



# District of Columbia Water and Sewer Authority Board of Directors

**Environmental Quality and Operations Committee** April 17, 2025 / 9:30am

**Microsoft Teams meeting**

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Meeting ID: 240 571 741 615 Passcode: KN7w2w8E

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Phone Conference ID: 807 516 457#

1. **Call to Order** \_\_\_\_\_ Sarah Motsch, Chairperson
2. **Roll Call** \_\_\_\_\_ Michelle Rhodd, Board Secretary
3. [March 2025 Blue Plains Wastewater Treatment Plant Performance](#) \_\_\_\_\_ Nicholas Passarelli
4. [Quarterly Safety Report](#) \_\_\_\_\_ Eudemio Guitierrez II
5. [Fleet Management FY25 New Metrics](#) \_\_\_\_\_ Nija Ali
6. [Action Items](#) \_\_\_\_\_ Moussa Wone/Kevin Bellamy/Jeff Peterson & John Pappajohn

**Joint Use**

- a. [Contract No. 10314 – Scaffolding Rental, Erection, and Dismantling – East Coast Rigging](#)
- b. [Contract No. 250140 – Emergency Master Services Agreement for Potomac Interceptor Program – Garney Companies Inc.](#)

**Non-Joint Use**

- c. [Contract No. 20040 – Sanitary Sewer Lateral Replacement Contract – Anchor Construction Corporation](#)
- d. [Contract No. 220110 – Water Infrastructure Rehabilitation & Replacement Contract FY23-FY25 – Capitol Paving of DC Inc.](#)

7. **Executive Session\*** \_\_\_\_\_ Sarah Motsch
8. **Adjournment** \_\_\_\_\_ Sarah Motsch

This meeting is governed by the Open Meetings Act. Please address any questions or complaints arising under this meeting to the Office of Open Government at [opengovoffice@dc.gov](mailto:opengovoffice@dc.gov).

1The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss certain matters, including but not limited to: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); terms for negotiating a contract, including an employment contract, under D.C. Official Code § 2-575(b)(2); obtain legal advice and preserve attorney-client privilege or settlement terms under D.C. Official Code § 2-575(b)(4)(A); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security matters under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2-575(b)(10); third-party proprietary matters under D.C. Official Code § 2-575(b)(11); train and develop Board members and staff under D.C. Official Codes § 2- 575(b)(12); adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters or violations of laws or regulations where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14); and other matters provided under the Act.



# Blue Plains Wastewater Treatment Performance

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Nicholas Passarelli

Vice President Wastewater Treatment Operations



# March 2025 Blue Plains Wastewater Treatment Plant Performance

## Permit & Flows – March 2025

- All weekly and monthly NPDES permit requirements were met
- Average Outfall 002 flow for February 2025: 266 MGD
- Peak Day flow: March 5th at 338 MGD

## Tunnel Systems and Wet Weather – March 2025

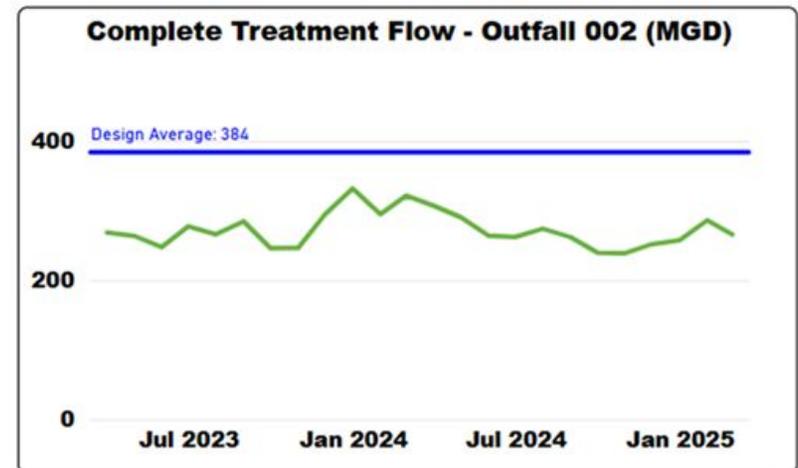
- 153 MG Captured in Tunnel with 0 overflows
- 2.5 inches of rain

## Electrical Energy Use and Generation – March 2025

- 25% of electricity was generated onsite
- Combined Heat and Power (CHP) facility produced an average of 6.3 megawatts (MW)
- Solar System produced an additional 0.68 MW of power on average
- Total electricity consumption at Blue Plains averaged 28.8 MW with average of 21.9 MW purchased from PEPCO
- Total Purchased Power Savings FY2025 (thru Dec): \$1,034,800

## Class A Biosolids – March 2025

- Blue Drop sold approximately 9480 tons of Bloom; total of 23,396 tons towards FY25 goal of 70,000 tons.
- Produced 11,479 tons of biosolids for the month, remaining 1,999 tons managed through land application contracts





# Quarterly Safety Report

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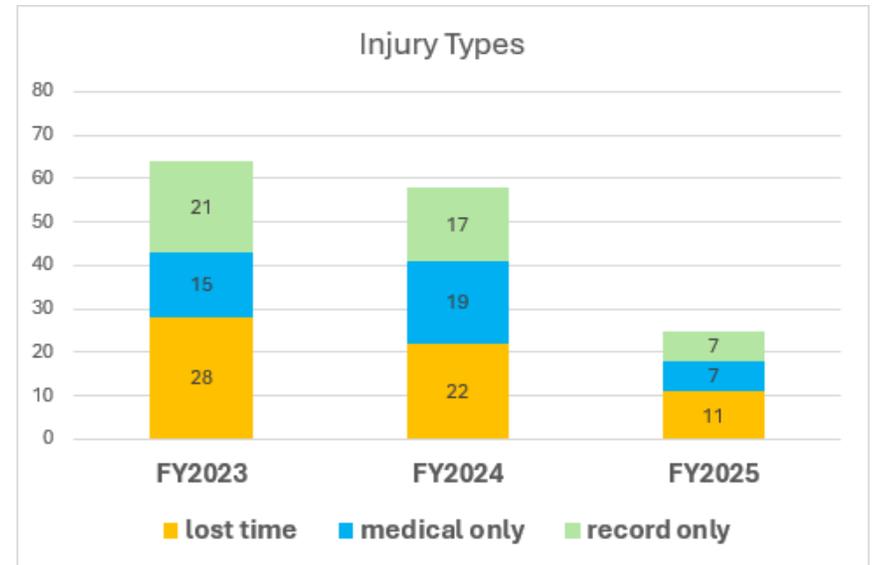
Ecudemio Gutierrez II, CSP, SMP, CHST  
Director Safety



# A Safe DC Water for all, Above all else

## Continual Improvement

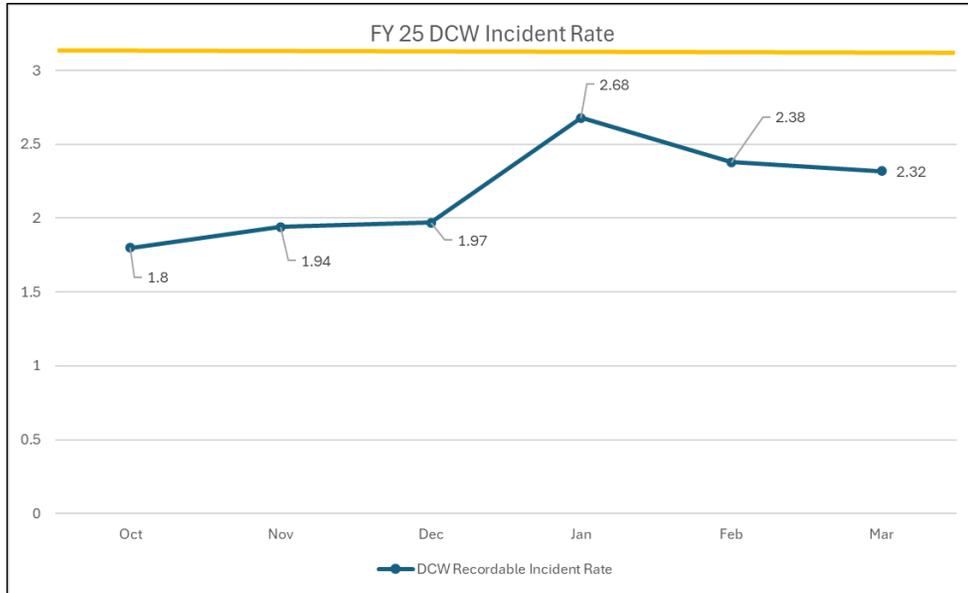
- Focusing on Behavior Based Safety
- Introduced a new Safety Campaign to improve DCW Safety Culture “Change 1 Thing”



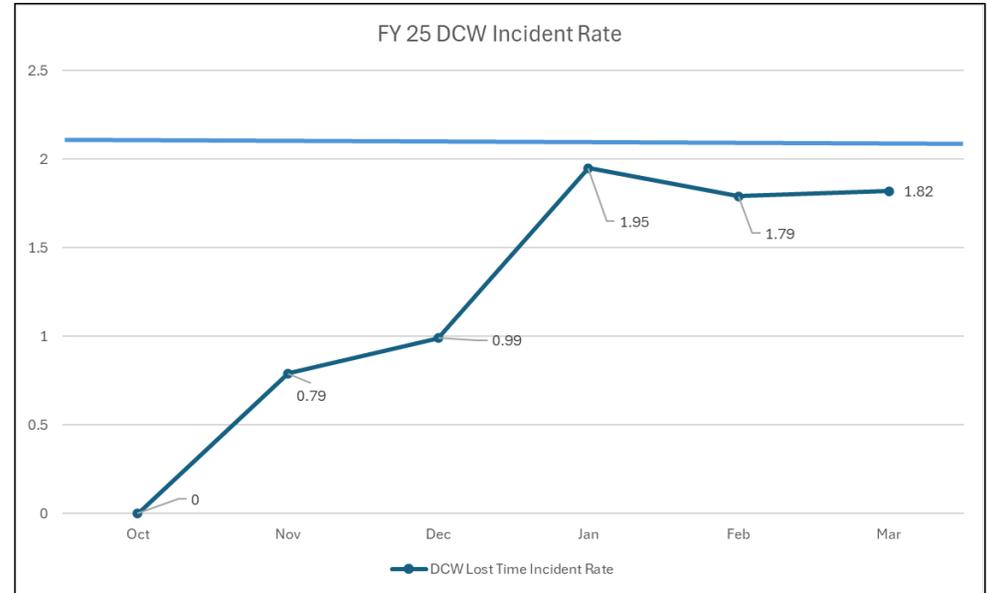


# FY 2025 DC Water Incident Rates

Target Goals	
DCW Recordable Incident Rate	<5.4



Target Goals	
DCW Lost Time Incident Rate	<2.1



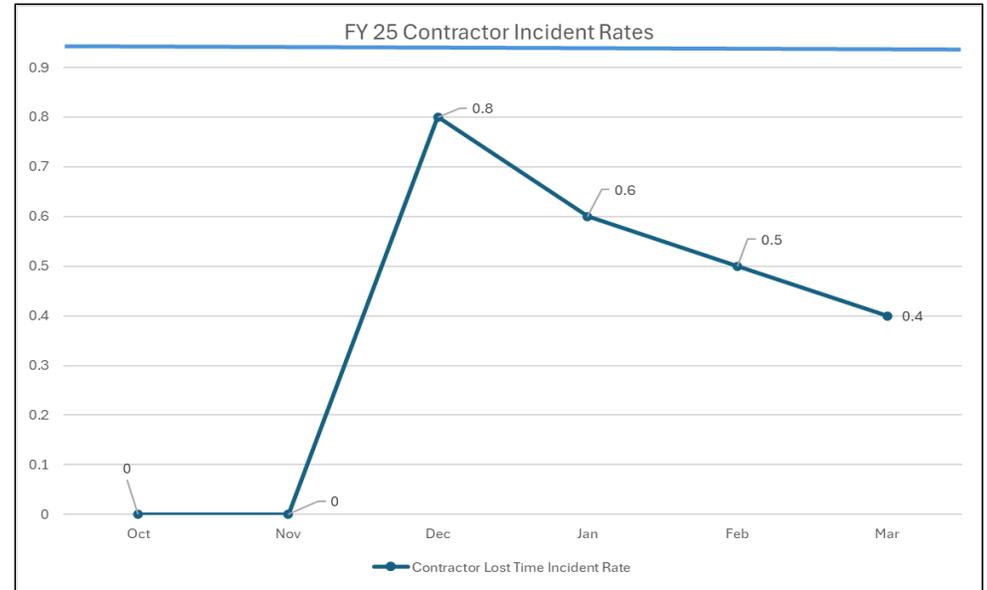
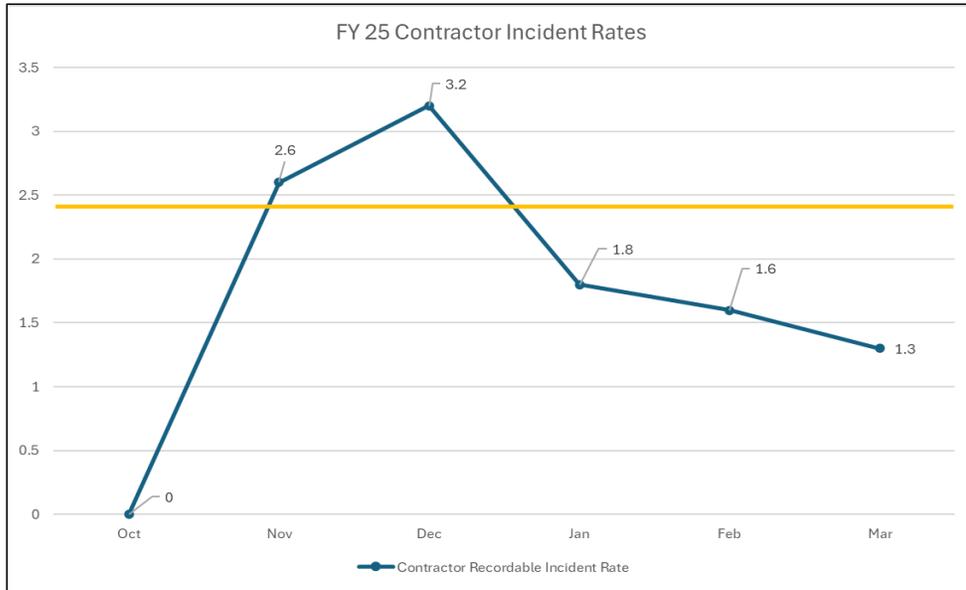
\*(Number of OSHA recordable incidents \* 200,000) / Total hours worked



# FY 2025 Contractor Incident Rates

Target Goals	
Contractor Recordable Incident Rate	<2.4

Target Goals	
Contractor Lost Time Incident Rate	<1.0



\*(Number of OSHA recordable incidents \* 200,000) / Total hours worked



# Fleet Management FY25 New Metrics

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Nija Ali  
Director Fleet Management



# Vehicle Availability

## Metric 1: Priority 1 Availability

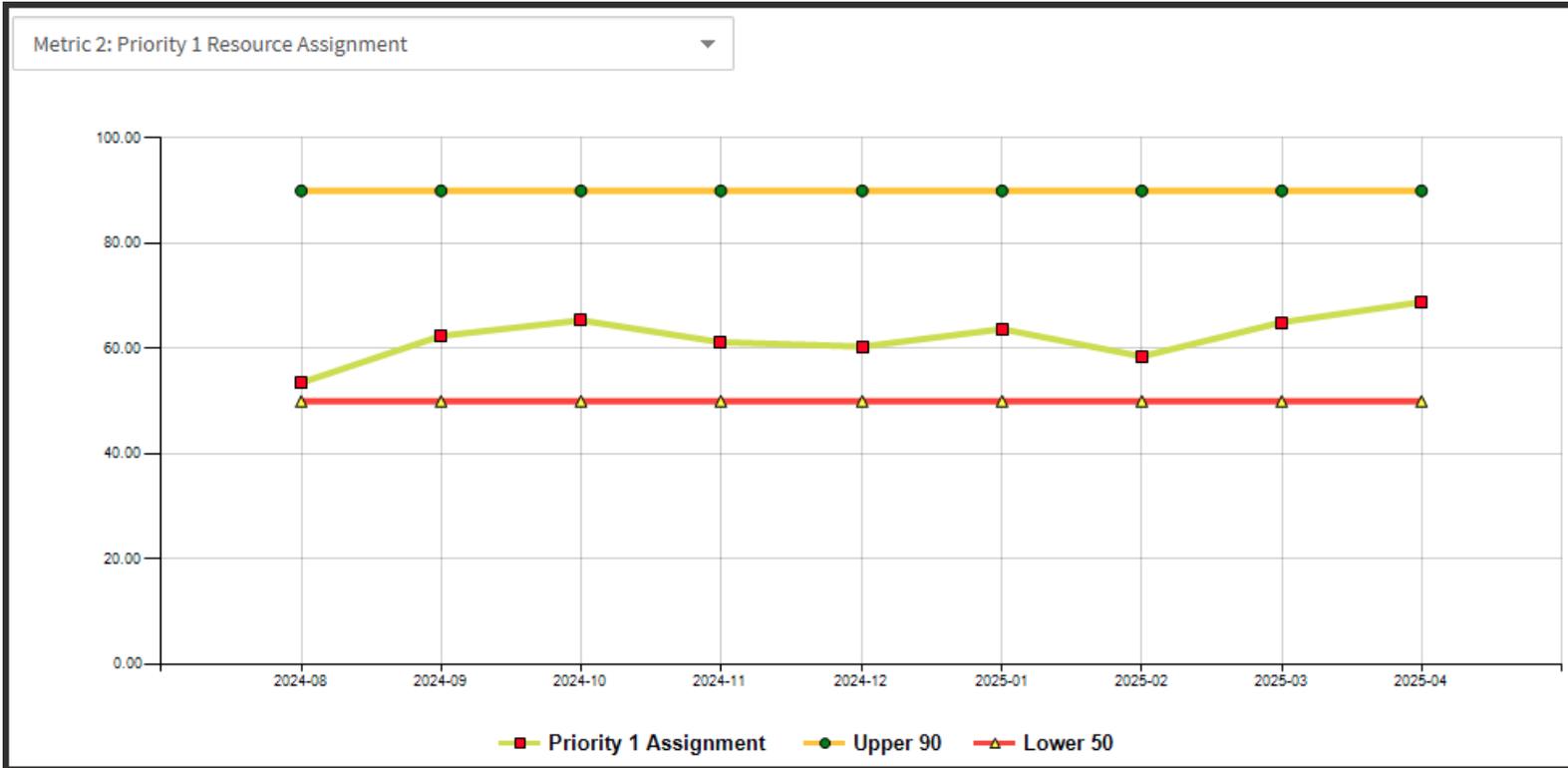
In March, 87% of the Priority 1 vehicles were available for operation.

The target is 90% to support the organizational need to have priority one units on the ground and operational.

FY2025-Priority Vehicles/Equipment In-Service													
MEASURE	FY2022	FY2023	FY2024	FY Target	FY2025YTD	FY2025PROJECTED	FY2026PROJECTED	FY Oct	FY Nov	FY Dec	FY Jan	FY Feb	FY Mar
Priority Vehicles/Equipment In-Service	78.46	74.15	78.72	90	89.39	96	96	86.93	89.64	91.27	93.97	86.78	87.43
MEASURE	FY2022	FY2023	FY2024	FY Target	FY2025YTD	FY2025PROJECTED	FY2026PROJECTED	FY Oct	FY Nov	FY Dec	FY Jan	FY Feb	FY Mar
# of Priority Units in Service	171	168	202	0	203	0	0	214	219	219	217	174	175
MEASURE	FY2022	FY2023	FY2024	FY Target	FY2025YTD	FY2025PROJECTED	FY2026PROJECTED	FY Oct	FY Nov	FY Dec	FY Jan	FY Feb	FY Mar
# of Priority Units	218	227	256	0	227	0	0	247	245	240	232	200	200



# Resource Assignment



## Metric 2: P1 Resource Assignment

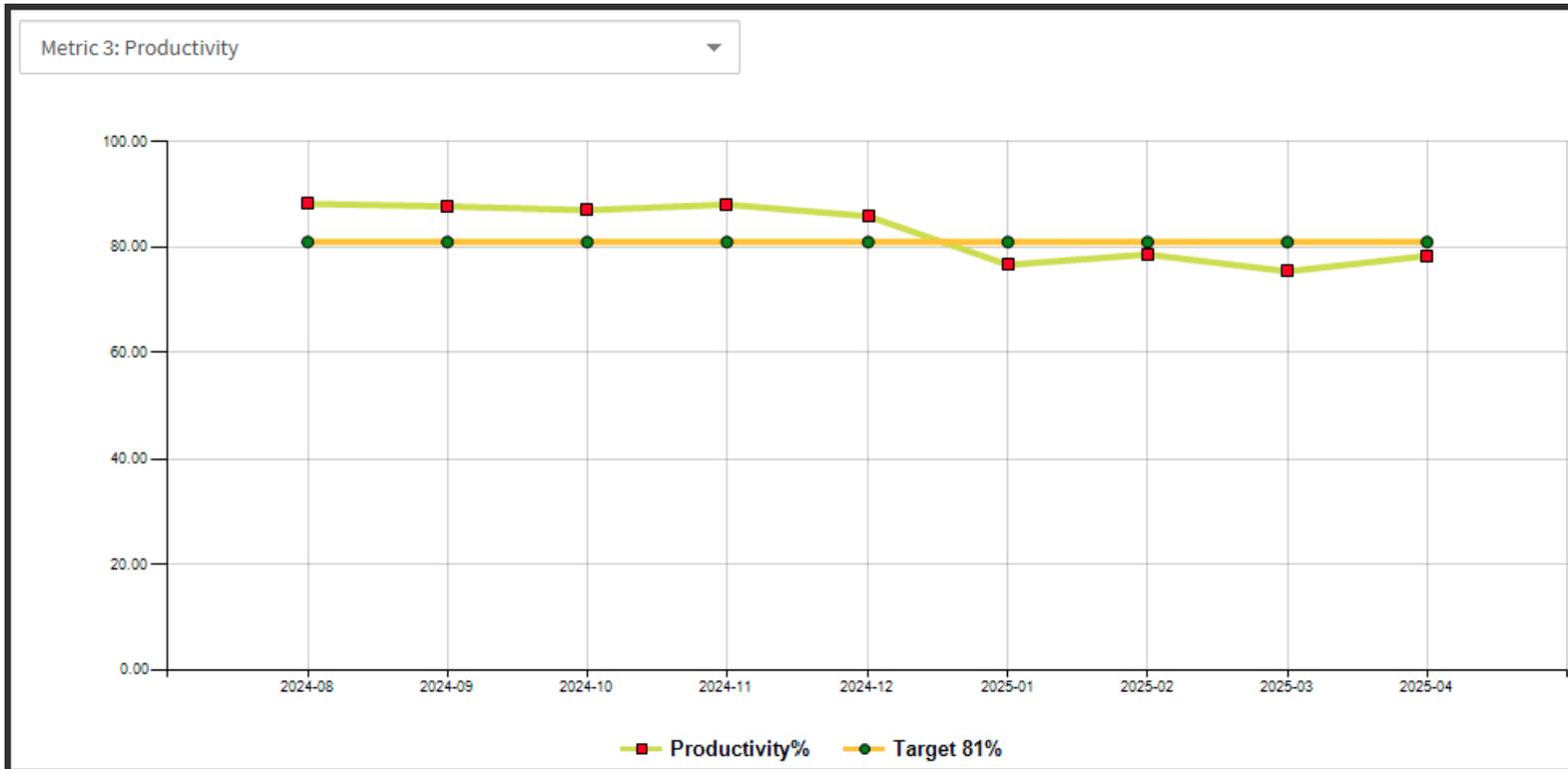
Ensures technician resources are being allotted appropriately to the immediate service & repair of P1 units.

In March, 65% of technician hours were allocated to servicing P1 units.

The target range is 50-90% to support DCW's goal of minimizing P1 unit downtime.



# Productivity



**Metric 3: Productivity**  
Tracks technicians on productive versus nonproductive activities, which may be defined as lunch breaks or on-site performing unassigned duties while clocked in.

In March, **76%** of the technician hours were classed as productive.

The target is 81% ensuring the balance of productive work vs necessary safety and wellbeing breaks etc.



# Action Items

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# Emergency Master Service Agreement For Potomac Interceptor Program

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Kevin Bellamy

Director of Procurement Capital Programs



## DC Water Procurement Regulations: Emergency Procurements

### Applicable Procurement Regulations

#### Rationale for Emergency Action

5332.5 Emergency Procurements: “...emergency is a situation which creates an immediate need for goods or services, including construction, that cannot be met through normal procurement methods because the lack of these goods or services or construction would seriously threaten any of the following:

- The health or safety of any person;
- The preservation or protection of property;
- The continuation of necessary governmental functions; or
- The Authority’s compliance with legal requirements.

#### Impacts of PI failure

5332.6 The General Manager, or designee may approve a non-competitive procurement on an emergency basis which does not otherwise comply with the requirements of the Regulations if the procurement is essential for:

- Preventing or avoiding an imminent emergency;
- Responding to, mitigating or resolving an existing emergency condition.



## Delivery Method: Progressive Design Build (PDB)

### 1. Enhanced Collaboration:

- PDB encourages collaboration between the owner, designer, and builder from the outset.
- This close collaboration helps align project goals, improve communication, and ensures all stakeholders are on the same page.

### 2. Greater Flexibility:

- The progressive nature of PDB allows for design and construction phases to overlap.
- This flexibility enables early identification and addressing of potential issues, allowing for efficient mitigation of critical and emergency issues on the Potomac Interceptor
- It also allows for adjustments and refinements as new information emerges.

### 3. Effective Controls:

- Offers the owner an “off-ramp” should the owner fail to accept the design-builder’s price or other commercial terms.
- Shortens the overall project schedule with a quicker procurement process and opportunity to use early work packages in phasing the work.
- GMP negotiations offers the owner transparency into proposal cost (including the pricing for risk and contingencies) and the ultimate cost for final design and construction.



## Recommendation

### **The Ask:**

Present a Fact Sheet for the Board's consideration to award a Master Service Agreement to provide program management, preconstruction and emergency construction services to rehabilitate the Potomac Interceptor and supply equipment and labor as required to address emergencies

**DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**

**ACTION REQUESTED**

**GOODS AND SERVICES CONTRACT BASE YEAR  
SCAFFOLDING RENTAL, ERECTION, AND DISMANTLING  
(Joint Use Direct)**

This contract action is to add funding in the amount of \$434,000.00 to Base Year 3.

**CONTRACTOR/SUB/VENDOR INFORMATION**

<b>PRIME:</b> East Coast Rigging 8221 Main Street Laurel, MD. 20724	<b>SUBS:</b>	<b>PARTICIPATION:</b> 100% LSBE
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**DESCRIPTION AND PURPOSE**

<b>Base Yr 1 Contract Award Value:</b>	\$975,000.00
<b>Base Yr 1 Contract Award Dates:</b>	04-01-23 – 03-31-24
<b>Base Year 2 Value:</b>	\$0.00
<b>Base Year 2 Dates:</b>	04-01-24 – 03-31-25
<b>Base Year 3 Value:</b>	<b>\$434,000.00</b>
<b>Base Year 3 Dates:</b>	<b>04-01-25 – 03-31-26</b>

**Purpose of the Contract:**

DC Water requires the continued support of a qualified contractor to provide scaffolding rental, erection, and dismantling services to access areas in the plant that require maintenance services throughout DC Water Facilities.

**Contract Scope:**

The scope of the contract is to provide scaffolding rental, erection, and dismantling services to access areas of the plant and other DC Water facilities that require maintenance. The contract specifies stair tower scaffolding as the primary type, but also includes other types like aluminum, swing stage, overhead protection, shoring, system steel, and bridge.

**Spending Previous Year:**

<b>Cumulative Contract Value:</b>	04-01-23 to 03-31-26: \$975,000.00
<b>Cumulative Contract Spending:</b>	04-01-23 to 03-13-25: \$892,146.55

**Contractor’s Past Performance:**

According to the COTR, the Contractor’s quality of products and services, timeliness of deliverables; conformance to DC Water’s policies, procedures, and contract terms; and invoicing, all meet expectations and requirements.

**PROCUREMENT INFORMATION**

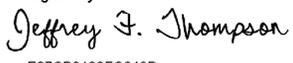
<b>Contract Type:</b>	Good and Services	<b>Award Based On:</b>	Best Value
<b>Commodity:</b>	Scaffolding Rental, Erection and Dismantling	<b>Contract Number:</b>	10314
<b>Contractor Market:</b>	Open Market with Preference Points for LBE/LSBE participation		

**BUDGET INFORMATION**

<b>Funding:</b>	Operating	<b>Department:</b>	Department of Maintenances Services
<b>Project Area:</b>	Blue Plains	<b>Department Head:</b>	Elkin Hernandez

**ESTIMATED USER SHARE INFORMATION**

User - Operating	Share %	Dollar Amount
District of Columbia	43.27%	\$187,791.80
Washington Suburban Sanitary Commission	41.18%	\$178,721.20
Fairfax County	10.02%	\$43,486.80
Loudoun Water	4.81%	\$20,875.40
Other (PI)	0.72%	\$3,124.80
<b>TOTAL ESTIMATED DOLLAR AMOUNT</b>	<b>100.00%</b>	<b>\$434,000.00</b>

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 Jeffrey F. Thompson / Date  
 Chief Operating Officer and EVP

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 Corey R. Gray / Date  
 VP Compliance and  
 Chief Procurement Officer

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 Matthew T. Brown / Date  
 CFO and EVP of Finance, Procurement and  
 Compliance

\_\_\_\_\_  
 David L. Gadis / Date  
 CEO and General Manager

**DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**

**ACTION REQUESTED**

**EMERGENCY MASTER SERVICES AGREEMENT FOR POTOMAC  
INTERCEPTOR PROGRAM:**

**(Joint Use)**

Approval to execute a Master Services Agreement for \$ \$44,746,321.00

**CONTRACTOR/SUB/VENDOR INFORMATION**

<p><b>PRIME:</b> Garney Companies, Inc 3959 Pender Drive, Suite 100 Fairfax, VA 22030</p>	<p><b>SUBS:</b></p>	<p><b>PARTICIPATION:</b>  To be determined as preconstruction and emergency construction services are performed</p>
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**DESCRIPTION AND PURPOSE**

Emergency Master Services Agreement Value:	\$44,746,321.00
Emergency Master Services Agreement Duration:	730 Days (2 years)
Option Years	3
Anticipated Contract Start Date (NTP)	5/15/2025
Anticipated Contract Completion Date	5/15/2027

**Purpose of the Contract:**

Provide program management, preconstruction and emergency construction services to rehabilitate and provide redundancy for the Potomac Interceptor.

**Contract Scope:**

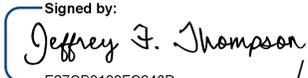
- Emergency planning, design and response to address failures of the Potomac Interceptor
- High priority repair/rehabilitation of sections of the Potomac Interceptor to address sections that warrant repair in advance of longer-term capital projects
- Program management services to inspect, prioritize and develop projects to assure reliability and redundancy of Potomac Interceptor
- Preconstruction services to advance design and develop pricing for rehabilitation

PROCUREMENT INFORMATION			
<b>Contract Type:</b>	Cost plus fixed fee & Fixed Price	<b>Award Based On:</b>	Emergency
<b>Commodity:</b>	Construction	<b>Contract Number:</b>	250140
<b>Contractor Market:</b>	Emergency Procurement		

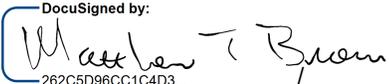
BUDGET INFORMATION			
<b>Funding:</b>	Capital	<b>Department:</b>	DC Clean Rivers Project
<b>Service Area:</b>	Sanitary Sewer	<b>Department Head:</b>	Jeff Peterson
<b>Project:</b>	PI		

*ESTIMATED USER SHARE INFORMATION		
User	Share %	Dollar Amount
District of Columbia	0.00%	\$
Federal Funds	0.00%	\$
Washington Suburban Sanitary Commission	28.90%	\$ 12,931,687
Fairfax County	44.50%	\$ 19,912,113
Loudoun County & Potomac Interceptor	26.60%	\$ 11,902,521
<b>Total Estimated Dollar Amount</b>	<b>100.00%</b>	<b>\$ 44,746,321</b>

\*Work under this contract will be assigned as needed under specific task orders. As tasks are developed for work associated with specific sections of the PI and costs are developed, the individual users will be notified and billed according to agreed cost-sharing

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 Jeffrey F. Thompson Date  
 Chief Operating Officer and EVP

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 Korey R. Gray Date  
 Vice President and Chief Procurement Officer

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 Matthew T. Brown Date  
 Chief Financial Officer and EVP  
 Finance, Procurement and Compliance

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 David L. Gadis Date  
 Chief Executive Officer and General Manager

**DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**

**ACTION REQUESTED**

**CONSTRUCTION CONTRACT CHANGE ORDER:**

**Sanitary Sewer Lateral Replacement Contract  
(Non-Joint Use)**

Approval to execute Change Order No. 01 for \$16,299,862.00 to complete contract term and exercising 2 option years. The modification exceeds the Chief Executive Officer's approval authority.

**CONTRACTOR/SUB/VENDOR INFORMATION**

<b>PRIME:</b>	<b>SUBS:</b>	<b>PARTICIPATION:</b>
Anchor Construction Corporation 2254 25 <sup>th</sup> Place, NE Washington, DC 20018	S&J Service Inc Hyattsville, MD	DBE 22.0%
	Saavedra Corporation Adelphi, MD	DBE 6.0%
	RAM Construction, Inc Annapolis, MD	WBE 4.0%
	Acorn Supply & Distributing Inc. White Marsh, MD	WBE 1.0%
	Resource Industries, LLC Washington, D.C.	WBE 1.0%

DBE Total = 28.0% and WBE Total = 6.0%

**DESCRIPTION AND PURPOSE**

Original Contract Value:	\$17,045,420.00
Value of this Change Order:	\$ 1,299,862.00
Cumulative CO Value, including this CO:	\$ 1,299,862.00
Value of 2 Option Years	\$15,000,000.00
Cumulative Value of COs and Option Years	\$16,299,862.00
Current Contract Value Incl. Option Years & COs:	\$33,345,282.00
Original Contract Time:	1,095 Calendar Days (3 Years, 0 Months)
Time extension, this CO & Option Years:	730 Calendar Days (2 Option Years)
Total CO & Option Years contract time extension:	730 Calendar Days (2 Option Years)
Contract Start Date (NTP):	10-01-2022
Anticipated Contract Completion Date:	09-30-2027
Cumulative CO % of Original Contract:	8%*
Contract completion %:	74%

\*Additional funds to complete original contract term (option years not included)

**Purpose of the Contract:**

This contract provides emergency and urgent sewer lateral replacement services at various public space locations in Washington, DC.

**Original Contract Scope:**

DC Water awarded an Indefinite Delivery and Indefinite Quantity (IDIQ) contract to the selected contractor. As emergency or urgent work is identified, DC Water Operations will develop scopes of work, negotiate costs using pre-established pricing, and issue task orders to the contractor.

Typical task order scopes may include:

Typical task order scopes may include:

- Emergency rehabilitation of sanitary sewer laterals

- Add or replace building sewer cleanout pipe
- Add or replace street sewer wye or thimble with wye saddle

**Previous Change Order Scope:**

- N/A

**Current Change Order Scope:**

- Increase the current contract limit and allocate additional funds to support contract completion through 09/30/2025.
- Exercise the two (2) option years to further extend the contract period to 09/30/2027.
- Exercising the two (2) option years is anticipated to result in cost savings to DC Water because this Change Order extension will be utilizing the same negotiated unit rates and price structure of the original contract, first executed in September 2023.
- The scope of the current change order will remain consistent with the original contract as outlined in the initial contract scope.

**PROCUREMENT INFORMATION**

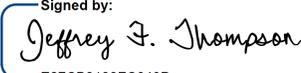
<b>Contract Type:</b>	Unit Price	<b>Award Based On:</b>	Lowest responsive, responsible bidder
<b>Commodity:</b>	Construction	<b>Contract Number:</b>	220040
<b>Contractor Market:</b>	Open Market		

**BUDGET INFORMATION**

<b>Funding:</b>	Capital	<b>Department:</b>	Water & Sewer Operations	
<b>Service Area:</b>	Sanitary	<b>Department Head:</b>	Chris Collier	
<b>Project:</b>	NW, T8			

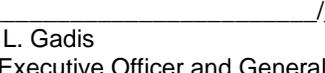
**ESTIMATED USER SHARE INFORMATION**

User	Share %	Dollar Amount
District of Columbia	100.00%	\$16,299,862.00
Washington Suburban Sanitary Commission	0.00%	\$
Fairfax County	0.00%	\$
Loudoun County & Potomac Interceptor	0.00%	\$
<b>Total Estimated Dollar Amount</b>	<b>100.00%</b>	<b>\$16,299,862.00</b>

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 Chief Operating Officer and EVP

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 Matthew T. Brown Date  
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 Corey R. Gray Date  
 Vice-President & Chief Procurement Officer

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 David L. Gadis Date  
 Chief Executive Officer and General Manager

**DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**

**ACTION REQUESTED**

**CONSTRUCTION CONTRACT CHANGE ORDER:**

**Water Infrastructure Rehabilitation & Replacement Contract  
(Non-Joint Use)**

Approval to execute Change Order No. 01 for \$22,245,024.00 to complete contract term and exercising 1 option year. The modification exceeds the Chief Executive Officer's approval authority.

**CONTRACTOR/SUB/VENDOR INFORMATION**

<b>PRIME:</b>	<b>SUBS:</b>	<b>PARTICIPATION:</b>
Capitol Paving of DC Inc. 2211 Channing Street NE Washington, DC 20018	Omni Excavators Forestville, MD DBE	7.2%
	Royal Construction Materials McLean, VA WBE	2.0%

**DESCRIPTION AND PURPOSE**

Original Contract Value:	\$29,331,337.00
Value of this Change Order:	\$ 5,083,272.00
Cumulative CO Value, including this CO:	\$ 5,083,272.00
Value of 1 Option Year	\$17,161,752.00
Cumulative Value of COs and Option Years	\$22,245,024.00
Current Contract Value Incl. Option Years & COs:	\$51,576,361.00
Original Contract Time:	1,095 Calendar Days (3 Years, 0 Months)
Time extension, this CO:	365 Calendar Days (1 Option Year)
Total CO contract time extension	365 Calendar Days (1 Option Year)
Contract Start Date (NTP):	10-01-2022
Anticipated Contract Completion Date:	09-30-2026
Cumulative CO % of Original Contract:	17%*
Contract completion %:	78%

\*Additional funds to complete original contract term (option year not included)

**Purpose of the Contract:**

To provide Indefinite Delivery and Indefinite Quantity (IDIQ) emergency water main rehabilitation and replacement of water service assets in the water distribution system at various locations in Washington, DC. This contract is also designed to assist with large and complex engineering projects that require specialized technical expertise and equipment. Scopes of work will be developed and issued to the contractor on a task order basis as needed by DC Water.

**Original Contract Scope:**

- Emergency rehabilitation of various size water mains.
- Rehabilitation and replacement of various types of valves, valve castings and valve boxes.
- Rehabilitation and replacement of fire hydrants, fire hydrants leads and lead service lines.
- Rehabilitation and replacement of Water Service assets in the water distribution system.
- Cleaning and lining of six, eight and twelve-inch diameter water mains.
- CCTV Water Main Inspection.
- Traffic Control Plan (TCP) & Site Plan (SP) creation..

**Previous Change Order Scope:**

- N/A

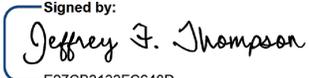
**Current Change Order Scope:**

- This change order is due to increased work activities associated with water main breaks, valve replacements, and system rehabilitation projects which were greater than originally anticipated.
- These increases occurred throughout the contract period; however, the winter seasons particularly generated an unprecedented number of water main breaks.

PROCUREMENT INFORMATION			
<b>Contract Type:</b>	Unit Price	<b>Award Based On:</b>	Lowest responsive, responsible bidder
<b>Commodity:</b>	Construction	<b>Contract Number:</b>	220110
<b>Contractor Market:</b>	Open Market		

BUDGET INFORMATION			
<b>Funding:</b>	Capital	<b>Department:</b>	Department of Water Operations
<b>Service Area:</b>	Water	<b>Department Head:</b>	Chris Collier
<b>Project:</b>	KZ, BW		

ESTIMATED USER SHARE INFORMATION		
User	Share %	Dollar Amount
District of Columbia	100.00%	\$ 22,245,024.00
Washington Suburban Sanitary Commission	0.00%	\$
Fairfax County	0.00%	\$
Loudoun County & Potomac Interceptor	0.00%	\$
<b>Total Estimated Dollar Amount</b>	<b>100.00%</b>	<b>\$ 22,245,024.00</b>

Signed by:  
  
 E27CB3133FC640D... / \_\_\_\_\_  
 Jeffrey F Thompson Date  
 COO & EVP

DocuSigned by:  
  
 40BDAE0B31E6429... / \_\_\_\_\_  
 Korey R. Gray Date  
 Vice-President & Chief Procurement Officer

DocuSigned by:  
  
 282C5D96CC4C4D3... / \_\_\_\_\_  
 Matthew T. Brown Date  
 CFO and EVP  
 Finance and Procurement

\_\_\_\_\_/ \_\_\_\_\_  
 David L. Gadis Date  
 CEO and General Manager