

District of Columbia Water and Sewer Authority Board of Directors

Environmental Quality and Operations Committee May 15, 2025 / 9:30am

Microsoft Teams meeting

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1.	Call to Order	Sarah Motsch, Chairperson			
2.	Roll Call	_ Michelle Rhodd, Board Secretary			
3.	April 2025 Blue Plains Wastewater Treatment Plant Performance	eNicholas Passarelli			
4.	Clean Rivers Quarterly Update	Jeffrey Peterson			
5.	CIP Quarterly Update	Moussa Wone & Paul Guttridge			
6.	Lead Free DC Quarterly Update	William Elledge			
7.	Service Line Material Identification Pilot Update	William Elledge			
8.	Action Items	Moussa Wone			
	 Joint Use Contract No. 230040 – Blue Plains Floodwall Segments A, B and D – Kokosing Industrial, Inc. Contract No. 210080 A.B.C.D. – Phase 8 (MFU-8) Program – Amendment 1 – Allan Myers VA, Inc., American Contracting & Environmental Services, Inc., Ulliman Schutte Construction, W.M. Schlosser Co. Inc. Non-Joint Use Contract No. 180040 – Small Diameter Watermain Rehab. Contract 15D – Capitol Paving of DC 				
9.	Executive Session*	Sarah Motsch			
10.	0. Adjournment Sarah Motsch				

This meeting is governed by the Open Meetings Act. Please address any questions or complaints arising under this meeting to the Office of Open Government at opengovoffice@dc.gov.

1The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss certain matters, including but not limited to: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); terms for negotiating a contract, including an employment contract, under D.C. Official Code § 2-575(b)(2); obtain legal advice and preserve attorney-client privilege or settlement terms under D.C. Official Code § 2-575(b)(4), collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security matters under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2-575(b)(1); third-party proprietary matters under D.C. Official Code § 2-575(b)(11); train and develop Board members and staff under D.C. Official Code § 2-575(b)(12); adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters or violations of laws or regulations where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14); and other matters provided under the Act.



Blue Plains Wastewater Treatment Performance

Nicholas Passarelli Vice President Wastewater Treatment Operations

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April 2025 Blue Plains Wastewater Treatment Plant Performance

Permit & Flows – April 2025

- All weekly and monthly NPDES permit requirements were met
- Average Outfall 002 flow for April 2025: 281 MGD
- Peak Day flow: April 11th at 432 MGD

Tunnel Systems and Wet Weather – April 2025

- 138 MG Captured in Tunnel with 0 overflows
- 3.0 inches of rain

Electrical Energy Use and Generation – April 2025

- 23% of electricity was generated onsite
- Combined Heat and Power (CHP) facility produced an average of 6.1 megawatts (MW)
- Solar System produced an additional 0.65 MW of power on average
- Total electricity consumption at Blue Plains averaged 29.3 MW with average of 22.6 MW purchased from PEPCO
- Total Purchased Power Savings FY2025 (thru Jan 2025): \$2,033,600

Class A Biosolids – April 2025

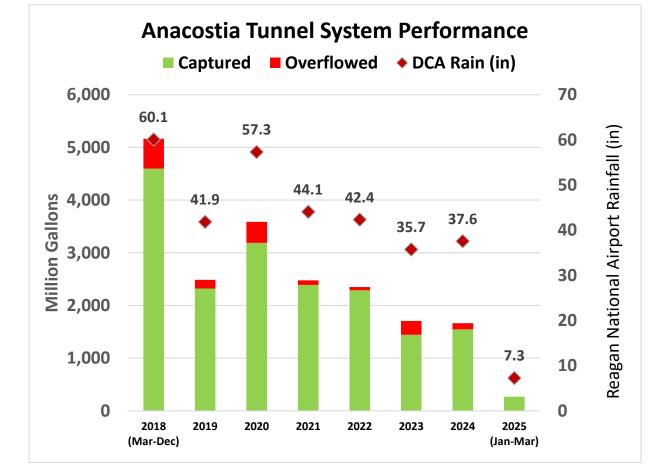
- Blue Drop sold approximately 11,118 tons of Bloom; total of 34,514 tons towards FY25 goal of 70,000 tons.
- Produced 12,711 tons of biosolids for the month, remaining 1,593 tons managed through land application contracts



Clean Rivers Quarterly Report

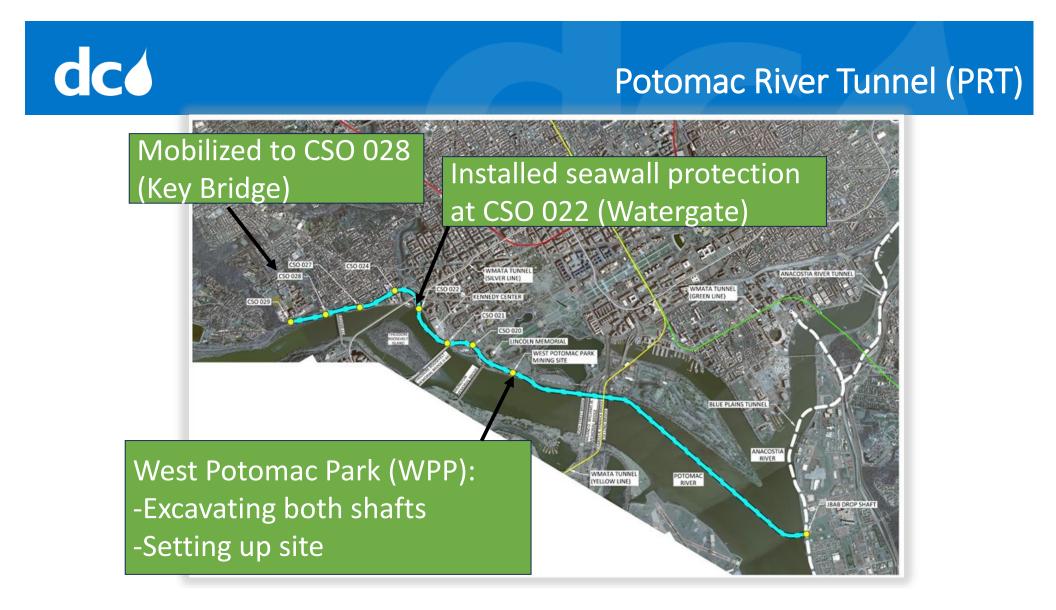
Jeff Peterson Director Clean Rivers Projects

Anacostia Tunnel System Performance



- 18 Billion gallons captured (March 2018 – March 2025)
- 11,495 tons trash, debris and solids captured

Rock Creek GI dc **Project Snapshot Project C** In operation: Anacostia Tunnel Rock Creek **Piney Branch** System **Tunnel** McMillan Reservoir In construction: Potomac River Tunnel ulletPotomac Rock Creek Green Infrastructure • **River Tunnel** (GI) Project C Anacostia River LEGEND In preconstruction services CSO Area Anacostia Blue Plains Advanced Nastewater Treatment Plan In Operation: (Construction Management at Anacostia Tunnel Syster Tunnel Sewer Separation Green Infrastructure (GI) Are Risk): System Under Construction: Potomac River Tunn Planning/ Design: **Piney Branch Tunnel Piney Branch Tunnel GI** Implementation Area



Potomac River Tunnel – Work Progress

WPP Overflow and Mining Shaft Temporary Support of Excavation System

WPP Temporary Shaft Temporary Support of Excavation System



Installation of Micropile System to Protect Seawall during Construction

North Tunnel Boring Machine (TBM)



Factory Acceptance Test: April 3, 2025

Naming the PRT-B Tunnel Boring Machines

DC Water TBM naming convention has traditionally settled on local individuals of note.

DC Water is proud to honor the sisters Mary and Emily Edmonson. Their contributions were instrumental in advancing civil rights.

North TBM – Mary South TBM – Emily



DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BIANNUAL REPORT SPRING 2025 COMBINED SEWER OVERFLOW (CSO) CONTROL ACTIVITIES

CLEAN RIVERS PROJECT NEWS



X: Water will follow a tradition that dates back to the 1500s in the construction inclustry. Miners and construction workers are long parged for Santi Barbara protection as they lised daily dargen working underground and harding exploities. Sant Barbara is regarded as the patron saint for miners. The tunneling industry has evolved by utilizing tunnel boring machines (TBMa), and underground workers follow a tradition of naming them, like ships, after prominent women in isory, while conting to seek the patron asint protection. DC Valers needed the states Nary and Emily Educators as he namesales for the TBMs to escavate the Potonac River Tunnel (PKT). The PRT requires two TBMs and Mary and Emily were chosen because of their history and emiliarioships with the Datrict and the Potonac River.

The Edmonson Stater escaped endowment and became icons in the abolitonist movement through their protests of the Fugitive Stare Act. They helped pave the way for civil rights with a during encape from stavery in 1848 that began on the Potomes River. At ages 15 and 13, Mary and Emily were among the 77 emisened people who tried to encape from Washington, DC to New Jenes; on the schoomer, The Rearl. The Pearl left Washington, DC saling on the Potomac River in what was the largest escape attempt by enalwave individuals in US history.

lary died of tuberculosis at age 20. Emily became a Washington, DC resident and rominent civil rights and political rights activist alongside her Anacostia neighbor, rederick Douglass. She passed away in her Anacostia home in 1895.

DC Water is proud to honor the Edmonton Sisters. Their contributions were instrumental in advancing civil rights. The TBM bearing their names will help creat a cleaner Potomac River. One TBM is set to arrive in fail 2025 to begin mining nort to Georgetown. The second will arrive in 2026 to begin mining south to Joint-Base Anacostia Bolling.



lary Edmonson (standing) and Emily Edmonsor (seated), shortly after they were freed in 1848



Mary Edmonson (standing) and Emily Edmonson (seated), shortly after they were freed in 1848.



CSO 049 Shaft

dc

- Environmental Assessment completed
- Finding of No Significant Impact (FONSI) issued
- Preconstruction services ongoing:
 - Developing Early Work Package
 - Progressing scope toward Guaranteed Maximum Price (GMP)
- Construction 2026 2029

Piney Branch

Park Road Shaft

CSO 049 Outfall

Piney B

dc

Projects to Complete Consent Decree

Project	Construction Timeframe
Anacostia River	
All controls	In service
Potomac River	
Potomac River Tunnel	2024 – 2030 (in construction)
Rock Creek	
Green Infrastructure Project C	2025 – 2027 (in construction)
Green Infrastructure Project D	2028 – 2030
Piney Branch Tunnel	2026 – 2029



CIP Quarterly Report

Moussa Wone, Ph.D., PE, DBIA Vice President Engineering and Clean Rivers

Paul Guttridge, PMP, Assoc. DBIA Director Shared Services and Asset Management

CIP Quarterly Update

FY25 CIP Disbursement Performance

- The Baseline projection for FY25 was developed to better align with the anticipated execution of the planned work. Total Baseline budget is **\$650M**
- The actual total program disbursements through the end of Q2 are \$240M.
- The current projected fiscal year spending forecast is \$587M, approx.
 90% of the overall target.



FY25 Spending Performance by Service Area

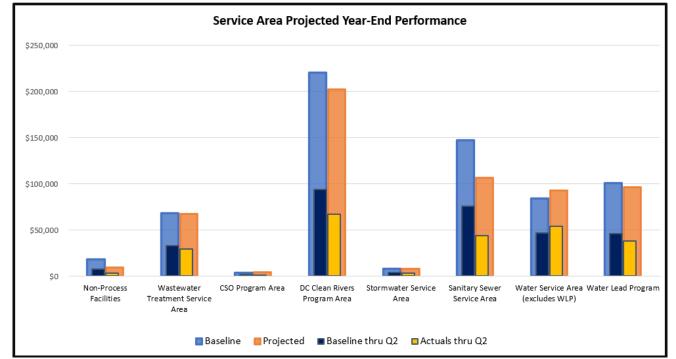
Service & Program Area Deltas

- The LFDC program current spending forecast is expected to over-achieve due to better than anticipated progress
- The Sewer Area is currently forecast to spend less due to changes on the Potomac Interceptor program and delays in local sewer rehab construction.
- Additionally, contingencies for Sewer emergency work have not arisen

Summary of FY25 KPIs– Schedule Milestones:

	Pe	erí	fc	orma	nce	
-						

- **52** Total KPIs due this year
- 5 KPIs completed within threshold
- 21 KPIs projected outside threshold (>90 days)



ACCOMPLISHMENTS:

- CIP updates including identification and prioritization of capital project needs, validation of existing projects and updated coding to align with asset types and alternative delivery procurement.
- Conducted Procurement outreach for the Water Pumping & Storage Facilities Progressive Design Build (PDB). Request for Proposal (RFP) anticipated in July 2025.
- Continued condition assessment of large diameter water mains using non-invasive technologies to evaluate pipeline conditions. High resolution assessments are expected to start in June
- Provided support for repair and restoration of 30" pipe break in Anacostia Park.

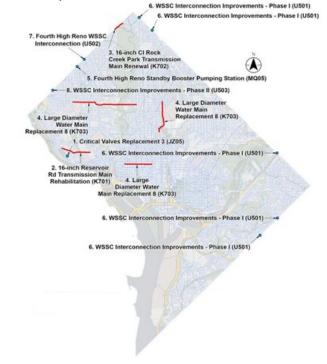


Post-Repair Restoration of 30" PCCP Main in Anacostia Park

Water Program Updates

PROJECT SPOTLIGHT:

Scope and cost validation in progress for Transmission Mains and Critical Valves PDB, comprising of large diameter water main rehabilitation, critical valve replacements/improvements and new connections to the WSSC system. Planned procurement: Request for Qualifications (RFQ) May 2025, RFP July 2025.



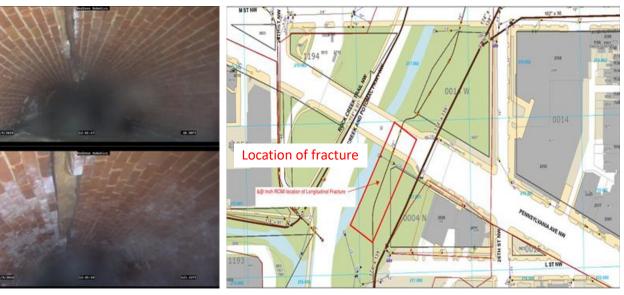
ACCOMPLISHMENTS:

- Contractor pre-qualifications pending approval and notification for \$200M Linear Water and Sewer Rehab Master Services Agreement (MSA).
 - Intended for when designs are complete or not needed, and for high-priority response.
- RFQ released on 4/22 for Anacostia Area Sewer Rehab Progressive Design Build. Statement of Qualifications (SOQs) due 5/22.
- Responded to a series of sink holes along a storm sewer pipe near Suitland Parkway. Interim repairs underway to rebuild the bottom of the pipe.
- FY25 inspection totals:
 - 27 miles of local sewers
 - 14 miles of very large sewers
 - 1,444 manholes

Sewer Program Updates

PROJECT SPOTLIGHT:

High-priority response at Rock Creek Main Interceptor (RCMI) escalated to Incident Management Team based on evidence of a worsening fracture. Geotechnical investigation and multi-sensory inspection (MSI) underway. Flow diversion options under evaluation and a task order in development for Structural Technologies to lead cleaning and repair work.



Process Facilities Program Updates

ACCOMPLISHMENTS:

- Capital Program Delivery
 - Completed handover from incumbent for ongoing capital project delivery management
 - Completed procurement selection for Headworks and Primary Upgrades Portfolio CMAR Contract (\$200M)
 - Completed contract negotiations for Filtration and Disinfection Upgrades Portfolio CMAR Contract (\$200M)
 - Completed contract negotiations for Floodwall Segments ABD PDB Contract (\$30M)
- System Reliability and Regulatory Compliance
 - Guided contractor engagement for rehabilitation and repair of Digester Facilities at Blue Plains
 - Mobilized task order construction management staff to meet Dept of Pumping & Sewer Operations and Dept of Wastewater Treatment needs on multiple projects

CONTRACT SPOTLIGHT:

Cleaning and surface preparation underway for concrete repairs within the Headworks Influent & Effluent Structures at Blue Plains AWTP (\$29M).



Non-Process Facilities Program Updates

ACCOMPLISHMENTS:

- Capital Program Delivery
 - Bidding package prep in progress for 14 HVAC system Replacements (Projected Cost \$4.5M)
 - Completed the Roof Assessments for 84 roof in Blue Plains campus.
 - Completed the Concept design and cost estimate for Bryant Street meter building and distribution shop.
 - Submitted the Central Operations Facility Building Life Safety Assessment report.
 - NPFPM supported the Canal St Fencing Project through substantial completion in March 2025.
 - Submission of the WELL Health & Safety Ratings certification application for 4 buildings, in March 2025.
 - Intermediate design submission of the Yard Park Gate in February 2025.
 - Pre-Final design submission of the HQ Terrace Improvements in February 2025.
 - Achieved 95% design completion of the Old Anacostia Field Ops Project in March 2025

CONTRACT SPOTLIGHT:

Bidding package prep in progress for Main Pump Station-Modifications and Historic Restoration. **CMAR Contract** (~\$12M)



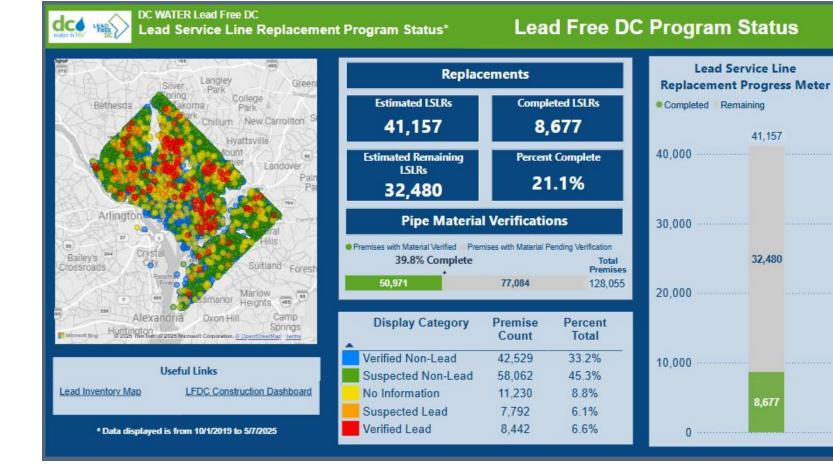


Lead Free DC Quarterly Update

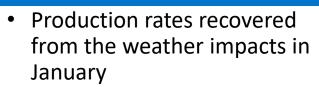
William Elledge, PE, Assoc. DBIA Director Capital Water Program and Lead Free DC

Lead Free DC Program Dashboard





Lead Free DC Replacement Production



- March and April achieved the highest monthly replacement production rates since the launch of the program
- The Lead Pipe Replacement Assistance Program (LPRAP) resumed replacements in February with the use of available federal funding
- LFDC surpassed 8,000th program replacement in March
- Pave DC Collaboration \$400K savings to date



• The LFDC Customer Outreach team logged over 50,000 touchpoints in the last quarter, including over 12,100 inperson engagements with residents

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- Surpassed 6,000 right of entry agreements secured this fiscal year
- LFDC released two new public facing YouTube videos,
 "How to sign up for a lead service line replacement" and
 "What to expect after construction"
- LFDC gave a briefing on the current state of the program to the Mayor's Office of Community Relations and Services and Constituent Staff members
- The pilot study for alternate material identification methods was completed

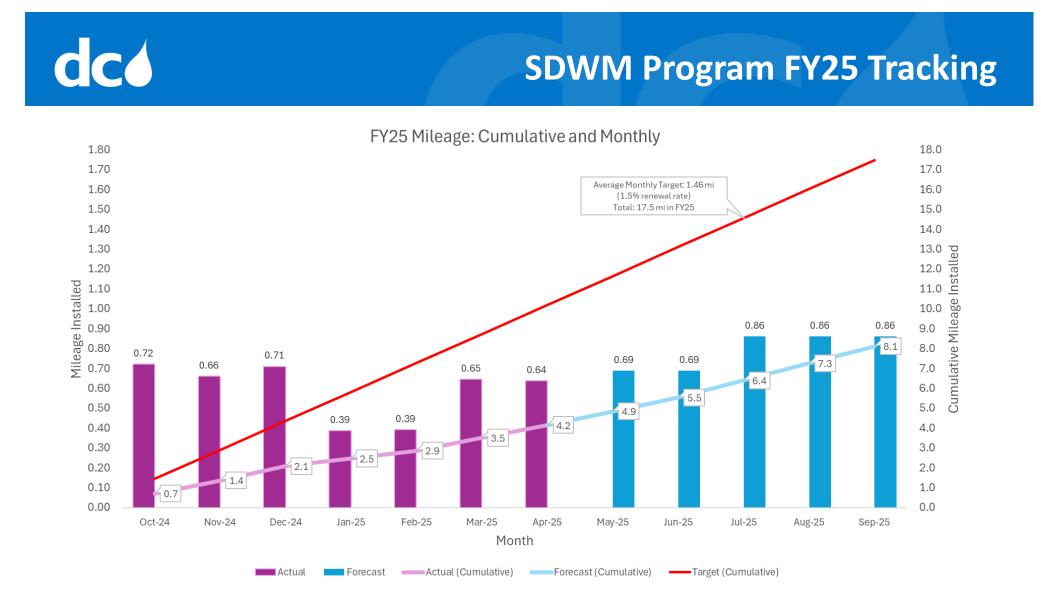


Lead Free DC Program Updates



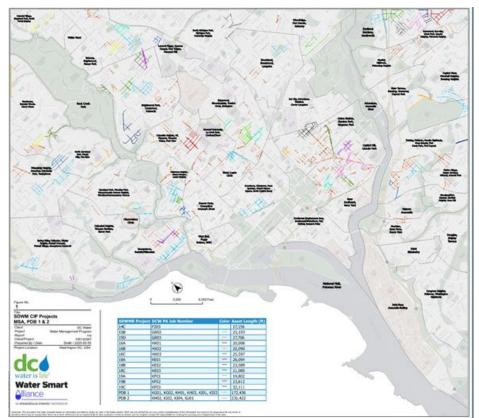


Small Diameter Water Main Update



SDWM Program FY25 Production Updates

- January and February replacement were below the monthly target due to winter weather conditions.
- Two Master Service Agreement (MSA) task orders completed in March.
- One new MSA task order awarded in April. Construction expected to start in June/July
- The expedited procurement schedule for 3 upcoming MSA task orders was adjusted based on contractor feedback resulting in FY26 construction starts.
- 2 Progressive Design Build Contracts completed shortlisting and is on schedule. Request For Proposal issued to shortlisted proposers.



Map for MSA TOs and PDB 1 & 2 SDWM Locations



Service Line Material Identification Pilot Update

William Elledge, PE, Assoc. DBIA Director Capital Water Program and Lead Free DC

Service Line Material Identification Without Excavation Pilot



- Service Line Identification Challenges:
 - Customer Impacts, effort, permitting, and cost
 - Incomplete Records
 - Some service lines can be over 70 years old Records may not exist
 - Plumbing upgrades by property owners are not always reported
 - Access to Private Property
 - Variety in Service Line Configurations
 - Service line inventory identification methods vary in effort, impact, and cost
 - Test Pit, Records Review, Customer Supplied Data

Pilot easy-to-deploy, accurate, low-disruption technologies for DC Water at 43 homes.

Methods Considered	Advantages	Disadvantages	Deployed in Pilot
Swordfish , Electro Scan Inc.	 Can inspect all sections of the SL Can detect where materials change Does not require entering the home 	 May cause disturbance to interior lead scales Does not work with all piping configurations 	Yes
Service Line Material Testing (SMIT), Engineering Design Technologies Inc.	 Determines the majority material of the customer SL including the buried portion Not considered a disturbance 	 Detects the majority material and may miss if there are multiple materials between the sensors Still in development phase 	Yes
PipeScreen, Muller	 Determines the majority material of the customer SL including the buried portion Not considered a disturbance 	 Requires going into the home for contact with pipe Detects the majority material and may miss if there are multiple materials between the sensors 	No. This product no longer exists in the market
GPR with Metal detection, US EPA-ORD	 Can potentially verify buried pipe material on both the utility and customer sides Does not require entering the home 	 May not work with DC's soil conditions or at depths of DC Water's service lines Still in development phase 	No. US EPA service contract expired before the Pilot
APEX , White River Technologies	 Can potentially verify buried pipe material on both the utility and customer sides Does not require entering the home 	 May not work with DC's soil conditions or at depths of DC Water's service lines Still in development phase 	No. On deployment with DOD at time of Pilot





- Swordfish and SMIT performed inadequately in identifying lead
 - Swordfish did not correctly identify any lead services
 - SMIT correctly identified 5 of 39 lead services (13%)
- Swordfish and SMIT performed better at predicting copper
- Due to low accuracy for lead identification DC Water will not be using these technologies moving forward



- Continue using test pits as the most reliable method for identifying SL materials
- Monitor development of emerging technologies for service line identification
- Further develop the machine learning model based on the test pit results until a high accuracy is achieved

Docusign Envelope ID: 8482A236-08B1-4D65-A311-AB1DB27892E0

DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

ACTION REQUESTED

PROGRESSIVE DESIGN-BUILD CONTRACT:

Blue Plains Floodwall Segments A, B and D

(Joint Use)

Approval to execute a Progressive Design-Build (PDB) contract for phase 1 preconstruction and early work packages not-to-exceed \$ 11,000,000.00.

CONTRACTOR/SUB/VENDOR INFORMATION				
PRIME: Kokosing Industrial, Inc.	SUBS*: PHASE 1A:		PARTICIPATION: PHASE 1A:	
12001 Guilford Road Annapolis Junction, MD 20701	Mercado Consultants, Inc. Ashton, MD	DBE	21.0%	
<u>Headquarters</u> Westerville, OH 43081	Capitol Development Design, Inc. Beltsville, MD	DBE	3.5%	
	Soil and Land Use Technology, Inc. Glen Burnie	DBE	3.5%	
	Marine Solutions, Inc. Jessamine, KY	WBE	1.7%	
	Straughan Environmental, Inc. Columbia, MD	WBE	2.3%	

Phase 1A DBE Total = 28.5% and WBE Total = 4.0%

* Certified DBE/WBE Participation will be finalized as the Construction Phase planning is complete. The prime is committed to working with DC Water to meet (or exceed) the utilization goals for the Construction phase.

DESCRIPTION AND PURPOSE

Initial Contract Value, Not-To-Exceed:	\$ 11,000,000.00
Preconstruction Services Duration:	567 Days (1 Year, 7 Months)
Phase 1 Preconstruction Services Start Date:	06-16-2025
Anticipated Phase 2 Construction Services Duration:	513 Days (1 Year, 5 Months)
Anticipated Construction Services Start Date:	01-04-2027
Anticipated Construction Services Completion Date:	05-31-2028

Other design-builders submitting proposals/qualification statements:

Allan Myers*	Kiewit Infrastructure Co.
Cianbro Corp.	Northeast Remsco Construction*
Flatiron Constructors, Inc.	Skanska USA Civil

* Asterisk indicates short listed firms.

Purpose of the Contract:

This is the last in a series of flood risk mitigation projects planned for the Blue Plains Advanced Wastewater Treatment Plant (AWTP). The completed floodwall system will provide the Blue Plains Plant with flood risk mitigation against the 500-year flood event plus freeboard. This project includes Segments A, B and D of the Blue Plains floodwall system.

Docusign Envelope ID: 8482A236-08B1-4D65-A311-AB1DB27892E0

Current Contract Scope:

- Phase 1A Preconstruction field investigation and concept finalization. •
- Phase 1B Preconstruction detailed design, permitting, bidding and preparation of Guaranteed • Maximum Price (GMP) proposal.
- Early Work Package to allow Contractor to proceed with purchase of long lead time materials including • marine sheet pile and to enable early site preparation activities to meet schedule.
- Project features include:
 - Approximately 3,350 linear feet of perimeter floodwall for the protection of the Blue Plains AWTP.
 - Protection of Outfall 001, Gravity Thickener Facility, Final Dewatering Facility, and all underground 0 DC Water and PEPCO utilities along the floodwall alignment.
 - Back-flooding protection at Outfall 002. 0
 - Underground seepage protection at floodwall crossings of buried utilities and roadways. 0

Future Contract Amendment Scope:

Phase 2 GMP Amendment - construction services.

Federal Grant Status:

Progressive Design Build Contract is eligible for Federal grant funding assistance: inclusion in grant is pending availability of grant funds.

PROCUREMENT INFORMATION

Contract Type:	Fixed Price	Award Based On:	Best Value
Commodity:	Design and Construction	Contract Number:	230040
Contractor Market:	Open Market		

BUDGET INFORMATION

Funding:	Capital	Department:	Wastewa	ater Engineering
Service Area:	Wastewater Treatment	Department H	ead:	Ryu Suzuki
Project:	JF			

ESTIMATED USER SHARE INFORMATION

User	Share %	Dollar Amount
District of Columbia	41.22%	\$ 4,534,200.00
Federal Funds	0.00%	\$ 0.00
Washington Suburban Sanitary Commission	45.84%	\$ 5,042,400.00
Fairfax County	8.38%	\$ 921,800.00
Loudoun County & Potomac Interceptor	4.56%	\$ 501,600.00
Total Estimated Dollar Amount	100.00%	\$ 11,000,000.00

()effrey 7. Thompson 5/2/2025

Jeffrey F. Thompson Chief Operating Officer and EVP

Date

5/2/2025

DocuSigned by:

Kory Gray

Korey R. Gray Date Vice President of Compliance and Chief Procurement Officer

230040 Fact Sheet Blue Plains Floodwall ABD

DocuSigned by /8/2025

Matthew T. Brown Date Chief Financial Officer and EVP Finance, Procurement and Compliance

	/
David L. Gadis	Date
Chief Executive Officer a	nd General Manager

Prepared April 25, 2025

Docusign Envelope ID: 865FF072-6919-47A6-876E-12ED4634AE07

DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

ACTION REQUESTED

CONSTRUCTION CONTRACT AMENDMENT Miscellaneous Facilities Upgrade – Phase 8 (MFU-8) Program (Joint Use)

Approval to amend four existing Task Order Based Construction Agreements to the not-to-exceed program amount of \$160,000,000.00. This will supersede the previously requested individual agreement amount not-to-exceed \$40,000,000.00 for each of the four agreements, while maintaining the original agreement period of three years plus three renewal periods of one year each.

CONTRACTOR/SUB/VENDOR INFORMATION

210080 A Allan Myers VA, Inc. 301 Concourse Blvd., Suite 300 Glen Allen, VA 23059 210080 B American Contracting & Environmental Services, Inc. 10330 Old Columbia Road, Suite 102 Columbia, MD 21046 210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.			
Allan Myers VA, Inc. 301 Concourse Blvd., Suite 300 Glen Allen, VA 23059 210080 B American Contracting & Environmental Services, Inc. 10330 Old Columbia Road, Suite 102 Columbia, MD 21046 210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	PRIME:*	SUBS:	PARTICIPATION:
301 Concourse Blvd., Suite 300 Glen Allen, VA 23059 210080 B American Contracting & Environmental Services, Inc. 10330 Old Columbia Road, Suite 102 Columbia, MD 21046 210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	210080 A		
Glen Allen, VA 23059 210080 B American Contracting & Environmental Services, Inc. 10330 Old Columbia Road, Suite 102 Columbia, MD 21046 210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	Allan Myers VA, Inc.		
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American Contracting & Environmental Services, Inc. 10330 Old Columbia Road, Suite 102 Columbia, MD 21046 210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	Glen Allen, VA 23059		
10330 Old Columbia Road, Suite 102 identified for each 103080 C task order awarded. Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc. Inc.	210080 B		
Columbia, MD 21046 task order awarded. 210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	American Contracting & Environmental Services, Inc.		0 0
210080 C Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	10330 Old Columbia Road, Suite 102		
Ulliman Schutte Construction 9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	Columbia, MD 21046	task order awarded.	
9111 Springboro Pike Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	210080 C		
Miamisburg, OH 45342 210080 D W.M. Schlosser Co. Inc.	Ulliman Schutte Construction		
210080 D W.M. Schlosser Co. Inc.	9111 Springboro Pike		
W.M. Schlosser Co. Inc.	Miamisburg, OH 45342		
	210080 D		
	W.M. Schlosser Co. Inc.		
2400 51 st Place	2400 51 st Place		
Hyattsville, MD 20781	Hyattsville, MD 20781		

*Four firms were pre-qualified to participate in the Miscellaneous Facilities Upgrade – Phase 8 (MFU-8) program.

** Each of the four firms demonstrated a history of successfully meeting established goals for DBE/WBE utilization. Additionally, the firms agreed to work with DC Water to actively engage the certified business community and meet/exceed the utilization goals established for each Task Order they are awarded.

DESCRIPTION AND PURPOSE

Original Program Value, Not -To-Exceed:	\$160,000,000.00
Value of this Amendment:	\$ 0.00
Current Program Value, including this Amendment:	\$160,000,000.00
Original Program Time	1,095 Days (3 Years)
No. of Option Years in Contract	3
Time extension, this Amendment:	0 Days
Total Amendment contract time extension	0 Days
Program Start Date (NTP):	04-05-2023
Program Completion Date:	04-05-2026

Primes	Original Contract Budget Limit	Current Committed Budget	Uncommitted Budget***
Allan Myers VA, Inc	\$ 40,000,000.00	\$ 22,095,037.00	\$ 17,904,963.00
American Contracting & Environmental Services, Inc.	\$ 40,000,000.00	\$ 32,414,332.00	\$ 7,585,668.00
Ulliman Schutte Construction	\$ 40,000,000.00	\$ 34,501,657.00	\$ 5,498,343.00
W.M. Schlosser Co. Inc.	\$ 40,000,000.00	\$ 4,375,000.00	\$ 35,625,000.00
Total	\$ 160,000,000.00	\$ 93,386,026.00	\$ 66,613,974.00

***Remaining uncommitted budget will be used to issue Task Orders to primes based on their capacity and capability for the work required. Docusign Envelope ID: 865FF072-6919-47A6-876E-12ED4634AE07

Purpose of the Program:

The Miscellaneous Facilities Upgrade Phase – 8 (MFU-8) program was solicited to qualify contractors to perform emergency and non-emergency repairs and upgrades to wastewater, sewer, and water facilities including, but not limited to, process equipment, piping systems, electrical, mechanical, instrumentation and controls. The above contractors will facilitate:

- Early engagement with sub-contractors and suppliers for materials planning, constructability reviews, and risk mitigation.
- Reduction of procurement time and effort through task order contracting mechanism.

Task Orders (TO) will be awarded based on competitive bidding or open book negotiation to ensure that DC Water is receiving the best value.

Original Contract Scope:

Some of the major items of work included in MFU are:

- Construction of a new storm water drainage pump station at Blue Plains.
- Sludge, Scum and Water Line Replacements at Blue Plains.
- Performing miscellaneous upgrades at Water, Stormwater and Sanitary Pumping Stations.
- Response to emergency and critical work and other specialized services.

Purpose of the Amendment:

This amendment removes the not-to-exceed limitation of \$40,000,000 stipulated in their respective contracts. The change will enable the authority to effectively utilize uncommitted budget to the most qualified MFU8 contractors instead of being constrained by the individual contract limitations.

Federal Grant Status:

• This Construction Contract is eligible for Federal grant funding assistance.

PROCUREMENT INFORMATION

Contract Type:	Fixed Price	Award Based On:	Request For Qualifications
Commodity:	Construction	Contract Number:	210080 (A, B, C, D)
Contractor Market:	Open Market		

BUDGET INFORMATION			
Funding: Capital Department: Wastewater Engineering			
Service Area:	Wastewater, Storm, Sanitary, Water	Department Head:	Ryu Suzuki
Project: BR, BT, BX, EI, E8, EQ, FQ, HL, IY, J2, J6, NG, OB, OD, OE, OG, OH, OS, PE, PF, PM, RN, RH, RU, V1, V2, V3, V4, XA, XZ, YD			

User	Share %	Dollar Amount
District of Columbia	0.00%	\$ 0.00
Washington Suburban Sanitary Commission	0.00%	\$0.00
Fairfax County	0.00%	\$0.00
Loudoun Water & Others (PI)	0.00%	\$0.00
Total Estimated Dollar Amount	0.00%	\$0.00

5/2/2025 Jeffrey F. Thompson

Jeffrey F. Thompson Chief Operating Officer and EVP

DocuSigned by:

KONY Gray

5/2/2025

Date

Date

Korey R. Gray Vice President of Compliance and Chief Procurement Officer

DocuSigned by 5/5/2025

Date

Matthew T. Brown Chief Financial Officer and EVP Finance, Procurement and Compliance

David L. Gadis Date Chief Executive Officer and General Manager

Docusign Envelope ID: 69378CD2-BEF3-460C-BF43-E62AAF63D628

DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY **BOARD OF DIRECTORS CONTRACTOR FACT SHEET**

ACTION REQUESTED

CONSTRUCTION CONTRACT CHANGE ORDER:

Small Diameter Watermain Rehab. Contract 15D (Non-Joint Use)

Approval to execute Change Order No. 09 for \$370,976.00. The modification exceeds the Chief Executive Officer's approval authority.

CONTRACTOR/SUB/VENDOR INFORMATION					
PRIME:	SUBS:		PARTICIPATION:		
Capitol Paving of DC,. Inc. 2211 Channing Street, NE	Omni Excavators Inc Washington, DC	DBE	13.6%		
Washington, DC 20018	Amerigal Construction Glenn Dale, MD	DBE	13.3%		
	E&R Minority Supplier LLC Sterling, VA	DBE	1.6%		
	Acorn Supply & Distributing, In White Marsh, MD	nc. WBE	6.5%		
DBE Total = 28.5% and WBE Total = 6.5%	DESCRIPTION AND PURPOSE				

Original Contract Value:	\$21,544,813.00		
Total of Previous Change Orders:	\$ 755,847.91		
Current Contract Value:	\$22,300,660.91		
Value of this Change Order:	\$ 370,976.00		
Total Contract Value, including this CO:	\$22,671,636.91		
Original Contract Time:	480 Days (1 Year, 4 Months)		
Time extension, this CO:	0 Days		
Total CO contract time extension:	484 Days (1 Year, 4 Months)		
Contract Start Date (NTP):	11-23-2022		
Anticipated Contract Completion Date:	07-14-2025		
Cumulative CO % of Original Contract:	5.2%		
Contract Completion %:	98%		

Purpose of the Contract:

Replacement of small diameter water mains that have experienced failures, or have a history of low water pressure, or water quality issues across various locations within the District of Columbia.

Original Contract Scope:

Replacement of approximately 25,706 LF of small diameter water main and 39,191 LF of both public and private water services.

Previous Change Order Scope:

To replace asphalt pavers on South Carolina Ave SE that were not included in the original contract.

Current Change Order Scope:

Additional milling and overlay at multiple locations beyond the contract bid quantities to complete final roadway restoration.

Docusign Envelope ID: 69378CD2-BEF3-460C-BF43-E62AAF63D628

PROCUREMENT INFORMATION				
Contract Type:	Unit Price	Award Based On:	Lowest responsive, responsible bidder	
Commodity:	Construction	Contract Number:	180040	
Contractor Market:	Open Market			
BUDGET INFORMATION				

Funding:	Capital	Department: Engineering and Technical Serv		ing and Technical Services
Service Area:	Water	Department H	ead:	Will Elledge
Project:	GR			

ESTIMATED USER SHARE INFORMATION

User	Share %	Dollar Amount
District of Columbia	100.00%	\$ 370,976.00
Washington Suburban Sanitary Commission	0.00%	\$ 0.00
Fairfax County	0.00%	\$ 0.00
Loudoun County & Potomac Interceptor	0.00%	\$ 0.00
Total Estimated Dollar Amount	100.00%	\$ 370,976.00

Signed by: Jeffrey F. Thompson 5/2/2025

Jeffrey F. Thompson Date Chief Operating Officer and EVP

DocuSigned by:

Kory Gray

Date

5/2/2025

Korey R. Gray Vice President of Compliance and Chief Procurement Officer

DocuSigned by: att 262C5D96CC1C4D3

Matthew T. Brown Date Chief Financial Officer and EVP Finance, Procurement and Compliance

David L. Gadis Date Chief Executive Officer and General Manager

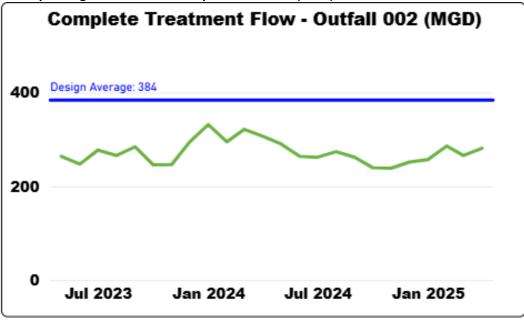
180040 Fact Sheet CO-9-SDWMR-15D



Meeting of the Environmental Quality and Operations Committee

- Executive Summary May 15, 2025 / 9:30am

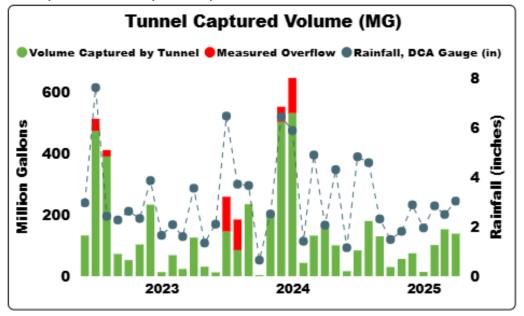
April 2025 Blue Plains Wastewater Treatment Plant Performance



Monthly Average Flow Trend to Complete Treatment (MGD)

- All weekly and monthly NPDES permit requirements were met
- Average Outfall 002 flow for April 2025: 281 MGD
- Peak Day flow for April 11th at 432 MGD

Anacostia River Tunnel System Monthly Performance May 2022 – April 2025



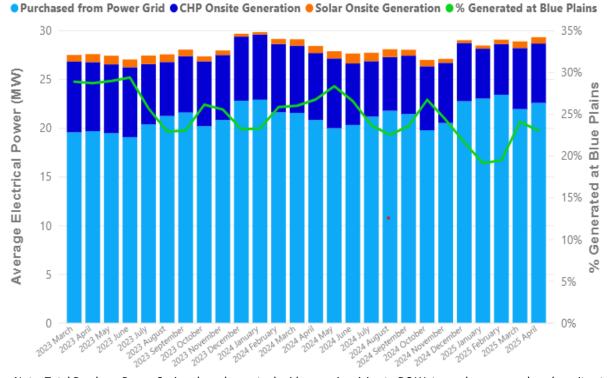
* - CSO 019 diversion to tunnel was out of service July 5 - Aug 29, 2023, for commissioning of Northeast Boundary Tunnel, causing temporary increase in overflows. Necessary for safety of workers in tunnel. EPA/DOEE advised in advance.

Total Annual System Performance from Start-IIn (2018-2024)

	Anacostia River Tunnel System
Number of events	350
Volume Captured, MG	17,775
Volume to CSO, MG	1,653
Percent Captured, %	91.5

Note: Total System includes Anacostia, Potomac, and Rock Creek MG ~ Million Gallons CSO~ Combined Sewer Overflow

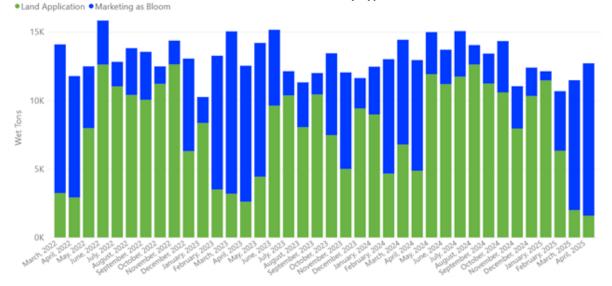
• 1546 MG of volume captured by Anacostia River Tunnel System in Calendar Year 2024, with 115 MG overflow



Blue Plains Electrical Energy Use and Generation

Note: Total Purchase Power Savings based on actual grid power invoicing to DC Water and power produced on site at CHP & Solar Panels.

- 23% of electricity was generated onsite
- Combined Heat and Power (CHP) facility produced an average of 7.9 megawatts (MW), with 6.1 MW net to Blue Plains grid
- Solar System produced an additional 0.65 MW of power on average
- Total electricity consumption at Blue Plains averaged 29.3 MW
- DC Water purchased an average of 22.6 MW of electricity from PEPCO
- Total Purchased Power Savings FY2025 (thru Dec): \$2,033,600



Total Production of Class A Biosolids and Beneficial Reuse by Type

- In April, Blue Drop sold approximately 11,118 tons of Bloom; for a total of 34,514 tons towards the FY25 goal of 70,000 tons.
- Blue Plains Produced 12,711 tons of biosolids for the month with the remaining 1,593 tons managed through land application contracts.



Meeting of the Environmental Quality and Operations Committee – Executive Summary May 15, 2025

May 2025 Quarterly CIP Report

Water Program Updates

1. Accomplishments

This section highlights the major accomplishments achieved during the quarter. It includes completed projects, milestones reached, and any other significant achievements.

- Program staff mobilized and on-site at Blue Plains Central Operating Facility office.
- Focused meetings with internal stakeholders to track the status of legacy projects and identify new capital project needs.
- Developed updated WBS code structure to better align with asset types and alternative delivery procurement packages.
- Commenced initial bundling/consolidation of projects to reduce number while increasing size of future solicitations.
- Conducted initial project review and prioritization exercise utilizing updated Triple Bottom Line (TBL) methodology.
- Identified proposed FY26 35 10-Yr CIP projects list focusing on projects that align DC Water's goal to address the most critical water infrastructure, improve service delivery, and enhance system resiliency.

2. CIP Project Updates

This section provides updates on ongoing Water Program CIP projects under procurement. It includes the status and expected award dates by fiscal year.

Project Name	Current Status	Expected /Actual Award Date	Estimated Budget / Award
Small Diameter Water	Procurement	Q3 2025	\$13.9M
Main 18B	Complete		
Small Diameter Water	TO Advertised	Q3 2025	\$18.7M
Main 18C			
Valve and Hydrant	Procurement	Q3 2025	\$3.5M
Assessment Program	Complete		

Project Name	Current Status Expected /Actual		Estimated
		Award Date	Budget / Award
Small Diameter Water	Design Finalization	Q4 2025	\$17.7M
Main 19A			
Small Diameter Water	Design Finalization	Q1 2026	\$17.8M
Main 19B			
Small Diameter Water	Design Finalization	Q4 2025	\$23.9M
Main 19C			
Water Pumping & Storage	RFQ Complete	Q2 2026	\$142.5M
Facilities			
Transmission Mains &	Upcoming RFQ	Q2 2026	\$125M
Critical Valves			
Small Diameter Water	RFP Issued	Q1 2026	\$357.8M
Main PDB 1&2			
Small Diameter Water	RFQ Development	Q3 2026	\$210.7M
Main PBD 3			
Small Diameter Water	Planning	Q3 2027	\$157.9M
Main PBD 4			

3. Quarterly Look ahead

This section outlines the plans for the next quarter. It includes upcoming projects, goals, and any anticipated challenges or opportunities.

- SDWM MSA TO Projects : Continued mobilization and ramp up of program PM/CM staffing resources to meet the needs of ongoing and upcoming SDWM MSA contracts
- SDWM PDB 1&2 Selection, RFP Response evaluation
- Continue development of PDB3 & 4 procurement materials
- Water Pumping & Storage Facilities, and Transmission Mains & Critical Valves PDBs: Continuation of procurement activities (RFQ, Shortlist, RFP)
- Ongoing Water Projects: Planning, selection and prioritization of upcoming CIP projects; Continuation of construction management and/or inspection services for ongoing construction projects
- Anticipated Valve and Hydrant Assessment program NTP



Meeting of the Environmental Quality and Operations Committee – Executive Summary May 15, 2025

May 2025 Quarterly CIP Report

Sewer Program Management

1. Accomplishments

This section highlights the major accomplishments achieved during the quarter. It includes completed projects, milestones reached, and any other significant achievements.

Anacostia

- a. Prepared background documentation package
- b. RFQ development and coordination with Procurement and Compliance
- c. Outreach meeting held on 2/7/25
- d. Solicitation issued on 4/22/25
- e. Started Level 3 P6 scheduling effort

• CMAR

- a. Finalized draft RFQ and coordination with Procurement and Compliance
- b. Updated RACI matrix to be project specific
- c. Procurement effort for the CMAR MSA Contract
- d. Outreach event held on 1/28/25
- e. Solicitation issued on 2/12/25
- f. Pre-bid meeting held on 2/26/25
- g. SOQ reference checks
- h. SOQ Evaluation of eight CMAR Contractors completed on 4/29/25
- i. Started Level 3 P6 scheduling effort
- j. Began work package development

• CIP Management/Planning

- a. Develop an "all-in" 10-year CIP (FY26-FY35).
- b. Oversee the delivery of the approved CIP.
- c. As part of the transition to alternative delivery, update the work breakdown structure in Primavera P6 and update the schedule and budgets of the proposed FY26-FY35 CIP.

2. CIP Project Updates

This section provides updates on select ongoing CIP projects exclusive of new collaborative delivery contracts currently in procurement. It includes the current status, progress made, challenges faced and expected completion dates.

Project Name	Status	Progress	Completion	Contract
			Date	Amount
Piney Branch	Ongoing	85%	Q4 2025	\$16M
Sewershed Rehab	Construction			
Phase 1				
Potomac Force	Ongoing Design	5%	Q4 2028	\$2M
Main				
Rehabilitation				
Creekbed Sewer	Ongoing	80%	Q4 2027	\$11M
Rehabilitation	Construction			
Soapstone Valley				
Major Sewer	Ongoing	70%	Q4 2025	\$12M
Rehab 1-5	Construction			
Northeast				
Boundary				
Service Life	Ongoing	15%	Q4 2026	\$34M
Restoration 2	Construction			

3. Quarterly Look ahead

This section outlines the plans for the next quarter. It includes upcoming projects, goals, and any anticipated challenges or opportunities.

Fiscal Year 2025 Goals

• Inspections and Condition Assessment

- a. Inspect 40 miles of local sewers.
- b. Inspect 12 miles of major sewers:
 - Ongoing inspections of named major sewers include: Rock Creek Main Interceptor (RCMI), Rock Creek Main Interceptor Relief Sewer (RCMIRS), Upper Potomac Interceptor (UPI), Slash Run, Tiber Creek Trunk Sewer (TCTS), East Rock Creek Diversion Sewers (ERCDS), and Piney Branch Trunk Sewer System (PBTSS).
 - ii. Inspect previously uninspected very large sewers (20 miles).
- c. Conduct annual creek bed inspections.
- d. Prepare package to procure inspection contractors to assess the condition of water and sewer mains.

e. Implement the roadmap developed as part of the Rethinking the Pipe Condition Assessment (PCA) effort.

Asset Management and Risk Modeling

- a. Oversee and maintain the sewer risk model, maintaining consequence of failure (COF) algorithms and updating likelihood of failure (LOF) scores based on condition assessment results. Modify other scoring and prioritization methodology as needed to maintain alignment with DC Water's strategic direction.
- b. Conduct annual InfoAsset Planner model update and run to support FY26 project prioritization.
- c. Migrate the risk model from InfoAsset Planner to Aquanuity AquaTwin Asset.
- d. Interface with DC Water GIS, engineering, and operations to refine asset data, populating missing data fields and adjusting to as-built or field conditions where necessary.
- e. Support the Cityworks implementation.

• Hydraulic Modeling and RTCs

- a. Oversee and maintain the DC Water collection system hydraulic model.
- b. Assist with migration of the hydraulic model from ICM to Aquanuity AquaTwin Sewer. Maintain the ICM model while beta testing AquaTwin.
- c. Maintain a model change tracking log, identifying temporary and permanent asset condition and operational changes reflecting system hydraulics.
- d. Oversee metering program results, comparing flow data with modeled conditions.
- e. Identify discrepancies between model results and real-time conditions; develop and conduct validations and calibrations as needed and at the direction of DC Water.
- Provide support to Engineering as needed, including but not limited to:
 - a. Review of Benning Road DDOT project coordination for impacted water/sewer assets.
 - b. Provide on-call engineering and program support for pump stations and major structures as approved by DC Water.
- Provide support to the Department of Pumping and Sewer Operations (DPSO) to maintain a reliable and resilient sewer system, including but not limited to:
 - a. Coordinate operations activities with engineering team.
 - b. Support IRRR team to develop/update current process for repairs and coordination.
 - c. Development of Standard Operating Procedures (SOP).
 - d. Development of Sewer Emergency Containment Plans (SECP).
 - e. Infiltration and Inflow reduction studies.



Meeting of the Environmental Quality and Operations Committee – Executive Summary May 15, 2025

May 2025 Quarterly CIP Report

Process Facilities Program

1. Accomplishments

This section highlights the major accomplishments achieved during the quarter. It includes completed projects, milestones reached, and any other significant achievements.

- Mobilized dedicated program staff to onsite office space at the Blue Plains AWTP
- Supported the development of Agreement and General Conditions templates for DC Water CMAR and PDB contracts
- Completed procurement selection for Headworks and Primary Upgrades Portfolio CMAR Contract (\$200M)
- Completed contract negotiations for Filtration and Disinfection Upgrades Portfolio CMAR Contract (\$200M)
- Completed contract negotiations for Floodwall Segments ABD PDB Contract (\$30M)

2. CIP Project Updates

This section provides updates on select ongoing CIP projects exclusive of new collaborative delivery contracts currently in procurement. It includes the status, progress made, challenges faced and expected completion dates.

Project Name	Status	Progress	Completion	Contract
			Date	Amount
Headworks	Ongoing	12%	Q1 2028	\$29M
Influent	Construction			
Structures				
Effluent Filter	Ongoing	99%	Q1 2026	\$7M
Upgrade – MFU	Construction			
8				
Biosolids	Ongoing	30%	Q4 2026	\$10.7M
Blending Center	Construction			

Project Name	Status	Progress	Completion Date	Contract Amount
– (Curing Pad &				
Solar PV)				
Primary	Ongoing Design	2%	Q4 2030	\$8.9M
Treatment 20-				
Year Upgrades				
PdNA Pilot	Ongoing	24%	Q4 2026	\$5.4M
Project	Construction			
Stormwater	Ongoing	71%	Q4 2025	\$3.8M
Pump Stations	Construction			
Rehabilitation –				
1 st and D				

3. Quarterly Look ahead

This section outlines the plans for the next quarter. It includes upcoming projects, goals, and any anticipated challenges or opportunities.

- Continued mobilization and ramp up of program PM/CM staffing resources to meet the needs of new CMAR and PDB contracts
- Mobilize CM resources for On-Demand construction projects for vertical pump station facilities upgrades
- Development of Annual CIP Budget Updates for FY26 FY35
- Validate capital projects, contract packaging and procurement plan for first Collaborative Facilities Upgrades (CFU) PDB contracts. Planning Summer 2025 Contractor Outreach and Fall 2025 advertisement
- Continuing On-Demand Operations support to DWT and DPSO through delivery of engineering Basic Ordering Agreements (BOAs) and Miscellaneous Facilities Upgrades (MFU) Task Order contracts
- Issue NTP for Phase 1 Preconstruction services for Filtration and Disinfection Upgrades Portfolio CMAR Contract
- Complete contractor negotiations and issue NTP for Phase 1 Preconstruction services for Headworks and Primary Upgrades Portfolio CMAR Contract
- Issue NTP for Phase 1 Preconstruction services and Early Works package for Floodwall Segments A, B, D PDB Contract
- Continue to guide development of Collaborative Delivery guidelines in coordination with other capital program teams



Meeting of the Environmental Quality and Operations Committee – Executive Summary May 15, 2025

Month Year Quarterly CIP Report

Non-Process Facilities Program

1. Accomplishments

This section highlights the major accomplishments achieved during the quarter. It includes completed projects, milestones reached, and any other significant achievements.

- Bidding package prep in progress for 14 HVAC system Replacements (Projected Cost \$4.5M)
- Completed the Roof Assessments for 84 roofs in Blue Plains campus.
- Completed the Concept design and cost estimate for Bryant Street meter building and distribution shop.
- Submitted the COF Building Life Safety Assessment report.
- NPFPM supported the Canal St Fencing Project through substantial completion in March 2025.
- Submission of the WELL Health & Safety Ratings certification application for 4 buildings, in March 2025.
- Intermediate design submission of the Yard Park Gate in February 2025.
- Pre-Final design submission of the HQ Terrace Improvements in February 2025.
- Achieved 95% design completion of the Old Anacostia Field Ops Project in March 2025

2. Project Updates

Project Name	Status	Progress	Completion	Budget
			Date	
DS00 New Headquarters building	Ongoing	98.65%	Q2 2026	\$76,892,998.00
HE01 BSPS Meter Building	Ongoing	5.31%	Q4 2026	\$40,574,651.55
HK02 Supply Building	Ongoing	4.09%	Q4 2027	\$12,907,008.55
RV01 Non-Process HVAC	Ongoing	17.37%	Q2 2029	\$7,450,000.00
RV02 Non-Process Roofing	Ongoing	7.22%	Q2 2029	\$9,338,035.00
SA01 Anacostia Pump Station	Ongoing	6.63%	Q3 2028	\$5,634,490.88

SB01 Bryant Street Parking Mod	Ongoing	10.00%	Q3 2028	\$4,791,553.37
SD01 Main Pump Station Mod	Ongoing	1.52%	Q1 2028	\$13,000,000.00
JB03 BSPS & Metershop upgrades	Ongoing	7.21%	Q3 2027	\$11,327,367.39

3. Quarterly Look ahead

The Team is working on the procurement Phase of following projects:

- 1. SD01 Main Pump Station Mod
- 2. RV01 HVAC Replacements
- 3. JB03 BSPS & Meter shop upgrades
- 4. HE01 BSPS Meter Building

The Team will work on Feasibility/Concept design for the following project:

1. SH01 Operations Training Facility.

The Team will work on Out of box thinking-Solution/Feasibility for the following project:

- 1. SG01 Sewer Services Office and Garage expansion.
- 2. HE03 Bryant Street Warehouse.