

## District of Columbia Water and Sewer Authority **Board of Directors**

#### 322<sup>nd</sup> Meeting of the Board of Directors

Thursday, September 4, 2025 / 9:30am

This meeting will be available for viewing through a livestream: <a href="https://dcwater.com/watch-board-meetings">https://dcwater.com/watch-board-meetings</a>

- Call to Order ...... Unique Morris-Hughes, Chairperson I. Roll Call ...... Michelle Rhodd, Board Secretary II. III. Approval of the July 3, 2025 Meeting Minutes IV. Chairperson's Overview ٧. **Committee Reports Evaluation Committee (Unique Morris-Hughes)** Environmental Quality and Operations Committee (Sarah Motsch) 2. 3. Audit and Risk Committee (Christopher Herrington) Strategic Management Committee (Richard Jackson) VI. **CEO and General Manager's Report (David L. Gadis)** VII. To discuss, establish, or instruct the public body's staff or negotiating agents concerning the position to be taken in negotiating the price and other material terms of a contract pursuant to the Open Meetings Act of 2010 § 2-575(b)(2)
- VIII. Consent Item (Joint Use)
  - Approval to Add Funding to Option Year Seven and Exercise and Add Funding to Option Year Eight of Contract No. 16-PR-PRO-45, Uniform Services, Cintas Corporation – Resolution No. 25-40 (Recommended by the Environmental Quality and Operations Committee 07-17-25)
  - 2. Approval to Exercise and Fund Option Year Seven of Contract No, 19-PR-DET-22, Capital Project Contract Management Software, Oracle America, Inc. Resolution No. 25-41 (Recommended by the Environmental Quality and Operations Committee 07-17-25)
  - Approval to Execute the Award of Three Base Years of Contract No. 10523, Grit Disposal Services, Waste Management of Virginia Resolution No. 25-42 (Recommended by the Environmental Quality and Operations Committee 07-17-25)

- Approval to Execute the Award of Construction Contract No. 250190, Heavy Sewer Cleaning and Inspection, Doetsch Environmental Services Resolution No. 25-43 (Recommended by the Environmental Quality and Operations Committee 07-17-25)
- Approval to Purchase Land and Subsequently Proceed with the Property Acquisition, Sales Contract for Unimproved Land in Loudoun County and/or Fairfax County – Resolution No. 25-44 (Pending Board Approval 09/04/25)

#### IX. Consent Item (Non-Joint Use)

- Approval to Amend the Memorandum of Understanding between DC Water and the District of Columbia Department of Transportation to Extend the Current Term and Increase the Contract Amount, Lead Free DC Permitting Services – Resolution No. 25-45 (Recommended by the Environmental Quality and Operations Committee 07-17-25)
- Approval to Exercise Option Year 3 of Contract No. 10118, Excavation Spoils
   <u>Disposal Services, Rodgers Brothers Custodial Service Resolution No. 25-46</u>
   (Recommended by the Environmental Quality and Operations Committee 07-17-25)
- Approval to Execute the Award of Contract No.10541, Water Supply Resilience Strategic Advisory Services, ARUP – Resolution No. 25-47 (Recommended by the Strategic Management Committee 09-02-25)
- - 1. To discuss a personnel matter under D.C. Official Code § 2-575(b)(10).

This meeting is governed by the Open Meetings Act. Please address any questions or complaints arising under this meeting to the Office of Open Government at opengovoffice@dc.gov.

<sup>&</sup>lt;sup>1</sup>The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss certain matters, including but not limited to: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); terms for negotiating a contract, including an employment contract, under D.C. Official Code § 2-575(b)(2); obtain legal advice and preserve attorney-client privilege or settlement terms under D.C. Official Code § 2-575(b)(4)(A); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security matters under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2-575(b)(11); train and develop Board members and staff under D.C. Official Codes § 2-575(b)(12); adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters or violations of laws or regulations where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14); and other matters provided under the Act.

#### **Upcoming Committee Meetings | via Microsoft Teams**

• September 10<sup>th</sup> @ 9:30 pm Human Resources and Labor Relations Committee

with Union Presidents

September 18<sup>th</sup> @ 9:30 am
 Environmental Quality and Operations Committee

September 19<sup>th</sup> @ 9:30 am Evaluation Committee
 September 22<sup>nd</sup> @ 12:00 pm Evaluation Committee

• September 25<sup>th</sup> @ 9:30 am Finance and Budget Committee

#### Next Board of Directors' Meeting | In-person and via Microsoft Teams

October 7, 2025 @ 9:30 am



#### 321<sup>ST</sup> BOARD OF DIRECTORS MEETING MINUTES OF THE MEETING JULY 3, 2025

(Via Microsoft Teams)

#### **DIRECTORS PRESENT**

#### **District of Columbia Members**

- 1. Unique Morris-Hughes, Principal, Chair
- 2. Rachna Bhatt, Principal
- 3. Anthony Giancola, Principal
- 4. Howard Gibbs, Principal
- 5. Richard Jackson, Principal
- 6. Jedd Ross, Principal
- 7. Alexander McPhail, Alternate
- 8. Jimmy Ortiz, Alternate

#### **Montgomery County Members**

- 1. Fariba Kassiri, Principal
- 2. Jeffrey Seltzer, Alternate
- 3. Amy Stevens, Alternate

#### **Fairfax County Member**

- 1. Christopher Herrington, Principal
- 2. Sarah Motsch, Alternate

#### DC WATER STAFF

- 1. David Gadis, Chief Executive Officer and General Manager
- 2. Marc Battle, Chief Legal Officer and EVP, Government and Legal Affairs
- 3. Matthew Brown, Chief Financial Officer and EVP, Finance, Procurement, and Compliance
- 4. Jeffrey Thompson, Chief Operating Officer and EVP
- 5. Kirsten Williams, Chief Administrative Officer and EVP
- 6. Michelle Rhodd, Secretary to the Board

The 321st meeting of the District of Columbia Water and Sewer Authority's Board of Directors was called to order by Chair Dr. Unique Morris-Hughes at 9:41 a.m. The meeting

was held via Microsoft Teams and streamed live at dcwater.com. Board Secretary Michelle Rhodd called the roll, and a quorum was established.

#### I. SWEARING IN OF NEW BOARD MEMBERS

The meeting opened with the swearing-in of new board members Alexander McPhail and Jimmy Ortiz. Evan Blakenberger and Vita Rangel of the Mayor's Office of Talent and Appointments (MOTA) conducted the swearing-in.

#### **APPROVE MINUTES**

Board Chair Unique Morris-Hughes asked for a motion to approve the minutes of the meeting held on June 5, 2025.

Upon a motion duly made, the Board of Directors approved the minutes of the June 5, 2025, meeting as presented.

#### II. CHAIRPERSON'S OVERVIEW

Dr. Morris-Hughes began her remarks with a reminder that the Board would not meet in August and would resume regular board meetings on September 4, 2025.

She also noted that developing a water resilience strategy is a key item she would like to accomplish as Board Chair. The newly formed Water Resiliency Task Force will oversee the process and report to the Board.

Next, Dr. Morris-Hughes discussed the resignation of Prince George's County Alternate Board member Jonathan Butler, effective July 1, 2025. She thanked him for his commitment to DC Water and exemplary leadership on the Board. Several members of the Board shared their gratitude and best wishes for Mr. Butler, who thanked the Board, senior leadership, and CEO David Gadis for their support.

#### III. COMMITTEE REPORTS

Meeting of the Environmental Quality and Operations Committee Report Reported by Sarah Motsch

Environmental Quality and Operations Chair Sarah Motsch reported on the meeting held on June 18.

Nicholas Passarelli, Vice President, Wastewater Treatment Operations, reported that Blue Plains met all NPDES permit requirements for May 2025, treating an average daily flow of 318 million gallons (MGD) with a peak flow recorded of 506 MGD on May 14. The

tunnel system captured 521 million gallons of flows with no overflows. For May, 25 percent of the electricity used at Blue Plains was generated onsite, achieving power savings of \$2,033,600 for FY2025 through January. Biosolids production totaled 16,234 tons, with 6,847 tons sold through Blue Drop's Bloom program.

The Committee recommended six joint-use and one non-joint-use action items to the full Board for approval.

Meeting of the DC Retail Water and Sewer Rates Committee Reported by Rachna Bhatt

DC Retail Water and Sewer Rates Chair Rachna Bhatt reported on the meeting held on June 24, 2025.

Matthew Brown, Chief Finance Officer and EVP, presented the monthly financial report for the period ending May 31, 2025. He reported that the Authority's revenue was favorable to the revised budget by approximately 1.7 percent or \$11.2 million. The largest positive variance was in the Residential, Commercial, and Multi-Family category, driven by higher consumption and Clean Rivers Impervious Area Charge (CRIAC) revenue. Unfavorable variances were reported in the District Government and DC Housing Authority categories. By fiscal year end, revenues are projected to be within 2 percent of the budget, resulting in a modest surplus to be allocated by the Board. Delinquent accounts over 90 days decreased in dollar amount to \$34.6 million, with the Multi-Family category accounting for about 53 percent of the delinquent balance.

Next, Syed Khalil, Vice President of Rates and Revenue, presented proposed amendments to DC Water's miscellaneous fees and charges for committee recommendation to the full Board. A cost-of-service study is conducted every three years. The most recent one was completed by Raftelis, a third-party consultant, to ensure objectivity. The study analyzed three types of fees: budget-based, cost of service-based, and inflation-based. These miscellaneous fees are designed to recover the cost of staff time, materials, and technology. Key fee schedule updates include converting reimbursable developer fees to fixed fees, expanding ProjectDox fees for specific project scenarios, and introducing new meter relocation fees.

Ogechi Okpechi, Director of Permit Operations, shared the new developer deposit fee structure, which was presented to the DC Building Industry Association with no objection and aims to simplify the process and reduce reimbursement delays caused by the current reimbursable fee model.

The Committee recommended approval to publish the notice of final rulemaking for miscellaneous fees and charges adjustments effective October 1, 2025.

Ms. Bhatt expressed appreciation for the updated developer deposit structure, noting that the Authority identified a policy that was creating bottlenecks and transitioned to a new model, demonstrating flexibility that is not common in a large organization.

Meeting of the Finance and Budget Committee Reported by Anthony Giancola

Finance and Budget Chair Anthony Giancola reported on the meeting held on June 26.

Lola Oyeyemi, Vice President of Budget, presented the Financial Report for the period ending May 31, 2025. As of the end of May 2025, with approximately 67 percent of the fiscal year completed, total operating revenues were \$663.9 million or 69.7 percent of the budget; operating expenditures were \$452.6 million or 57.4 percent of the budget; and capital disbursements were \$350.5 million or 48.8 percent of the budget. Cash investments totaled \$585.35 million, and operating interest income for the year was ahead of the \$4.7 million budget, with \$1.3 million earned in May, for a total of \$9.7 million earned year to date. Mr. Giancola noted the strong effort of the team to clear the developer deposit backlog and bring the project to a neutral point where the balance will remain relatively consistent.

Next, Mr. Brown presented the FY2025 mid-year projections and recommendations, discussing the annual process to forecast revenues and expenditures and seeking a committee recommendation for the Board for the allocation of projected year-end funds. The current projection is for expenditures to be \$51.4 million below the revised budget.

Ms. Oyeyemi reviewed the capital disbursement projections provided by the engineering department and team in May. Disbursements are projected to be \$648 million, or 90 percent of the budget. The \$52.1 million spending reduction comprises \$5 million projected cash surplus to allow for consumption decline, \$27.6 million to PAYGO to reduce future borrowing, \$2 million to the FY2025 Ending Cash Balance to carry over to FY2026 for permit refunds, and 17.5 million to Ending Cash Balance to increase Days of Cash on Hand from 267 to 282 days.

Mr. Giancola emphasized that boosting cash reserves sends a strong positive signal to bonding agencies that DC Water is performing sound fiscal management.

Committee member Sarah Motsch inquired about the ratio between allocations to the Rate Stabilization Fund and PAYGO to reduce future borrowing. Mr. Brown noted that it was a judgment call to add funds where to provide the best value to the organization, but there were other considerations, including federal government revenue, potential consumption impacts, and reducing the amount of debt.

Tanya DeLeon, Risk Manager, provided the July 1, 2025, insurance renewal update, which was consistent with the Board authorization to proceed to renew the policy at an amount not to exceed \$5.6 million.

Ivan Boykin, Vice President, Finance, presented a request for the committee's recommendation to the full Board to approve the proposed plan of finance and related documents. Mr. Brown provided Management's recommendations.

The Committee recommended four action items to the Board for approval.

#### IV. CEO AND GENERAL MANAGER'S REPORT

CEO and General Manager David Gadis began his report by recognizing and welcoming Dr. Jimmy Ortiz and Dr. Alex McPhail, highlighting their extensive experience in communications, environmental engineering, government relations, and business administration. He also thanked Jonathan Butler for his service to the Board.

On June 23, Mr. Gadis delivered welcoming remarks at the official kickoff of the Water Resiliency Task Force and met with the task force chair, Dr. Rabia Chaudhry, to communicate the urgency of the search for a second source of water for the District.

On June 12 DC Water issued a precautionary boil water advisory when a pump station lost power, leading to pump failures and a subsequent loss of system pressure. Mr. Gadis noted that boil water advisories are unfortunately unavoidable for any utility, particularly those with aging infrastructure, but noted that DC Water's unified, cohesive response to these situations ensured swift restoration of service.

Board member Anthony Giancola expressed interest in the impact of the clean rivers tunnels and asked for a performance update. Mr. Gadis reported that in May, the region received 7.7 inches of rainfall, and there were no sewer overflows that reached the Anacostia River. The system captured 520 million gallons of combined sewage in May, and to date has prevented 18.7 billion gallons of sewage and 11,653 tons of trash from entering the river. Mr. Gadis thanked the Vice President of the Clean Rivers Project, Dr. Moussa Wone, and his team for the outstanding work.

In mid-June, Mr. Brown and his team concluded a successful round of meetings with three major financial ratings firms: Moody's, Fitch, and Standard and Poor's, to demonstrate the Authority's financial tools and experience in navigating fiscal challenges.

Mr. Gadis announced that Joseph Edwards, Chief Information Officer and EVP, had submitted his resignation from the Authority to pursue another opportunity, and noted that

Mr. Edwards had earned the complete respect of his peers and colleagues since joining the Authority 21 years ago as a contractor and 14 years ago as an employee.

Mr. Giancola noted he wished to address three items that could be answered in due course. First, he highlighted two key performance indicators (KPIs) for operations and engineering in the CEO's report. The Reactive Maintenance KPI has a target of below 20 percent but has been above that for the last quarter, while the NPDES Permit to Clean and Inspect 85 percent of the CSS Area KPI was tracking well below the target of 9,095. Mr. Giancola inquired whether staffing was sufficient in these areas, noting there is a hiring freeze.

Next, Mr. Giancola noted that the People and Talent Metrics table reports a vacancy rate of 5.7 percent, but the actual vacancies per the FTEs in May indicated a rate of 11.7 percent. He asked that a footnote be added to the table to clarify how the vacancy rate is calculated.

Finally, he referred to the table of open high-risk internal audit findings, noting that one item from the 2017 audit had been extended many times and still did not have a target completion date.

Mr. Gadis stated that he would respond to each of the raised items and noted that personnel were still being hired as positions were refilled as needed.

#### V. CONSENT ITEMS (JOINT USE)

- Approval to Add Option Year No. 3 to Contract No. 10272, Annual Maintenance and Repair of High Voltage Electrical Equipment, U.S. Electrical Testing, LLC – Resolution No. 25-28 (Recommended by the Environmental Quality and Operations Committee 06-18-25)
- Approval to Exercise Option Year No. 7 of Contract No. 10240, Electric Energy Services and Associated Energy Generation and Transmission Services, Constellation New Energy, Inc. – Resolution No. 25-29 (Recommended by the Environmental Quality and Operations Committee 06-18-25)
- Approval to Award a Base Year and Four Option Years of Contract No. 10516, Trimble Unity Enterprise Application, Trimble, Inc. – Resolution No. 25-30 (Recommended by the Environmental Quality and Operations Committee 06-18-25)
- 4. Approval to Modify the User Share for Implementation of the Trimble Unity Maintain Asset Management System, Engineering Program Management Consultant 2G, Contract No. DCFA #541-WSA, Water Smart Alliance (an

- AtkinsRealis-Stantec Partnership) **Resolution No. 25-31** (Recommended by the Environmental Quality and Operations Committee 06-18-25)
- Approval to Execute Four Master Service Agreements Under the Task Order Based Linear Water and Sewer Rehabilitation Program Master Service Agreement. Contract No. 250100. Multiple Vendors – Resolution No. 25-32 (Recommended by the Environmental Quality and Operations Committee 06-18-25)
- 6. Approval to Transfer of the Projected FY 2025 Net Cash Surplus of \$52,101,838 to PAYGO, Rate Stabilization Fund and Ending Cash Balance for Permit Refunds and to Increase Days of Cash on Hand in FY 2026 **Resolution No. 25-33** (Recommended by the Finance and Budget Committee 06-26-25)
- Approving the Extension of the Credit Facility for the Series 20148 Bonds Resolution No. 25-34 (Recommended by the Finance and Budget Committee 06-26-25)
- 8. Approving the Substantially Final Form of Certain Documents, Authorizing the Sale and Setting Terms and Details of Series 2025A/B Bonds **Resolution No. 25-35** (Recommended by the Finance and Budget Committee 06-26-25)
- Approving the Substantially Final Form of Certain Documents, Authorizing the Sale and Setting Terms and Details of Series 2025C Bonds – Resolution No. 25-36 (Recommended by the Finance and Budget Committee 06-26-25)

Upon a motion duly made, the Board of Directors voted to approve Joint Use Resolutions No. 25-28 through 25-36 as presented.

#### VI. CONSENT ITEMS (NON-JOINT USE)

- Approval to Execute Construction Manager at Risk Early Work Package Amendment No. 1 of Contract No. 240040, Division RC-T – Piney Branch Tunnel, Clark Construction Group – **Resolution No. 25-37** (Recommended by the Environmental Quality and Operations Committee 06-18-25)
- Approval to Publish Notice of Final Rulemaking for New and Amended Fees and Charges – Resolution No. 25-38 (Recommended by the DC Retail Water and Sewer Rates Committee 06-24-25)
- Approval to Award Contract Nos. 10439 and 10447 for Liquidity Support of Variable Rate Demand Bonds, T.D. Bank, N.A. and Bank of America, N.A. – Resolution No. 25-39 (Recommended by the Finance and Budget Committee 06-26-25)

Upon a motion duly made, the Board of Directors voted to approve the Non-Joint Use Resolution No. 25-37 through 25-39 as presented.

#### VII. ADJOURN

There 10:25	•	no	further	business	to	come	before	the	Board,	the	meeting	adjourned	l at
						$\overline{M}$	ichelle l	Rho	dd				
						Se	ecretary	to t	he Boai	d of	Directors	S	



**JULY 11, 2025** 

(via Microsoft Teams)

#### **COMMITTEE MEMBERS PRESENT**

- 1. Dr. Unique Morris-Hughes, Chairperson
- 2. Rachna Bhatt. District of Columbia
- 3. Howard Gibbs, District of Columbia
- 4. Fariba Kassiri, Montgomery County
- 5. Christopher Herrington, Fairfax County
- 6. Richard Jackson. District of Columbia

#### **DC WATER STAFF**

- 1. David Gadis, CEO and General Manager
- 2. Marc Battle, Chief Legal Officer, and EVP Legal & Government Affairs
- 3. Michelle Rhodd, Secretary to the Board

#### I. CALL TO ORDER

Chairperson Dr. Unique Morris-Hughes called the Evaluation Committee meeting to order at 11:02 a.m. via Microsoft Teams. Board Secretary Michelle Rhodd called the roll for attendance.

#### II. EXECUTIVE SESSION

After a motion and majority vote, the Committee moved into an executive session to discuss a personnel matter under D.C. Official Code § 2-575(b)(10)

#### **ADJOURNMENT**

The Committee reconvened in open session and hearing no further business, the meeting adjourned the meeting at 11:35 a.m.



#### **AUGUST 28. 2025**

(via Microsoft Teams)

#### **COMMITTEE MEMBERS PRESENT**

- 1. Dr. Unique Morris-Hughes, Chairperson
- 2. Rachna Bhatt. District of Columbia
- 3. Howard Gibbs, District of Columbia
- 4. Fariba Kassiri, Montgomery County
- 5. Christopher Herrington, Fairfax County
- 6. Richard Jackson, District of Columbia

#### **DC WATER STAFF**

- 1. David Gadis, CEO and General Manager
- 2. Marc Battle, Chief Legal Officer, and EVP Legal & Government Affairs
- 3. Debra Mathis, Assistant Secretary to the Board

#### I. CALL TO ORDER

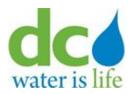
Chairperson Dr. Unique Morris-Hughes called the Evaluation Committee meeting to order at 2:04 p.m. via Microsoft Teams. Assistant Board Secretary Debra Mathis called the roll for attendance.

#### II. EXECUTIVE SESSION

After a motion and majority vote, the Committee moved into an executive session to discuss a personnel matter under D.C. Official Code § 2-575(b)(10)

#### **ADJOURNMENT**

The Committee reconvened in open session and hearing no further business, the meeting adjourned the meeting at 2:59 p.m.



#### MINUTES OF THE MEETING ENVIRONMENTAL QUALITY AND OPERATIONS COMMITTEE July 17, 2025

(via Microsoft Teams)

#### **COMMITTEE MEMBERS PRESENT**

- 1. Sarah Motsch, Chairperson, Alternate, Fairfax County
- 2. Howard Gibbs, Vice-Chairperson, Principal, District of Columbia
- 3. Christopher Herrington, Principal, Fairfax County
- 4. Richard Jackson, Principal, District of Columbia
- 5. Amy Stevens, Board Member, Alternate, District of Columbia

#### DC WATER STAFF PRESENT

- 1. Marc Battle, Chief Legal Officer and EVP, Government and Legal Affairs
- 2. Michelle Rhodd, Secretary to the Board
- 3. Kirsten Williams, Chief Administration Officer and EVP
- 4. Jeffrey Thompson, Chief Operating Officer and EVP

The Environmental Quality and Operations Committee meeting was called to order by Sarah Motsch, Chairperson at 9:30 AM. The meeting was held via Microsoft Teams. Michelle Rhodd, Secretary to the Board called the roll.

#### I. BPAWTP Performance Update

Nicholas Passarelli, Vice President, Wastewater Treatment Operations, reported that Blue Plains met all NPDES permit requirements for June 2025, treating an average daily flow of 310 million gallons (MGD) with a peak flow of 455 MGD recorded on June 19<sup>th</sup> 2025. The tunnel system captured 266 million gallons of flows with no overflows. For June, 24% of electricity used at Blue Plains was generated onsite and achieving power savings of \$2,360,400 for FY2025 through May 2025. Biosolids production totaled 16,234 tons, with 6,847 tons sold through Blue Drop's Bloom program amounting to a year-to-date total of 41,361 tons sold as Bloom against an annual goal of 70,000 tons for FY2025.

#### II. High-Priority Program for Linear Sewer System

Ryu Suzuki, the Director of Sewer and Wastewater Engineering, provided an update on the Linear Sewer System.

#### Background of the Sewer Program

Mr. Suzuki explained that the sewer system has suffered from decades of underinvestment, leading to significant infrastructure deterioration. More than half of the pipes in the sewer system are over 85 years old while some date back to the early 1800s. In the past two years, nine emergency or high-priority repairs were executed due to increased identification of risks through the pipe condition assessment program. While the long-term goal is to move toward proactive, sustainable renewal program, the near future will continue to rely heavily on reactive and semi-reactive interventions.

#### Spectrum of Project Types

- Emergency Repairs: Unplanned, immediate response work to address sudden critical failures and prevent public safety hazards. These are high-risk and timesensitive repairs.
- High Priority Repairs: Identified through systematic inspections as urgent but not yet emergency status. These segments pose elevated risk and are expedited ahead of capital improvement projects (CIPs).
- Capital Improvement Projects (CIPs): Planned, long-term infrastructure upgrades aimed at system renewal and capacity enhancement. These projects typically follow traditional design-bid-build timelines.

The creation of a dedicated high-priority contract vehicle has allowed faster mobilization and design for repairs that fall between Emergency and standard CIP criteria. Mr. Suzuki explained that the classification between the emergency repairs and high-priority repairs is tricky as it is difficult to predict the timeline of sewer failure. The focus of this effort is to ensure consistency and transparency in risk definition.

#### Northwest Boundary Trunk Sewer Incident

The Northwest Boundary Trunk Sewer project is an example of an emergency repair executed using progressive design-build (PDB) delivery method. This sewer segment was especially vulnerable due to surcharge conditions during any rainfall, which fully filled the 30-foot sewer with stormwater. The instability created visible street-level issues such as manhole chattering and cobblestone voids, posing collapse risks. Conventional repair strategies, such as Carbon Fiber Reinforced Polymer (CFRP) lining, were ruled out due to extreme site conditions. Custom repair solutions were developed by technical teams to account for structural instability, wet weather access issues, and pressurized flow

behavior in the gravity system. The PDB methodology was particularly beneficial for this project.

Phase 1 of the project utilized the emergency contract while Phase 2 utilized a high-priority contract. Phase 1 addressed the void whereas Phase 2 addressed the upstream and downstream segments of the void. The project was completed 1-month ahead of schedule, ensured public safety and avoided a sinkhole; and demonstrated the successful use of the PDB methodology for modern sewer project delivery. The total project cost across both phases was approximately \$13 million and the project was completed \$930,000 under budget.

Chris Collier, Vice President, Water Operations commended the efforts of all the teams that contributed to the project's success; particularly the CCMB (Construction Contractor Management Branch) who develop the initial response strategies. Committee Member Sarah Motsch also praised the efforts of the different teams and Mr. Suzuki's informative presentation.

#### III. Action Items

The Committee reviewed and recommended approval of the following capital contracts and amendments. Each item was discussed in the context of the FY2025 Capital Improvement Program, with emphasis on schedule assurance and maximizing DBE/WBE participation.

#### **Joint Use**

- 1. Contract No. 16-PR-PRO-45 Uniform Services Cintas Corporations
- 2. Contract No. 19-PR-DET-22 Capital Project Contract Management Software Oracle America, Inc.
- 3. Contract No. 10523 Grit Disposal Services Waste Management of America
- 4. Contract No. 250190 Heavy Sewer Cleaning and Inspection Doetsch Environmental Services

#### **Non-Joint Use**

- 1. Amendment to Memorandum of Understanding: DDOT-Lead Free DC Permitting Services District of Columbia Department of Transportation
- 2. Contract No. 10118 Excavation Spoils Disposal Services Rodgers Brothers Custodial Service

The Committee recommended all action items to the Board for approval.

#### IV. Executive Session

The Committee met in executive session to discuss, establish, or instruct the public body's staff or negotiating agents concerning the position to be taken in negotiating the price and other material terms of a contract pursuant to the Open Meetings Act of 2010 § 2-575(b)(2).

#### V. Adjournment

The meeting adjourned at 10:42 am.



#### MINUTES OF THE MEETING AUDIT AND RISK COMMITTEE JULY 24, 2025

(via Microsoft Teams)

#### **COMMITTEE MEMBERS PRESENT**

- 1. Christopher Herrington, Chair, Principal, Fairfax County
- 2. Jed Ross, Principal, Vice Chair, Principal, District of Columbia
- 3. Sarah Motsch, Alternate, Fairfax County
- 4. Anthony Giancola, Principal, District of Columbia
- 5. Amy Stevens, Alternate, Montgomery County

#### OTHER BOARD MEMBER PRESENT

1. Unique Morris-Hughes, Principal, District of Columbia

#### DC WATER STAFF

- Matthew Brown, Chief Finance Officer and EVP, Finance, Procurement, & Compliance
- 2. Kirsten Williams, Chief Administration Officer and EVP
- 3. Jeffrey Thompson, Chief Operating Officer and EVP
- 4. Michelle Rhodd, Secretary to the Board

#### **INTERNAL AUDIT STAFF**

- 1. Tiffany McCoy, Cherry Bekaert
- 2. Rachel Drishinski, Cherry Bekaert

Christopher Herrington, Chair, called the meeting to order at 11:00 AM. The meeting was conducted via MS Teams. Secretary to the Board Michelle Rhodd called the roll.

#### I. ENTERPRISE RISK MANAGEMENT (ERM) UPDATE

Matt Ries, Vice President of Strategy and Performance, introduced Janai Pinkney, Manager of Enterprise Risk, Policy Management and Internal Audit, who presented on behalf of Francis Cooper, Director, Enterprise Program Management Office.

Ms. Pinkney began with an update on the Authority's Enterprise Risk Management (ERM) activities and ongoing efforts to enhance risk awareness across the Authority.

#### Timeline of the Bottoms-Up Approach

The Authority continues to advance the bottoms-up approach to risk management at the operational and departmental levels to identify and manage risk more effectively through targeted roadshows across all departments. Since the initial rollout, staffing challenges have impacted the timeline, but the initiative is on track to be completed by the end of the fiscal year. Ms. Pinkney noted that the initiative aligns with CEO and General Manager David Gadis' performance goals for the year around engaging the Authority on the use of its ERM system, Origami, and promoting active use of the risk registry.

To date, bottoms-up approach road shows have been completed in five of the seven clusters and have already proven valuable in helping staff identify and evaluate risks. The next step is to complete road shows for engineering, IT, and the safety teams.

#### ERM Refresher Trainings

The Board- and employee-focused training programs for ERM 101 were launched in 2023 as part of the compliance suite training for all non-union employees, with 100% completion expected by August 29, 2025.

The first round of refresher training for ERM 201 is planned for August and designed to help employees identify potential risks and their impact on DC Water's strategic objectives, and to ultimately prioritize risk based on urgency and importance. The goal is to have 300 or more senior leaders complete ERM 201 by the end of September, and to ultimately sustain risk awareness by refreshing employees who are Grade 17 and above.

Deloitte delivered ERM training to the Board in October 2023. Ms. Pinkney noted there were several new Board members and a new Board chair who should receive training to understand the risk management framework. A refresher training session for the Board is accordingly in development.

In response to an inquiry from Committee member Jed Ross, Ms. Pinkney noted that union personnel are not formally trained as part of the ERM 101 initiative but receive risk awareness training through road shows. Mr. Ross noted that the concept of ERM is to acknowledge that anyone could identify a risk and advised leaders of all DC Water departments to ask all employees to identify concerns.

Committee member Anthony Giancola discussed Board training and the time since the 2023 sessions and advised that the Board should have an opportunity to weigh in on priority setting for the Authority. He noted that the Board survey completed several months ago had a poor response rate and urged some outreach before the next Board training session to seek Board input on priorities.

Minutes of the July 24, 2025, Audit and Risk Committee Meeting Page 2 of 7 Wayne Griffith, Chief of Staff and EVP of Strategy and Performance, suggested that the most effective way to interface with union staff is consulting with Vice President, Employment, Labor, and HR Compliance Shawn Brown and Chief People Officer Amber Jackson.

Enterprise Risk Assessment (ERA) Overview

Ms. Pinkney concluded with an overview of the ERA process scheduled to begin in August or September 2025.

The process begins with a series of interviews with Directors and VPs, followed by a discussion with the senior executive team and the Board, with a goal to help identify risks affecting the Authority. Based on these discussions, a list of the top potential risks will be compiled, shared, and reviewed in risk prioritization workshops. The final step will involve presenting those risks to the Authority and updating the current risk registry.

Chair Herrington noted it is critical for Directors to fulfill their responsibility to be a resource and a guide to the staff. He urged the Board to participate in Board surveys and training opportunities to ensure the Board shares its perspectives to engage every level of the organization, to inform the assessment of risk to enable data-informed decisions, and to guide the Authority forward.

#### II. FY 2025 INTERNAL AUDIT PLAN

#### A. FY 2025 INTERNAL AUDIT PLAN STATUS UPDATE

Tiffany McCoy of Cherry Bekaert reviewed the internal audit plan, beginning with an update on FY 2025.

The most recently closed internal audit is the Safety Audit, which kicked off in December of 2024 and concluded in late June and early July of 2025. The data reviewed in the audit was collected between January 1, 2020, and April 21, 2025.

The audit scope included five objectives:

- 1. reviewing safety-related policies and procedures;
- 2. evaluating whether employees are completing their required trainings;
- 3. reviewing data governance and how safety information is being collected, stored, assessed, and reviewed for quality assurance;
- 4. considering risk management practices, including identification through mitigation; and
- 5. reviewing practices surrounding the evaluation of staff's overall job satisfaction.

The Audit results included eight findings, of which four were rated high risk and four were rated medium risk. For each of the four high-risk findings, Ms. McCoy presented a review of the finding and a recommendation for remediation.

Audit Objective 2 was to ensure all employees have completed the required training.

Finding 2 noted that the auditors were unable to confirm the training was being completed due to the absence of training records. Ms. McCoy noted that while virtual walkthroughs indicated the training was being completed, the lack of records poses several risks including potential non-compliance with regulatory requirements, financial penalties, and potentially unsafe environments. The recommended remediation is for the department to develop a timeline with People and Talent to provide the necessary documents to move all eligible safety training courses to Oracle LMS. Management acknowledges the finding and is developing a timeline to complete the recommended records transition.

Committee member Anthony Giancola stated that the finding is extremely disappointing and inquired whether the records were not being recorded due to delays in implementing the new software system. He noted that safety was a top priority for CEO David Gadis when he was hired.

Kirsten Williams, Chief Administration Officer and EVP, affirmed that trainings are happening, but the audit helped identify gaps in accounting for these sessions. She also noted that the Authority exceeds standards for workplace safety training.

Committee member Sarah Motsch stated that without clear records, it is not possible to know whether training is reaching all staff who need it and suggested that if there is no paperwork, it could be assumed the training didn't happen. She noted that while holding training classes is great, it's critical to be able to track who is receiving their training to ensure all staff receive what they need to be able to do their job safely.

Board Chair Unique Morris-Hughes stated that the issue should be easy to resolve and suggested the Board discuss resolutions ahead of the upcoming retreat to clarify priorities. She asked Mr. Griffith to consult with his team and provide an estimate of the time required to remediate the issue at the next Board meeting.

Finding 3 revealed that the training matrix that defines employee training requirements by specific position/job title to track compliance completion had not been updated since September of 2024. Also, the required safety trainings were not accurate for all positions on the matrix, especially newer positions. The recommended remediation is to thoroughly update the matrix based on the current positions at DC Water before uploading it to Oracle; update the matrix when a position is added, removed, or amended; and assign a process owner responsible for maintaining the matrix. Management acknowledged the finding and will ensure the matrix is regularly updated, maintained, and monitored at least once per month.

Minutes of the July 24, 2025, Audit and Risk Committee Meeting Page **4** of **7**  Audit Objective 3 was to assess DC Water practices related to managing safety data to ensure data is accurate, accessible, secure, and used effectively to inform safety decisions.

Finding 5 noted that 185 employees have active access to safety data but have not had a business need for it in six months to five years. Additionally, 58 users were granted access to the system but never logged in, while another 58 terminated employees still had access. There are also a high number of active third-party vendor accounts with access to the system. The recommended remediation is to develop a user access policy outlining when and how system accesses are audited. Management acknowledges the issue and will work with the IT Department to integrate Origami's user access management with DC Water's corporate access management process.

Audit Objective 4 was to evaluate the effectiveness and compliance of the current workplace risk and hazard identification and mitigation processes against established safety standards and regulations.

Finding 6 indicated that corrective actions are not monitored to verify timely resolution, with 699 out of 943 corrective actions missing a completion. Additionally, there is no process in place to ensure observations are entered into the system. The recommended remediation is to establish a protocol for correction actions to be reviewed and cleared out periodically. Management acknowledges the issue and is working toward a process to meet the recommendation.

Mr. Giancola inquired whether there is adequate staff in the Safety Office to address all tasks or the issues are related to a lack of follow-through from the participating departments. He asked Wayne Griffith, Chief of Staff and Executive Vice President, Strategy & Performance to provide an update at the next meeting on staffing levels in the Safety Office. He also suggested that safety-related KPIs may require collection of unnecessary data.

Mr. Griffith noted the internal audit partner has also focused on ensuring appropriate management controls are in place, and there has been tremendous progress in meeting safety performance targets.

Mr. Herrington shared a quote from the Authority's Strategic Blueprint 2.0:

"People are our most important asset. Of course we have hard assets like pipes, vehicles, and machinery, both without our people, we are nothing. They are the lifeblood of our organization, and they keep the most fundamental resource we have clean and healthy water flowing for all of our communities. That's why their safety, physical and mental health and well-being is of paramount focus to our organization, because without them, we wouldn't be able to service our community safety, safely."

He stated that while he appreciates the work of Cherry Bekaert, the audit findings are incredibly disappointing and break trust with the Board and employees, given the stated

Minutes of the July 24, 2025, Audit and Risk Committee Meeting Page **5** of **7**  commitment to safety as a top priority. He also noted ongoing findings from years before the strategic plan update, though accident and injury rates for employees are trending in the right direction.

Chair Herrington asked staff and Human Resources and Labor Relations Committee Chair Jed Ross to weigh in on the unions' responses to proposed safety policies. Shawn Brown, Vice President, Employment, Labor, and HR Compliance noted that while two of the unions had no issues with the new policies, three expressed concern with the Family Medical Leave Accommodation, a drug-free workplace, and alcohol and controlled substance testing policies and requested bargaining on these issues. Shawn Brown noted that bargaining was not indicated as the policies do not have a material impact on working conditions, however, the Authority had taken these concerns seriously and to date had held two meetings with the unions to address their concerns. He noted that while communication with the unions will continue, the aim is to have all of the policies finalized by year end.

Ms. McCoy proceeded to the Fieldwork in Process update, noting that three projects were underway: Strategic Plan Monitoring, the External IP Block SCADA Environment Penetration Testing Audit, and the Internal Production SCADA Environment Penetration Testing Management Assessment.

#### B. STATUS UPDATE ON PRIOR AUDIT FINDINGS

Rachel Drishinski of Cherry Bekaert provided the prior open audit findings quarterly update. Four prior audit findings were closed in the last quarter, including one FY 2019 Safety Audit finding and all remaining FY 2024 findings. The average time from issue to closure for FY 2024 was 8.6 months, which is close to the target of eight months.

There are six open high-risk findings, pending the addition of the four new high-risk findings from the Safety Audit, which would bring the total open high-risk findings to 10. Four of the new findings are from the Work Order Management Audit that concluded on April 15, 2025, and include the lack of tracking of defective parts, noncompliance with the standard operating procedures, the maximum user access listing, and the lack of asset retirement and disposal procedures.

Of all prior audit findings from FY 2017 to FY 2023, 187 have been closed, and five remain open. Ms. Drishinski noted that the Audit team regularly reaches out to process owners to ensure remediations are on target for the estimated due dates. The completion dates for two Fleet Management Audit items have been extended: the policies and procedures item has been extended to September 30, 2025, and the manual tracking of employee credentials item has been extended to October 31, 2025.

Ms. Drishinski then reviewed the 21 FY 2025 findings for which management action plans are being incorporated into the remediation schedule.

The average completion time for prior audit findings has decreased from 10.5 months in 2020 to 8.6 months in 2024, and 2025 is on track to meet the target closure time of eight months.

#### C. HOTLINE UPDATE

Ms. McCoy provided the Fraud, Waste, and Abuse Hotline update.

For the year-to-date, nine allegations have been received. Five of the reported cases have been closed, and four were reported as open. Ms. McCoy noted that one open case had been recently closed, leaving only three under active investigation.

#### III. ADJOURNMENT

The meeting adjourned at 11:49 AM.

#### Follow-up actions:

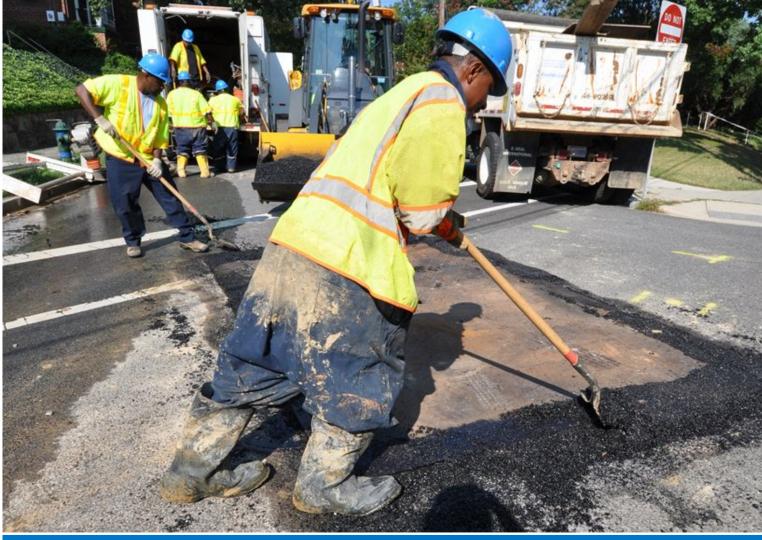
- 1. Mr. Griffith will consult with his team and provide an estimate of the time required to remediate the issue lack of documentation for safety training issue at the next Board meeting.
- 2. Mr. Griffith will provide an update on staffing levels in the Safety Office at the next Board meeting.

322nd Meeting of the Board of Directors - VI. CEO and General Manager's Report (David L. Gadis)

## dCd CEO's Report

SEPTEMBER 2025





ACCOUNTABILITY TRUST TEAMWORK CUSTOMER FOCUS SAFETY WELL-BEING

## CEO's Report

Inside

SEPTEMBER 2025

	9.	9	

- 3 Divisions
- 4 Finance, Procurement, and Compliance
- 10 Administration

Hiahliahts

- 11 Customer Care
- 13 Information Technology
- 14 Operations & Engineering
- 18 People and Talent
- 20 Government and Legal Affairs
- 22 Internal Audit



ACCOUNTABILITY TRUST TEAMWORK CUSTOMER FOCUS SAFETY WELL-BEING

## dcd Highlights

Chair Morris-Hughes, and members of the Board, it is my pleasure to present you with the CEO's Monthly Report for September 2025. This report captures the highlights of the team's efforts over the past month, across the five cascading imperatives of the Blueprint 2.0 strategic plan: **Equitable, Sustainable, Resilient, Reliable, and Healthy, Safe and Well**. There are also individual reports from Finance and Procurement; Administrative; Customer Experience; Information Technology; Operations and Engineering; and People and Talent, as well as the monthly update from Internal Audit.



#### **Employee Town Hall Meetings Held.**



People and Talent, with support from the Office of Marketing and Communications, delivered three Employee Town Hall Meetings on the week of August 18th. The new slate of meetings were held both in-person and via Teams, and the turnout was outstanding.

The theme of this round of meetings was 'Embracing Change: Building a Stronger Future Together,' and I introduced our leaders who have taken on new roles in the last few months. Employees also heard from **Matt Brown** (Chief Financial Officer, Interim Chief Operating Officer, and EVP) on the FY 2026 fiscal outlook, **Amber Jackson** (Chief People Officer and EVP / People and Talent) reviewed the results of the latest Employee Pulse survey and updated staff on our next

steps. Mr. Brown, Wayne Griffith (Chief of Staff and EVP, Strategy and Performance / Office of the CEO) and I took live questions from the audience.

I would like to thank the contributors from People and Talent, and Marketing and Communications, for organizing these meetings and promoting the meetings with our employees.



#### FY 2027 Budget Kickoff and Theme Selection

On Wednesday, August 13, DC Water held the FY 2027 Budget Kickoff at HQO. The session, led by **Matt Brown** (Chief Financial Officer, Interim Chief Operating Officer, and EVP) and I outlined organizational priorities, performance expectations, and budget targets for the upcoming fiscal year. Key staff involved in the budget preparation process were encouraged to attend in person, taking advantage of the opportunity to engage with the Senior Executive Team, the Budget Team, and new members of the Budget Office.

As part of the kickoff, staff participated in a Budget Theme selection contest. The winning theme, "Smart Spending for a Resilient Tomorrow," reflects our commitment to strategic financial planning and long-term organizational resilience. Leadership thanked participants for their engagement and enthusiasm, noting that the theme will guide resource management and budget strategy throughout the FY 2027 planning cycle.

We look forward to collaborating with the Board throughout the budget process over the next year.

## dcd Highlights



#### DC Water Highlights Innovation and Preparedness in Deloitte / WSJ Interview

On August 14, I was pleased to participate in an interview with a team from Deloitte and the Wall Street Journal's Sustainability Journal and Risk & Compliance Journal – publications that reach a combined 100,000 newsletter subscribers and are featured on WSJ.com. Board Chair **Dr. Unique N. Morris-Hughes** also contributed to the Authority's response with a separate interview held on August 12, which covered the Board's role with our sustainability and enterprise risk management strategies.

The interview was an excellent opportunity to highlight DC Water's and the Board's commitment to the priorities outlined in our Strategic Plan, Blueprint 2.0. Discussion topics included major initiatives such as Clean Rivers, the need for a second source of drinking water, preparations for potential threats like cyberattacks, and our focus on People, Place, and Pay. As we often say, "Water is Life," and by sharing our story, we demonstrate how DC Water is leading by example to safeguard this essential resource for generations to come.



#### Meeting with Washington Aqueduct

On Thursday afternoon, August 7, 2025, I met with the Washington Aqueduct leadership that included Colonel Pera, Baltimore District Commander, Rudy Chow, General Manager and Trina Littlejohn, Chief of Staff. The objective of the meeting was to explore ways to further improve operational coordination and efficiency and collaborate to best understand the Authority's needs as a wholesale customer with exclusive dependency on water supplied to the District of Columbia.

Additionally, we spent time calibrating the needed investments to ensure service delivery reliability and explore considerations for addressing the vulnerability of having a single source of supply and a single dependency on the Aqueduct's treatment plants. We will continue to work with the Aqueduct, refining the needed investments in the operation and capital budgets to best align with the affordability constraints going into next year's budget.



#### Stakeholder Alliance Receives Powerful Second Source Presentation

On the evening of Tuesday, July 29, I had the opportunity to attend our third Stakeholder Alliance meeting since reactivating the group earlier this year, under the leadership of **Schannette Grant** (Vice President, Stakeholder Engagement / Marketing and Communications). I was proud to participate in thoughtful discussions with Alliance members. **Adam Baron** (Program Manager, Hazard Mitigation / Administration) provided an overview of DC Water's hazard mitigation planning efforts. The Alliance also received a presentation from **Dr. Rabia Chaudhry** (Director, Water Supply Resilience / Strategy and Performance) on Water Resiliency, and why the second source issue is so critical for our region to solve.

There was an audible reaction from Alliance members when I shared that Washington, DC is the only major metropolitan city in the United States without a second source of drinking water. Our Alliance is now better equipped to help us spread the word, engage their communities on DC Water's work, and share valuable feedback that strengthens our outreach and resilience planning.

# dc. Divisions

The CEO report includes service level based key performance indicators. These are indicators for which the teams have established or confirmed response and resolution times in which to perform the related work. This is assisting us in identifying productivity and resource needs as well as benchmarking ourselves against other utilities. It is important to note that where teams may not meet the Service Level Targets set for a specific metric, it does not mean the work is not getting accomplished. The teams are doing a tremendous job and continue to strive to meet high performance expectations.

The data in the CEOs Monthly Report reflects the most recent information available at the time of production and printing.



#### **Financial Metrics**

Metric	Target	Apr-25	May-25	June-25	July-25
Operating Cash Balance (Millions \$)	\$329.1	\$401.1	\$422.1	\$383.5	\$377.1
Delinquent Account Receivables (%) †	3.30%	4.55%	4.38%	4.40%	4.18%
On-time Vendor Payments (%)	97%	97%	97%	97%	97%
Investment Earnings Data (Millions \$)	\$9.5	\$8.4	\$9.7	\$10.9	\$12.2
Core Investment Yield Data (%) - Merrill Lynch 1-3 Year Treasury Index *		3.7%	4.0%	3.8%	4.0%
Core Investment Yield Data (%) - Actual Monthly Yield ††	3.82%	4.6%	4.5%	4.4%	4.5%
Short Term Investment Yield Data (%)- Merrill Lynch 3-Month Treasury Index *		4.3%	4.3%	4.3%	4.3%
Short Term Investment Yield Data (%) - Actual Monthly Yield ††	4.06%	3.8%	3.8%	3.8%	3.9%
Days of Cash on Hand** and ***	282**	391	418	381	372***

#### Notes:

- \* \* Represent annual Treasury Index targets developed and provided by the Authority's investment advisor.
- \*\* 282 days of cash is the Board policy requirement for annual days of operating reserves excluding the Rate Stabilization Fund.
- \*\*\*372 days of cash is made up of 36 days in the Rate Stabilization Fund and 336 days in the operating cash balance. As part of the March 2022 debt issuance, the Authority is required to spend bond proceeds to reimburse itself for capital expenditures from the concentration account within three years. Finance reimbursed \$105 million before the three year requirement date (March 2022 to March 2025).

#### Metrics Explanations:

- † Delinquent account receivables as a percentage of 12-month rolling average retail revenue. The delinquent account receivables increased due to the impact of COVID-19.
- †† Investment earnings lag the benchmarks. We are in a rising interest rate environment. As lower yielding investments are sold and reinvested, performance is expected to improve.

#### **Finance Highlights**

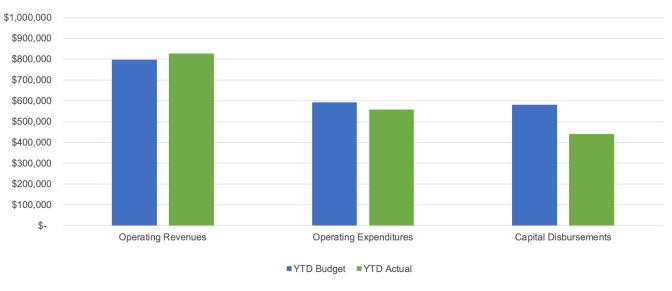
#### FY 2025 Financial Performance

As of the end of July 2025, with 83 percent of the fiscal year completed, DC Water is on track with its budget. Total operating revenues were \$828.2 million or 87.0 percent of the revised budget. The year-to-date operating revenues were 3.9 percent or \$30.7 million above the year-to-date revised budget. The higher receipts are partly due to higher Clean Rivers Impervious Area Charge (CRIAC) in the Residential, Commercial and Multi-family categories as compared to the revised budget. The Loudoun County, Fairfax County, and the District Government have made their quarterly payments early in July instead of the scheduled payments in August for \$5.2 million, \$2.6 million, and \$4.4 million, respectively. The receipts also include Blue Drop contribution of the District's share of \$4.9 million.

Total operating expenditures were \$558.1 million or 70.8 percent of the revised budget and capital disbursements were \$440.7 million or 61.4 percent of the revised budget. There is an uptick in Operations and Maintenance costs mainly for critical spare parts required for operations and water purchases based on water consumption during the summer peak months.

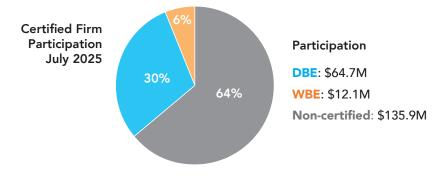


#### FY 2025 Year to Date Performance Budget vs. Actuals (\$000's)



#### **Procurement and Business Development**

In July, seven different procurement actions were approved by the Board. The value of the eligible procurement actions for this period totaled \$212.73 million. Of this total, the planned certified firm participation is \$76.84 million (in prime and subcontracting opportunities).



#### **Highlights**

#### **Certified Firm Participation**

- Twenty certified firms won awards (contracts and subcontracts) on DC Water projects in July. DC Water continues to be on pace to meet its construction and services goals for certified business utilization.
- Three firms won their first (sub)contract with DC Water this reporting period.
- One new Mentor-Protege relationship was established on the Piney Branch Tunnel Project (240040).



#### **Procurement and Business Development** – highlights continued

#### **Process Improvement**

Continued working with the EPMO on the Procurement SOP and work flow improvement workshops.

The primary aim of the workshop is to review/improve the current procurement processes to enhance efficiency, reduce costs (competitive sourcing, negotiations), and ensure compliance within the procurement cycle. This will involve streamlining the steps to acquire goods and services, identifying and eliminating bottlenecks, redundancies, and inefficiencies. Ultimately, it aims to optimize resource allocation, improve stakeholder and supplier relationships, and minimize risks associated with the procurement process.

- G&S Produced 52 POs; M&M Produced 306 POs in July.
- In July, MM processed a total of 371 purchase orders for 886 items. MM received 823 line items during the month and issued 1,171 items to work orders during the month.
- Through July MM is averaging 348 purchase orders for 860 items while receiving an average of 940 items and issuing 1,210 items, all on monthly basis

#### **Outreach and Engagement**

• Continued our "Vendor Day" contractor engagement efforts. During this reporting period, meetings were held with seven new contractors interested in capital procurement and Goods and Service opportunities.

**Upcoming Business Opportunities:** All current and planned solicitations are available at **dcwater.com/procurement**. Those upcoming in the next three months are shown below.

#### Goods and Services:

Project Title	Description	Solicitation Type	Contract Type	Contract Term	Estimated Total Contract Value	Inclusion Program	Planned Solicitation Month and Year
Boat Repair	Marine Vessel Maintenance and Repair Services	Request For Quote	Contract	1 year	< \$1M	DBE/WBE	August, 2025
Belt Press Overhaul Project	Equipment Upgrade and Installation for 10 belt presses	Request For Quote	Master Service Agreement	1 year	\$1-\$5M	TBD	August, 2025
Emergency Preparedness Services	Assisting to adjust and facilitate emergency management needs and bench strength and capacity in preparing for and responding to emergencies that impact the Authority and our customer service area.	Request For Proposal	Master Service Agreement	2-year Base + Option years	< \$1M	LSBE	August, 2025

- procurement continued



#### Procurement and Business Development – Goods and Services continued

HVAC Maintenance & Repair Services	Provide maintenance and repairs to all HVAC systems throughout the Authority	Request For Proposal	Master Purchase Agreement	5 years	\$1-\$5M	DBE/WBE	August, 2025
Specialist Welding Services	Specialist Welding Services	Request For Quote	Master Service Agreement	4 years	< \$1M	LSBE	August, 2025
Industrial High Pressure and Vacuum Truck Services	Industrial High Pressure and Vacuum Truck Services to structures and equipment	Request For Proposal	Master Service Agreement	2-year Base + Option years	>\$1M	DBE/WBE	August, 2025
Furnish & Install HVAC Equipment	Furnish and install roughly 15 peices of HVAC equipment throughout the Authority	Request For Quote	Master Service Agreement	1 Year Base + Option Years	\$1-\$5M	DBE/WBE	August, 2025
Repair of Electrical Control Equipment	Instrumentation and Repair of Electrical Control Equipment	Request For Proposal	Master Service Agreement	2-year Base + Option years	>\$1M	DBE/WBE	August, 2025
Fleet Management Information System	Fleet Management Information System for the managment of the DC Water Fleet	Request For Proposal	Master Service Agreement	5 years	\$1-\$5M	DBE/WBE	September, 2025
Fleet Vehicle Procurement for 2026 vehicles	Fleet vehicle purchases for 2026 to support DC Water departments with new or replacement vehicles	Request For Proposal	Master Service Agreement	1 year	\$1-\$5M	DBE/WBE	September, 2025
ROCIP VI and OCIP Insurance Premiums	Insurance Broker that provides coverage for capital construction contractors and subcontractors	Request For Proposal	Master Service Agreement	3 Years Base + Option Years	>\$1M	DBE/WBE	September, 2025
Emergency Alerting System	Emergency Alerting Systems for DC Water employees and residents. Outage and Incident Reporting Platform	Request For Proposal	Master Service Agreement	5 years	\$1-\$5M	DBE/WBE	September, 2025
Electric Energy Services and Electricity Generation and Transmission	Qualified firm to provide on-going need for retail electricity services	Request For Proposal	Master Service Agreement	3 Year Base + Option Years	>\$1M	DBE/WBE	September, 2025
Uniforms	Work Uniforms and Accessories	Request For Proposal	Master Purchase Agreement	5 years	\$1-\$5M	DBE/WBE	November, 2025
IT Application Development Services	Multiple awards of MSAs for Task Order based development services	Request For Proposal	Master Service Agreement	3-year Base + Option years	\$1-\$5M	DBE/WBE	November, 2025

procurement continued



#### Procurement and Business Development - continued

#### **Capital Projects:**

Planned Solicitation	Project Title / Description	Solicitation Type	Contract Type	Estimated Contract / Program Value	Inclusion Program
Aug-25	Small Diameter Water Main (SDWM) Replacement - 19A: ~ 4.20 miles of small diameter water mains ranging from four inch to twelve inches and associated valves and appurtenances.	Competitive Task Order	Construction MSA for Qualified Contractors	\$14M - \$16M	DBE/WBE
Sep-25	Small Diameter Water Main (SDWM) Replacement - 19C: ~ 3.55 miles of small diameter water mains ranging from four inch to twelve inches and associated valves and appurtenances.	Competitive Task Order	Construction MSA for Qualified Contractors	\$14M - \$16M	DBE/WBE
Sep-25	Green Infrastructure Maintenance Contract: The purpose of the contract is to maintain DC Water-constructed Green Infrastructure (GI) facilities installed pursuant to the Long-Term Control Plan Consent Decree and other facilities installed to comply with District stormwater regulations as part of Clean Rivers construction projects.	RFQ/RFP	Cost Reimbursement Maintenance Services	TBD	DBE/WBE
Sep-25	230030.15 Lead Service Line Replacement Contract: Construction Package 22: This Task Order will support the LFDC Capital Improvement Project and Emergency Repair Replacement (CIPERR) program for both the private and public side work	Competitive Task Order	Construction MSA for Qualified Contractors	TBD	DBE/WBE
Oct-25	Small Diameter Water Main (SDWM) Replacement - 19B: ~ 3.55 miles of small diameter water mains ranging from four inch to twelve inches and associated valves and appurtenances.	Competitive Task Order	Construction MSA for Qualified Contractors	\$14M - \$16M	DBE/WBE
Oct-25	Small Diameter Water Main (SDWM) Contract 3: small diameter water mains 12-inches in diameter and smaller. Project includes public and private side lead service lines, valves, hydrants, various appurtenances, and restoration of public and private space. Design-Builder will need to provide various public outreach efforts associated with the project.	RFQ/RFP	Progressive Design Build (PDB)	\$66M - \$71M	DBE/WBE

- procurement continued

8



#### Procurement and Business Development - Capital Projects continued

Oct-25	On-Demand Operations Support (New MFU) MSA Contract This procurement will solicit qualified contractors for multiple contracts to perform miscellaneous upgrades to sewer, wastewater, and water facilities, including but not limited to process equipment, piping systems, electrical, mechanical, instrumentation and controls. Some of the major items of work include response to high priority, critical, and emergency work and other specialized services.	RFQ	Construction MSA	TBD	DBE/WBE
Nov-25	Collaborative Facilities Upgrades (CFU) PDB - Multi Award: This procurement will solicit qualified Progressive Design Build (PDB) contractors for multiple contracts. A single RFQ will identify a short list of qualified providers followed by RFP(s) for technical proposals. The scope of the contracts includes various upgrades to vertical sewer facilities, vertical stormwater facilities, and upgrades to infrastructure within the Blue Plains Advanced Wastewater Treatment Plant to enhance reliability, resilience and operational integrity. Each contract will have specific assigned scopes of work for specific facilities, with additional contract capacity reserved for on-demand, urgent, and emergency work.	RFQ/RFP	Progressive Design Build (PDB)	Up to \$500M	DBE/WBE



As of this report, DC Water Contractors have filled 50 new positions in FY 2025. Forty of those positions, or 80 percent, have been filled by local residents. The table highlights the total new hires for FY 2025.

Location	# of New Hires
District of Columbia	15
Prince George's County	17
Montgomery County	1
Fairfax County	7
Loudoun County	0
Outside the User Jurisdiction	10



#### Fleet, Facilities, Safety, Security and Emergency Management

#### **Administration Metrics**

Metric	Target	Jun-25	Jul-25
SECURITY: Security Camera operational uptime	90%	97%	96%
SECURITY: Smart card readers operational uptime	90%	97%	96%
SECURITY: Percent of security investigations completed within 21 days	95%	100%	100%
FACILITIES: Preventive Maintenance Completion Rate	90%	100%	96%
FACILITIES: Service Request Completion Rate	90%	90%	92%
FLEET: Priority One Vehicles In-Service	90%	90%	88%
FLEET: Technician Resource Allocation	50-90%	59%	60%
FLEET: Technician Productivity	81%	75%	77%
SAFETY: DC Water Employee Recordable Incident Rate (RIR) (FY)	< 2.5	2.33	2.38
SAFETY: DC Water Employee Lost Time Incident (LTI) (FY)	< 1.1	1.77	1.69
SAFETY: Contractor/ROCIP Recordable Incident Rate (RIR) (FY)	< 2.4	1	1
SAFETY: Contractor/ROCIP Lost Time Incident (LTI) (FY)	< 1.0	0.3	0.2

**Metric 1**: Priority One Unit Availability measures the percent of units available to meet the organization's operational mission. The target is 90 percent. We are pleased to report that in July, 88 percent of Priority One vehicles were on the ground and only 10 percent of Priority One Fleet vehicles had active work orders indicating in shop or at vendor.

**Metric 2**: Priority 1 Assignment ensures the technician resources are being allotted appropriately to the immediate service and repair of our priority one units. In this period 60 percent of the technician hours were allocated to Priority 1 vehicles, (Prior month 59 percent). The target range is 50-90 percent to support the ultimate goal of minimizing Priority 1 unit downtime. This metric has been uniquely created to reflect the alignment of the Fleet operation and contract compliance with the repair and maintenance contractor.

Metric 2 measures the percentage of time assigned to service/repair priority one units. Rather than a specific target, there is an accepted tolerance (range) defined to ensure that technicians will spend at least half of their time and up to 90 percent of their scheduled time on the repair and maintenance of priority one units. This means technicians are clocked in and actively servicing / repairing Priority One units which take precedence over vehicles that have less operational impact. It underscores Fleet's ability to establish priority scheduling for servicing/repairing critical fleet assets and the staff time projected to address our highest priority units. The Board metric aligns with the contractor's performance metric that has a financial penalty when the contractor falls outside of this rage, upper and lower, and the goal is not met.

**Metric 3**: Productivity tracks technicians on productive versus nonproductive activities, which may be defined as lunch, breaks, and on-site but unassigned duties while clocked in. In this period 77 percent of the technician hours were classed as productive, (Prior month 75 percent). This variation can be explained that anything above 81 percent implies that technicians may be working through breaks/lunch, etc. Taking scheduled breaks is a mandatory, safety requirement, especially when operating heavy machinery. Any drop may be interpreted as idle, non-productive time, and potential lack of supervision. The target is 81 percent ensuring the balance of productive work vs necessary breaks etc.

While focusing on routine maintenance, 95 units were brought in for unscheduled service resulting in oil and filter changes, battery and safety checks, fluid top offs and repair of seasonal equipment. Fleet responded to 51 roadside assistance calls and 29 fuel requests.



#### To boost awareness of our DC Water Cares Assistance programs, we:

- Delivered 16024 flyers via Lead-Free DC Activators.
- Emailed customers about the Leak Assessment and Repair Program.
- Promoted assistance during customer calls and emails.
- Featured the Payment Plan Incentive Program in July's What's on Tap.

#### **Customer Assistance Programs (CAP)**

Program	FY2024 Enrolled	FY2024 Dollars	July Enrolled	July Dollars	# FY25 Enrolled	FY2025 Dollars	FY2025 Budget
CAP +	0	\$0	52	\$187,945	2,067	\$1,147,944	\$1,700,000
CAP I	4,411	\$2,586,698	40	\$136,986	1,786	\$943,737	\$3,000,000
CAP II	360	\$160,586	10	\$12,255	228	\$76,941	\$300,000
CAP III	29	\$4,714	1	\$518	50	\$4,364	\$10,000
Non Profit CRIAC Relief	185	\$997,487	1	\$64,258	131	\$607,476	\$861,679

#### Residential Leak Assessment and Repair Programs (RLAAP and RLRAP)

The new program is making steady progress, with customers expressing appreciation for the repairs. While several manual interventions are still required, we are looking for ways to integrate technology into the process. Toilet leaks are the most frequently identified issue, followed by fixture leaks and hose bib leaks.

#### **Customer Feedback:**

- "Thank you—nice that you alerted me, assessed, and repaired. Everyone was professional, and with the high cost of plumbing, it's nice that DC Water wants to get ahead of the problem versus the high bill that can come after the problem."
- "Everything was managed with professionalism and dedication. Keep going like that—it's perfect."

#### RLAAP & RLRAP Program Participation Update as of 7/31/2025

Program	Eligible	RLAAP Paid Assessments	Paid Assessment Cost	RLRAP Paid Repairs	Paid Repair Costs
CAP+	298	74	\$55,500	22	\$20,300
CAP	235	76	\$57,000	33	\$26,635
CAP2	21	7	\$5,250	3	\$2,850
Total	554	157	\$117,750	58	\$49,785

As of 7/1/25 – DC Water funds the Leak Assessment - Leak Assessment Program remaining balance - \$382,250; DC Government funds the Leak Repair - Leak Repair Program remaining balance - \$75,215



#### **Key Performance Indicators**

Metric	Target/ Service Level	May 25	June 25	July 25
% of bills issued on time (w/in 5 days)	97%	99.4%	99%	99.3%
% unbilled	< 2%	0.4%	0.5%	0.2%
Estimated bills as a percent of meters read	< 4.5%	4.7%	4.8%	4.87%
# of bill investigations (Disputes)	trend only	277	206	196
(NEW) % Bill Investigations/Dispute Resolution <= 30 Days	80%	84%	95%	90%
% of calls answered in 60 Seconds (Call Center) (revised)	75%	76%	56%	54%
Monthly call volume served (Call Center)	trend only	10,301	10,459	12,196
Average Wait Time (minutes) (revised)	<0:50	:50	1:25	1:55
Abandon rate	3%	3%	6%	6%
Emergency dispatch <= 10 Min (ECC)	> 92%	75%	100%	100%

While the team continues to work diligently towards meeting performance metrics, certain targets were not achieved during this period:

- Estimated Bills as a Percentage of Meters Read: The target was missed by 0.87 percent, primarily due to reduced AMI transmission, which increased the need for manual fieldwork. Many of the reads received were estimated because of unresolved customer repairs, data integrity issues, aged meters, and limited access to indoor meters. To address these challenges, the Meter Operations team is leading initiatives to increase AMI performance, relocate meters outdoors and improve customer compliance.
- Percentage of Calls Answered in 60 Seconds: Performance fell below target by 21 percent due to staffing shortages and absences. To address this, personnel from other departmental areas were temporarily assigned to the Call Center, additional temporary staff were trained, and recruitment efforts are ongoing. Improvement is anticipated in August.
  - Average Wait Time: Missed target by 65 seconds.
  - Abandon Rate: Missed target by 3 percent.

#### The Payment Plan Incentive Program participant and payment distribution:

Payment Plan Incentive Program					
Adjustment Year	No. Accounts that Received Credits*	Adjustments			
FY 2024	470	\$122,307			
FY 2025	2078	\$554,177			

FY 2025 Payment Plan Incentive Program				
Adjustment Month	No. Accounts that Received Credits	Adjustments		
Jun-25	218	\$51,021		
Jul-25	228	\$56,722		
Aug-25	257	\$64,171		
FY25 Distribution	2078	\$554,177		

<sup>\*</sup>This is the total number of distributions. (New accounts with no previous credits - 206.)



### Information Technology

#### **IT Monthly Report**

Metric	Target	May 25	June 25	July 25
Number of tickets submitted	Trend only	917	1045	1183
Number of open tickets	Trend only	39	35	70
SLA Compliance Rate	96%	97%	98.14%	99.50%
Number of active projects	Trend only	11	15	14
Number of completed projects	Trend only	3	3	3
On schedule performance	90%	91%	93%	92.86%
On budget performance	90%	100%	100%	100%
Cyber Awareness Training Compliance	97%	98%	97%	96%

#### Cyber Security Risk Profile

#### July Highlights:

Cyber Exposure Level: The current cyber exposure level stands at 42.27 and continues to show steady improvement. A slight, short-term increase–linked to the monthly Microsoft patch cycle–was observed but remains aligned with internal trends and falls well within our defined managed cyber risk threshold. The score confirms that our overall cyber risk posture is stable and consistent, with no indication of above-normal threat activity.

Cyber Risk Level: This indicates that 100 percent of the assessed systems were classified as having a Low - Medium Risk. This level of risk suggests that while there is some potential for harm or negative impact, it is minimal. Although risks are present, they are not severe and can typically be managed with standard precautions and controls.





## **Operations and Engineering**

Water Services, Sewer and Pumping Operations, Wastewater Treatment, Engineering, DC Clean Rivers

#### **Key Performance Indicators**

Metric	Target/Service Level	Apr-25	May-25	June-25	July-25		
Wastewater (	Operations						
NPDES Permit Compliance , percent number of days	100%	100%	100%	100%	100%		
Air Permit Compliance, percent number of days	100%	100%	100%	100%	100%		
Biosolids Class A Exceptional Quality (EQ) Compliance, percent number of days	100%	100%	100%	100%	100%		
Tunnel Dewatering Compliance, percent of events tunnel dewatered within 59 hours of end of rainfall	100%	100%	100%	100%	100%		
Renewable Electrical Energy Generated On Site, percent of total use at Blue Plains AWTP	>20%	23%	25%	24%	23%		
Reactive Maintenance , percent of total maintenance hours	<20%	29%	29%	28%	34%		
Critical Asset Availability , percent of total critical assets at the Blue Plains AWTP	>95%	98%	97%	96%	96%		
Sewer Op	Sewer Operations						
Combined Sewer System (CSS) structures (all outfalls, regulators, tide gates) inspections	100%	100%	100%	100%	100%		
* Municipal Separate Stormwater System (MS4) requirement to clean all catch basins in the MS4 Permit Area at least once annually (Jul 01- Jun 30)	14,700	8,814	11,428	14,766	14,280		
* Inspection of catch basins in the CSO Anacostia tributary area at least twice per year (Jan 1- Dec 31)	11,400	1,381	1,438	1,501	2274		
* NPDES Permit to Clean and Inspect 85% of 10,700 CSS Area C/B (Jan 1- Dec 31)	9,095	201	335	414	1645		
Miles per month Sewer Cleaning and Inspection to meet 1,400 Miles of Small Diameter (<12 inches) in 10Yr Cycle	>12	23.4	7.8	17	8.2		
Sewer Backup (Investigation to Resolution) Within 24 Hours Excluding Line Breaks	>95%	100%	100%	100%	100%		
Number of SSO's	Report	3	5	3	4		
SSO's to Body of Water	Report	0	3	1	2		
SSO's per 100 miles of pipe (YTD) (AWWA 2021 Utility Benchmarking Report)	2	1.23	1.59	1.82	2.1		
SSO's per 100 miles of pipe (Water Body) (YTD)	Information Only	0.3	0.5	0.6	0.76		
Combined Sewer System Overflows	0	0	0	0	0		

<sup>\*</sup> Month-to-Month Cumulative Total for Catch Basin Inspection and Cleaning

Key Performance Indicators continued -

ACCOUNTABILITY TRUST TEAMWORK CUSTOMER FOCUS SAFETY WELL-BEING 14



### **Operations and Engineering**

#### Water Services, Sewer and Pumping Operations, Wastewater Treatment, Engineering, DC Clean Rivers

#### **Key Performance Indicators** continued

Metric	Target/Service Level	Apr-25	May-25	June-25	July-25
Pumping	Operations				
Firm Pumping Capacity Maintained	100%	100%	100%	100%	100%
Reactive Maintenance	<20%	14%	23%	11%	21%
Critical Asset Availability	>95%	98%	98%	98%	98%
Water (	Operations				
Safe Drinking Water Compliance	100%	100%	100%	100%	100%
Total Fire Hydrants Replaced	>21/Month	27	21	7	29
Approved Hydrant Flow Tests (Non-Winter Months)	>180	130	114	119	112
Fire Hydrant Operational Rate	99%	99.85%	99.86%	99.89%	99.92
Priority 5 Emergency Water Service work orders completed w/in 24 hrs	>90%	100%	100%	100%	100%
Water Quality Complaint Resolution (within 48 hours)	>90%	96%	96%	93%	86%
Water Main Breaks	<28/Month	15	33	19	25
Water Main Break Rate /100 Miles (National Average is 25)	25	49.49	49.95	49.49	47.34
% of Hydrant Leaks in inventory that are not leaking	>90%	99%	99%	99%	99%
Permit	Operations				
Overall On-time completion of Permit Reviews	90%	99%	99%	98%	99%
Lead	Free DC				
Lead Service Line Replacements	100%*	108%	96%	69%	53%
Material Verifications	100%*	108%	105%	61%	79%
Right-of-Entry Authorizations	100%*	174%	114%	104%	78%
Payment Time	30 Days	20.4	21.6	23.4	23.5
Public Events & Presentations	N/A	13	8	14	14

<sup>\*</sup> Target is to complete 100% of the planned activity in each month

#### **Explanation of Missed Targets**

#### Wastewater Operations Reactive Maintenance (<20 percent)

In July, we observed an increase due to grit related work linked to the Anacostia Force Main (AFM) Failure as well as an emergency that occurred with the Nitrification Blower #4. DC Water has adopted a manufacturing industry best practice benchmark of less than 20 percent reactive maintenance hours as a percentage of total maintenance hours. To our knowledge, there is no similar benchmark used in the public water utility sector. Blue Plains manages around 45,000 assets within our asset management/maintenance management system, and this stringent industrial benchmark is tracked as a marker for continuous improvement. Over the last four fiscal years, we have observed a descending trend in the percentage of total reactive maintenance hours, measured at an annual average, at the Blue Plains Advanced Wastewater Treatment Plant. The goal is to remain on the reduction path towards a benchmark that is appropriate for Blue Plains.

#### **Hydrant Flow Tests** (Non-Winter Months)

In July, 239 flow tests were completed and only 112 were approved. Many of the developer flow tests were not approved, so the flow test teams had to investigate (there is no investigation crew at this time). Furthermore, many team members were on leave this month.

#### **Lead Service Line Replacements**

LFDC completed 211 LSRs in July. Contractor work stoppage on two active contracts had a strong impact on production. Authorization to resume work was issued 7/29. Construction packages 20 and 21 were delayed due to executive orders related to grant funding. Contracts are expected to be awarded for Construction packages 20 and 21 prior to FY26



### DC Water Capital Improvement Program

Water, Sewer, Blue Plains, Lead Free DC and DC Clean Rivers



- LFDC completed 211 LSRs in July.
- Two new construction packages are in their final procurement phase.
- Collaboration on shared paving opportunities has resulted in \$693K savings to date.
- DC Water participated in a webinar hosted by the Lead Service Line Replacement Collaborative, "Engaging Residents in LSLR: Many Messengers, Shared Message."
- In July, outreach operations resulted in over 22,500 touchpoints with over 5,400 in-person engagements.
- LFDC participated in 14 stakeholder engagement presentations in June, including eight community events, and three CBO Engagement Events as well as one Agency Briefing.



Lead Free DC at the DMV Made Festival on July 26, 2025, at the National Mall



#### dcoclean Current Project Status

#### Northeast Boundary Tunnel (NEBT):

Substantial completion was October 31, 2024. Project team is working to close-out DOB, DOEE and DDOT permits.

#### Potomac River Tunnel Contract B – Tunnel System Construction (Div. PRT-B):

Working at West Potomac Park (WPP), CSO-022 and CSO-028 work sites. Rock excavation at both shafts at the West Potomac Park site are underway. Foundation pile installation for the near surface structures is ongoing. Site setup of office trailers, the slurry treatment plant, the water treatment plant, and high-voltage substation continues.

#### Rock Creek Green Infrastructure Project C (RC-C):

Construction field work is ongoing. Three facilities have been completed, and four facilities are in active construction (out of 43).

#### **Piney Branch Tunnel:**

Contractor, Clark Construction is providing preconstruction services including preparing contract documents as well as coordination related to the Guaranteed Maximum Price proposal. The Early Work Package – Amendment No.1, which includes tree removal, roadway relocation, site setup, and design of temporary support of excavation, was approved at the July 2025 Board meeting.



## DC Water Capital Improvement Program

Water, Sewer, Blue Plains, Lead Free DC and DC Clean Rivers

#### Featured Project of the Month

#### Anacostia Force Main Failure at Ponds

High priority repairs are nearly complete following a failure in the Anacostia Force Main on July 20, 2025, near Anacostia Avenue and Ponds Street Northeast that caused a sanitary sewer overflow. The pipe failure has been enclosed and sealed with concrete to reestablish normal flow. Over the next week we will pour the concrete encasement around the repair and begin site restoration.

The coordinated effort involved the initial emergency response, working in partnership with WSSC Water and National Park Service, and developing the plan for a high priority repair. Immediately after the event, a berm was built to mitigate the risk of overflow. A slide rail shoring system was also installed to safely contain higher flows during excavation and cleaning. Prior to the first wet weather event, testing with WSSC Water established a containment flow rate capacity of 120 million gallons per day (MGD).

The work was mainly conducted during a short window between 2am and 6:30am when flows are lowest. Crews also worked on clearing muck and debris, removing the failed section of the pipe, preparing the surface, measuring for a clamshell repair, and installing the helical piles. In the early morning hours of August 26, the two clamshell sections were lowered and anchored to the existing pipe. Over the next few nights work got underway to close the gaps, install rebar, and prepare to seal the repair using a high pressure concrete spray. On August 29, the clamshells forming the new crown were successfully sealed.

Absent wet weather, the concrete encasement will be poured, and the repair completed the first week of September 2025.

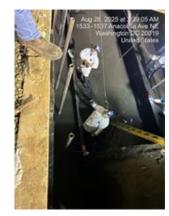
#### **Project Objectives Include:**

**Safety:** Perform repairs safely on an active force main with no bypass potential, on National Park Service property and adjacent to a residential neighborhood.

**Mitigate Sanitary Sewer Overflows:** A wet weather standard operating procedure was developed, which includes constant contact with WSSC Water operations to control flow from the Anacostia #2 Pump Station to mitigate sanitary sewer overflows.

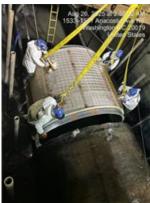
Project Start Date: July 2025

Substantial Completion: September 2025















### People and Talent

#### **People and Talent Metrics**

People and Talent has developed Cluster specific score cards measuring various items across talent management, employee/labor relations, compliance and employee engagement. The metrics are aligned with BluePrint 2.0, the Authority's strategic initiatives and the HCM Strategy.

Metric	Target	May-25	June-54	July-25
Vacancies	N/A	135	136	144
FTEs	N/A	1145	1144	1136
*Vacancy Rate <sup>1</sup>	6%	5.7%	6.2%	6.7%
Temporary Alternative Duty Program (TAD) <sup>2</sup>	50% of WC claims eligible for TAD program	80%	83%	84%

<sup>\*</sup>Reflects recommended position eliminations in the approved FY26 Budget. This formula is currently under review.

Metric	Q1	Q2	<b>Q</b> 3
Self-Identified Veterans (Active)+++	28	29	26
Female Workforce (Active)++++	22.8%	22.9%	22.8%

#### **Key Performance Indicators (KPI Benchmark)**

KPI Definition	Business Relevance
*1 Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage  Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old	This KPI measures the organization's vacancy rate related to vacancies that are in the process of being filled (i.e., under management review before recruitment -OR- under recruitment).
<sup>2</sup> Percentage of Workers' Compensation claims eligible for placement into TAD program	The more claims eligible for TAD program will reduce overall Workers' Compensation costs and claim exposure for the Authority, leading to realized financial savings.

Annual Turnover Metrics							
Year	2020	2021	2022	2023	2024		
Involuntary (Dismissal, Medical Disqualification)	0.58%	1.01%	0.78%	1.97%	1.92%		
Voluntary (Resignation, Retirement)	4.08%	4.15%	5.77%	5.55%	5.93%		
Other (Death)	0.25%	0.55%	0.10%	0.09%	0.26%		
Total Turnover Rate	4.92%	5.71%	6.65%	7.61%	8.11%		

NOTE: AWWA Turnover Benchmark: 7%



# People and Talent

#### **Key Performance Indicators by Cluster**

Cluster	Metric	June-25	July-25	
	Total cost of tuition assistance/ reimbursement	\$16,743.84	\$17,160.75	
	Total # of employees participating in tuition assistance/reimbursement	10	6	
	Total # of employees seeking associates degree	0	0	
Learning &	Total # of employees seeking a bachelor's degree	2	2	
Development	Total # of employees seeking a master's degree	1	2	
	Total # of employees seeking a doctorate degree	0	0	
	Total # of employees seeking a certification	4	2	
	Total # of employees participating in external training	7	2	
	Hires	6 (3 external, 3 internal)	4 (2 external, 2 internal)	
Talent Acquisition	Positions Under Recruitment*	62 (only 21 of 62 positions are moving through the recruitment process during the hiring freeze	68 (only 29 of 68 positions are moving through the recruitment process during the hiring freeze)	
	Separations	7	10	
Separations	Term Reasons	• 6 voluntary (4 resignations, 2 retirements) 1 involuntary (dismissal)	• 7 voluntary (resignations) 3 involuntary (2 dismissals, 1 medical disqualification)	
Benefits – Retirement	457(b) Pre-Tax	873 Employees Participated	875 Employees Participated	
Plan Participation	457(b) Roth	122 Employees Participated	126 Employees Participated	



### **Government and Legal Affairs**

#### **Government Affairs Highlights**

#### July 9 - Site Visit at 4926 Just Street, NE

On July 9, Government Affairs participated in a site visit at 4926 Just Street, NE, involving the Mayor's Office, staff from the Ward 7 Councilmember, the DC Department of Buildings (DOB), the DC Public Service Commission (PSC), Washington Gas (WGL), Pepco, and DC Water. Discussions took place regarding remediation for all affected properties in the community that share the same utility arrangement in a single space.

#### July 10 - Call with Councilmember Allen on Late Payment Fees Legislation

On July 10, there was a call with Councilmember Allen regarding late payment fees legislation and disconnection policies. Discussions focused on reforming disconnection policies, revising late fee structures, and introducing installment payment plans. The Councilmember also addressed requirements for disconnection notices, prioritizing high-arrears accounts, and ensuring that notices are placed in a visible location.

#### July 16 – Meeting with EPA

On July 16, DC Water met with EPA staff to discuss compliance with Lead and Copper Rule Revisions (LCRR), PFAS mitigation, and updates on the Clean Rivers Project. DC Water noted that it aligns with the Trump Administration's regulatory approach by supporting a shift away from the previous administration's LCRI requirements and emphasized its commitment to lead pipe replacement.

#### July 20 - Congresswoman Eleanor Holmes Norton Criticizes FY26 House Appropriations Bill

On July 20, Congresswoman Eleanor Holmes Norton criticized the FY26 House Appropriations Bill for including anti-home rule riders, although it allocated \$5.7 million to DC Water's Clean Rivers Project. On July 22, during a House Transportation & Infrastructure Committee hearing, Norton raised urgent concerns about the Potomac River being D.C.'s only drinking water source, highlighting that the Army Corps has only one day of backup supply. FEMA's Acting Administrator, David Richardson, acknowledged the issue for the first time and agreed to a follow-up.

**General Litigation** includes cases filed by and against DC Water. DGLA tracks all ongoing litigation and provides quarterly updates.\*

	1st Quarter FY 2025	2nd Quarter FY 2025	3rd Quarter	FY 2025 YTD
Cases Managed	35	32	33	42
New Cases	3	3	4	10
Cases Closed	6	3	10	19
Amount Demanded of DC Water in Closed Cases	\$1,184,637.55	\$2,950,000.00	\$4,227,500.00	\$8,362,137.55
Amount Paid by DC Water in Closed Cases	\$80,000.00	\$15,000.00	\$126,500.00	\$221,500.00

<sup>\*</sup>This data is current as of 6/30/25.



### Government and Legal Affairs

#### Revenue Recovery Cases

Currently, DGLA is managing 173 open foreclosure cases and 106 active bankruptcy cases, in addition to the receiverships discussed below.

#### FY 25 Receivership Review\*

Active Receiverships Appointed by Court	11 (ongoing)
Payment Plans Established	27
Pending Hearing to Appoint Receivership	0

<sup>\*</sup>Receivership data is updated quarterly. This data is current as of 6/30/25.

#### Freedom of Information Act

DGLA manages requests from the public for information as required by the DC Freedom of Information Act (FOIA). FOIA requests received in July 2025 related largely to work done by DC Water at various properties and DC Water expenses.

#### **FOIA Data**

Open Requests	67
Requests Opened this Month	15
Requests Closed this Month	7

#### **Other Legal Matters**

Type of Legal Matter	# Reviewed/ Processed
Contracts	8
Agreements	4
Easements	1
Subpoenas	3



### Internal Audit

#### **Internal Audit CEO Report September 2025**

This timeline represents the FY 2025 audit plan and the status of each project. The Cherry Bekaert Internal Audit team is executing the FY 2025 internal audit plan, following up on prior audit findings and monitoring the hotline.

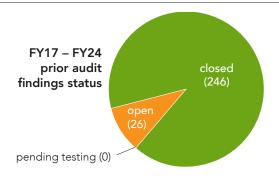
FY2025 Timeline	Oct - 24	Nov – 24	Dec - 24	Jan – 25	Feb – 25	Mar – 25	Apr –25	May-25	Jun –25	Jul –25	Aug –25	Sept – 25	Oct -25	Status
-Work Order Management Audit - Facilities														Completed
-Al Policy Governance Assessment														Completed
-Safety Audit														Completed
-Strategic Plan Monitoring Audit														In - Process
SCADA Penetration Testing (in-person)														In - Process
•Data Governance and Reporting Assessment														Moved FY2026
-Budget Monitoring Audit										Σ				In - Process
Contract Compliance Audit														In - Process
•Third-party Vendor Management Audit														In - Process
•Cloud Security Audit														Not Started
•FY 2026 Risk Assessment											)			Not Started
-Ongoing Follow-up Procedures														Ongoing
+Ongoing Hotline Monitoring														Ongoing

#### **Open Prior Audit Findings**

been extended.

Audit Report / Subject	Issue Date	Open			
Entity Level Review	10/26/2017	1			
Payroll and Timekeeping Audit	7/23/2023	1			
Work Order Management Audit - DWO	7/27/2023	1			
Fleet Management Audit	10/27/2023	2			
Work Order Management Audit	4/11/2025	13			
Safety Audit 6/18/2025					
At least one original remediation target date has					

No Findings Closed this month



In total, 90 percent of all prior audit findings from FY17-FY25 are closed. Management's target closure rate is 95 percent.

"Pending Testing" indicates that Management represents that the Action Plan is completed, but Internal Audit has not yet performed testing to validate the status.

FY25 audit finding statuses will be included as the audits are completed and management action plans finalized.





#### FY23-FY24 Open High Risk Prior Audit Findings\*

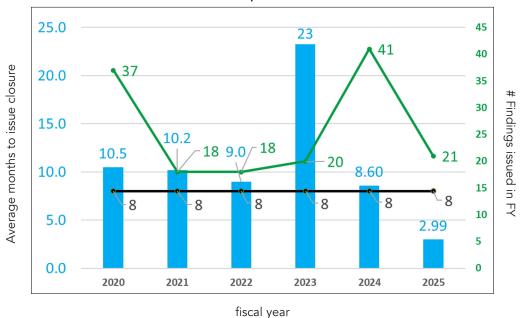
	Audit				Original	New Target	#		
	FY	Issue Date	Audit Report	High Risk Open Finding		Date	Extensions		
				Policies and Procedures	TBD	9/30/2025	>1		
1	2017	10/26/2017	Entity Level Review	Three of the nine policies have been updated and signed as of 5/29/25. Labor relations is engaged in final legal and union review for the nine policies have been updated and signed as of 5/29/25. Labor relations is engaged in final legal and union review for the nine policies have been updated and signed as of 5/29/25.	he final six pol	icies before they an	e finalized.		
				Lack of current policies and procedures	9/1/2024	9/30/2025	1		
2	2023	10/26/2023	Fleet Management Audit	Fleet has drafted a RACI and 15 Authority wide Fleet policies. Legal provided commentary on the Fleet policies submitted and as a result the department has requested to allow time to implement edits identified during Legal's review. The extension will allow time for these changes to be made in collaboration with the Union and for Legal final review of the updated policies and standard operating procedures.					
		No Tracking of Defective Parts	8/31/2025						
			Non-Compliance of Maximo Standard Operating Procedures (SOPs)	9/30/2025					
2	2025	4/15/2025	Work Order Management-	Unaudited Maximo User Access Listing	11/30/2025				
3	2025 4/15/2025 Facilities Audit	Facilities Audit	Lack of Current Asset Retirement and Disposal Standard Operating Procedures (SOPs)	3/31/2026					
				Facilities team is currently working towards completing the set action plans.					
				Training records not being maintained	9/30/2026				
				Training matrix not routinely updated	1/31/2026				
	\$ 2025 6/18/2025		User access not monitored for SRS	12/31/2025					
4		6/18/2025	Safety Audit	Lack of monitoring for corrective actions	1/31/2026				
				Safety team is currently working towards completing the set action plans.					

<sup>\*</sup>Note: The audit findings reported above represent open findings through the FY24 Audit Plan year.

#### Time to closure by fiscal year

The below graph illustrates the average number of quarters from audit finding issuance to audit finding closure year-over year as of August 2025. Management has made significant improvements to achieve timelier audit finding closure as illustrated by the decline from FY23 to FY24

#### Internal Audit follow up remediation FY20-FY24\*



\*Management goal is 8 months from issue to closure Data before FY2023 was provided by RSM





Presented and Adopted: September 4, 2025
SUBJECT: Approval to Add Funding to Option Year Seven and
Exercise and Add Funding to Option Year Eight of

Contract No. 16-PR-PRO-45, Uniform Services, Cintas

Corporation

# #25-40 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority
("DC Water") at its meeting held on September 4, 2025, upon consideration of a joint-us
matter, decided by a vote of ( ) in favor and ( ) opposed to approve additional
funding for option year seven and to exercise and add funding to option year eight of
Contract No. 16-PR-PRO-45, Cintas Corporation.

#### Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to add funding to option year seven and to exercise and add funding to option year eight of Contract No. 16-PR-PRO-45, Cintas Corporation. The objective of this contract is to supply suitable uniforms and protective attire as required for the effective execution of assigned duties across the Authority. The total value of this request is \$1,082,099.03.

This Resolution is effective immediately.	
	Secretary to the Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

#### **ACTION REQUESTED**

#### **GOODS AND SERVICES CONTRACT MODIFICATION**

# UNIFORM SERVICES (Joint use Indirect)

This contract action is to add funding to Option Year 7 and to exercise and add funding to Option Year 8, in the total amount of \$1,082,099.03.

CONTRACTOR/SUB/VENDOR INFORMATION								
PRIME: Cintas Corporation 1760 Brightsoat Bond LBE/LSBE								
1769 Brightseat Road Landover, MD 20785		LDE/LSDE						

#### **DESCRIPTION AND PURPOSE**

Base Year – Option Year 7 Value: \$3,000,000.00

Base Year – Option Year 7 Dates: 11-01-2017 – 10-31-2025

Option Year 7 Additional Value: \$176,055.13

Option Year 7 Date: 08-01-2025 - 10-31-2025

Option Year 8 Value: \$906,043.90

Option Year 8 Date: 11-01-2025 – 10-31-2026

#### Purpose of the Contract:

DC Water requires a qualified contractor to provide appropriate uniforms and protective clothing as needed for the performance of the assigned work throughout the Authority.

#### **Contract Scope:**

To provide work uniforms that meet and/ or exceed DC Water requirements, all current, local, state, and federal regulations related to personal protective clothing, including but not limited to those regulations issued by Occupational Safety and Health Administration (OSHA) and the National Fire Protection Association (NFPA). Annual spending has seen consistent growth since Fiscal Year 2021 driven by increased awareness, the return of staff to on-site work, and appropriate funding support, with continued investment projected in Fiscal Year 2025.

DC Water will be issuing a Request for Proposals (RFP) for uniform services in FY26 to ensure continued compliance and service quality.

#### **Spending Previous Year:**

Cumulative Contract Value: 11-01-2017 to 10-31-2025: \$3,000,000.00 Cumulative Contract Spending: 11-01-2017 to 06-23-2025: \$2,949,554.13

#### **Contractor's Past Performance:**

According to the COTR, the Contractor's quality of products and services, timeliness of deliverables; conformance to DC Water's policies, procedures and contract terms; and invoicing, all meet expectations and requirements.

#### PROCUREMENT INFORMATION

Contract Type:	Goods and Services	Award Based On:	Highest Rating
Commodity:	Uniform Services	Contract Number:	16-PR-PRO-45
Contractor Market:	Open Market with LBE/LSBE		

#### **BUDGET INFORMATION**

Funding:	Operating	Department:	Safety
Project Area:	DC Water Wide	Department Head:	Ecudemio Gutierrez II

#### **ESTIMATED USER SHARE INFORMATION**

User - Operating	Share %	Dollar Amount
District of Columbia	66.11%	\$715 <i>,</i> 375.67
Washington Suburban Sanitary	24.83%	\$268,685.19
Fairfax County	5.81%	\$62,869.95
Loudoun Water	2.83%	\$30,623.40
Other (PI)	0.42%	\$4,544.82
TOTAL ESTIMATED DOLLAR AMOUNT	100.00%	\$1,082,099.03

Signed by:

Kirsten B. Williams, Esq. 7/10/2025

Kirsten B. Williams Date

Chief Administration Officer and EVP

DocuSigned by:

, 7/10/2025

Date

Korey Gray
VP Compliance and

Chief Procurement Officer

DocuSigned by:

Matthew Brown 7/10/2025

Matthew T. Brown Date CFO and EVP of Finance, Procurement and

Compliance

/- / 7-28-25

David L. Gadis Date

CEO and General Manager

Presented and Adopted: September 4, 2025
SUBJECT: Approval to Exercise and Fund Option Year Seven of
Contract No. 19-PR-DET-22, Capital Project Contract
Management Software, Oracle America, Inc.

# #25-41 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority, ("DC Water") at its meeting held on September 4, 2025, upon consideration of a joint-use matter, decided by a vote of \_\_\_\_\_ ( ) in favor and \_\_\_\_\_ ( ) opposed to approve exercising and funding option year seven of Contract No. 19-PR-DET-22, Oracle America, Inc.

Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to exercise and fund option year seven of Contract No. 19-PR-DET-22, Oracle America, Inc. This contract covers Oracle Primavera P6 and Unifier software subscription from October 1, 2025 to September 30, 2026. The value of Option Year Seven is \$499,860.77.

This Resolution is effective immediately.

Secretary to the Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

#### **ACTION REQUESTED**

#### **GOODS AND SERVICES CONTRACT EXTENSION**

## CAPITAL PROJECT CONTRACT MANAGEMENT SOFTWARE (Joint Use Direct)

Approval to exercise and fund Option Year seven (7) for \$499,860.77.

CONTRACTOR/SUB/VENDOR INFORMATION				
PRIME: SUBS: PARTICIPATION:				
Oracle America, Inc. 500 Oracle Parkway Redwood Shores, CA 94065	N/A	N/A		

#### **DESCRIPTION AND PURPOSE**

Base Years 1-5 Contract Value: \$1,656,517.50

Base Years 1-5 Contract Dates: 05-15-2019—05-14-2024

No. of Option Years in Contract: 5

Modification 1 & 2 Value: \$70,184.68

Modification 1 & 2 Dates: 05-15-2024—08-15-2024

Option Year 6 Value: \$511,159.28

Option Year 6 Dates: 08-16-2024—09-30-2025

Option Year 7 Value: \$499,860.77

Option Year 7 Dates: 10-01-2025—9-30-2026

#### **Purpose of the Contract:**

This contract is to subscribe to the Oracle Primavera P6 and Unifier software.

#### **Contract Scope:**

SaaS license subscriptions for Primavera P6 and Unifier software for CIP planning, scheduling, resource management, reporting, analytics, risk management, project controls, contract and cost management. The software subscription includes all updates, patches, fixes, maintenance, support and database during the term of the contract.

#### **Spending Previous Years:**

Cumulative Contract Value: 05-15-2019 - 09-30-2025: \$2,237,861.46 Cumulative Contract Spending: 05-15-2019 - 05-31-2025: \$1,880,821.08

#### **Contractor's Past Performance:**

According to the COTR, the Contractor's quality of service, timeliness of deliverables, conformance to DC Water's policies, procedures and contract terms and invoicing all meet expectations.

#### PROCUREMENT INFORMATION

Contract Type:	Goods and Services	Award Based On:	Best Value
Commodity:	Software	Contract Number:	19-PR-DET-22
Contractor Market:	Open Market with Preference Points for LBE and LSBE participation		

BUDGET INFORMATION					
Funding:	Operating	Department:	Shared Services & Asset		
Management					
Project Area:	Authority-wide	Department Head:	Paul Guttridge		

#### **ESTIMATED USER SHARE INFORMATION**

User - Operating	Share %	Dollar Amount
District of Columbia	66.11%	\$330,457.96
Washington Suburban Sanitary Commission	24.83%	\$124,115.43
Fairfax County	5.81%	\$29,041.91
Loudoun Water	2.83%	\$14,146.06
Potomac Interceptor	0.42%	\$2,099.42
TOTAL ESTIMATED DOLLAR AMOUNT	100.00%	\$499,860.77

Nelson Sims / 6/30/2025

Date

**Acting Chief Information Officer** 

DocuSigned by:

7/7/2025

Korey Gray

Date

VP Compliance and Chief Procurement Officer

-DocuSigned by:

Matthew T. Brown

Date

CFO and Executive Vice-President of

Finance, Procurement and Compliance

David L. Gadis

7-28-25 Date

CEO and General Manager

Presented and Adopted: September 4, 2025
SUBJECT: Approval to Award Three Base Years of Contract No.
10523, Grit Disposal Services, Waste Management of Virginia

# #25-42 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority, ("DC Water") at its meeting held on September 4, 2025, upon consideration of a joint-use matter, decided by a vote of \_\_\_\_ ( ) in favor and \_\_\_\_ ( ) opposed to execute the award of three base years of Contract No. 10523, Waste Management of Virginia.

#### Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to execute the award of three base years of Contract No. 10523, Waste Management of Virigina. The purpose of the contract is to facilitate the management and disposal of specialized grit from the Blue Plains facility to a designated disposal site from October 1 through September 30, 2028, in accordance with procedures overseen by the Department of Wastewater Treatment. The contract value for the three base years is \$1,829,774.00.

This Resolution is effective immediately.	
	Secretary to the Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

#### **ACTION REQUESTED**

#### **GOODS AND SERVICES CONTRACT NEW AWARD**

## GRIT DISPOSAL SERVICES (Joint Use Direct)

Approval of an award and fund a new contract for grit disposal services in the amount of \$1,829,774.00

CONTRACTOR/SUB/VENDOR INFORMATION					
PRIME: SUBS: PARTICIPATION:					
Waste Management of Virginia PO Box 13648 Philadelphia, PA 19101	N/A	N/A			

#### **DESCRIPTION AND PURPOSE**

Base Year 1 - 3 Contract Value: \$1,829,774.00

Base Year 1 - 3 Contract Dates: 10-01-2025 - 09-30-2028

#### Purpose of the Contract:

This contract provides Grit and Disposal Services to DC Water's Department of Wastewater Treatment. This service provides an essential service for DC Water to properly manage the disposal of specialized grit from the Blue Plains facility to a disposal facility in a safe and cost-effective manner. The contract provides for predictable pricing over the term of the contract.

#### **Contract Scope:**

The contract scope includes providing the disposal of the grit to a specialized handling facility at the vendor's Waverly, Virginia, waste management site.

#### Sole Source Solicitation

DC Water has a continued need for grit disposal services to support and maintain its safe removal from DC Water's Blue Plains facility. Conversations between Procurement and Wastewater Treatment Operations took place in late 2024 to discuss grit disposal facility options and identify what alternatives there were in the marketplace. After a full review and evaluation, both departments agreed it would be best to continue services with Waste Management of Virginia and convert from yearly purchase orders to a multi-year contract, as no viable, cost-effective alternative service provider was found. Waste Management of Virginia has been designated as a sole source provider for grit disposal for several years based on the following:

• The Waste Management facility in Waverly, Virginia is the only facility within 150 miles that can receive and process the specialized grit and screens that DC Water needs to remove from the Blue Plains facility. Due to the nature and amount of tonnage of the grit material, the Waverly facility is the only facility that will accept DC Water's grit. DC Water's grit disposal tonnage is too large, and the odor and leachate content too high, for smaller disposal facilities to handle.

#### PROCUREMENT INFORMATION

Contract Type:	Goods and Services	Award Based On:	Sole Source	
Commodity:	Grit Disposal	Contract Number:	10523	
Contractor Market:	Sole Source			

BUDGET INFORMATION					
Funding: Operating Department: Wastewater Treatment					
Project Area:Blue PlainsDepartment Head:Nicholas Passarelli					

ESTIMATED USER SHARE INFORMATION			
User - Operating	Share %	Dollar Amount	
District of Columbia	43.08%	\$788,266.64	
Washington Suburban Sanitary Commission	41.90%	\$766,675.31	
Fairfax County	9.60%	\$175,658.30	
Loudoun Water	4.71%	\$86,182.35	
Potomac Interceptor	0.71%	\$2991.40	
TOTAL ESTIMATED DOLLAR AMOUNT	100.00%	\$1 829 774 00	

Jeffrey F. Thompson Chief Operating Officer, EVP

DocuSigned by:

Date

GOYLY GY

7/11/2025

Korey Gray

Date

VP Compliance and Chief Procurement Officer

Maril

Matthew T. Brown

Date

CFO and Executive Vice-President of

Finance, Procurement and Compliance

David L. Gadis

7-28-25

CEO and General Manager

Date

Presented and Adopted: September 4, 2025
SUBJECT: Approval to Execute the Award of Construction Contract
No. 250190, Heavy Sewer Cleaning and Inspection,
Doetsch Environmental Services

# #25-43 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority, ("DC Water") at its meeting held on September 4, 2025, upon consideration of a joint-use matter, decided by a vote of \_\_\_\_ ( ) in favor and \_\_\_\_ ( ) opposed to execute the Award of Construction Contract No. 250190, Doetsch Environmental Services.

Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to execute the Award of Construction Contract No. 250190, Doetsch Environmental Services. This contract is to address DC Water's operational requirements for heavy sewer cleaning in areas that are difficult to access and have limited water sources. The contract value is not-to-exceed \$12,000,000.

areas that are difficult to access and have limite not-to-exceed \$12,000,000.	d water sources.	The contract value
This Resolution is effective immediately.		
	Secretary to the	Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

#### **ACTION REQUESTED**

#### **CONSTRUCTION CONTRACT:**

## Heavy Sewer Cleaning and Inspection (Joint Use)

Approval to execute a construction contract not to exceed \$12,000,000 for the contract period of three years plus two renewal periods of one year each. The renewal periods may be approved by DC Water at its sole discretion.

#### CONTRACTOR/SUB/VENDOR INFORMATION PRIME: SUBS: PARTICIPATION: Doetsch Environmental Services Apex Petroleum Corporation 21221 Mullin Ave. DBE 11.9% Largo, MD Warren, MI BvF Engineering, Inc. 48089 Columbia, MD DBE 2.3% AB Consulting Lanham, MD DBE 2.0% Rhino Engineering Solutions Laguna Beach, CA WBE 7.7% SZ PM Consultants. Inc Washington, DC WBE 2.3%

DBE Total = 16.2% and WBE Total = 10.0%

#### **DESCRIPTION AND PURPOSE**

Contract Value, Not-To-Exceed: \$12,000,000

Contract Time: 1,096 Days (3 Years)

No. of Option Years in Contract: 2

Anticipated Contract Start Date (NTP): 09-08-2025

Anticipated Contract Completion Date: 09-07-2030 (Including 2 Option Years)

Bid Opening Date: 03-06-2025

Bids Received: 1

#### **Purpose of the Contract:**

This contract addresses DC Water's operational challenges with heavy sewer cleaning in hard-to-reach areas with limited water sources.

#### **Contract Scope:**

Services will include but are not limited to:

- Specialized heavy sewer cleaning in primarily large and very large diameter (48-inch up to 264-inch diameter) sewers throughout the DC Water service area. Work will be assigned by DC Water as task plans;
- Comply with large-diameter sewer cleaning requirements specified in Consent Decree;
- Comply with the stormwater sewer cleaning requirements specified in the MS4 permit;
- Emergency work support;
- Clean manholes, vaults, and structures (per specification);
- Haul and dispose of debris (per specification);
- Acquire and maintain permits for handling and safe disposal of debris;
- Project Management;
- Maintenance of Traffic; and
- Other related services, as needed.

#### Federal Grant Status:

• There are no identified grant sources for this project.

PROCUREMENT INFORMATION					
Contract Type:	Unit Price	Award Based On:	Best Value		
Commodity:	Construction	Contract Number:	250190		
Contractor Market: Open Market					

#### **BUDGET INFORMATION**

Funding:	Capital	Department:	Pumping	& Sewer Operations
Service Area:	Sanitary	Department Hea	d:	Chris Collier
Project:	WP			

#### \*ESTIMATED USER SHARE INFORMATION

User	Share %	Dollar Amount
District of Columbia	100.00%	\$ 12,000,000.00
Federal Funds	0.00%	\$
Washington Suburban Sanitary Commission	0.00%	\$
Fairfax County	0.00%	\$
Loudoun County & Potomac Interceptor	0.00%	\$
Total Estimated Dollar Amount	100.00%	\$ 12,000,000.00

<sup>\*</sup> Under the terms of the IMA, the capital costs associated with each joint facility are to split among the users in proportion to the peak flow each user is allocated. It is not possible, at this time, to allocate costs by individual facility. It is anticipated that as projects are developed under individual tasks for work associated with specific facilities and costs are developed, the individual users will be notified and billed accordingly.

Jeffrey J. Jhompson7/9/2025

F77CB3133ECG400 / Date

Jeffrey F. Thompson Chief Operating Officer and EVP

7/9/2025 4080AE0831F6429 / Korey R. Gray Date

Vice President of Compliance and Chief Procurement Officer

1111

DocuSigned by:

Matthew T. Brown Date

Chief Financial Officer and EVP

Finance, Procurement and Compliance

7-28-25

David L. Gadis
Chief Executive Officer and General Manager

Presented and Adopted: September 4, 2025
SUBJECT: Approval to Purchase Land and Subsequently Proceed
with the Property Acquisition, Sales Contract for
Unimproved Land in Loudoun County and/or Fairfax
County

#25-44
RESOLUTION
OF THE
BOARD OF DIRECTORS
OF THE
D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority,
("DC Water") at its meeting held on September 4, 2025, upon consideration of a joint-use
matter, decided by a vote of ( ) in favor and ( ) opposed to execute the
approval to Purchase Land and Subsequently Proceed with the Property Acquisition,
Sales Contract for Unimproved Land in Loudoun and/or Fairfax County.
· · · · · · · · · · · · · · · · · · ·

#### Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to execute the approval to Purchase Land and Subsequently Proceed with the Property Acquisition, Sales Contract for Unimproved Land in Loudoun and/or Fairfax County. The Potomac Interceptor Manhole 31-30 project, located on NOVA Park Authority land, is funded by local and federal sources. To fulfill program requirements, land outside the current easement will be acquired. and converted for recreational use, then transferred to NOVA Park Authority as specified by the Land Water Conservation Fund Financial Assistance. A new easement will be recorded after this land transfer is complete. The total commitment value is not-to-exceed \$3,200,000.00.

	Secretary to the Board of Directors
This Resolution is elective inilitediately.	
This Resolution is effective immediately.	
commitment value is not-to-exceed \$3,200,000.0	0.

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS FACT SHEET

#### **ACTION REQUESTED**

#### **PROPERTY ACQUISITION:**

## Sales Contract for Unimproved Land in Loudoun County and/or Fairfax County (Joint Use)

Approval to extend the land purchase offer and subsequently proceed with the acquisition for a total amount of \$3,200,000, inclusive of all associated fees and expenses

	PARTY INFORMATION	
PARTY: Seller: To be identified upon	SUBS:	PARTICIPATION:
acceptance of land purchase offer.	N/A	N/A
Other parties as required for land purchase such as title company.		

#### **DESCRIPTION AND PURPOSE**

Commitment Value, Not-To-Exceed: \$3,200,000.00

#### **Purpose of the Commitment:**

The Potomac Interceptor Manhole 31-30 project takes place on land owned by Northern Virginia Park Authority (NOVA Park Authority) with funding from the Virginia Department of Conservation and Recreation and the National Park Service's Land and Water Conservation Fund State Assistance Program. DC Water is required to replace property utilized outside of its existing easement limits for the project. To meet the program requirements, property must be acquired for conversion to recreational use, transferred to NOVA Park Authority as established per the Land Water Conservation Fund Financial Assistance Manual. A new easement will be recorded following the completion of the land transfer.

#### Purpose of the Scope:

 Acquire replacement property to meet NOVA Park Authority, Land and Water Conservation Fund and National Park Service requirements.

#### Federal Grant Status:

There are no identified grant sources for this project.

AGREEMENT INFORMATION					
Contract Type:	Commitment Agreement	Award Based On:	N/A		
Commodity: Land Purchase Contract Number: N/A					

#### **BUDGET INFORMATION**

Funding:	Capital	Department:	Enginee	ring and Technical Services
Service Area:	Sanitary Sewer	Department He	ead:	Will Elledge
Proiect:	LZ			

#### **ESTIMATED USER SHARE INFORMATION**

User	Share %	Dollar Amount
District of Columbia	0.00%	\$
Federal Funds	0.00%	\$
Washington Suburban Sanitary Commission	17.46%	\$ 558,720.00
Fairfax County	40.11%	\$ 1,283,520.00
Loudoun County & Potomac Interceptor	42.43%	\$ 1,357,760.00
Total Estimated Dollar Amount	100.00%	\$ 3,200,000.00

E27CB3133FC640D... Jeffrey F. Thompson Date

Chief Operating Officer and EVP

DocuSigned by:

7/9/2025 korey Gray

Date Korey Gray

Vice President of Compliance and Chief Procurement Officer

DocuSigned by:

Matthew T. Brown Date

Chief Financial Officer and EVP

Finance, Procurement and Compliance

David L. Gadis

Chief Executive Officer and General Manager

Fact Sheet - Sales Contract for Unimproved Land in Loudoun County and/or Fairfax County Prepared July 01, 2025

Presented and Adopted: September 4, 2025

SUBJECT: Approval to Amend the Memorandum of Understanding Between DC Water and the District of Columbia Department of Transportation to Extend the Current Term and Increase the Contract Amount – Lead-Free DC Permitting Services

# #25-45 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority, ("DC Water") at its meeting held on September 4, 2025, upon consideration of a non-joint use matter, decided by a vote of \_\_\_\_ ( ) in favor and \_\_\_\_ ( ) opposed to approve the amendment to the Memorandum of Understanding between DC Water and the District of Columbia Department of Transportation to Extend the Current Term and Increase the Contract Amount, Lead-Free DC Permitting Services.

#### Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to execute the Amendment of the Memorandum of Understanding between DC Water and the District of Columbia Department of Transportation (DDOT) to Extend the Current Term and Increase the Contract Amount, Lead-Free DC Permitting Services.

This action extends the terms of the Memorandum of Understanding (MOU) by five years with two additional five-year renewal options. It enables DDOT to streamline permit processing by hiring a consultant, ensuring quicker and more consistent reviews and inspections for DC Water projects. The terms clarifies each party's responsibilities, enhances permit predictability, and helps DC Water comply with Lead and Copper Rule Improvements while implementing the Lead-Free DC Plan. The modification amount for fiscal years 2026 through 2030 is \$24,008,152.00.

This Resolution is effective immediately.,	
	Secretary to the Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS FACT SHEET

#### **ACTION REQUESTED**

#### AMENDMENT TO A DDOT MEMORANDUM OF UNDERSTANDING:

## DDOT – Lead Free DC Permitting Services (Non-Joint Use)

Approval to amend the Memorandum of Understanding (MOU) between DC Water and the District of Columbia Department of Transportation (DDOT) to extend the term by five (5) years, with two (2) additional five-year renewal options which increases the agreement amount by \$24,008,152. DC Water shall provide written notice of its intent to exercise a renewal option period prior to the expiration of the MOU. This modification exceeds the General Manager's approval authority.

PARTY INFORMATION				
PARTY:	SUBS:	PARTICIPATION:		
District of Columbia Department of Transportation 55 M Street SE Washington, DC 20003	DBE and WBE fair share objectives will follow DDOT goals.			

#### **DESCRIPTION AND PURPOSE**

 MOU Value FY25:
 \$ 991,848.00

 MOU Amendment Value, FY26 – FY30:
 \$24,008,152.00

 Total 6 year MOU Value, Including this Amendment
 \$25,000,000.00

 Original MOU Duration:
 365 Days (1 Year)

 MOU Time Extension
 2,194 Days (5 Years)

No. of 5 Year Option Years in Commitment: 2

MOU Start Date: 09-27-2024 MOU Completion Date: 09-30-2030

#### Purpose of the MOU:

The MOU allows DDOT to hire a consultant team to provide dedicated permit processing. The MOU will expedite DDOT permit acquisition, provide more consistent permit reviews, and provide consistent field inspection which should improve predictability of field restoration requirements. To implement the DC Water Lead Free DC (LFDC) Plan, DDOT will need to provide DC Water maintenance of traffic approvals, issue permits, perform compliance, and complete inspections. To implement the Project, DC Water will be required to obtain permits and inspections from DDOT to perform the work in the public right of way in the District of Columbia. This MOU sets forth the respective responsibilities of the Parties for the management of the permits and inspections, staffing, and DC Water's payments for those services. This MOU allows DC Water to more effectively meet the requirements of the Lead and Copper Rule Improvements (LCRI).

#### **Commitment Original Scope:**

For a one-year duration, permit application intake, review, issuance and compliance inspection for the Lead Free DC Program beginning 9/27/2024 through 9/30/2025 for a cost not to exceed \$991,848.00

#### **Amendment Scope:**

Extend permitting services for 5 years through September 30, 2030, for a cost not to exceed approximately five million dollars (\$5,000,000) for each fiscal year of the agreement.

The Parties may extend the terms of this MOU by exercising a maximum of two (2) five-year option periods.

#### Federal Grant Status:

• There are no identified grant sources for this project.

#### **AGREEMENT INFORMATION** DDOT MOU Contract Type: N/A **Award Based On:** Permitting Services Commodity: **Contract Number:** N/A

#### **BUDGET INFORMATION**

Funding:	Capital	Department:	Engineer	ing and Technical Services
Service Area:	Water	Department Hea	ad:	William Elledge
Project:	ST			

#### **ESTIMATED USER SHARE INFORMATION**

User	Share %	Dollar Amount
District of Columbia	100.00%	\$ 24,008,152.00
Federal Funds	0.00%	\$
Washington Suburban Sanitary Commission	0.00%	\$
Fairfax County	0.00%	\$
Loudoun County & Potomac Interceptor	0.00%	\$
Total Estimated Dollar Amount	100.00%	\$ 24,008,152.00

Date

7-28-25

Jeffrey F. Thompson Chief Operating Officer and EVP

7/10/2025

Korey R. Gray Date

Vice President of Compliance and Chief Procurement Officer

Matthew T. Brown Date

Chief Financial Officer and EVP

Finance, Procurement and Compliance

David L. Gadis

Chief Executive Officer and General Manager

Presented and Adopted: September 4, 2025
SUBJECT: Approval to Exercise Option Year Three of Contract No.
10118, Excavation Spoils Disposal Services, Rodgers
Brothers Custodial Service

# #25-46 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Authority, ("DC Water") at its meeting held on September 4, 2025, upon consideration of a non-joint use matter, decided by a vote of \_\_\_\_ ( ) in favor and \_\_\_\_ ( ) opposed to approve the execution of Option Year Three of Contract No. 10118, Rodgers Brothers Custodial Service.

#### Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to execute Option Year Three of Contract No. 10118, Rodgers Brothers Custodial Service. This contract provides hauling and disposal services for excavation spoils and catch basin debris for DC Water's Department of Water and Sewer Operations. These services ensure safe and cost-effective management and disposal at approved facilities. The value of Option Year Three is \$483,091.00.

This Resolution is effective immediately.	
	Secretary to the Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

#### **ACTION REQUESTED**

#### GOODS AND SERVICES CONTRACT NEW AWARD

#### **EXCAVATION SPOILS DISPOSAL SERVICES**

(Non-Joint Use Direct)

Approval to exercise Option Year 3 in the amount of \$483,091.00.

PARTICIPATION: 100% LSBE

#### **DESCRIPTION AND PURPOSE**

Base Year Value: \$340,740.00

Base Year Date: 06-01-2022 - 05-31-2023

Option Years 1- 2 Value: \$650,000.00

Option Years 1 – 2 Dates: 06-01-2023 – 05-31-2025

Modification Value: \$0.00

Modification Date: 06-01-2025 – 09-30-2025

Option Year 3Value: \$483,091.00

Option Year - Dates: 10-01-2025 - 09-30-2026

#### Purpose of the Contract:

This contract provides hauling and disposal of excavation spoils as well as catch basin debris services to DC Water's Department Water and Sewer Services Operations. The service is essential for the proper management excavation spoils disposal from DC Water to a proper disposal facility in a safe and cost-effective manner. The contract provides for predictable pricing over the term of the contract.

#### **Contract Scope:**

The contract scope provides for the disposal of the spoils and debris to a DC Water leased area within the vendor's owned and operated facility.

#### **Spending Previous Years:**

Cumulative Contract Value: 06-01-22 to 09-30-25: \$990,740.00 Cumulative Contract Spending: 06-01-22 to 05-30-25: \$845,654.99

#### **Contractor's Past Performance:**

According to the COTR, the Contractor's quality of service, timeliness of deliverables, conformance to DC Water's policies, procedures and contract terms, and invoicing, all meet expectations and requirements.

PROCUREMENT INFORMATION				
Contract Type:	Goods and Services	Award Based On:	Best Value	
Commodity:	Excavation spoils/debris and catch basis debris  Contract Number: 10118			
Contractor Market: Open Market with LBE/LSBE Preference Points				

BUDGET INFORMATION			
Funding:	Operating	Department:	Water and Sewer Services Operations
Project Area:	DC Water Wide	Department Head:	Chris Collier

ESTIMATED USER SHARE INFORMATION		
User - Operating	Share %	Dollar Amount
District of Columbia	100.00%	\$483,091.00
Washington Suburban Sanitary Commission	0.00%	\$0.00
Fairfax County	0.00%	\$0.00
Loudoun Water	0.00%	\$0.00
Potomac Interceptor	0.00%	\$0.00
TOTAL ESTIMATED DOLLAR AMOUNT	100.00%	\$483,091.00

Jeffrey F. Thompson

Date

Chief Operating Officer, EVP

Korey Gray

Date

7/11/2025

7/11/2025

VP Compliance and Chief Procurement Officer

Matthew T. Brown

Date

CFO and Executive Vice-President of Finance, Procurement and Compliance

David L. Gadis

7-28-25 Date

CEO and General Manager

Presented and Adopted: September 4, 2025
SUBJECT: Approval to Execute the Award of Contract No. 10541,
Water Supply Resilience Strategic Advisory Services,
ARUP

# #25-47 RESOLUTION OF THE BOARD OF DIRECTORS OF THE D.C. WATER AND SEWER AUTHORITY

The Board of Directors ("Board") of the District of Columbia Water and Sewer Auth	ority,
("DC Water") at its meeting held on September 4, 2025, upon consideration of a non	ı-joint
use matter, decided by a vote of ( ) in favor and ( ) opposed to approv	e the
Award of Contract No. 10541, Water Supply Resilience Strategic Advisory ServaRUP.	/ices,

#### Be it resolved that:

The Board of Directors hereby authorizes the CEO and General Manager to execute the Award of Contract No. 10541, Water Supply Resilience Strategic Advisory Services, ARUP. The contract aims to support DC Water in developing a vision and strategy for a water supply resilience initiative. As part of this process, DC Water is seeking strategic advisory services to assess options for both short-term and long-term improvements in water supply resilience. The work will involve collaboration with stakeholders from financial, regulatory, legal, and technical sectors, and providing support for the development and implementation of an effective strategy. The total value of this contract effective September 1. 2025 through March 31, 2027 is \$1,104,000.00.

development and implementation of an effective contract effective September 1. 2025 through Ma	0,
This Resolution is effective immediately.	
	Secretary to the Board of Directors

## DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY BOARD OF DIRECTORS CONTRACTOR FACT SHEET

#### **ACTION REQUESTED**

#### **GOODS AND SERVICES CONTRACT AWARD**

## WATER SUPPLY RESILIENCE STRATEGIC ADVISORY SERVICES SOLICITATION

(Non-Joint Use)

Approval of award and fund a contract for the Water Supply Resilience Strategic Advisory Services in the amount of \$1,104,000.00 for an 18 month period.

CONTRACTOR/SUB/VENDOR INFORMATION		
PRIME: ARUP. 1120 Connecticut Ave NW #110 Washington, DC 20036	SUBS: N/A	PARTICIPATION: N/A

#### **DESCRIPTION AND PURPOSE**

Period Contract Value: \$1,104,000.00

Period Contract Dates: 9-01-2025 – 03-31-2027

Total Number of Proposals 4

Proposal Price Range: \$1,049,689.00 - \$3,000,000.00

#### **Purpose of the Contract:**

DC Water is developing a vison and strategy for a water supply resilience initiative. To support this initiative, DC Water is seeking strategic advisory services to assess both immediate and long-term approaches for enhancing water supply resilience. These efforts will involve collaboration among multiple stakeholders across financial, regulatory, legal, and technical domains, in addition to providing comprehensive support required for the development and execution of an effective strategy.

#### Contract Scope:

The total engagement aims to create a planning-level project package that shows the technical feasibility of proposed solution approaches, incorporating affordability considerations and detailed financial analysis to address identified vulnerabilities. The following are the Statement of Work and Key deliverables:

- The supplier will provide strategic advisory services to DC Water, aiming to balance and optimize
  affordability, technical feasibility, and measurable impact while addressing the defined problem
  statement.
- Methodology for providing a thorough technical and financial feasibility evaluation of proposed solution options.
- Support DC Water in engaging stakeholders to promote strategy, with a focus on affordability for ratepayers and advocating for federal investment.
- Provide assistance to DC Water for the water supply resilience initiative during the strategy development phase. Advised, coordinated, and consolidated deliverables and products from other consultants involved in specific components of strategy development.
- Present an executive evaluation of governance frameworks concerning DC Water's responsibilities and effectiveness in ensuring regional water resilience.

#### **Supplier Selection:**

Four companies responded to an RFP intended to solicit proposals for Water Supply Resilience Strategic Advisory Services. ARUP scored highest in the technical evaluation and offered the lowest unit price.

#### PROCUREMENT INFORMATION

Contract Type:	Goods and Services	Award Based On:	Best Value
Commodity:	Advisory Services	Contract Number:	10541
Contractor Market:	Closed Bid Invitation		

#### **BUDGET INFORMATION**

Funding:	CE	Department:	Strategy & Performance
Proiect Area:	DC Water	Department Head:	Matt Ries

#### **ESTIMATED USER SHARE INFORMATION**

User - Operating	Share %	Dollar Amount
District of Columbia	100.00%	\$1,104,000.00
Washington Suburban Sanitary Commission	0.00%	\$0.00
Fairfax County	0.00%	\$0.00
Loudoun Water	0.00%	\$0.00
Other (PI)	0.00%	\$0.00
TOTAL ESTIMATED DOLLAR AMOUNT	100.00%	\$0.00

Signed by:

Wayne Grittith 8/29/2025
Wegger Griffith Date

Chief of Staff, EVP Strategy & Performance

—DocuSigned by: Korcy Gray

8/29/2025

rev R.Echaty 6429... Date

VP of Compliance and Chief Procurement Officer

DocuSigned by:

Matthew Brown , 8/29/2025

Matthew T. Brown Date

CFO, COO (Acting), and EVP of Finance and Procurement

9/3/2025 David L. Gadis Date

CEO and General Manager

2 of 2