
September 30, 2015	$6.5	11,981
September 30, 2016	$7.7	12,406
September 30, 2017	$8.4	11,526
September 30, 2018	$13.4	16,273
September 30, 2019	$10.6	8,744
September 30, 2020	$17.9	13,775
September 30, 2021	$26.3	13,065
September 30, 2022	$29.1	12,168
September 30, 2023	$28.0	10,420
September 30, 2024	$33.9	11,832
September 30, 2025	$33.4	11,414
October 31, 2025	$30.7	11,435
November 30, 2025	$30.7	11,946
December 31, 2025	$31.0	12,346
January 31, 2026	$32.0	12,405
February 28, 2026	$32.8	12,611
March 31, 2026	$31.0	12,130
April 30, 2026	$32.0	12,343
May 31, 2026	$31.3	12,390
June 30, 2026	$32.6	12,516
July 31, 2026	$33.0	12,458
August 31, 2026	$32.7	12,452
September 30, 2026	$31.6	12,308

Greater Than 90 Days by Customer

The overall delinquency balance decreased by $1.11 million in September 2026 compared to the prior month. Multi-Family delinquencies declined by $0.53 million, primarily driven by the resumption of disconnection activities and enhanced customer outreach efforts. Commercial delinquencies also decreased by $0.53 million.

Revenue recovery remains a strategic priority in October, with targeted efforts focused on reducing 90-day and greater delinquent balances. Continued Multifamily and Commercial mixed-use recovery efforts are expected to drive further reductions in aged receivables while encouraging customers to resolve outstanding balances through payment, payment arrangements, or available assistance programs. Customers are urged to take prompt action to avoid service interruption and support continued improvement in delinquency performance.

	Number of Accounts			Month of Aug (All Categories)				Total Delinquent				
				Active		Inactive		Aug		Sep		
	W & S	Impervious Only	Total No. of	No. of	Amount	No. of	Amount	No. of	Amount	No. of	Amount	
	a/c	a/c	a/c	a/c	($)	a/c	($)	a/c	($)	a/c	($)	%
Commercial	8,416	1,812	10,228	1,044	3,997,163	135	$630,169	1,163	$5,164,294	1,179	$4,627,332	15%
Multi-family	9,146	296	9,442	1,431	16,537,957	53	$369,833	1,509	$17,439,895	1,484	$16,907,790	53%
Single-Family Residential	108,269	1,850	110,119	9,461	9,835,863	184	$242,694	9,780	$10,119,339	9,645	$10,078,557	32%
Total	125,831	3,958	129,789	11,936	$30,370,983	372	$1,242,697	12,452	$32,723,528	12,308	$31,613,680	100%

Notes: Included in the above $31.6 (or 12,308 counts) of the DC Water Over 90 days delinquent accounts, $2,018,678.12 (or 963 accounts) represents Impervious only accounts over 90 days delinquent.
-Reportable delinquencies do not include balances associated with a long standing dispute between DC Water and a large commercial customer.
-Delinquent accounts (12,308) as a percentage of total accounts (129,789) is 9.5 percent.
-Delinquent impervious only accounts (963) as a percentage of total accounts (129,789) is 0.7 percent.
-Delinquent impervious only accounts (963) as a percentage of total delinquent accounts (12,308) are 7.8 percent.
-Delinquent impervious only accounts (963) as a percentage of total impervious only accounts (3,958) are 24.3 percent

Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Customer Arrears Data

Arrears by Customer Category:

Category	> 30 Days No. of Accounts	> 30 Days Delinquent Amount	> 60 Days No. of Accounts	> 60 Days Delinquent Amount	> 90 Days No. of Accounts	> 90 Days Delinquent Amount
Commercial	1,956	$7,678,159	1,384	$5,498,357	1,179	$4,627,332
Multi Family	2,161	21,380,075	1,685	18,660,635	1,484	16,907,790
Residential	19,885	13,538,550	12,688	11,415,287	9,645	10,078,557
Total	**24,002**	**$42,596,783**	**15,757**	**$35,574,279**	**12,308**	**$31,613,680**

Arrears by WARD for Residential Category:

Ward	> 30 Days No. of Accounts	> 30 Days Delinquent Amount	> 60 Days No. of Accounts	> 60 Days Delinquent Amount	> 90 Days No. of Accounts	> 90 Days Delinquent Amount
1	1,192	$694,707	692	$552,177	507	$474,074
2	444	247,748	244	198,952	175	165,581
3	673	283,226	304	199,501	212	162,166
4	3,479	2,122,526	2,078	1,741,735	1,523	1,517,303
5	3,968	2,605,780	2,513	2,206,131	1,880	1,952,433
6	1,086	620,612	654	513,614	470	445,104
7	5,782	4,531,682	3,925	3,930,701	3,036	3,525,198
8	3,261	2,432,268	2,278	2,072,477	1,842	1,836,699
Total	**19,885**	**$13,538,550**	**12,688**	**$11,415,287**	**9,645**	**$10,078,557**

CAP+, CAP, CAP2 and CAP3 Customers in Arrears*

Ward	> 30 Days No. of Accounts	> 30 Days Delinquent Amount	> 60 Days No. of Accounts	> 60 Days Delinquent Amount	> 90 Days No. of Accounts	> 90 Days Delinquent Amount
CAP+	1,163	$866,930	1,016	$792,921	915	$712,786
CAP	699	362,000	560	318,900	499	278,885
CAP2	73	30,462	53	26,149	47	22,133
CAP3	15	5,353	9	3,756	8	2,802
Total	**1,950**	**$1,264,746**	**1,638**	**$1,141,727**	**1,469**	**$1,016,606**

* Based on number of accounts that have been given credit in Sep 2026

CAP+ Customer Arrears by Ward*

Ward	> 30 Days No. of Accounts	> 30 Days Delinquent Amount	> 60 Days No. of Accounts	> 60 Days Delinquent Amount	> 90 Days No. of Accounts	> 90 Days Delinquent Amount
1	49	$31,829	44	$29,091	40	$24,803
2	7	4,397	7	4,133	7	3,589
3	8	5,459	6	5,006	5	4,755
4	176	117,311	152	107,727	135	97,049
5	237	179,648	207	163,663	189	148,855
6	52	42,684	44	39,760	43	36,107
7	403	311,557	355	283,273	318	253,609
8	231	174,046	201	160,268	178	144,020
Total	**1,163**	**$866,930**	**1,016**	**$792,921**	**915**	**$712,786**

* Based on number of accounts that have been given credit in Sep 2026

Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Customer Arrears Data

CAP Customer Arrears by Ward*

Ward	> 30 Days	> 30 Days	> 60 Days	> 60 Days	> 90 Days	> 90 Days
	No. of Accounts	Delinquent Amount	No. of Accounts	Delinquent Amount	No. of Accounts	Delinquent Amount
1	25	$14,407	18	$13,050	16	$11,170
2	5	1,120	5	1,066	5	932
3	3	3,950	3	3,804	3	3,284
4	88	57,233	70	50,880	63	43,535
5	152	64,564	118	57,473	103	49,723
6	23	11,769	19	10,428	17	9,767
7	257	130,327	202	114,210	179	99,526
8	146	78,630	125	67,989	113	60,949
Total	**699**	**$362,000**	**560**	**$318,900**	**499**	**$278,885**

* Based on number of accounts that have been given credit in Sep 2026

CAP2 Customer Arrears by Ward*

Ward	> 30 Days	> 30 Days	> 60 Days	> 60 Days	> 90 Days	> 90 Days
	No. of Accounts	Delinquent Amount	No. of Accounts	Delinquent Amount	No. of Accounts	Delinquent Amount
1	1	$722	1	$722	1	$722
2	2	923	1	293	1	293
3	0	0	0	0	0	0
4	6	1,104	3	900	2	756
5	6	4,679	5	4,406	5	4,051
6	3	859	3	653	3	402
7	38	10,506	27	8,740	22	6,649
8	17	11,670	13	10,435	13	9,260
Total	**73**	**$30,462**	**53**	**$26,149**	**47**	**$22,133**

* Based on number of accounts that have been given credit in Sep 2026

CAP3 Customer Arrears by Ward*

Ward	> 30 Days	> 30 Days	> 60 Days	> 60 Days	> 90 Days	> 90 Days
	No. of Accounts	Delinquent Amount	No. of Accounts	Delinquent Amount	No. of Accounts	Delinquent Amount
1	0	$0	0	$0	0	$0
2	0	0	0	0	0	0
3	0	0	0	0	0	0
4	1	267	1	192	1	100
5	4	723	2	384	2	189
6	0	0	0	0	0	0
7	3	2,035	3	1,410	3	1,140
8	7	2,328	3	1,771	2	1,374
Total	**15**	**$5,353**	**9**	**$3,756**	**8**	**$2,802**

* Based on number of accounts that have been given credit in Sep 2026

Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Developer Deposits

Developer Deposits are funds paid to DC Water for plans that are approved by the Permit Operations Department. They include:

- Flat fees for taps, abandonments, sewer connections, etc.
- Reimbursable estimated fees for inspection labor hours charged to the account.
- Deposits held as security against damage and uncharged accounts.
- Miscellaneous non-commercial account items (hydrant use, groundwater dewatering, waste hauler fees, etc.)
- As of September 30, 2026, developer deposits had $26.46 million in credit balances (liability) and $11.77 million in debit balances (receivable).

Balances by Year as of September 30, 2026

Credit Balances (Liability)	Debit Balances (Receivables)
$26.46 million	$11.77 million

Year	Credit Balances	Number of Accounts with Credit Balances	Debit Balances	Number of Accounts with Debit Balances	Net Balance
2001	$ -	-	$ 960,164.05	1	$ 960,164.05
2002	$ -	-	$ 1,836.00	2	$ 1,836.00
2004	$ -	-	$ 9,066.08	6	$ 9,066.08
2005	$ (105,206.71)	38	$ 260,270.23	86	$ 155,063.52
2006	$ (7,498.18)	5	$ 271,416.02	74	$ 263,917.84
2007	$ (44,322.66)	7	$ 135,267.96	47	$ 90,945.30
2008	$ (103,931.35)	3	$ 189,458.72	48	$ 85,527.37
2009	$ (19,721.62)	8	$ 166,341.68	41	$ 146,620.06
2010	$ (37,810.18)	10	$ 120,876.51	36	$ 83,066.33
2011	$ (54,427.60)	17	$ 536,688.93	52	$ 482,261.33
2012	$ (162,565.99)	26	$ 449,708.50	82	$ 287,142.51
2013	$ (108,330.61)	25	$ 245,969.44	76	$ 137,638.83
2014	$ (83,518.94)	24	$ 965,198.22	59	$ 881,679.28
2015	$ (166,281.30)	45	$ 257,685.16	34	$ 91,403.86
2016	$ (727,890.69)	77	$ 428,743.52	51	$ (299,147.17)
Subtotal - 2001 through 2016	$ (1,621,505.83)	285	$ 4,998,691.02	695	$ 3,377,185.19
2017	$ (1,488,379.42)	348	$ 416,670.64	107	$ (1,071,708.78)
2018	$ (1,939,546.00)	378	$ 789,902.18	107	$ (1,149,643.82)
2019	$ (3,023,414.33)	326	$ 1,577,455.37	150	$ (1,445,958.96)
2020	$ (3,228,510.64)	204	$ 491,482.83	114	$ (2,737,027.81)
2021	$ (2,974,649.69)	239	$ 526,364.60	142	$ (2,448,285.09)
2022	$ (3,870,287.10)	237	$ 826,699.21	158	$ (3,043,587.89)
2023	$ (2,675,468.06)	155	$ 1,033,663.12	119	$ (1,641,804.94)
2024	$ (2,448,792.20)	139	$ 591,627.77	105	$ (1,857,164.43)
2025	$ (2,028,985.26)	153	$ 333,973.39	90	$ (1,695,011.87)
2026	$ (1,155,473.15)	101	$ 182,434.06	83	$ (973,039.09)
Subtotal - 2016 through 2026	$ (24,833,505.85)	2,280	$ 6,770,273.17	1,175	$ (18,063,232.68)
Total	$ (26,455,011.68)	2,565	$ 11,768,964.19	1,870	$ (14,686,047.49)

Forfeiture Action

Accounts Forfeited on August 16, 2021	(4,838,938.52)	1,011
Accounts Forfeited on September 23, 2022	(1,286,705.10)	348
Accounts Forfeited on March 26, 2024	(1,621,242.25)	262
Accounts Forfeited on September 27, 2024	(764,105.79)	113
Accounts Forfeited on September 28, 2025	(969,992.94)	182
Accounts Forfeited on September 28, 2026	(3,992,598.10)	654
Accounts pending forfeiture determination and execution.	(1,621,505.83)	285

Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Developer Deposits

Statements are provided to customers when there is activity on the account. To ensure that all customers are aware of the balances, statements are also mailed annually irrespective of whether there is activity on the account. For the last four years, annual statements were mailed to customers on March 19, 2026, June 20, 2025, March 26, 2024, April 28, 2023, and January 25, 2022.

By law, refunds are to be requested by the account owner within two years of completion (DC Code § 34–2401.10). If not requested in that period, these accounts can be forfeited and closed. DC Water has placed a statement on invoices beginning in November 2019 notifying customers of the District law and that funds would be forfeited unless a refund is requested within two years of project completion or account inactivity. A notification to customers that is posted on our website indicates that unless a refund is requested, funds will be forfeited for projects without activity for ten years. AOBA and DCBIA have been asked to notify their membership to examine the invoices.

For accounts that were forfeited, zero balance statements were mailed to customers on August 16, 2021, September 21, 2022, March 26, 2024, September 27, 2024, September 28, 2025, and September 28, 2026.

Refund Requests and Forfeiture Disputes

Following the distribution of annual account statements to customers on March 19, 2026, it was determined that refund requests impact a total of 2,288 accounts. The table below provides a summary of the progress made to date.

Construction Inspection Refund Data

	Number of Accounts	Amount ($)
Refund request received to date	2288	
Refunded this month	24	$494,697.13
Refunded last month	21	$193,076.37
Refunded FY26	283	$4,574,739.00
Refunded FY25	250	$3,127,116.31
Refunded in FY24	369	$6,931,447.14
Refunded in FY23 (Oct 22 - Sept 23)	105	$1,756,574.39
Refund requests that are debits ($0 balance or owe DC Water)	198	($131,115.98)
Number of Refund Accounts Reviewed, Awaiting Information from Developers*	***462***	***$2,285,901.57***
*Number of Refund Account Requested after forfeiture date***	76	$322,229.17

*Documentation required to process the refund accounts has been thoroughly examined and assembled. DC Water is in the process of obtaining address verification and/or proof of payment from the developers to complete the refund issuance. Request for this information has already been communicated to the developers.

** These accounts were forfeited, and zero balance statements were sent to the developers before they requested a refund. As a result, these accounts are not eligible for a refund.

Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date
As of September 30, 2026

Payment Plan and Disconnection Report

		Residential					Commercial					Multifamily				
Ward	Zip Code	30-Day A/R	Active Plans	Plans Created	Plans Defaulted	Non-Pay Discon.	30-Day A/R	Active Plans	Plans Created	Plans Defaulted	Non-Pay Discon.	30-Day A/R	Active Plans	Plans Created	Plans Defaulted	Non-Pay Discon.*
	Total	12,633	3,692	1,394	1110	953	1,365	105	32	24	26	1,676	359	79	69	1
1	20001	207	61	23	15	14	41	7	2	1	3	8	2	2		
	20009	114	20	7	4	6	33	6	1	2	3	52	10		2	
	20010	365	97	38	18	33	60			1	2	41	10	4	1	
2	20001	72	20	5	3	5	49	5		1		13	2	1	2	
	20004						4									
	20005	4					22	3				3	1			
	20006						8									
	20007	110	6	1	1	18	43	3		3	2					
	20008	9	1	1	1	4	8			1						
	20009	37	8	1	1	6	16	5	3	1		15	2			
	20024						1									
	20036	3					21	1	1	1		3	2	1		
	20037	8				1	7	2				3	2	1		
	20245						1									
	20418						1									
	20007	66	9	2	2	7	6	1				14	2		2	
3	20008	47	9	4	2	5	12	2	2	2	2	2				
	20015	47	7	3	3	4	9			1	1	2				
	20016	143	31	6	4	19	128	3	2		1	2	1			
	20,010	26			3	1	1	1				2				
4	20011	1,614	476	188	135	114	117	11	4	2	1	143	39	5	6	
	20012	359	93	44	33	29	48	6	3	1		15			2	
	20015	70	19	3	3	7										
	20001	213	64	13	13	20	18	3	2	1		7	1			
5	20002	611	202	91	72	55	91	4		1		215	41	13	10	
	20011	226	75	33	23	14	3					6	2	1		
	20017	610	160	58	61	43	34	4				35	8	1		
	20018	844	275	88	83	69	107	8	2	1	5	26	8	1	2	
	20001	17	10	3		1	10	2	1	1		4	1	1	1	
6	20002	367	89	33	25	39	93	7	1			13	4	1		
	20003	216	38	16	14	12	44	3	1		1	19	3			1
	20024	46	14	4	3	3	17	1				13	2	1	6	
	20032	1			1											
	20534						1									
7	20001	4	2	1												
	20002	226	81	27	18	18	12	1	2			28	6	1	3	
	20,003	94	25	4	7	5	23					9				
	20016	1	1													
	20019	3,007	893	341	264	186	120	8	3	2	4	444	58	10	9	
	20020	578	157	74	30	37	12	2	1			55	24	4	4	
8	20,002	3	2	1	1											
	20003	28	8	2	2		9					1				
	20020	1,240	363	147	138	95	58	3			1	250	61	17	11	
	20023	1	1													
	20032	998	375	132	126	83	77	3	1	1		233	67	14	8	
	20332	1			1											

*Note: inactive accounts in arrears are not included in the above and the accounts by customer class are as follows: Res. 419, Com. 154 and MF 125
*Note: Disconnect Work Orders for Multi-Family Properties were created and not assigned for field completion but are manually managed for further collection actions

Attachment B

Path to the Future: CIP Scenario Impacts

Lola Oyeyemi
Chief Financial Officer and EVP

Moussa Wone, Ph.D., PE, DBIA
Chief Engineer & Vice President | Engineering & Clean Rivers

Paul Guttridge, PMP, Assoc. DBIA
Director | Shared Services & Asset Management

FY2027-2036 CIP Development Roadmap

CIP DEVELOPMENT ROADMAP: WHERE WE ARE

COMPLETED 1

SEPTEMBER 17th EQ&OPS

Scenario Scope Review

Review of Staff-Proposed Investment Areas Across Four Draft Scenarios

FOCUS OF TODAY'S DISCUSSION 2

OCTOBER EQ&OPS and RRC

Cost, Affordability, and Risk Assessment

Comparison of Draft Scenarios

- **10-Year Estimated Cost**
- **Projected Annual Spending**
- **Projected Rate Impacts**
- **Associated Risk Level**

BUDGET DEVELOPMENT 3

NOVEMBER – DECEMBER

DC Water develops Proposed CIP

Incorporates Committee feedback in the development of a recommended CIP proposal

UPCOMING 4

JANUARY TO MARCH 2027

Review and Approval of the CIP

Present the recommended FY2027 to FY2036 CIP for Board budget approval

PURPOSE

Feedback and comments on the scenarios

Your input on costs, rate impacts and risk will guide the recommended proposal we bring back to the Board.

IMPORTANT NOTE

- **The draft scenarios presented exclude the Potomac Interceptor (PI) CIP currently under development. Because the scope, schedule, and funding approach for the PI CIP are still being refined in coordination with the IMA Partners.**
- **Future CIP investment needs, rate impacts, and risk assessments presented today should be considered preliminary and subject to change.**

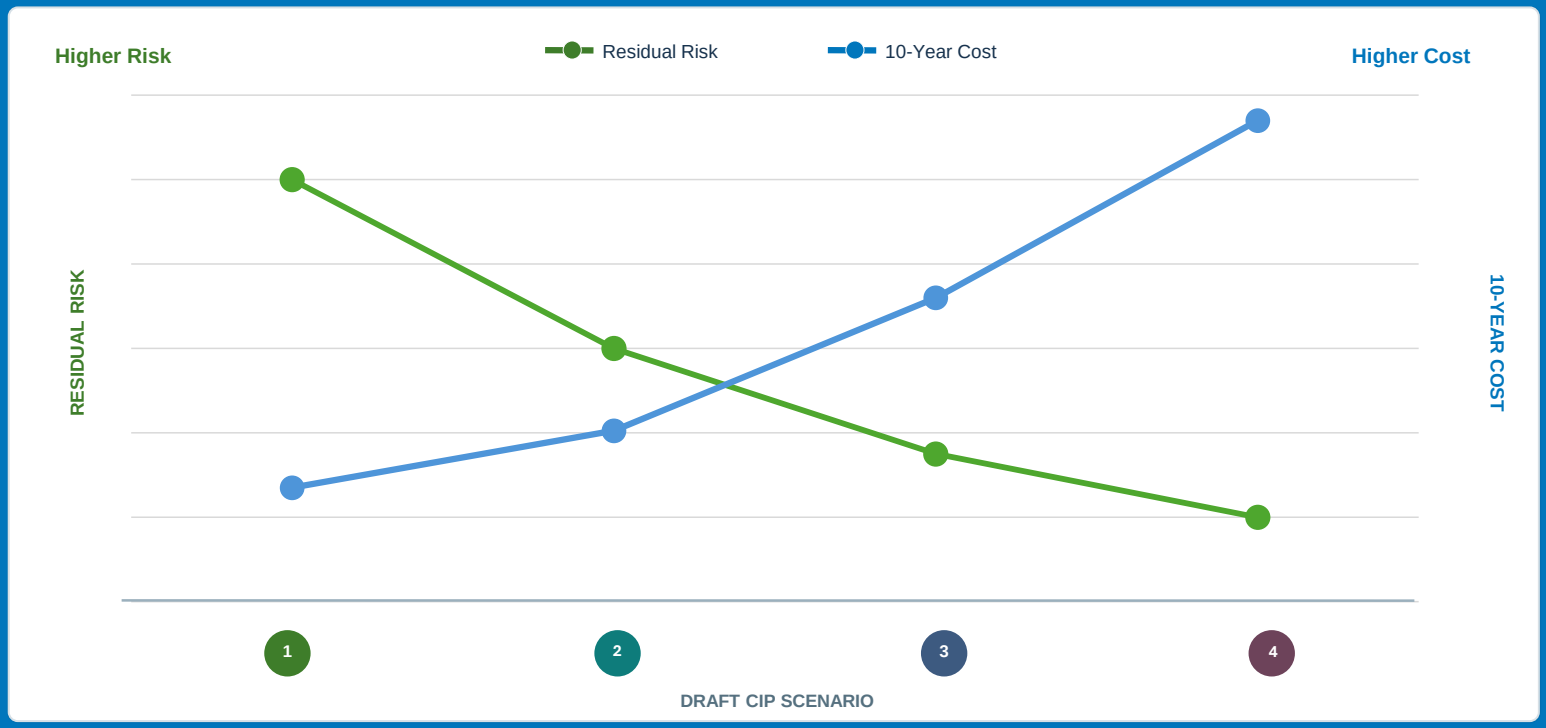


FY2027-2036
CIP
Development

RISK-COST BALANCE

Increasing investment reduces residual risk across the four draft scenarios.

Conceptual Illustration of the Relationship Between Cost and Risk



KEY TAKEAWAY Each step toward Scenario 4 buys down residual risk,

DC Water Capital Improvement Program (CIP)

FY2027-FY2036

CIP Scenarios: Investment Categories for Board Feedback

Four funding scenarios provide a consistent framework for evaluating investment priorities across the service areas in the next 10-year Capital Improvement Program

Regulatory Compliance Programs
- Clean Rivers
- Lead Free DC
- MS4 Permit Obligations

INVESTMENT AREAS COVERED BY THE CIP SCENARIOS



Sewer & Storm Linear



Water Linear, Supply Resilience (Incl. Storage)



Blue Plains Treatment Facilities, Resource Recovery & Innovation



Water, Sewer & Storm Pump Stations



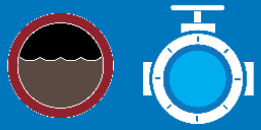
Non-Process Facilities



Capital Equipment & Information Technology



Washington Aqueduct



Infrastructure Repair and Replacement (IR&R)

SCENARIO A

Refined Approved CIP

RISK OUTLOOK

Maintains the currently approved program and addresses selected known priorities. A larger portion of identified renewal, reliability, resilience, or modernization needs remains outside the 10-year funding window. This may leave greater exposure to unplanned work, service impacts, cost escalation, or future reprioritization.

SCENARIO PROGRESSION

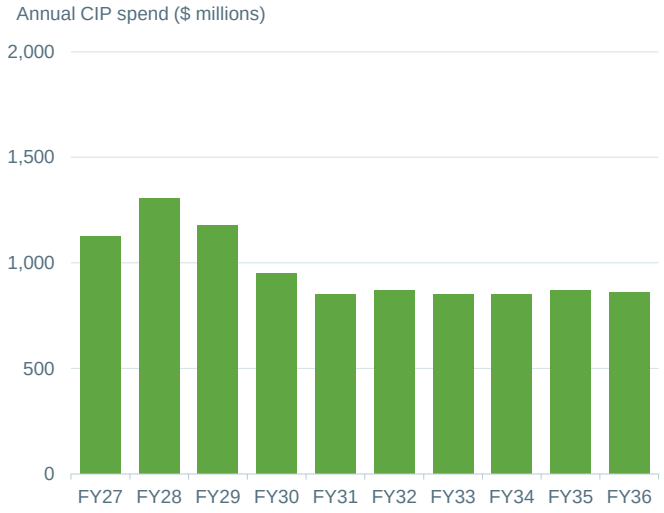
A B C D

SCENARIO A AT A GLANCE: BUDGET, RATES AND RISK

10-YEAR CAPITAL BUDGET | FY27 to FY36

$9.69B

Baseline scenario

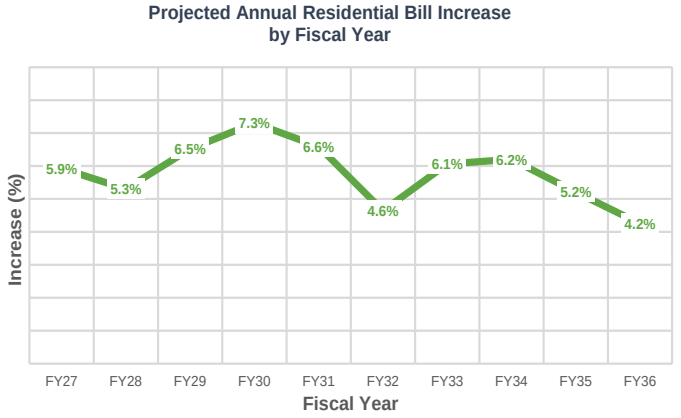


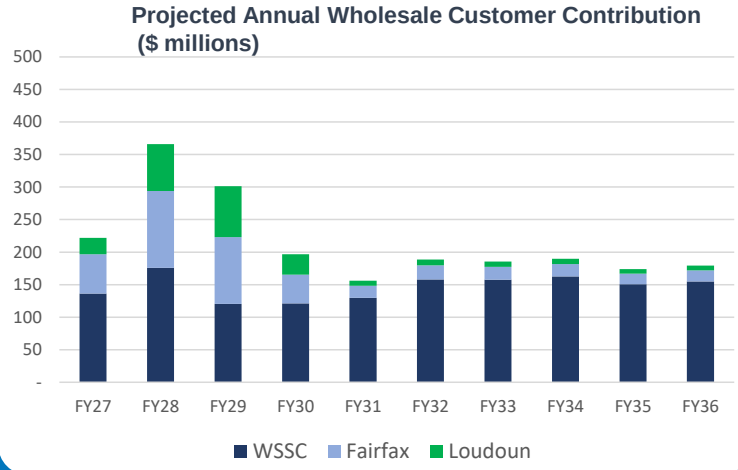
PEAK YEAR

FY29: $1.31B

AVERAGE PER YEAR

$0.97B





SCENARIO B

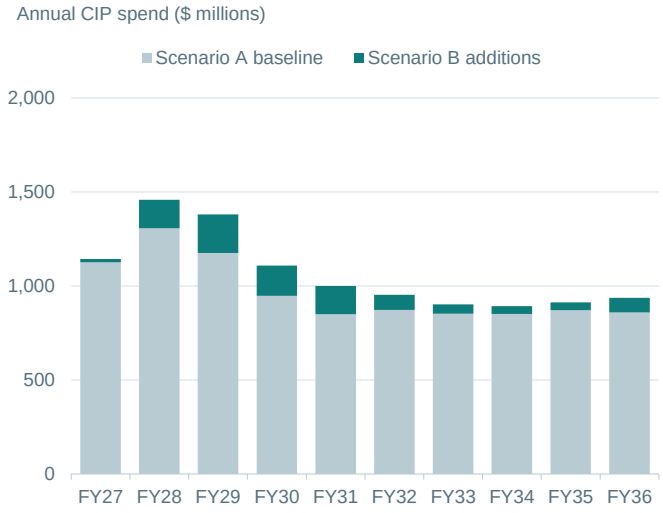
Refined Approved CIP + Emergency & High-Priority Needs Across Service Areas

SCENARIO B AT A GLANCE: BUDGET, RATES AND RISK

10-YEAR CAPITAL BUDGET | FY27 to FY36

$10.68B

+$0.9B Additional Investment (+9%) Above the Approved CIP

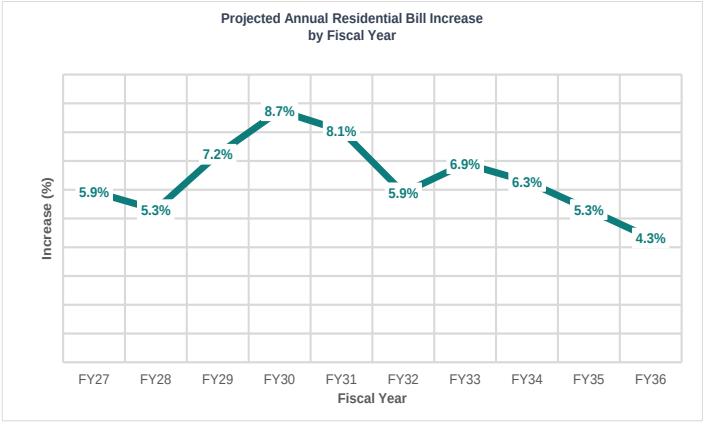


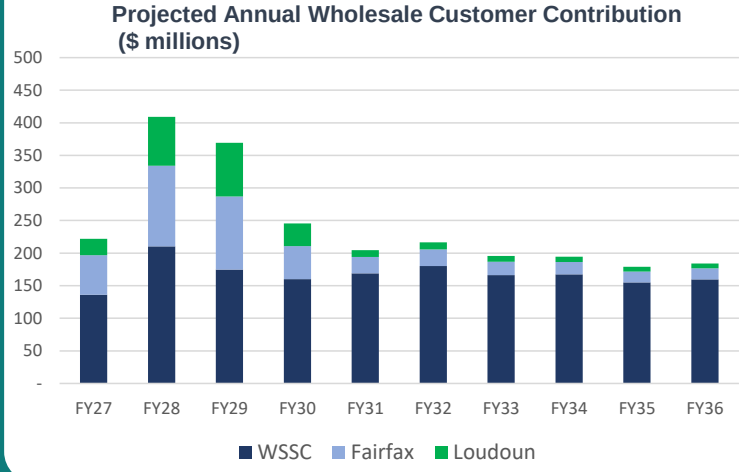
PEAK YEAR

FY29: $1.48B

AVERAGE PER YEAR

$1.07B





RISK OUTLOOK

Addresses currently identified emergency and high-priority needs, reducing exposure associated with the most urgent known conditions. Other renewal and longer-term needs remain deferred, so material exposure may persist as assets age, conditions change, or additional needs are identified.

SCENARIO PROGRESSION

A B C D

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

RISK OUTLOOK

Addresses emergency, high-priority, and identified 10-year needs, providing a broader reduction in foreseeable risk. Some longer-term renewal, redundancy, modernization, and emerging needs remain outside the scenario, and tradeoffs in timing or performance may still be required.

SCENARIO PROGRESSION

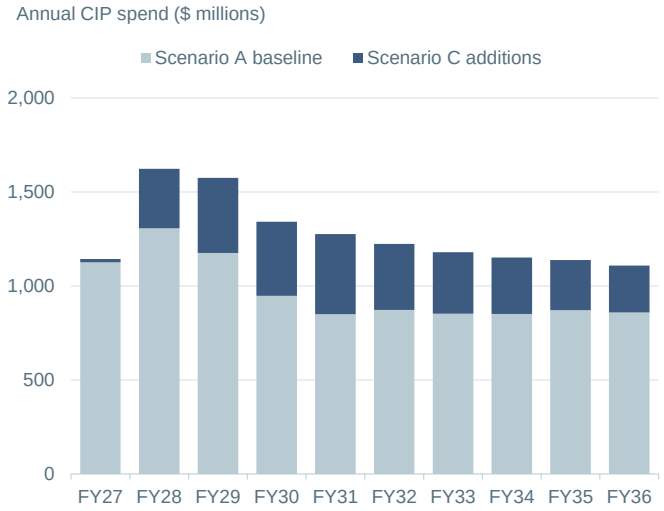
A B **C** D

SCENARIO C AT A GLANCE: BUDGET, RATES AND RISK

10-YEAR CAPITAL BUDGET | FY27 to FY36

$12.75B

+$3.05B vs. Scenario A (+32.3%)

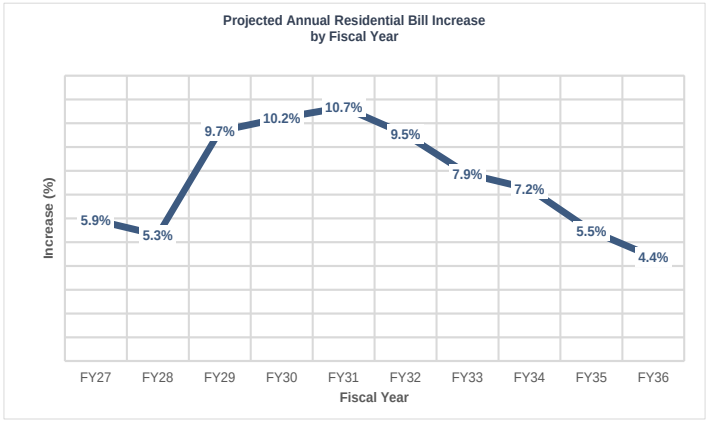


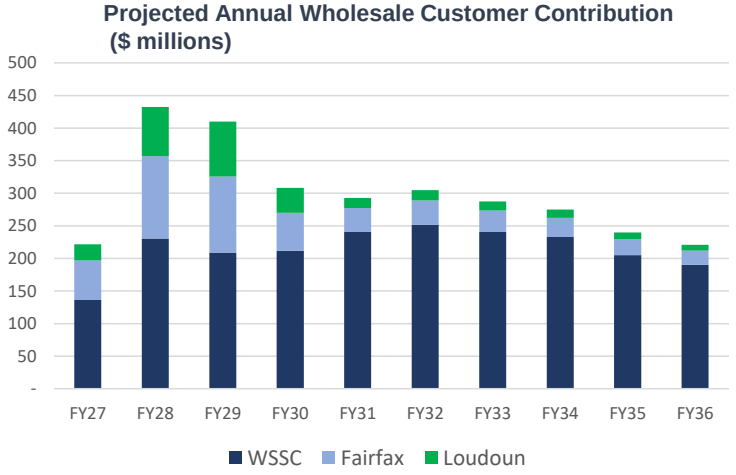
PEAK YEAR

FY30: $1.62B

AVERAGE PER YEAR

$1.27B





SCENARIO D

Comprehensive Asset Renewal & System Resilience

RISK OUTLOOK

Provides the broadest level of asset renewal, resilience, and modernization among the scenarios. This is expected to reduce reliance on reactive intervention and provide greater capacity to manage known and emerging needs. Residual risk remains because asset condition, project delivery, external requirements, and future operating conditions may change.

SCENARIO PROGRESSION

A B C D

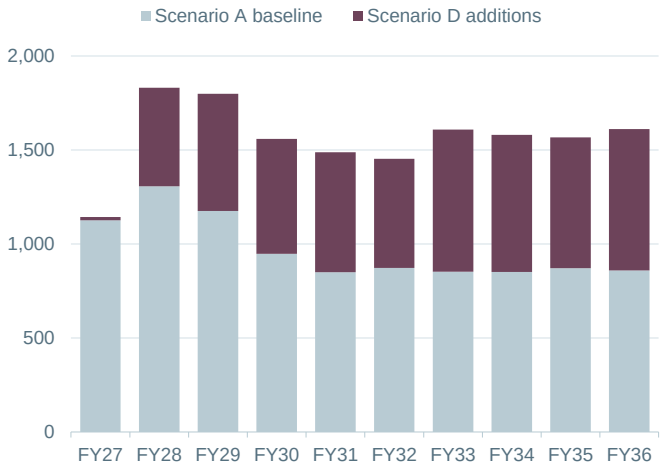
SCENARIO D AT A GLANCE: BUDGET, RATES AND RISK

10-YEAR CAPITAL BUDGET | FY27 to FY36

$15.63B

+$6.11B vs. Scenario A (+69.8%)

Annual CIP spend ($ millions)

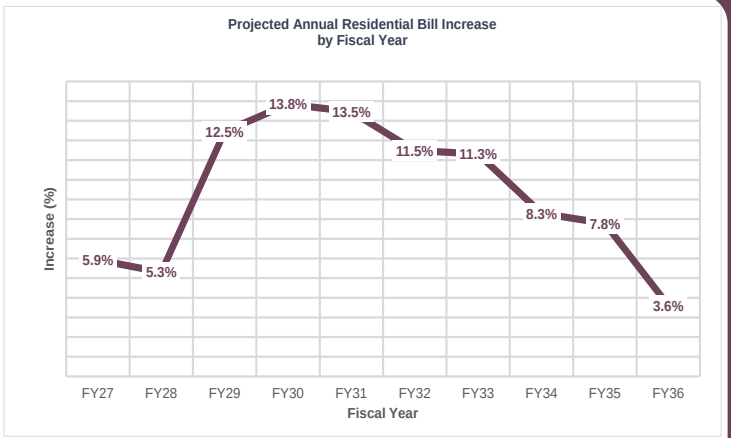


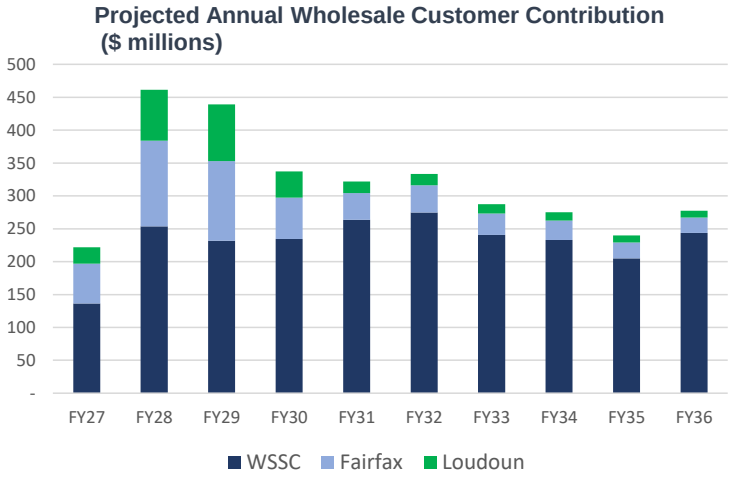
PEAK YEAR

FY30: $1.83B

AVERAGE PER YEAR

$1.56B





Snapshot of Budget & Rate Impacts

	Approved Financial Plan	Scenario A	Scenario B	Scenario C	Scenario D
Size of 10-Year CIP	$9.69 billion*	$9.71 billion	$10.68 billion	$12.75 billion	$15.63 billion
New Debt Anticipated to be Issued	$3.3 billion	$4.1 billion	$4.6 billion	$5.5 billion	$7.2 billion
FY 2028 Debt Service Costs	$298.8 million	$305.7 million	$309.4 million	$312.7 million	$317.0 million
FY 2035 Debt Service Costs	$474.5 million	$501.7 million	$539.0 million	$597.0 million	$691.0 million
Wholesale Contributions:					
• Capital Contribution (10 Years)	$2.1 billion	$2.3 billion	$2.5 billion	$3.1 billion	$3.3 billion
Residential Household Bill Impact:					
• Average Growth Rate	5.3%	5.8%	6.4%	7.6%	9.3%
• Annual Growth Rate Range (10-Year)	3.4% - 6.5%	4.2% - 7.3%	4.3% - 8.7%	4.4% - 10.7%	3.6% - 13.8%
• Average Residential Household Charge (10-Year)	$147 - $232	$156 - $259	$156 - $273	$156 - $306	$156 - $358
• Average Annual Bill Increase	$9.40	$11.14	$12.63	$15.92	$21.08
• 10-year Cumulative Volumetric Rate Increase	65.50%	73.50%	81.00%	96.50%	117.50%

* The approved financial plan was factored at $8.94 billion and assumed that DC Water will spend less than the authorized CIP over the next 10 years, based on historical results

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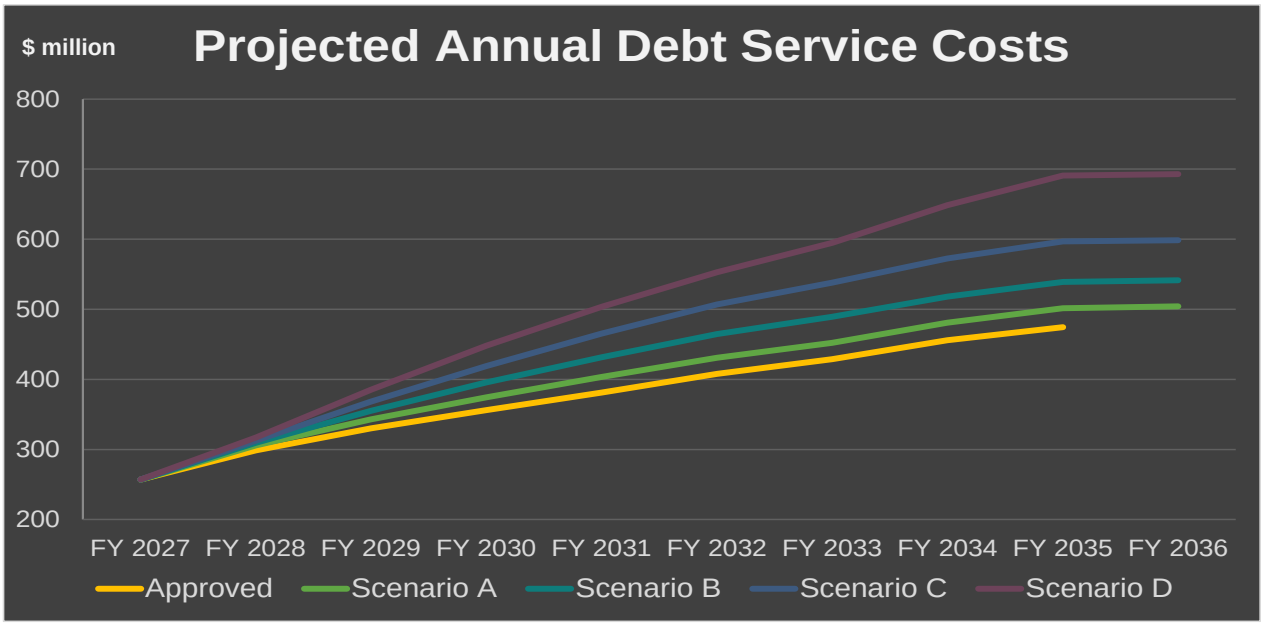
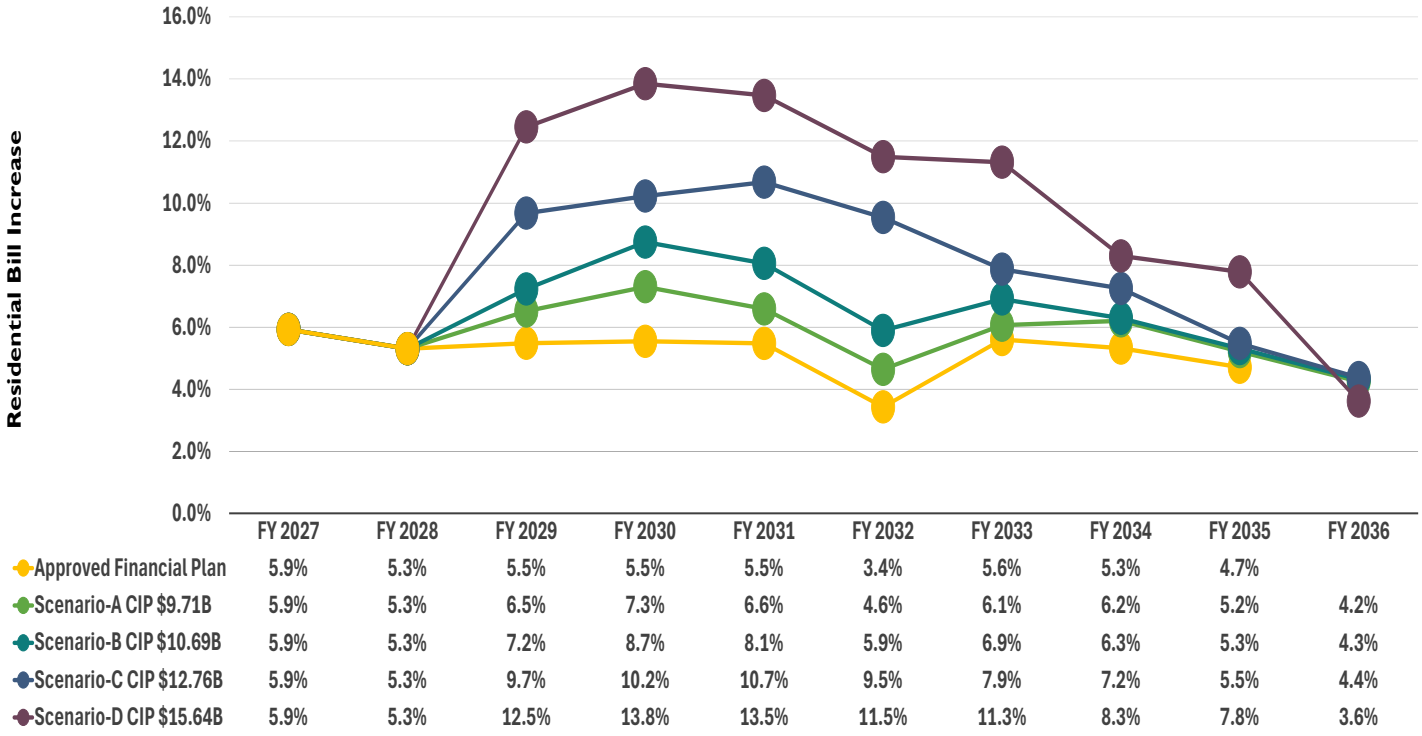
Projected Debt Service Costs

- To advance the capital program, DC Water will need to borrow additional funds over the next ten years
- These new debt service costs will require additional rate increases

	Additional Debt
Approved	$3.3B
Scenario A	$4.1B
Scenario B	$4.6B
Scenario C	$5.5B
Scenario D	$7.2B



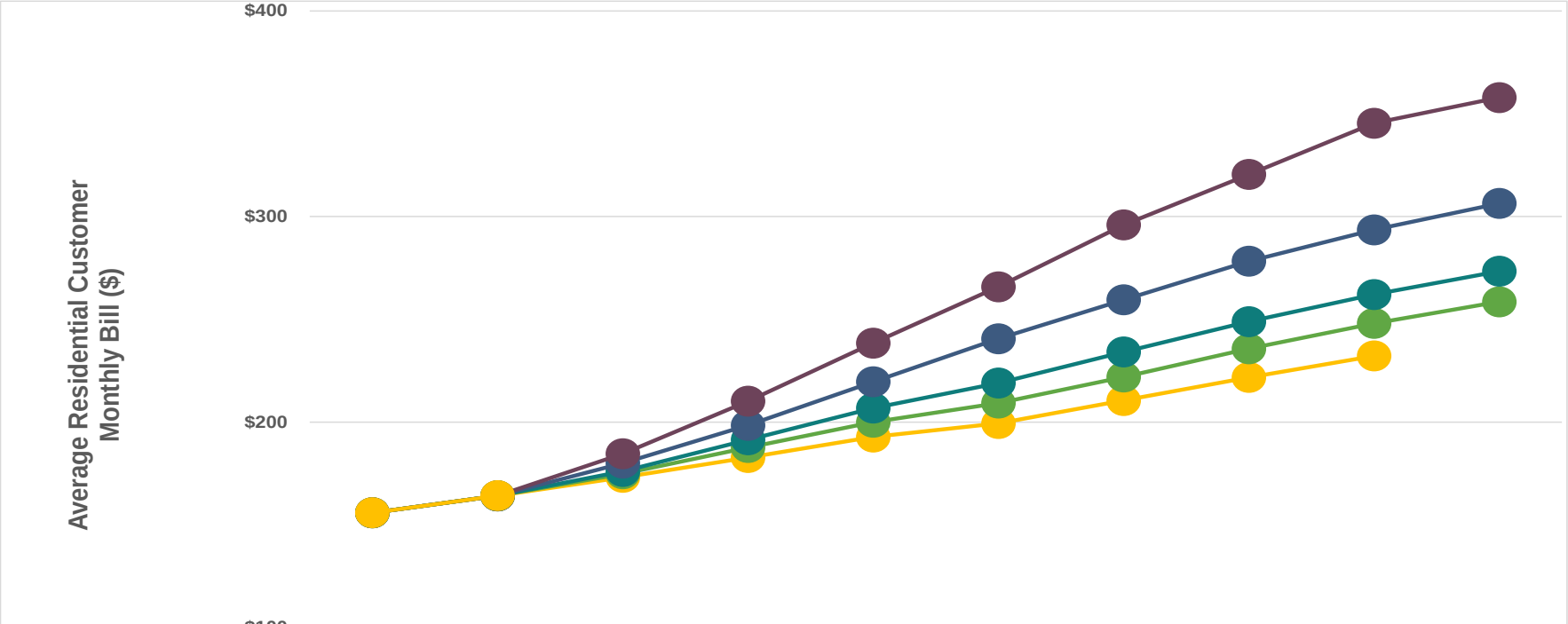
Projected Combined Residential Household Bill Impacts



	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2036
Approved Financial Plan	5.9%	5.3%	5.5%	5.5%	5.5%	3.4%	5.6%	5.3%	4.7%	
Scenario-A CIP $9.71B	5.9%	5.3%	6.5%	7.3%	6.6%	4.6%	6.1%	6.2%	5.2%	4.2%
Scenario-B CIP $10.69B	5.9%	5.3%	7.2%	8.7%	8.1%	5.9%	6.9%	6.3%	5.3%	4.3%
Scenario-C CIP $12.76B	5.9%	5.3%	9.7%	10.2%	10.7%	9.5%	7.9%	7.2%	5.5%	4.4%
Scenario-D CIP $15.64B	5.9%	5.3%	12.5%	13.8%	13.5%	11.5%	11.3%	8.3%	7.8%	3.6%

Average Annual Bill Increase	Cumulative 10-Year Increase
Approved	53.3%
Scenario A	58.0%
Scenario B	64.0%
Scenario C	76.3%
Scenario D	93.5%

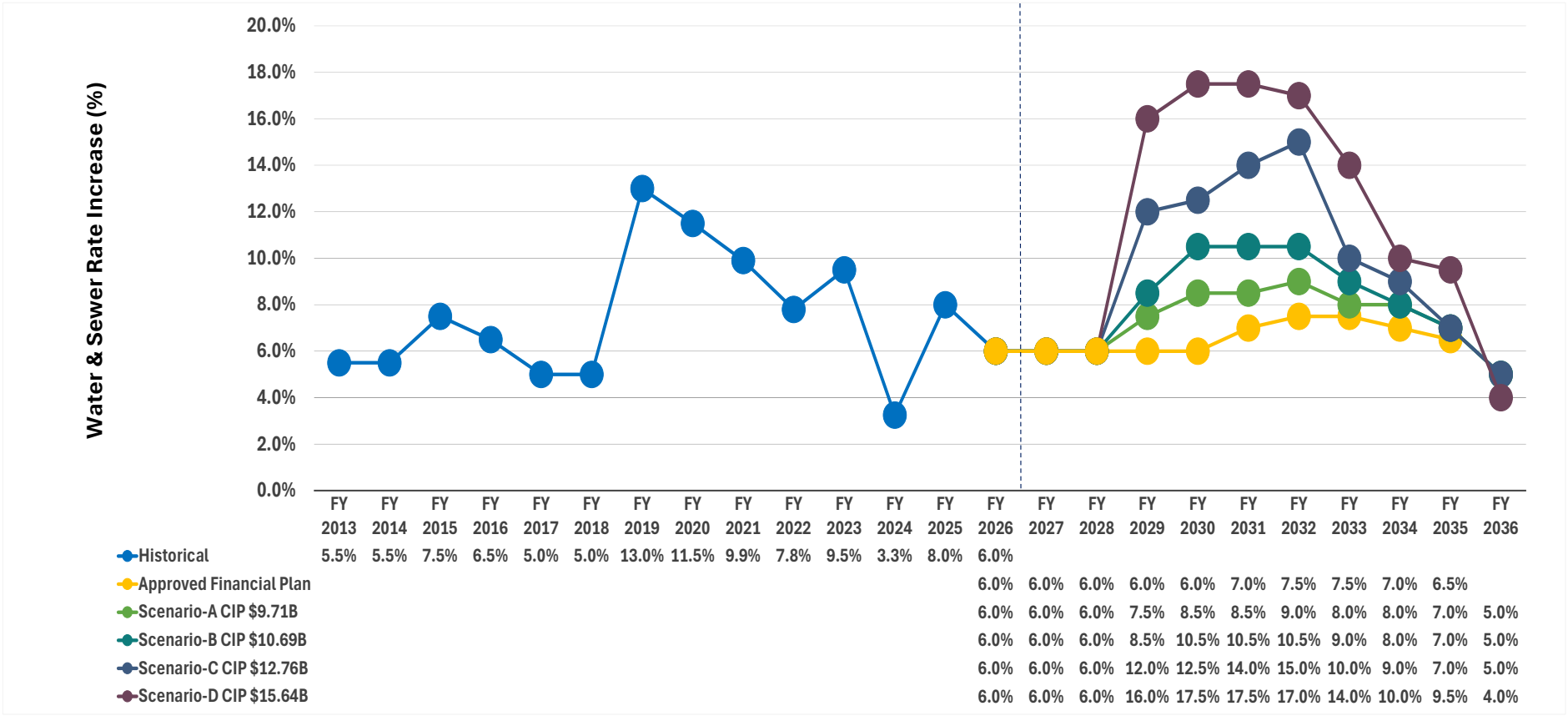
Average Monthly Residential Bill Comparison (FY2027-FY2036)



	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Approved Plan	$156	$164	$173	$183	$193	$199	$211	$222	$232	
Scenario-A CIP $9.71B	$156	$164	$175	$188	$200	$209	$222	$236	$248	$259
Scenario-B CIP $10.69B	$156	$164	$176	$191	$207	$219	$234	$249	$262	$273
Scenario-C CIP $12.76B	$156	$164	$180	$198	$220	$241	$259	$278	$294	$306
Scenario-D CIP $15.64B	$156	$164	$185	$210	$238	$266	$296	$320	$345	$358

4

Historical and Projected Water & Sewer Rate Increase Impact of CIP



	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2036
Historical	5.5%	5.5%	7.5%	6.5%	5.0%	5.0%	13.0%	11.5%	9.9%	7.8%	9.5%	3.3%	8.0%	6.0%										
Approved Financial Plan														6.0%	6.0%	6.0%	6.0%	6.0%	7.0%	7.5%	7.5%	7.0%	6.5%	
Scenario-A CIP $9.71B														6.0%	6.0%	6.0%	7.5%	8.5%	8.5%	9.0%	8.0%	8.0%	7.0%	5.0%
Scenario-B CIP $10.69B														6.0%	6.0%	6.0%	8.5%	10.5%	10.5%	10.5%	9.0%	8.0%	7.0%	5.0%
Scenario-C CIP $12.76B														6.0%	6.0%	6.0%	12.0%	12.5%	14.0%	15.0%	10.0%	9.0%	7.0%	5.0%
Scenario-D CIP $15.64B														6.0%	6.0%	6.0%	16.0%	17.5%	17.5%	17.0%	14.0%	10.0%	9.5%	4.0%

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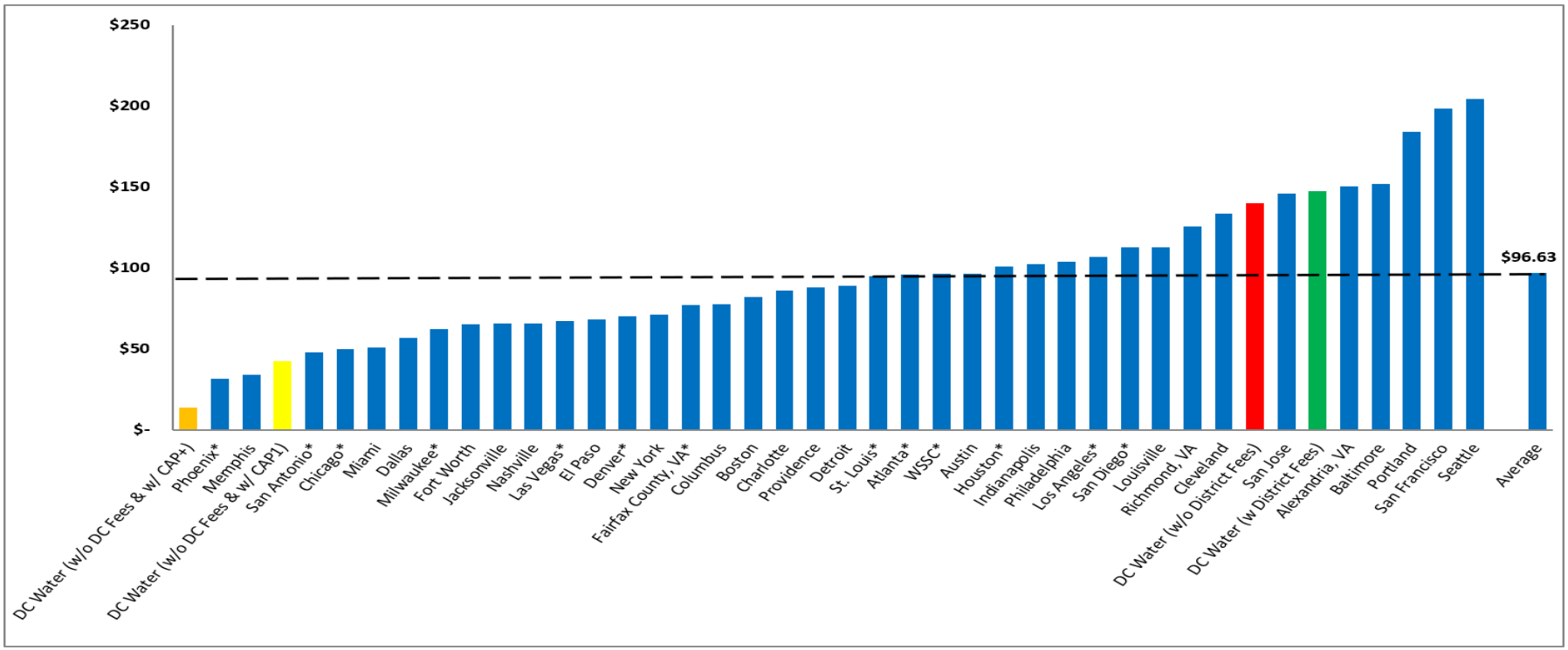
Single Family Residential Monthly Bill - Large National and Regional Utilities



- Assumes average residential consumption of 5.42 Ccf, or 4,054 gallons, per month. Ccf = hundred cubic feet, or 748gallons.
- Reflects rates and fees in place as of November 1, 2025. The Authority's charges with District fees include the PILOT/ROW fee totaling $0.82 per Ccf and the DDOE residential stormwater rate of $2.67 per ERU per month.
- Some cities use property tax revenue or other revenues to pay for part of the cost of water, wastewater, or stormwater services, as indicated by * in the graph above. In such situations, the user charge will not reflect the full cost of water, wastewater or stormwater services.

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FY2027-2036 CIP Development Roadmap

NEXT STEPS

COMPLETED 1

SEPTEMBER 17th EQ&OPS

Scenario Scope Review

Review of Staff-Proposed Investment Areas Across Four Draft Scenarios

FOCUS OF TODAY'S DISCUSSION 2

OCTOBER EQ&OPS and RRC

Cost, Affordability, and Risk Assessment

Comparison of Draft Scenarios
- 10-Year Estimated Cost
- Projected Annual Spending
- Projected Rate Impacts
- Associated Risk Level

NEXT STEPS

BUDGET REQUEST SUBMISSION 3

NOVEMBER – DECEMBER

DC Water develops Proposed CIP

Committee feedback guides development of a recommended CIP proposal

UPCOMING 4

JANUARY TO MARCH 2027

Review and Approval of the CIP

Present the recommended FY2027 to FY2036 CIP for Board budget approval

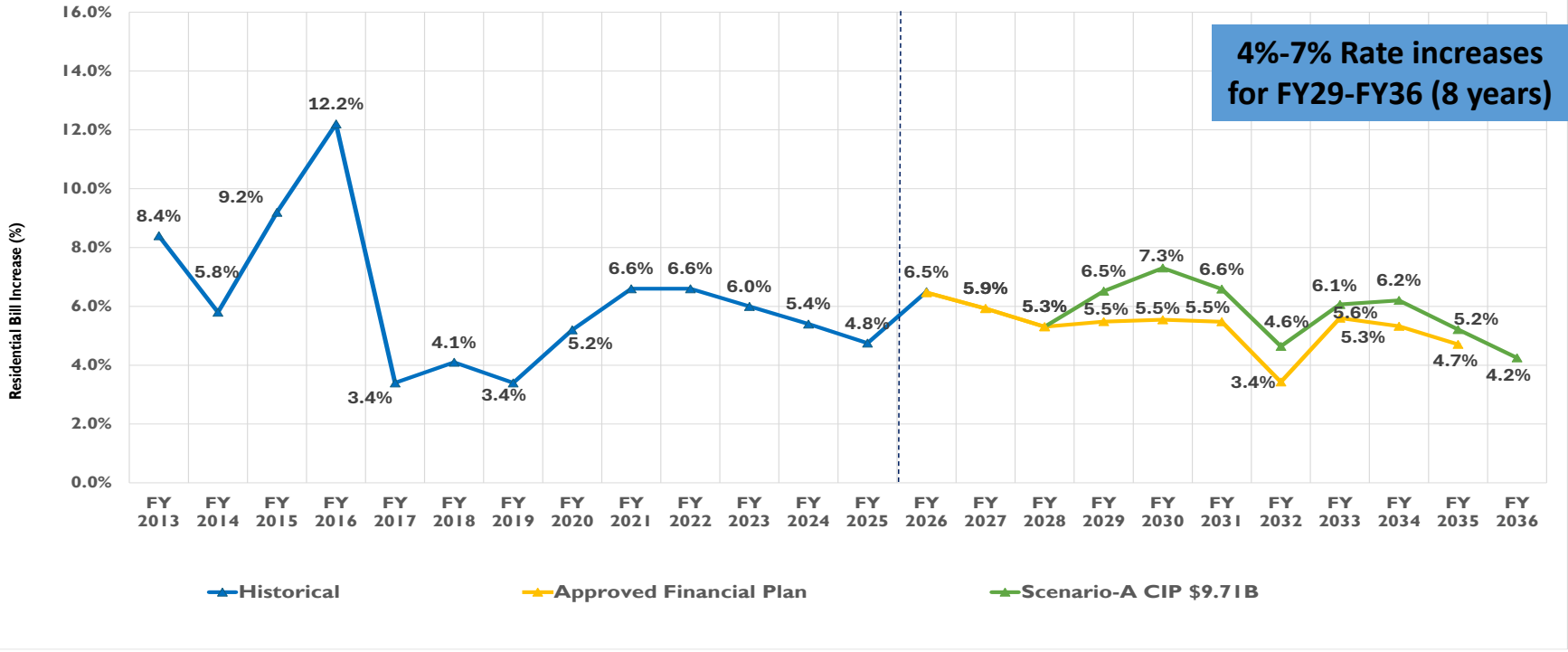
APPENDIX

Path to the Future: CIP Scenario Impacts

DETAIL SCENARIO INFORMATION

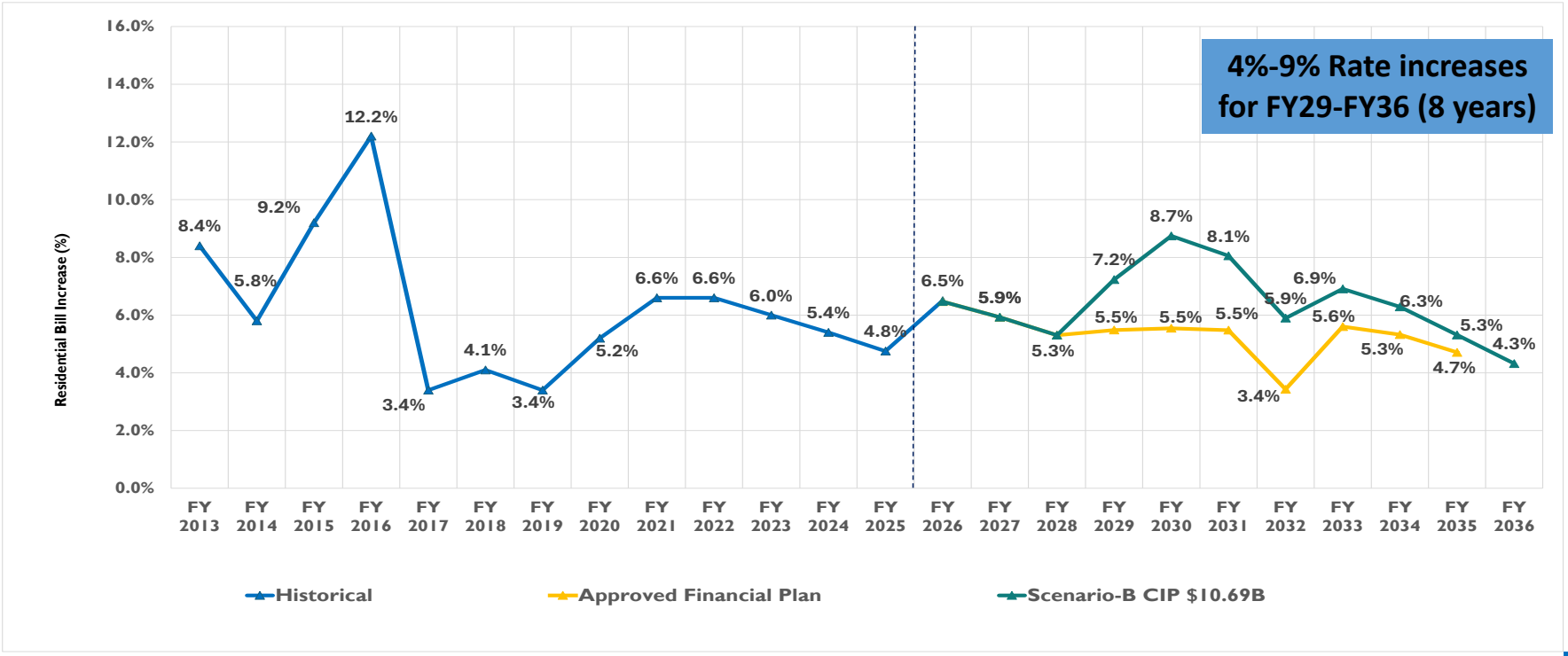
Historical and Projected Combined Rate Increases Scenario A (Rate Impact of CIP: $9.71B)

- FY 2027 and FY 2028 approved rates remain the same
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP)



Historical and Projected Combined Rate Increases: Scenario B (Rate Impact of CIP: $10.69B)

- FY 2027 and FY 2028 approved rates remain the same
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP)



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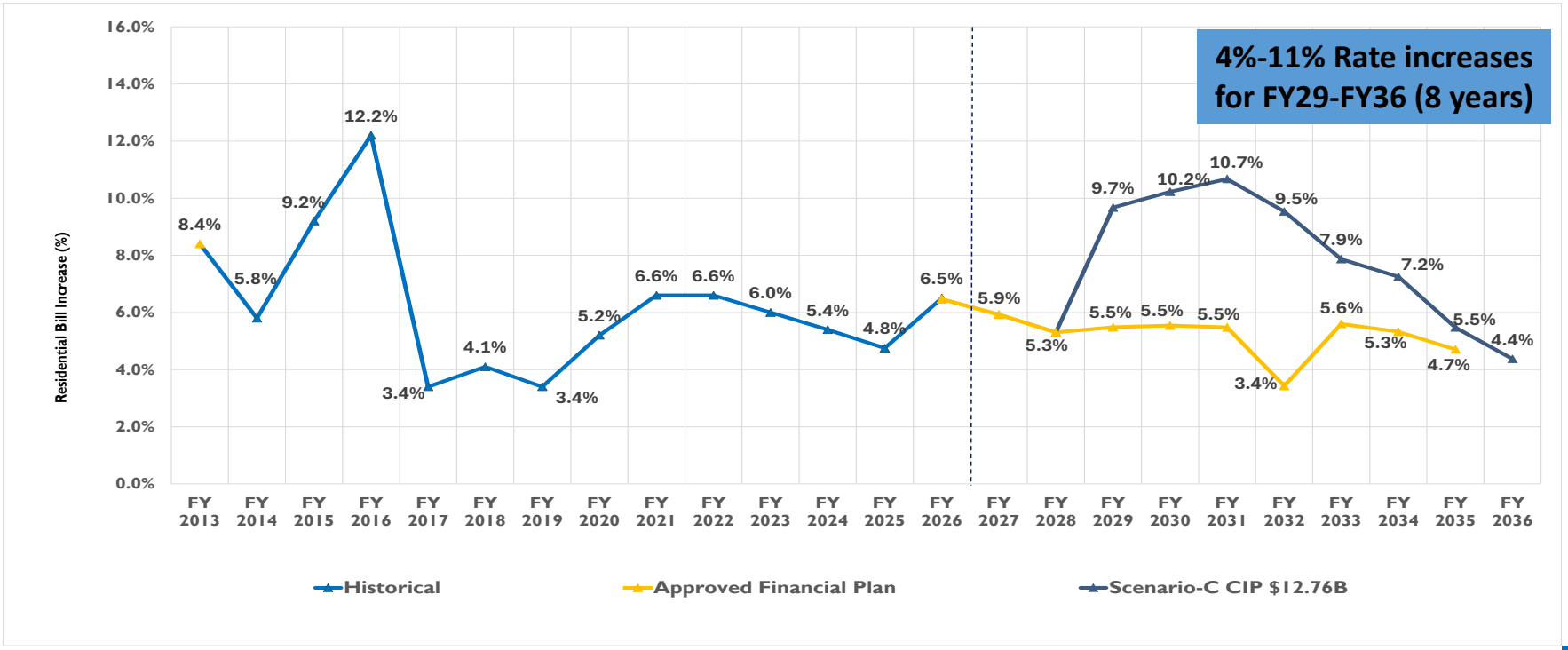
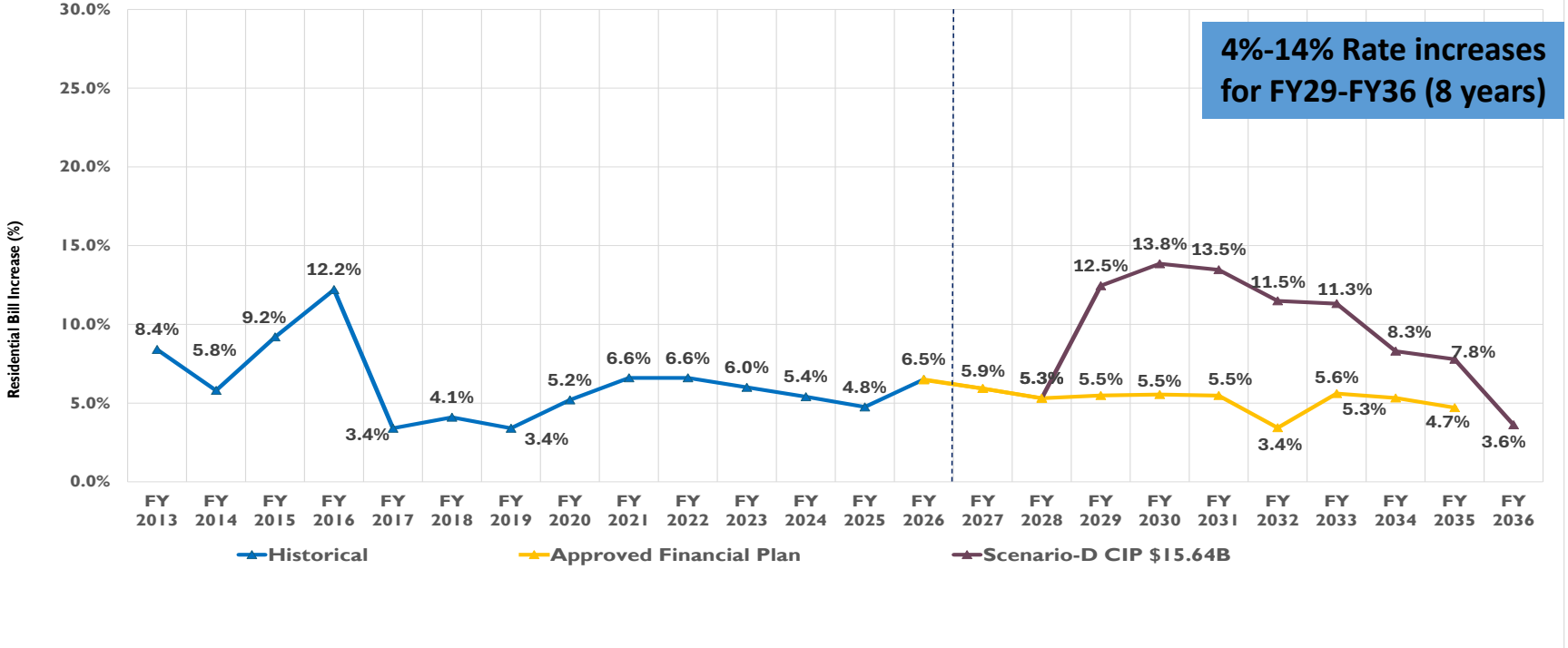
Historical and Projected Combined Rate Increases: Scenario C (Rate Impact of CIP: $12.75B)

- FY 2027 and FY 2028 approved rates remain the same
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP)



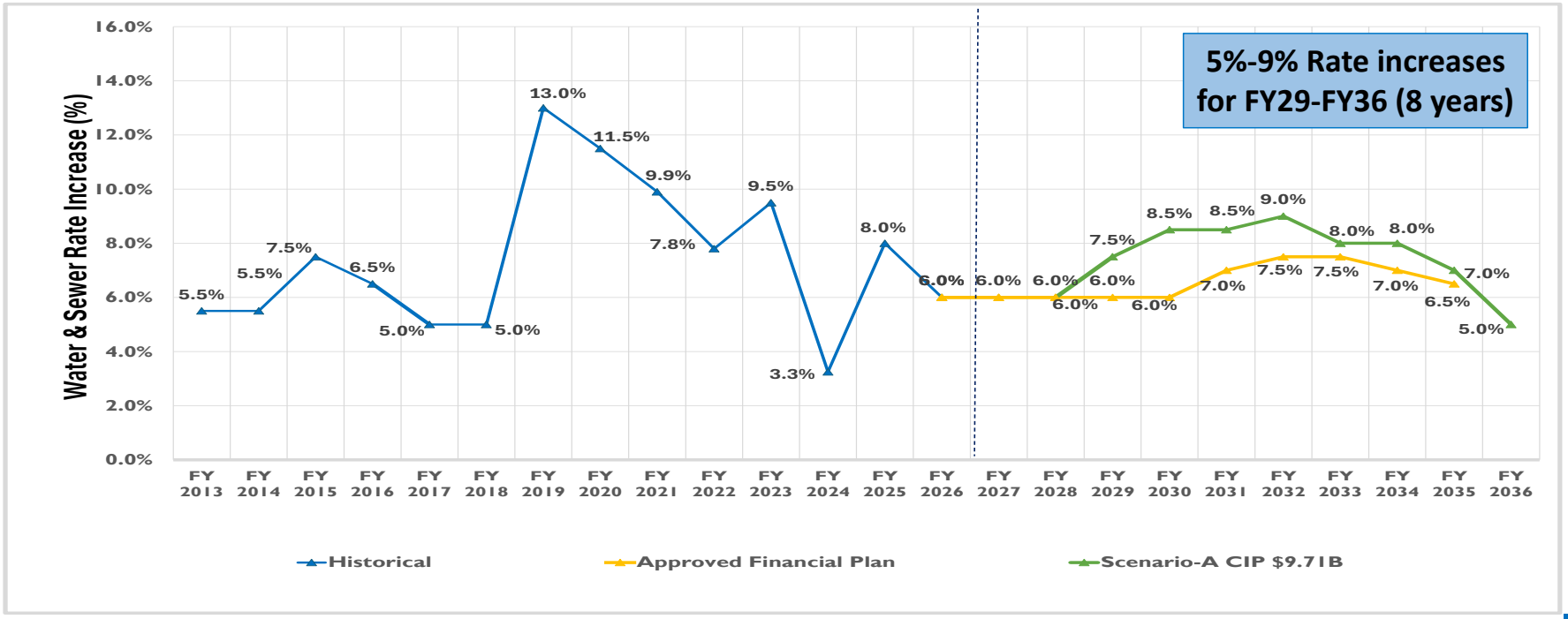
Historical and Projected Combined Rate Increases: Scenario-D (Rate Impact of CIP: $15.64B)

- FY 2027 and FY 2028 approved rates remain the same
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP)



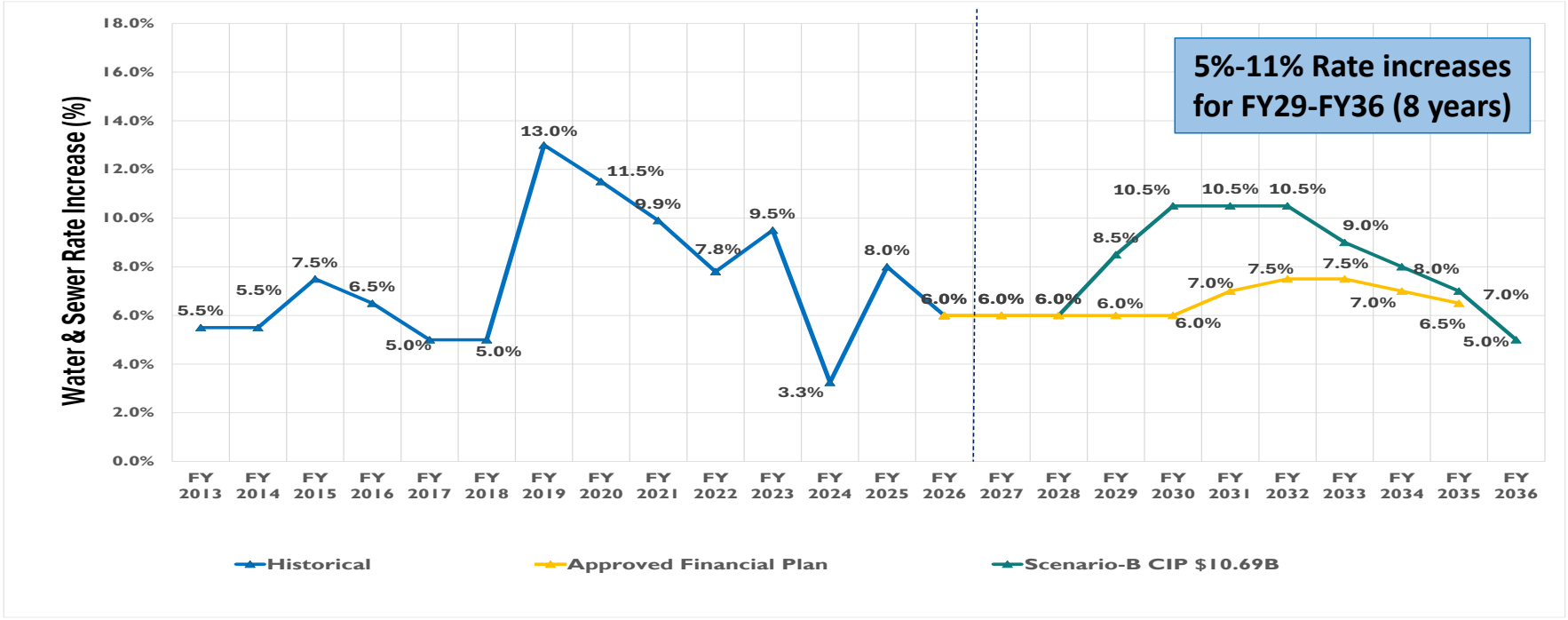
Historical and Projected Water & Sewer Rate Increase (Rate Impact of Scenario A CIP $9.71B)

- FY 2027 and FY 2028 approved rates remain the same.
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP).



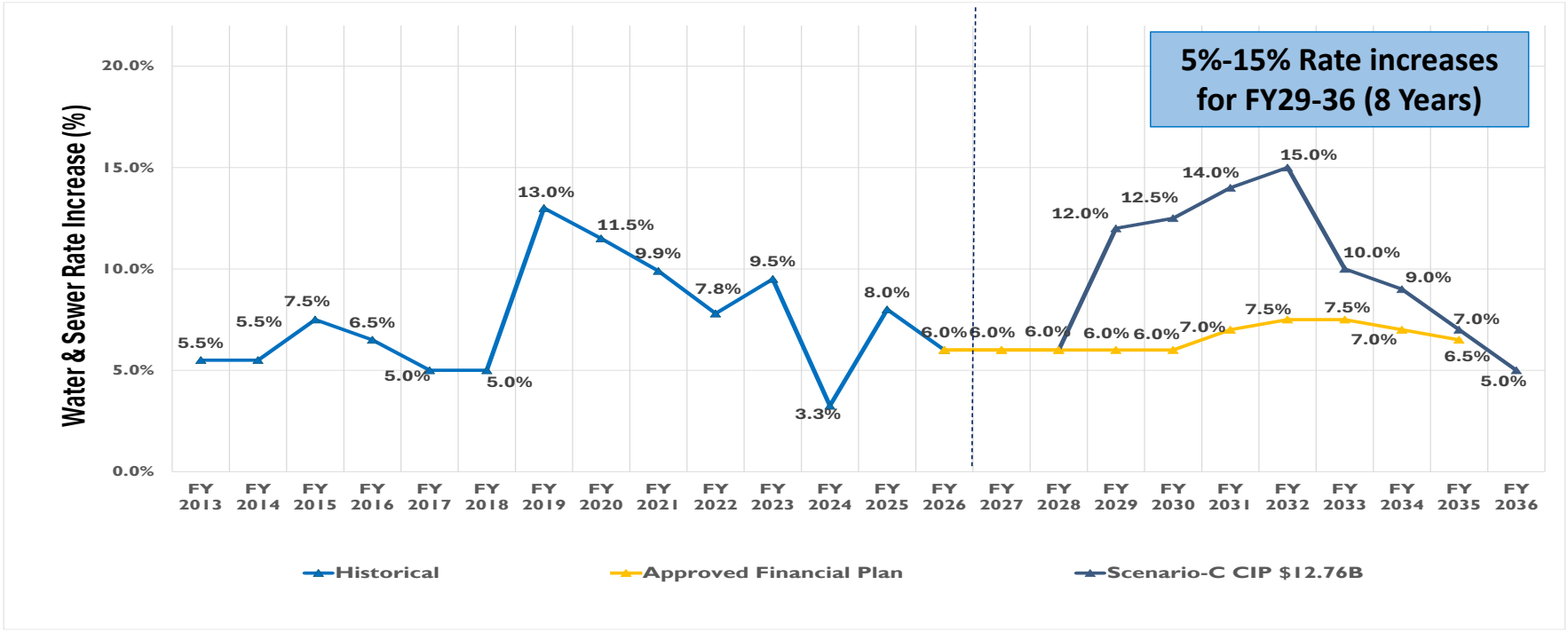
Historical and Projected Water & Sewer Rate Increase (Rate Impact of Scenario B CIP $10.69B)

- FY 2027 and FY 2028 approved rates remain the same.
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP).



Historical and Projected Water & Sewer Rate Increase (Rate Impact of Scenario C CIP $12.75B)

- FY 2027 and FY 2028 approved rates remain the same.
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP).



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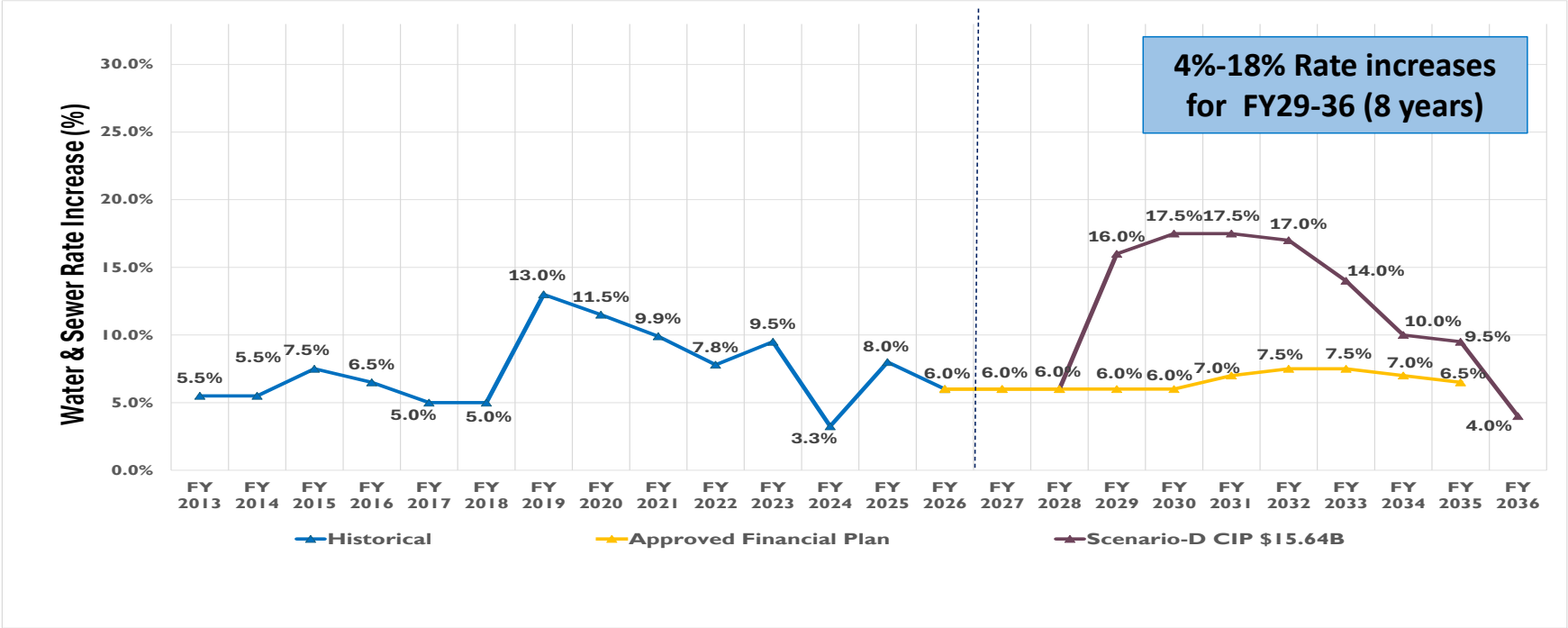
Historical and Projected Water & Sewer Rate Increase Scenario-D (Rate Impact of CIP: $15.64B)

- FY 2027 and FY 2028 approved rates remain the same.
- In FY 2029 and beyond, rates are projected to exceed the approved financial plan levels due to a substantial increase in the Capital Improvement Program (CIP).



Average Residential Customer Monthly Bill

	Units	FY 2026	Current FY 2027	Approved FY 2028
DC Water Water and Sewer Retail Rates (1)	Ccf	$ 101.77	$ 107.86	$ 114.36
DC Water Clean Rivers IAC (2)	ERU	24.23	25.50	27.22
DC Water Customer Metering Fee	5/8"	7.75	7.75	7.75
DC Water Water System Replacement Fee (4)	5/8"	6.30	6.30	6.30
Subtotal DC Water Rates & Charges		**$ 140.05**	**$ 147.41**	**$ 155.63**
Increase / Decrease		$ 8.84	$ 7.36	$ 8.22
Percent Increase in DC Water Portion of Bill		6.7%	5.3%	5.6%
District of Columbia PILOT Fee (1)	Ccf	3.36	3.36	3.41
District of Columbia Right-of-Way Fee (1)	Ccf	1.08	1.08	1.08
District of Columbia Right of Way / PILOT Fee		4.44	4.44	4.49
District of Columbia Stormwater Fee (3)	ERU	2.67	4.03	4.03
Subtotal District of Columbia Charges		$ 7.11	$ 8.47	$ 8.52
Total Amount Appearing on DC Water Bill		**$ 147.16**	**$ 155.88**	**$ 164.15**
Increase / Decrease Over Prior Year		$ 8.94	$ 8.72	$ 8.27
Percent increase in Total Bill		**6.47%**	**5.93%**	**5.31%**

(1) Assumes average monthly consumption of 5.42 Ccf, or (4,054 gallons)
(2) Assumes average 1 Equivalent Residential Unit (ERU)
(3) District Department of the Environment stormwater fee of $2.67 was effective November 1, 2010, which will increase to $4.03 effective October 2, 2026
(4) DC Water "Water System Replacement Fee" of $6.30 for 5/8" meter size effective October 1, 2015

Average CAP Customer Monthly Bill

	Units	FY 2026	Current FY 2027	Approved FY 2028
DC Water Water and Sewer Retail Rates (1)	Ccf	$ 101.77	$ 107.86	$ 114.36
DC Water Clean Rivers IAC (5)	ERU	24.23	25.5	27.22
DC Water Customer Metering Fee	5/8"	7.75	7.75	7.75
DC Water Water System Replacement Fee (3)	5/8"	6.30	6.30	6.30
Subtotal DC Water Rates & Charges		**$ 140.05**	**$ 147.41**	**$ 155.63**
Increase / Decrease		$ 8.84	$ 7.36	$ 8.22
District of Columbia PILOT Fee (2)	Ccf	$ 3.36	$ 3.36	$ 3.41
District of Columbia Right-of-Way Fee (2)	Ccf	1.08	1.08	1.08
District of Columbia Stormwater Fee (4)	ERU	2.67	4.03	4.03
Subtotal District of Columbia Charges		$ 7.11	$ 8.47	$ 8.52
Total Amount		**$ 147.16**	**$ 155.88**	**$ 164.15**
Less: CAP Discount (4Ccf per month)		(76.48)	(80.88)	(85.32)
CAP Discount (100% WSRF per month)		(6.30)	(6.30)	(6.30)
CAP Discount (75% CRIAC per month)		(18.17)	(19.13)	(20.42)
Total CAP Discount		(100.95)	(106.31)	(112.04)
Total Amount Appearing on DC Water Bill		**$ 46.21**	**$ 49.57**	**$ 52.11**
Increase / Decrease Over Prior Year		$ 2.53	$ 3.36	$ 2.54
CAP Customer Discount as a Percent of Total Bill		**-68.6%**	**-68.2%**	**-68.3%**

(1) Assumes average monthly consumption of 5.42 Ccf, or (4,054 gallons)

expansion in FY2011 assumes discount to first 4 Ccf of PILOT and ROW fee

(3) Assumes 100 percent discount for Water System Replacement Fee (WSRF) to CAP customers effective October 1, 2015

(4) District Department of the Environment stormwater fee of $2.67 was effective November 1, 2010, which will increase to $4.03 effective October 2, 2026

(5) Assumes 75% discount for the Clean Rivers IAC effective October 1, 2020

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FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Lead Free DC

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$1,032.0M
10-YEAR COST

Grants cover private-side lines only.

RISK OUTLOOK

Current replacement strategy continues, with some exposure remaining around public-side completion and program delivery.

SCENARIO B

Approved CIP + Emergency & High Priority

$1,032.0M
10-YEAR COST

Same as A.

RISK OUTLOOK

Risk exposure remains generally comparable to Scenario A because the funded scope is unchanged.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$1,032.0M
10-YEAR COST

Same as A.

RISK OUTLOOK

Risk exposure remains generally comparable to Scenario A because the funded scope is unchanged.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$1,032.0M
10-YEAR COST

Same as A, B and C, plus grants used for public-side lines.

RISK OUTLOOK

Expanded public-side support may reduce completion risk, while access, participation, and delivery uncertainties remain.

28

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Sewer & Storm Linear

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$2,474.4M
10-YEAR COST

Interceptor inspection 12 mi/yr; local sewer inspection 140 mi/yr; storm inspection 22 mi/yr; 37 mi major interceptor rehab; 5 mi/yr small-diameter rehab; existing Potomac Interceptor CIP rehab.

RISK OUTLOOK

Current renewal continues, but broader exposure to deterioration, localized failures, and reactive work remains.

SCENARIO B

Approved CIP + Emergency & High Priority

$2,567.2M
10-YEAR COST

39 mi major interceptor rehab; Potomac Interceptor emergency/high-priority projects from 2026 inspections; other inspection and small-diameter targets remain as A.

RISK OUTLOOK

Known priority interceptor exposure is reduced, while broader sewer and storm renewal needs remain.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$3,495.4M
10-YEAR COST

46 mi sewer plus 15 mi storm rehab; 12 mi/yr small-diameter rehab; adds Potomac Interceptor CIP projects from 2026 inspections.

RISK OUTLOOK

Expanded rehabilitation reduces systemwide exposure, although some redundancy and longer-term needs remain.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$3,845.4M
10-YEAR COST

Adds 28 mi planning/design to C; 18 mi/yr small-diameter rehab; adds redundancy for higher-risk Potomac Interceptor components.

RISK OUTLOOK

Broader renewal and redundancy further reduce known exposure, while condition and deterioration uncertainties remain.

29

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Water Linear, Supply Resilience (incl. Storage)

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$1,630.9M
10-YEAR COST

Transmission-main inspection 5 mi/yr; 18 mi critical transmission-main rehab; 17 mi/yr small-diameter replacement; addresses key storage issues; funds Pure Water DC planning and pilot.

RISK OUTLOOK

Selected critical needs are addressed, while broader renewal and water-supply resilience exposure remains.

SCENARIO B

Approved CIP + Emergency & High Priority

$1,883.1M
10-YEAR COST

36 mi transmission-main rehab; proactive storage renewal; other replacement and resilience elements remain as A.

RISK OUTLOOK

Expanded transmission and storage renewal reduces known exposure, while broader resilience needs remain.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$2,081.4M
10-YEAR COST

50 mi transmission rehab; storage same as B; adds land acquisition for full-scale water supply resilience.

RISK OUTLOOK

Additional rehabilitation and resilience planning further reduce exposure, although full implementation remains incomplete.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$4,285.0M
10-YEAR COST

75 mi transmission rehab; 28 mi/yr small-diameter replacement; expands storage and fully renews facilities; adds a full-scale water supply resilience plant.

RISK OUTLOOK

Comprehensive renewal and supply resilience provide the greatest risk reduction, while delivery and future-demand uncertainties remain.

30

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Blue Plains Treatment Facilities, Resource Recovery & Innovation

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$1,695.5M
10-YEAR COST

Maintains current funding; supports pilots and technology development.

RISK OUTLOOK

Current investments continue, but some renewal, reliability, and capacity exposure remains.

SCENARIO B

Approved CIP + Emergency & High Priority

$2,087.0M
10-YEAR COST

Fully funds planned-project shortfalls and prioritized critical assets within a 5-year horizon; R&D same as A.

RISK OUTLOOK

Critical near-term exposure is reduced, while later-horizon renewal and expansion needs remain.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$2,910.6M
10-YEAR COST

Adds emergency, high-priority and escalation needs in years 5–10; considers long-term ROI opportunities.

RISK OUTLOOK

Broader renewal reduces deterioration and cost-escalation exposure, although some capacity enhancements remain deferred.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$3,185.6M
10-YEAR COST

Adds primary odor control, FOG handling and a 20 MGD plant expansion; resource recovery/R&D same as C.

RISK OUTLOOK

Major facility and capacity investments further reduce exposure, while operational and delivery uncertainties remain.

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Water, Sewer & Storm Pump Stations

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$408.1M
10-YEAR COST

Water addresses known repairs at Anacostia and Bryant Street; sewer and storm address selected critical issues.

RISK OUTLOOK

Selected critical repairs proceed, while broader exposure to aging equipment and reactive work remains.

SCENARIO B

Approved CIP + Emergency & High Priority

$474.9M
10-YEAR COST

Water adds proactive replacement of aging assets; sewer and storm fully fund planned-project shortfalls and prioritized critical assets within five years.

RISK OUTLOOK

Proactive replacement reduces known priority exposure, while systemwide renewal needs remain.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$529.3M
10-YEAR COST

Water same as B; sewer and storm add on-demand miscellaneous facility upgrades funding.

RISK OUTLOOK

Flexible facility upgrades further reduce emerging exposure, although comprehensive renewal remains incomplete.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$527.7M
10-YEAR COST

Full renewal of all water pump stations and future expansion; sewer and storm same as C.

RISK OUTLOOK

Broader renewal and expansion reduce reactive-work exposure, while equipment and operational uncertainties remain.

32

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Infrastructure Repair & Replacement (IR&R)

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$377.5M
10-YEAR COST

Maintains current emergency IR&R funding for Operations, NRW, rehabilitation and maintenance of high-priority system risks.

RISK OUTLOOK

Emergency response capacity continues, but exposure to unplanned events and reactive spending remains.

SCENARIO B

Approved CIP + Emergency & High Priority

$518.5M
10-YEAR COST

Adds proactive repair to Scenario A.

RISK OUTLOOK

Proactive repairs may reduce the potential for known deficiencies to become more disruptive.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$518.5M
10-YEAR COST

Same as B.

RISK OUTLOOK

Risk exposure remains generally comparable to Scenario B because the funded scope is unchanged.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$518.5M
10-YEAR COST

Adds funding for high-priority emerging risks and unforeseen major sewer failures.

RISK OUTLOOK

Additional flexibility improves response to emerging risks, although future events remain inherently uncertain.

33

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Non-Process Facilities

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$238.5M
10-YEAR COST

Existing approved projects and regulatory-driven upgrades.

RISK OUTLOOK

Approved projects proceed, while broader building-system renewal and modernization exposure remains.

SCENARIO B

Approved CIP + Emergency & High Priority

$248.2M
10-YEAR COST

Adds critical HVAC, roof and elevator upgrades.

RISK OUTLOOK

Critical building upgrades reduce interruption and repair exposure, while broader modernization needs remain.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$314.5M
10-YEAR COST

Adds strategic facility modernization, including laboratory and training facilities.

RISK OUTLOOK

Strategic modernization reduces operational and functional exposure across more facilities.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$323.5M
10-YEAR COST

Adds campus beautification and additional facility modernization.

RISK OUTLOOK

Additional improvements provide incremental benefits, with risk exposure generally comparable to Scenario C.

34

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Washington Aqueduct

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$516.7M
10-YEAR COST

Funds baseline needs plus investment for the Advanced Treatment 2.0 Study – Phase 1

RISK OUTLOOK

Baseline needs are supported, but the remaining risk profile requires further scope and cost refinement.

SCENARIO B

Approved CIP + Emergency & High Priority

$514.5M
10-YEAR COST

Same as A and advances funding for Secure the Source Study and McMillan North Clearwell Replacement from future years.

RISK OUTLOOK

Risk exposure remains generally comparable to Scenario A

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$514.5M
10-YEAR COST

Same as B.

RISK OUTLOOK

Risk exposure same as scenario B because the funded scope is unchanged.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$537.9M
10-YEAR COST

Same as C with additional funding for major projects including the Dalecarlia West Filter Building upgrades, and Electrical Switchgear upgrades.

RISK OUTLOOK

Risk exposure remains for regional mega-projects and major Washington Aqueduct resiliency initiatives with unknown cost estimate.

35

FY2027–FY2036 CAPITAL IMPROVEMENT PROGRAM

Capital Equipment & Information Technology

10-year capital cost and scenario-specific scope

SCENARIO A

Current Approved CIP

$415.4M
10-YEAR COST

Continues funding necessary capital equipment needs.

RISK OUTLOOK

Necessary investments continue, while some equipment and technology exposure may remain.

SCENARIO B

Approved CIP + Emergency & High Priority

$438.2M
10-YEAR COST

Core funding needs plus investments to support additional technology needs, AMI initiative for meter replacement and begin transition to Electric Vehicles (EV)

RISK OUTLOOK

Some risk exposure remains as investment level does not keep pace with overall projects and vehicle electrification mandates
.

SCENARIO C

Approved CIP + Emergency, High Priority & 10-Year Needs

$438.2M
10-YEAR COST

Same as Scenario B

RISK OUTLOOK

Risk exposure remains generally comparable to Scenario B because the funded scope is unchanged.
.

SCENARIO D

Comprehensive Asset Renewal & System Resilience

$458.4M
10-YEAR COST

Funding added to support major infrastructure modernization including EV replacements and IT systems

RISK OUTLOOK

Risk exposure is reduced as scenario fully funds known needs.

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Attachment C

FY 2026 RRC Committee Workplan

Objective/*Activities*/Task	Date of Activity	Completed	Responsible Department
1. Establish Retail Rates, Fees & Charges for FY 2027 & FY 2028	Date of Activity	Completed	Responsible Department
a. Present FY 27 & FY 28 Budget & Rates to Board	January 15, 2026	√	Rates & Revenue
b. Present FY 27 & FY 28 Proposed Rates, Fees & Charges to RRC	January 27, 2026	√	
c. Present Independent Review of Rates-by Consultants	February 23, 2026	√	
d. RRC recommendation on Proposed FY 27 & FY 28 Rates, Fees & Charges	February 23, 2026	√	Rates & Revenue
e. Board approves Notice of Proposed Rulemaking (NOPR) for Proposed FY 27 & FY 28 Rates, Fees & Charges	March 5, 2026	√	Board of Directors
f. Submit Independent Review of Proposed Rates and 2025 Cost of Service Study to Mayor and Council and post both on DC Water's website	March 17, 2026	√	Rates & Revenue
g. Publish NOPR in D.C. Register for Proposed FY 27 & FY 28 Rates, Fees & Charges & Notice of Public Hearing	March 20, 2026	√	DGLA
h. Outreach and Public Comment Period	March 20 – June 29, 2026	√	Government Affairs & Marketing & Comm. Rates & Revenue
i. Presentation to Change Public Hearing Date and Extend Public Comment Period	April 28, 2026		OMAC and Rates & Revenue
j. RRC recommends changed date for Public Hearing and/or Extension of Public Comment Period	April 28, 2026	√	Rates & Revenue
k. Board approves change to date for Public Hearing and/or Extension of Public Comment Period	May 7, 2026	√	Board of Directors
l. Publish Notice of Extension of Public Comment Period and/or Notice of Public Hearing	May 22, 2026	√	DGLA
m. Presentation on Rates Affordability by Consultants	May 26, 2026	√	Rates & Revenue
n. Townhall Meeting	May 28, 2026		OMAC
o. Public Hearing	June 23, 2026	√	District Board Members
p. Public Hearing Record & Public Comment Period Closes	June 29, 2026	√	Board Secretary
q. Submit Response to Public Comments report to Board and post on DC Water website and respond to OPC Comments, if applicable	July 14, 2026	√	Rates & Revenue and DGLA
r. Present final FY 27 & FY 28 Rates, Fees & Charges to RRC for recommendation to Board	July 28, 2026	√	Rates & Revenue
s. Board approves Notice of Final Rulemaking (NOFR) for FY 27 & FY 28 Rates, Charges & Fees	September 3, 2026	√	Board of Directors
t. Publish NOFR in D.C. Register for Amended Rates, Fees & Charges	September 18, 2026	√	DGLA Customer Care

Attachment C

1. Establish Retail Rates, Fees & Charges for FY 2027 & FY 2028	Date of Activity	Completed	Responsible Department
u. Amended Rates, Fees & Charges Go-Live	October 2, 2026 (FY '27) October 1, 2027 (FY '28)	√	

2. 2025 Cost of Service Study (COS) for Water, Sewer and CRIAC	Date of Activity	Completed	Responsible Department
a. Present 2025 Cost of Service Study for Water, Sewer and CRIAC to RRC	January 27, 2026	√	Rates & Revenue
b. Post Final COS on DC Water's website	March 17, 2026	√	Rates & Revenue

3. 2026 Cost of Service Study to Amend System Availability Fee (SAF)	Date of Activity	Completed	Responsible Department
a. Present COS Update and Propose Amendments to SAF for RRC Recommendation	March 18, 2026	√	Rates & Revenue/ Permit Operations
b. Board Approval of Notice of Proposed Rulemaking (NOPR) for SAF	April 7, 2026	√	Board of Directors
c. Publish NOPR in DC Register	April 24, 2026	√	DGLA
d. Public Comment period	April 24 – May 25, 2026	√	Marketing & Comm.
e. RRC Final Recommendation to Approve Amendments for SAF	June 23, 2026	√	Rates & Revenue/ Permit Operations Board of Directors
f. Board Approval of Notice of Final Rulemaking (NOFR)	July 2, 2026	√	DGLA
g. Publish NOFR in DC Register	July 24, 2026	√	Rates & Revenue/ Permit Operations
h. SAF Go-Live	October 1, 2026	√	

4. 2025 Cost of Service Study to Establish Miscellaneous Fees and Charges	Date of Activity	Completed	Responsible Department
a. Present COS Update and Proposed Amendments to Miscellaneous Fees & Charges for RRC Recommendation	April 22, 2025	√	Rates & Revenue
b. Board Approval of Notice of Proposed Rulemaking (NOPR) for Miscellaneous Fees & Charges	May 1, 2025	√	Board of Directors
c. Publish NOPR in DC Register	May 16, 2025	√	DGLA
d. Public Comment period	May 16 – June 16, 2025	√	Marketing & Comm.
e. RRC Final Recommendation to Approve Amendments for Miscellaneous Fees & Charges	June 24, 2025	√	Rates & Revenue/ Customer Care Board of Directors
f. Board Approval of Notice of Final Rulemaking (NOFR)	July 3, 2025	√	DGLA
g. Publish NOFR in DC Register	July 25, 2025	√	DGLA
h. Miscellaneous Fees & Charges including Engineering and Permitting Fees Go-Live	October 1, 2025	√	Rates & Revenue/ Customer Care

Attachment C

5. Clean Rivers Impervious Area Charge (CRIAC) – Amendments	Date of Activity	Completed	Responsible Department
a. Present Proposed amendment to changes to CRIAC regulations for RRC recommendation to Board	September 22, 2026	√	Rates & Revenue
b. Board Approval of Notice of Proposed Rulemaking (NOPR) for changes to CRIAC regulations	October 8, 2026	√	District Board Members
c. Publish NOPR in DC Register	October 23, 2026		DGLA
d. 60-Day Public Comment Period	October 23 – December 23, 2026		Marketing & Comm.
e. Public Hearing	January 13, 2027		District Board Members
f. Public Hearing Record & Public Comment Period Closes	TBD		Board Secretary
g. Submit Response to Public Comments report to Board and post on DC Water website and respond to OPC Comments, if applicable	TBD		Rates & Revenue
h. RRC Final Recommendation to Approve CRIAC amendment recommendation to Board	TBD		Rates & Revenue
i. Board Approval of Notice of Final Rulemaking (NOFR)	TBD		District Board Members
j. Publish NOFR in DC Register	TBD		DGLA
k. Revised CRIAC regulation Go-Live (may start later depending on Court direction and possibly outreach and system needs)	TBD		Customer Care

6. Delinquent Accounts	Date of Activity	Completed	Responsible Department
a. Soldiers Home Negotiations	Monthly, as needed		DGLA

Attachment C

FY 2027 Proposed RRC Committee Workplan

Objective/*Activities*/Task	Date of Activity	Completed	Responsible Department
1. Establish Retail Rates, Fees & Charges for FY 2027 & FY 2028	Date of Activity	Completed	Responsible Department
a. Present FY 27 & FY 28 Budget & Rates to Board	January 15, 2026	√	Rates & Revenue
b. Present FY 27 & FY 28 Proposed Rates, Fees & Charges to RRC	January 27, 2026	√	
c. Present Independent Review of Rates-by Consultants	February 23, 2026	√	
d. RRC recommendation on Proposed FY 27 & FY 28 Rates, Fees & Charges	February 23, 2026	√	Rates & Revenue
e. Board approves Notice of Proposed Rulemaking (NOPR) for Proposed FY 27 & FY 28 Rates, Fees & Charges	March 5, 2026	√	Board of Directors
f. Submit Independent Review of Proposed Rates and 2025 Cost of Service Study to Mayor and Council and post both on DC Water's website	March 17, 2026	√	Rates & Revenue
g. Publish NOPR in D.C. Register for Proposed FY 27 & FY 28 Rates, Fees & Charges & Notice of Public Hearing	March 20, 2026	√	DGLA
h. Outreach and Public Comment Period	March 20 – June 29, 2026	√	Government Affairs & Marketing & Comm. Rates & Revenue
i. Presentation to Change Public Hearing Date and Extend Public Comment Period	April 28, 2026	√	OMAC and Rates & Revenue
j. RRC recommends changed date for Public Hearing and/or Extension of Public Comment Period	April 28, 2026	√	Rates & Revenue
k. Board approves change to date for Public Hearing and/or Extension of Public Comment Period	May 7, 2026	√	Board of Directors
l. Publish Notice of Extension of Public Comment Period and/or Notice of Public Hearing	May 22, 2026	√	DGLA
m. Presentation on Rates Affordability by Consultants	May 26, 2026 May 28, 2026	√ √	Rates & Revenue Consultants
n. Townhall Meeting	June 23, 2026	√	OMAC
o. Public Hearing	June 29, 2026	√	District Board Members
p. Public Hearing Record & Public Comment Period Closes	July 14, 2026	√	Board Secretary
q. Submit Response to Public Comments report to Board and post on DC Water website and respond to OPC Comments, if applicable	July 28, 2026	√	Rates & Revenue and DGLA
r. Present final FY 27 & FY 28 Rates, Fees & Charges to RRC for recommendation to Board	September 3, 2026	√	Rates & Revenue
s. Board approves Notice of Final Rulemaking (NOFR) for FY 27 & FY 28 Rates, Charges & Fees	September 18, 2026	√	Board of Directors DGLA
t. Publish NOFR in D.C. Register for Amended Rates, Fees & Charges			Customer Care

Attachment C

1. Establish Retail Rates, Fees & Charges for FY 2027 & FY 2028	Date of Activity	Completed	Responsible Department
u. Amended Rates, Fees & Charges Go-Live	October 2, 2026 (FY '27) October 1, 2027 (FY '28)	√	

2. 2026 Cost of Service Study to Amend System Availability Fee (SAF)	Date of Activity	Completed	Responsible Department
a. Present COS Update and Propose Amendments to SAF for RRC Recommendation	March 18, 2026	√	Rates & Revenue/ Permit Operations
b. Board Approval of Notice of Proposed Rulemaking (NOPR) for SAF	April 7, 2026	√	Board of Directors
c. Publish NOPR in DC Register	April 24, 2026	√	DGLA
d. Public Comment period	April 24 – May 25, 2026	√	Marketing & Comm.
e. RRC Final Recommendation to Approve Amendments for SAF	June 23, 2026	√	Rates & Revenue/ Permit Operations Board of Directors
f. Board Approval of Notice of Final Rulemaking (NOFR)	July 2, 2026	√	DGLA
g. Publish NOFR in DC Register	July 24, 2026	√	Rates & Revenue/ Permit Operations
h. SAF Go-Live	October 1, 2026	√	

3. Fire Protection Service Fee for FY 2028, FY 2029, and FY 2030			
a. RRC recommend proposal for Fire Protection Service Fee	February 23, 2027		Rates and Revenue
b. Board approval of Notice of Proposed Rulemaking (NOPR)	March 4, 2027		
c. Publish NOPR in D.C Register	March 19, 2027		DGLA
d. Public Comment and Outreach	March 19 – April 19, 2027		Marketing & Comm.
e. Presentation of Final Proposal of Fire Protection Service Fee to RRC	May 25, 2027		Rates and Revenue
f. Board approval of Notice of Final Rulemaking (NOFR)	June 3, 2027		
g. Publish NOFR in D.C. Register	June 18, 2027		DGLA
h. *Fire Protection Service Fee Go-Live*	October 1, 2027		Rates & Revenue

4. Clean Rivers Impervious Area Charge (CRIAC) – Amendments	Date of Activity	Completed	Responsible Department
a. Present Proposed amendment to changes to CRIAC regulations for RRC recommendation to Board	September 22, 2026	√	Rates and Revenue
b. Board Approval of Notice of Proposed Rulemaking (NOPR) for changes to CRIAC regulations	October 8, 2026	√	District Board Members
c. Publish NOPR in DC Register	October 23, 2026		DGLA
d. 60-Day Public Comment Period	October 23 – December 23, 2026		Marketing & Comm.
e. Public Hearing	January 13, 2027		District Board Members
f. Public Hearing Record & Public Comment Period Closes	TBD		Board Secretary
g. Submit Response to Public Comments report to Board and post on DC Water website and respond to OPC Comments, if applicable	TBD		Rates and Revenue

Attachment C

h. RRC Final Recommendation to Approve CRIAC amendments recommendation to Board	TBD		Rates and Revenue
i. Board Approval of Notice of Final Rulemaking (NOFR)	TBD		District Board Members
j. Publish NOFR in DC Register	TBD		DGLA
k. Revised CRIAC regulation Go-Live (may start later depending on Court direction and possibly outreach and system needs)	TBD		Rates and Revenue Customer Care

4. 2027 COS for Water, Sewer and CRIAC	Date of Activity	Completed	Responsible Department
a. Present 2027 Cost of Service Study for Water, Sewer and CRIAC to RRC	January 25, 2028		Rates and Revenue
b. Post Final COS on DC Water's website	TBD		

5. Delinquent Accounts	Date of Activity	Completed	Responsible Department
a. Soldiers Home Negotiations	Monthly, as needed		DGLA

Attachment E

D.C. WATER AND SEWER AUTHORITY
BOARD OF DIRECTORS
RETAIL WATER & SEWER RATES
COMMITTEE MEETING

Tuesday, November 24, 2026; 9:30 AM
AGENDA

Call to Order	Committee Chairman
Monthly Updates	Chief Financial Officer
Committee Workplan	Chief Financial Officer
Agenda for December 22, 2026 Committee Meeting	Committee Chairman
Other Business	Chief Financial Officer
Adjournment	

*Detailed agenda can be found on DC Water's website at www.dcwater.com/about/board_agendas.cfm