



DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY

Board of Directors

DC Retail Water and Sewer Rates Committee

Tuesday November 19, 2013

9:30am

1. **Call to Order** Alan Roth, Chairman
2. **FY 2015 Rate Proposal (Attachment A)** Mark Kim
3. **Action Items (Attachment B)** Mark Kim
 - Ten Year Financial Plan FY 2014 – 2023 (Action Item 1)
 - FY 2015 Retail Rates, Charges and Fees (Action Item 2)
4. **Retail Water and Sewer Rates Committee Workplan** Mark Kim
 - FY 2014 Proposed Retail Rates Committee Workplan (Attachment C)
5. **Retail Water and Sewer Rates Committee Meeting 2014 Schedule** Mark Kim
6. **Agenda for January 28, 2014 Committee Meeting (Attachment D)** Alan Roth, Chairman
7. **Other Business** Mark Kim
8. **Executive Session**
9. **Adjournment**

FOLLOW-UP-ITEMS – DC Retail Water and Sewer Rates Committee Meeting (September 24, 2013)

1. Calculate average CAP customer monthly bill using higher Ccf per month vs. average residential monthly usage of 6.69 Ccf. (**Mr. Roth**) Status: November 19, 2013
2. How does DC Water inform the senior population about our customer affordability programs. (**Ms. Richardson**) Status: January 2014
3. Add a link on DC Water website for customers to get information on conservation. (**Ms. Richardson**) Status: FY 2014
4. Is 30 year period for amortization of capital costs included in the PI agreement? (**Mr. Roth**) Status: November 19, 2013



FY 2015 RATE PROPOSAL

PRESENTATION TO THE DC RETAIL WATER AND SEWER RATES COMMITTEE, NOVEMBER 19, 2013

DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY

STRATEGIC • TRANSPARENT • INNOVATIVE





Agenda

- I. Operating Revenues..... Page 3
- II. FY 2015 Rate Proposal..... Page 7
 - Affordability..... Page 13
 - Financial Plan..... Page 17



Operating Revenues

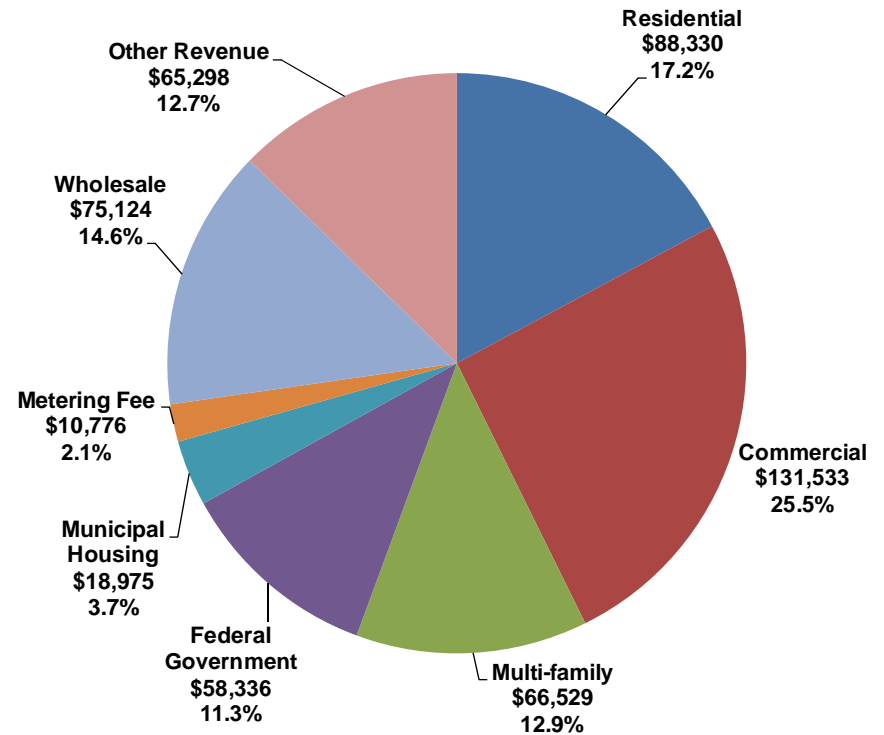
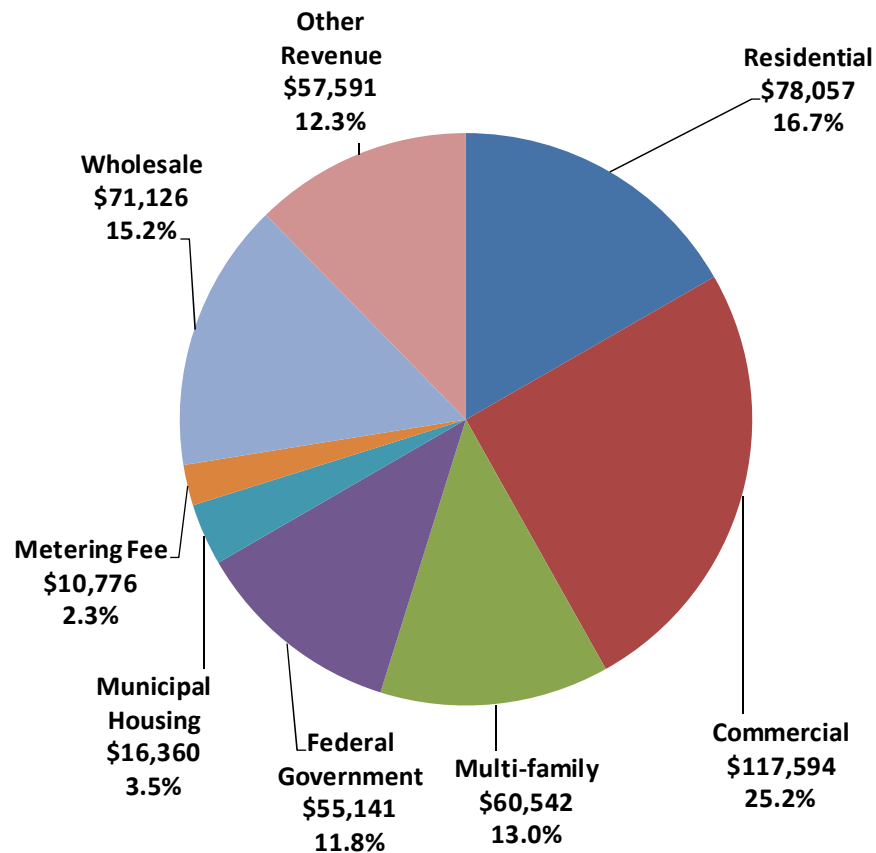


Operating Revenues

(\$000's)

FY 2014 Revised
\$467,187

FY 2015 Proposed
\$514,901

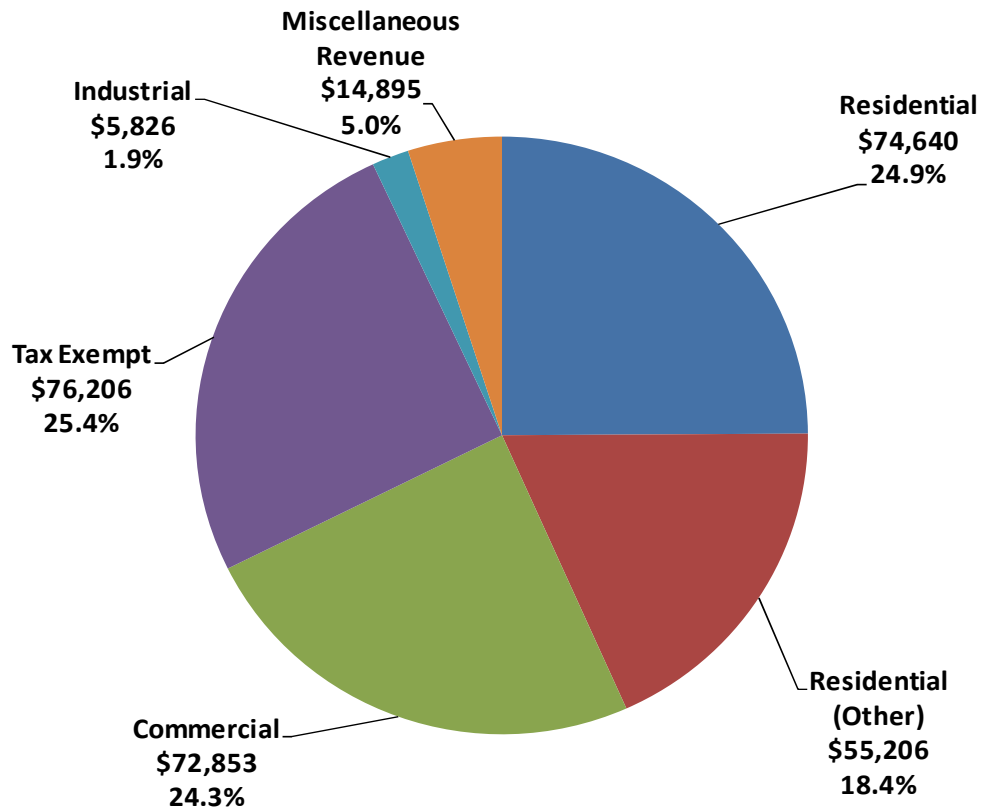




Other Utilities Operating Revenues

(\$000's)

Boston Water and Sewer Commission
FY 2012
\$299,626



Revenue Categories

1. Residential - (1, 2 & 3 units)
2. Residential (Other) - (Multi-family 4 units or more, Condos)
3. Commercial
4. Tax Exempt – (Hospitals, Churches & Non-profits)
5. Industrial
6. Miscellaneous Revenue – (Late fees, Investment income, Prior Year Surplus & Other income)



Comparative Operating Revenues Summary

(\$000's)

	FY 2014 Revised	FY 2015 Proposed	Increase / (Decrease)	
			\$	%
Retail Revenue	\$338,470	\$374,479	\$36,009	10.6%
Wholesale Revenue				
Potomac Interceptor (PI)	2,302	2,302	0	0.0%
Loudoun County Sanitation Authority (LCSA)	5,002	5,065	63	1.3%
Washington Suburban Sanitary Commission (WSSC)	50,873	54,349	3,476	6.8%
Fairfax County	12,949	13,409	460	3.6%
Total Wholesale Revenue	71,126	75,124	3,998	5.6%
Other Revenue	51,091	50,798	(293)	-0.6%
Rate Stabilization Fund	6,500	14,500	8,000	123.1%
Total Revenue	\$467,187	\$514,901	\$47,714	10.2%



Proposed Rates, Charges and Fees



Proposed FY 2015 Rates, Charges & Fees

	Units	Revised FY 2014	Proposed FY 2015	Increase / (Decrease)	
				\$	%
DC Water Retail Rates – Water	Ccf	\$3.61	\$3.88	\$0.27	7.5%
DC Water Retail Rates – Sewer	Ccf	\$4.41	\$4.74	\$0.33	7.5%
DC Water Clean Rivers IAC	ERU	\$11.85	\$16.75	\$4.90	41.4%
DC Water Customer Metering Fee	5/8"	\$3.86	\$3.86	\$0.00	0.0%
District of Columbia PILOT Fee	Ccf	\$0.53	\$0.61	\$0.08	15.1%
District of Columbia Right of Way Fee	Ccf	\$0.17	\$0.17	\$0.00	0.0%
District of Columbia Stormwater Fee	ERU	\$2.67	\$2.67	\$0.00	0.0%



Average Residential Monthly Bill

Average Residential Customers Monthly Bill	Revised FY 2014	Proposed FY 2015
DC Water and Sewer Retail Rates (Ccf), (1)	\$ 53.65	\$ 57.67
DC Water Clean Rivers IAC (ERU)	11.85	16.75
DC Water Customer Metering Fee	3.86	3.86
Subtotal DC Water Rates & Charges	\$ 69.36	\$ 78.28
District of Columbia PILOT (Ccf), (1)	3.55	4.08
District of Columbia Right of Way Fee (Ccf), (1)	1.14	1.14
District of Columbia Stormwater Fee (ERU), (2)	2.67	2.67
Subtotal District of Columbia Charges	\$ 7.36	\$ 7.89
Total Amount Appearing on DC Water Bill	\$ 76.72	\$ 86.17
Increase (\$)		\$ 9.45
Increase (%)		12.3%

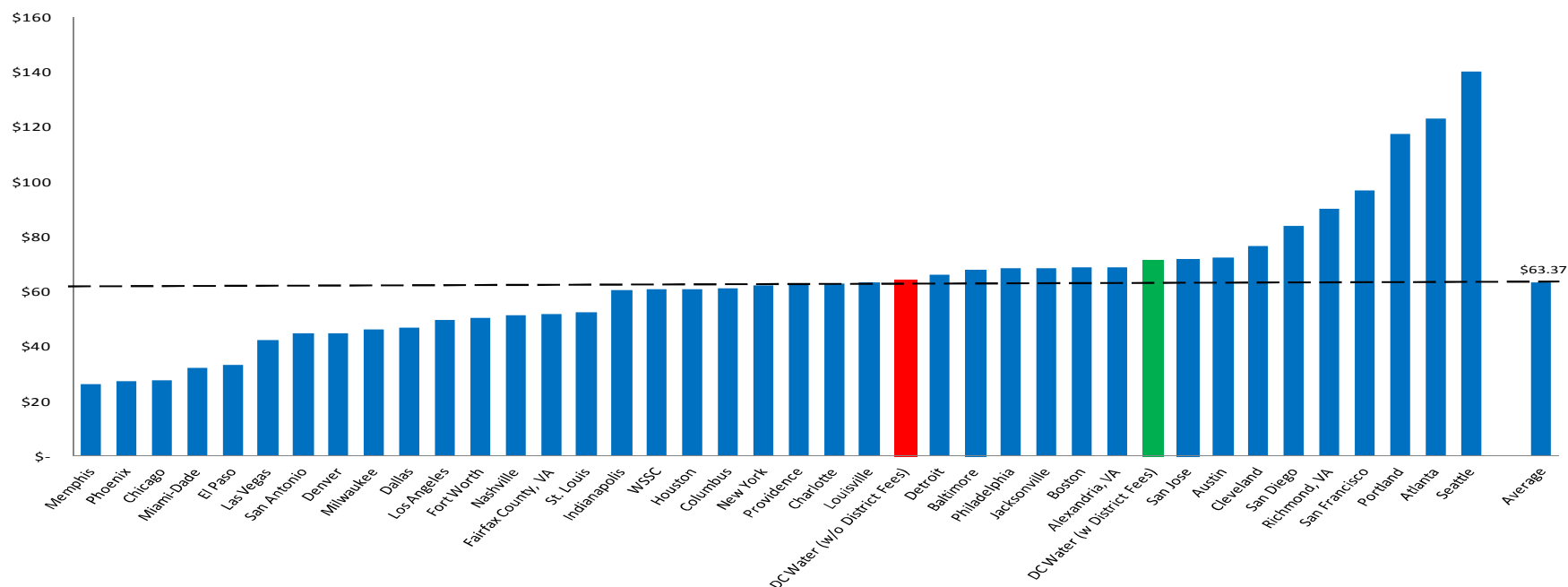
(1) Assumes average monthly consumption of 6.69 Ccf, or (5,004 gallons)

(2) District Department of the Environment stormwater fee of \$2.67 effective November 1, 2010



Large National Utility Comparison

Single Family Residential (SFR) Average Monthly Bill
(Based on Rates in effect Fall 2013)
Large National Utilities



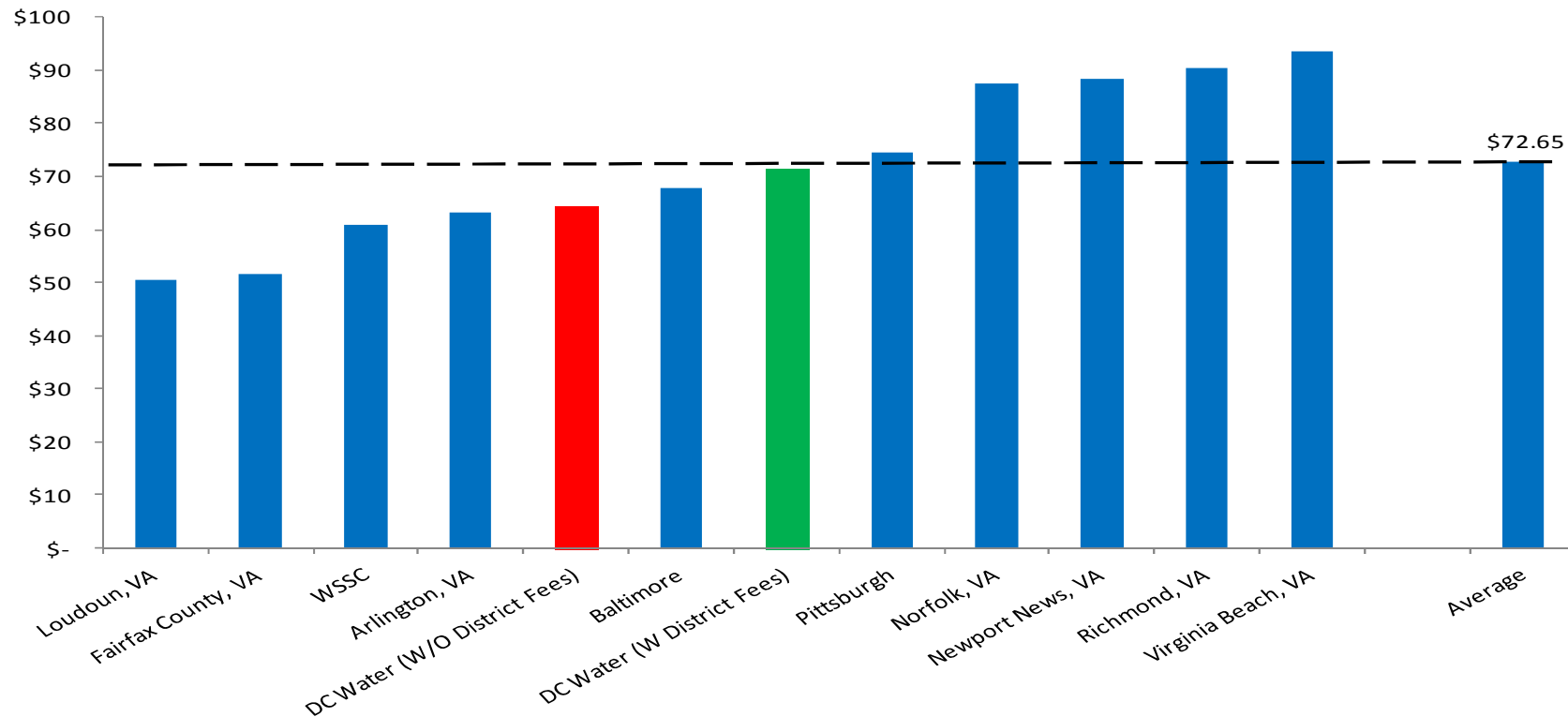
- (1) Assumes average residential consumption of 6.69 Ccf, or 5,004 gallons, per month. Ccf = hundred cubic feet, or 748 gallons.
- (2) Reflects DC Water's rate and fee changes in FY 2013. Excludes the District PILOT/ROW and stormwater fees.

Source: Amawalk Consulting Group Fall 2013



Local and Regional Utility Comparison

*DC Water Retail Rates Compared to Regional Utilities
(Based on Rates in effect Fall 2013)*

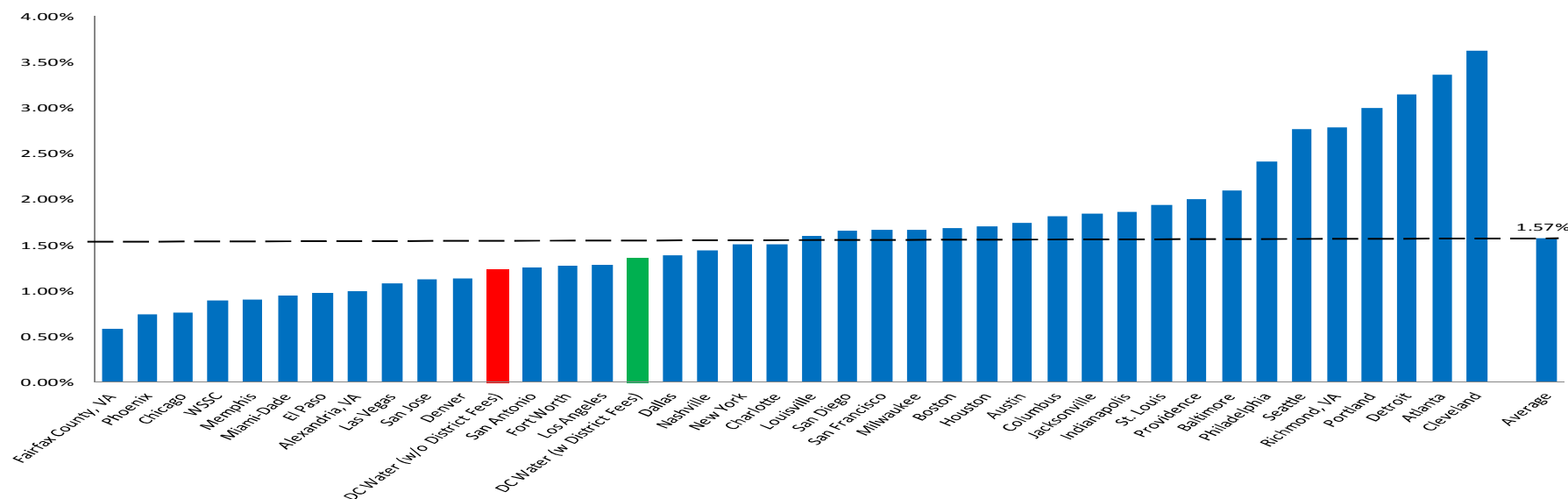


Source: Amawalk Consulting Group Fall 2013



Median Household Income Comparison

*Single Family Residential (SFR) Monthly Bill as %
of Median Household Income - Large National Utilities
(Based on Rates in effect Fall 2013)*



- The results of a recent AWWA survey of large utilities shows that DC Water's charges for water service and for wastewater service as a percentage of median household income are comparable to the median percentages for other large water and wastewater utilities.
- In the chart above DC Water charges rank slightly above the median for bill comparison purposes for water and wastewater services compared to a select group of large, regional and CSO utilities.

Source: Amawalk Consulting Group Fall 2013



Affordability



Customer Assistance Program

Average CAP Residential Customers Monthly Bill	Revised FY 2014	Proposed FY 2015
DC Water Retail Rates (Ccf), (1)	\$ 53.65	\$ 57.67
DC Water Clean Rivers IAC (ERU)	11.85	16.75
DC Water Customer Metering Fee	3.86	3.86
Subtotal DC Water Rates & Charges	\$ 69.36	\$ 78.28
District of Columbia PILOT (Ccf), (1)	3.55	4.08
District of Columbia Right of Way Fee (Ccf), (1)	1.14	1.14
District of Columbia Stormwater Fee (ERU), (3)	2.67	2.67
Subtotal District of Columbia Charges	\$ 7.36	\$ 7.89
Total Amount	\$ 76.72	\$ 86.17
Less: CAP Discount (4 Ccf per month) (1), (2)	\$ (34.88)	\$ (37.60)
Total Amount Appearing on DC Water Bill	\$ 41.84	\$ 48.57
CAP Customer Discount as a Percent of Total Bill		-43.6%

(1) Assumes average monthly consumption of 6.69 Ccf, or (5,004 gallons)

(2) Extension of CAP program in FY 2011 to first 4 Ccf of PILOT and ROW

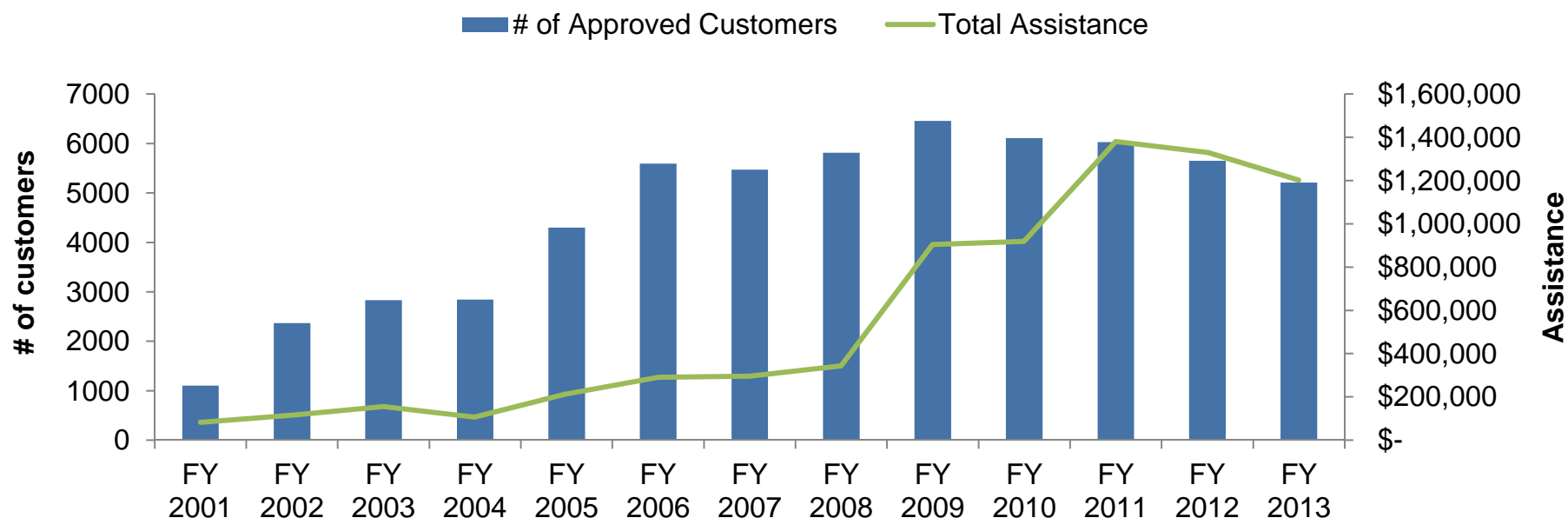
(3) District Department of the Environment stormwater fee of \$2.67 effective November 1, 2010



Affordability

Customer Assistance Program (“CAP”) Highlights:

- Implemented in FY 2001 to provide a discount of 4 Ccf per month for water services
- Expanded in FY 2004, FY 2009, and FY 2011 to include tenants who meet the financial eligibility requirements, to provide a discount of 4 Ccf per month for sewer services, and to discount the first 4 Ccf associated with the PILOT/ROW fee, respectively
- In FY 2013, CAP assisted over 5,200 customers and provided \$1.2 million in discounts. Since inception, the program has provided over \$7.3 million in assistance.

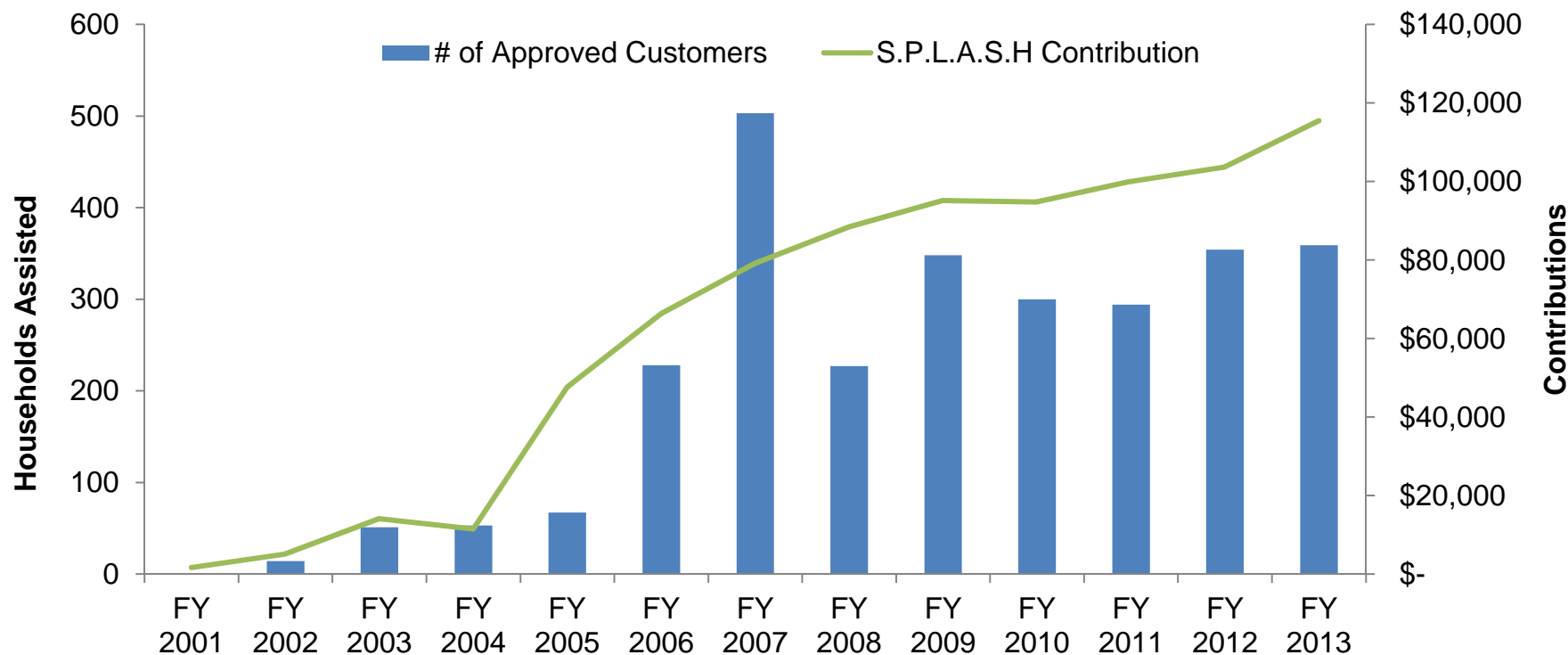




Affordability, (Cont'd)

💧 Serving People by Lending a Supporting Hand (“S.P.L.A.S.H”) Highlights:

- In 2001, DC Water began offering assistance to families in need so that they can maintain critical water and sewer services until they get back on their feet
- The program is administered by the Greater Washington Urban League (“GWUL”)
- Every dollar received by DC Water is distributed to eligible customers
- In FY 2013, S.P.L.A.S.H assisted 359 households and provided \$115,455 in contributions. Since inception, the program has provided over \$822,800 in assistance.





Financial Plan



Financial Plan Objectives

	Indenture	Board	Management
O & M Reserve	60 day	120 day/ \$125.5M*	\$140M
Senior Debt Service Coverage	1.2x	1.4x	1.4x
Subordinate Debt Service Coverage	1.0x	1.0x	1.0x
Combined Debt Service Coverage			1.2x

*\$125.5M is the target reserve balance while 120 days is the board minimum.

- 💧 Satisfy all indenture requirements and Board policies
- 💧 Maintain DC Water's current credit ratings of AA+/Aa2/AA
- 💧 Minimize rate increases consistent with meeting all of our financial obligations



FY 2014 – FY 2023 Capital Improvement Plan

(\$000's)

Service Areas	FY 2014 Revised	FY 2015 Proposed	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Wastewater Treatment	\$ 268,192	\$ 174,364	\$ 146,112	\$ 118,387	\$ 91,690	\$ 31,552	\$ 19,563	\$ 16,320	\$ 27,904	\$ 29,789	\$ 923,872
Sanitary Sewer	29,818	49,276	69,556	56,066	51,318	66,973	46,420	43,915	34,428	42,770	490,539
CSO / Clean Rivers	166,508	283,908	202,536	149,676	148,964	139,697	101,061	98,111	88,908	115,644	1,495,013
Stormwater	2,843	2,035	3,813	9,531	10,577	1,529	1,039	1,408	1,486	1,132	35,393
Water	57,402	84,106	71,267	57,218	73,713	65,445	59,400	50,274	51,634	55,927	626,387
Capital Projects	524,764	593,688	493,285	390,879	376,261	305,196	227,483	210,028	204,360	245,261	3,571,204
Washington Aqueduct (WAD)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Automated Meter Reading (AMR)	5,734	7,900	5,537	4,442	2,185	2,686	2,615	3,130	2,454	2,619	39,302
Capital Equipment (Cap Equip)	16,627	17,191	14,099	14,749	14,499	12,112	12,924	12,740	12,772	11,723	139,436
Total Proposed CIP	\$ 557,125	\$ 628,779	\$ 522,921	\$ 420,070	\$ 402,945	\$ 329,994	\$ 253,022	\$ 235,898	\$ 229,586	\$ 269,603	\$ 3,849,942

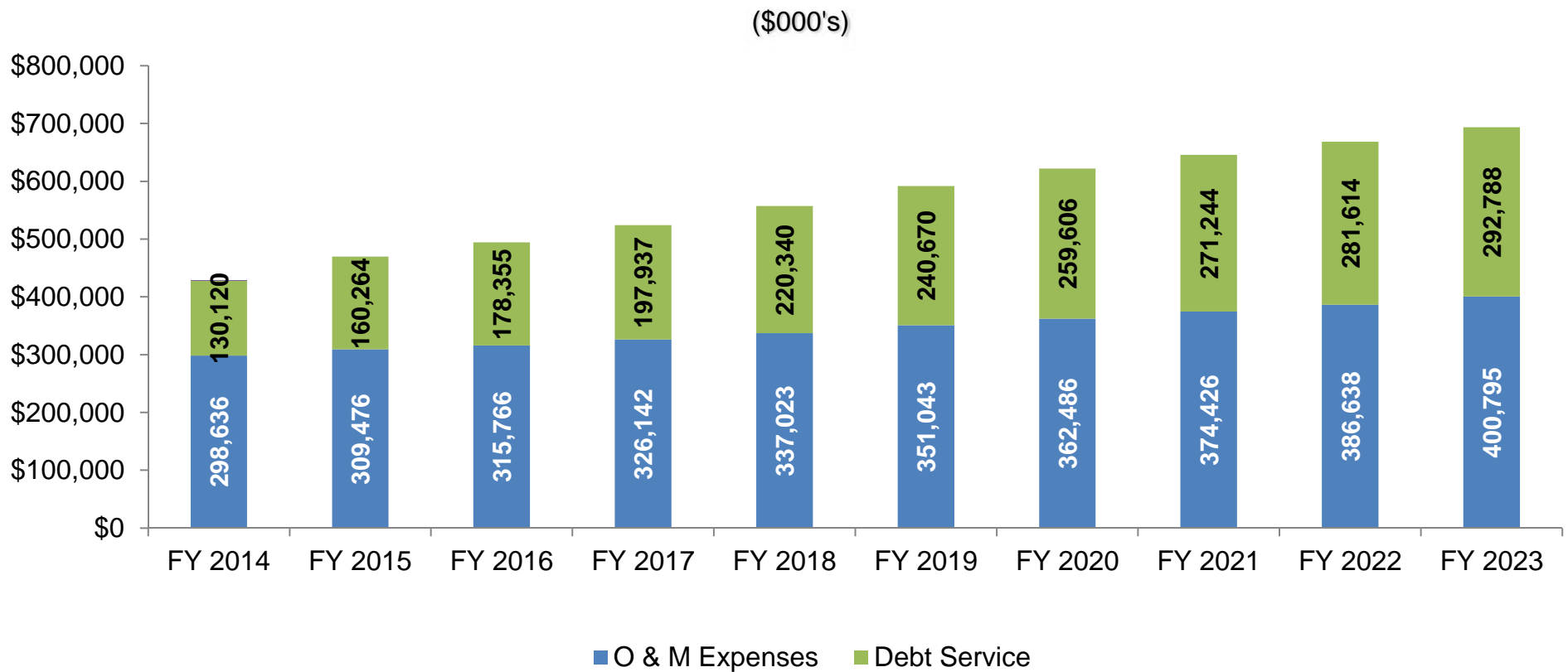
Prior Board Approved CIP	\$ 557,125	\$ 516,408	\$ 435,861	\$ 339,931	\$ 245,355	\$ 199,930	\$ 224,813	\$ 222,876	\$ -	\$ -
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Increase / (Decrease)	\$ (0)	\$ 112,371	\$ 87,060	\$ 80,139	\$ 157,590	\$ 130,064	\$ 28,209	\$ 13,022	\$ 229,586	\$ 269,603
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Projected O&M and Debt Service

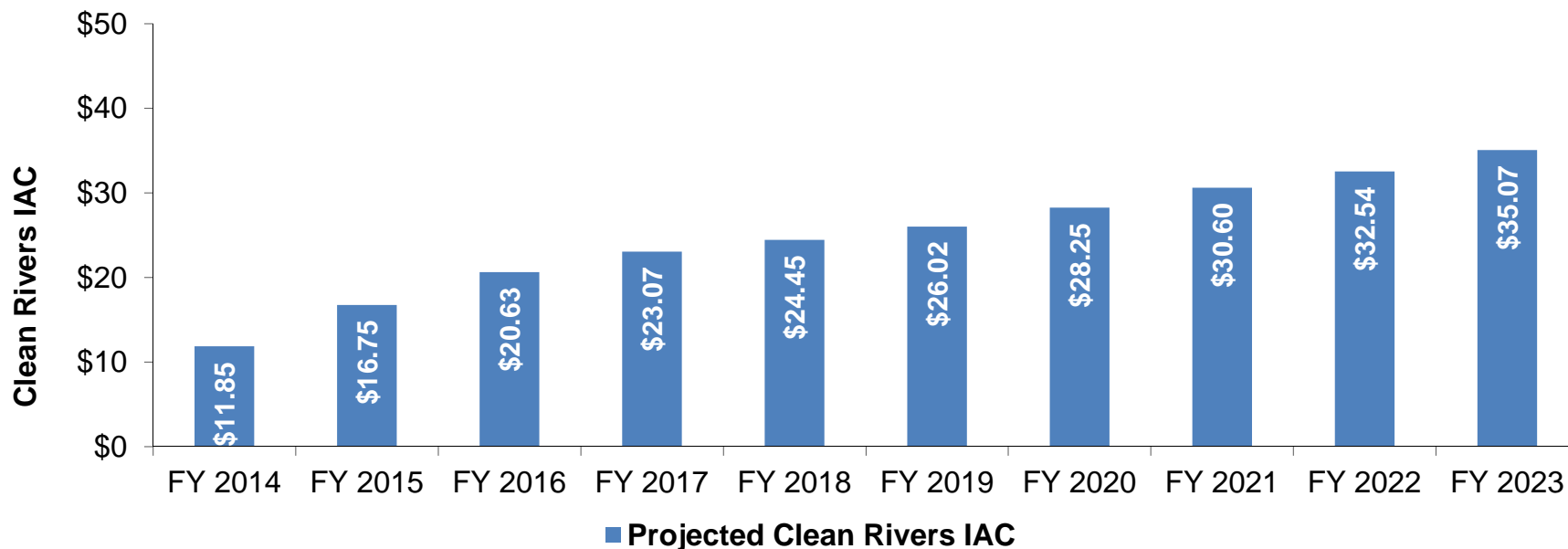
- 💧 O&M – 3.1 percent average annual increase
- 💧 Debt service – 9.6 percent average annual increase





Projected Clean Rivers IAC Charges

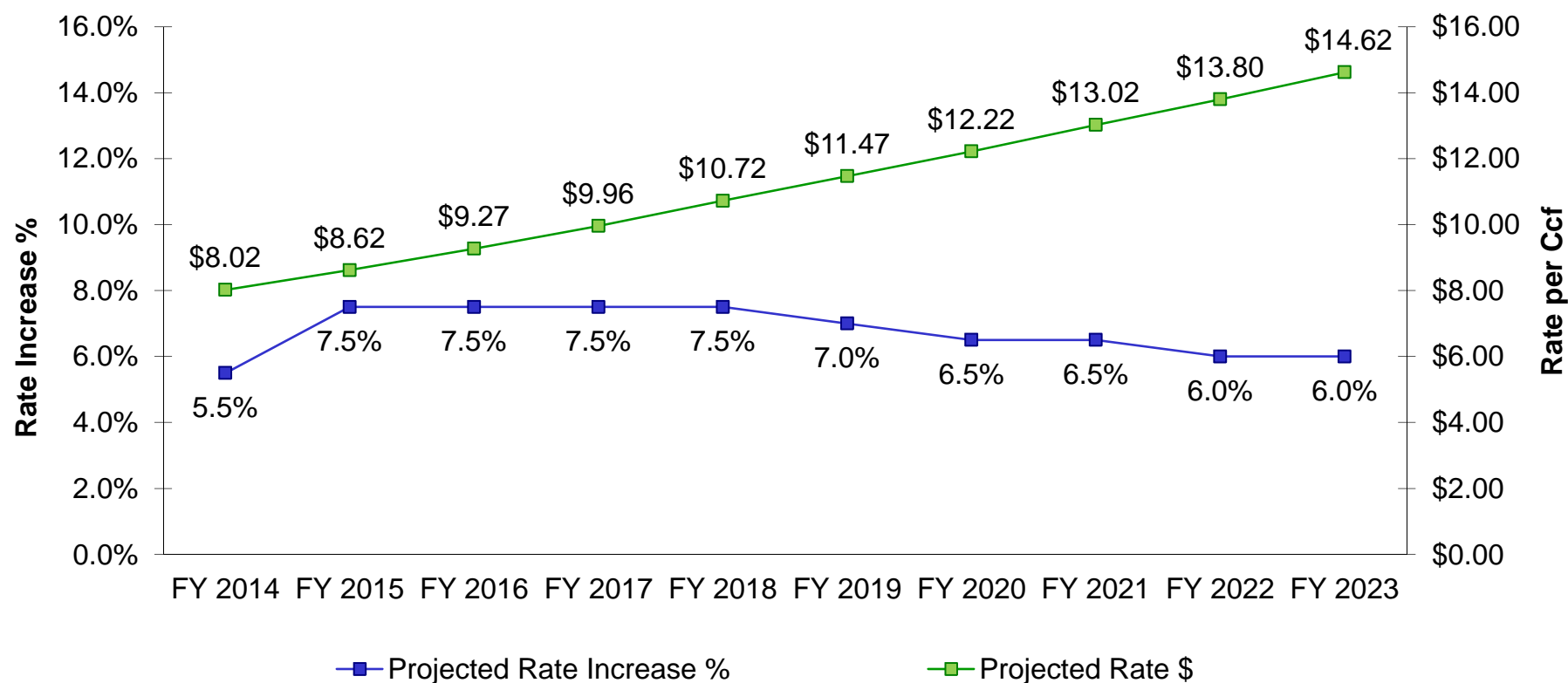
- The Clean Rivers Impervious Area Charge (CRIAC) was developed and implemented in FY 2009 in order to recover costs of the Combined Sewer Overflow Long Term Control Plan, a mandate of EPA Region III pursuant to the 2005 Consent Decree
- Projected CRIAC ranges from \$11.85 to \$35.07 per ERU per month





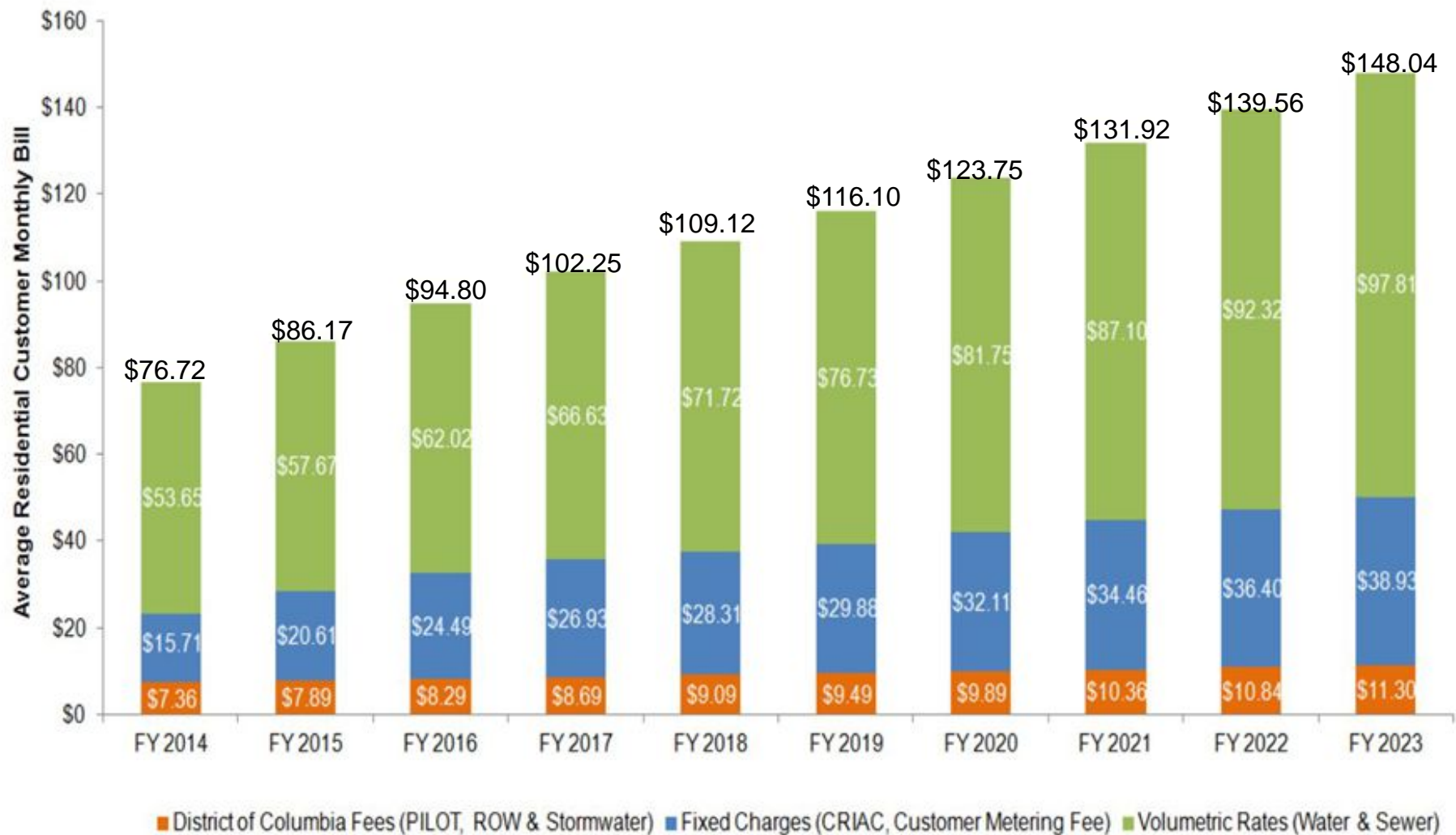
Projected Water & Sewer Rates

- Annual combined rates of \$8.02 per Ccf to \$14.62 per Ccf
- Annual rate increase ranging from 5.5% to 7.5%





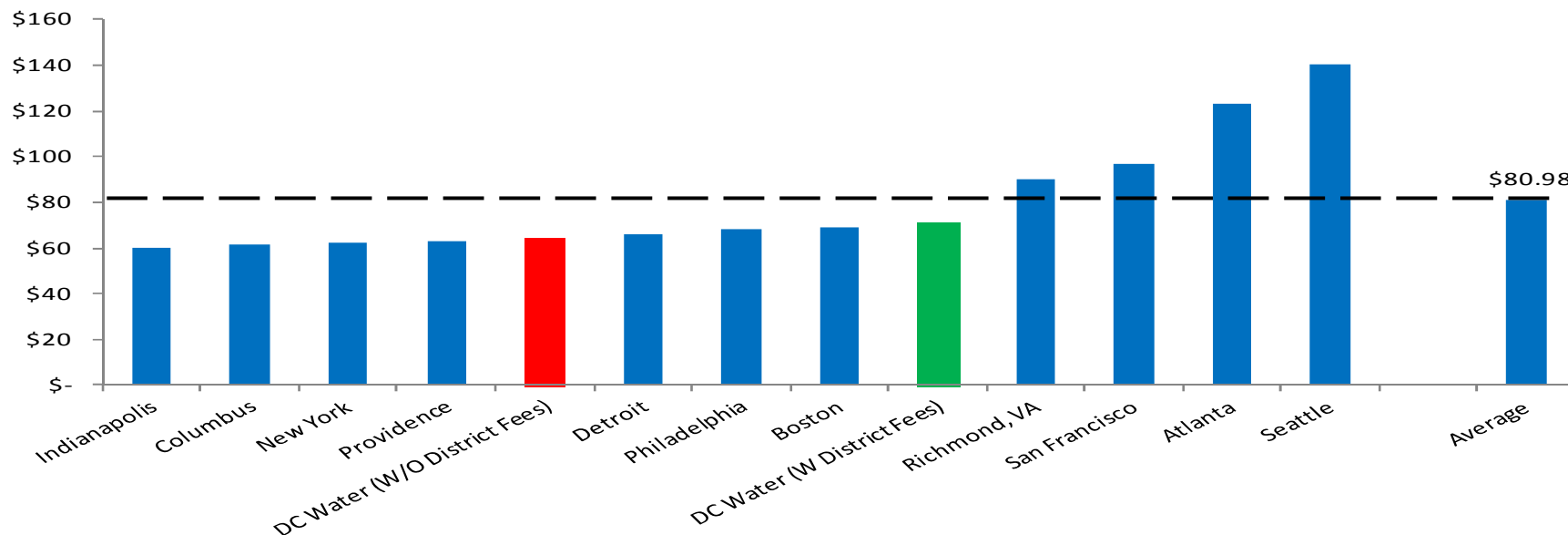
FY 2014 – FY 2023 Average Residential Customer Monthly Bill





Large CSO Utility Comparison

DC Water Compared to CSO Communities (Based on Rates in effect Fall 2013)



- Most CSO communities have implemented double digit rate increases to recover CSO LTCP costs.
- Increases do not reflect other available dedicated taxes or state funding potentially available to some agencies.
- Chicago and Milwaukee both receive tax subsidies and are therefore not included in the chart above

Source: Amawalk Consulting Group Fall 2013

DC Retail Water and Sewer Rates Committee
Action Items

1. FY 2015 Proposed Ten Year Financial Plan
2. FY 2015 Proposed Retail Rates, Charges and Fees

ACTION ITEM 1

DC Retail Water and Sewer Rates Committee Proposed FY 2015 Action Item

Action Item 1: FY 2014 – FY 2023 Financial Plan

1. Attached is a summary of the 10-year Financial Plan, which is based on the following key assumptions for FY 2015:
 - Operating receipts totaling \$514.9 million, an increase of \$47.7 million over FY 2014 funded through;
 - Retail Revenue – increase of \$36.0 million
 - Wholesale Revenue – increase of \$4.0 million
 - Other Revenue – increase of \$7.7 million
 - Operating disbursements of \$489.8 million in FY 2015; and
 - A ten-year capital improvement plan (FY 2014 – FY 2023) of \$3.8 billion on a cash disbursement basis.

The FY 2014 – FY 2023 Financial Plan is projected to meet the Board's policy requirement of senior debt coverage of 140 percent and an operating reserve of 120 days of budgeted operations and maintenance costs with the objective of maintaining at least \$125.5 million in operating reserves.

DC Retail Water and Sewer Rates Committee - 3. Action Items (Attachment B)

*District of Columbia Water & Sewer Authority
FY 2014 – 2023 Financial Plan
(In 000's)*

OPERATING	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
<i>Retail*</i>	363,651	401,166	439,158	471,751	500,873	530,446	562,489	596,271	627,274	662,123
<i>Wholesale*</i>	71,126	75,124	75,485	77,756	80,156	82,555	85,063	87,693	90,406	93,200
<i>Other</i>	25,910	24,111	26,220	27,312	30,327	33,570	34,935	35,217	35,645	36,341
<i>RSF</i>	6,500	14,500	-	-	2,000	7,500	6,900	-	-	-
Operating Receipts (1)	\$ 467,187	\$ 514,901	\$ 540,862	\$ 576,819	\$ 613,356	\$ 654,071	\$ 689,386	\$ 719,181	\$ 753,325	\$ 791,664
Operating Expenses	(298,636)	(309,476)	(315,766)	(326,142)	(337,023)	(351,043)	(362,486)	(374,426)	(386,638)	(400,795)
Debt Service	\$ (130,120)	\$ (160,264)	\$ (178,355)	\$ (197,937)	\$ (220,340)	\$ (240,670)	\$ (259,606)	\$ (271,244)	\$ (281,614)	\$ (292,788)
Defeasance D.S./Cash Financed Capital Cons	\$ -	\$ (20,058)	\$ (21,958)	\$ (23,588)	\$ (25,044)	\$ (26,522)	\$ (28,124)	\$ (29,814)	\$ (31,364)	\$ (33,106)
Net Revenues After Debt Service	\$ 38,431	\$ 25,103	\$ 24,783	\$ 29,153	\$ 30,949	\$ 35,835	\$ 39,170	\$ 43,697	\$ 53,709	\$ 64,975
Operating Reserve-Beg Balance	141,518	140,500	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Other Misc (Disbursements)/Receipts										
Wholesale/Federal True Up	(15,700)	(8,053)	-	-	-	-	-	-	-	-
Customer Rebate	-	-	-	-	-	-	-	-	-	-
Transfers To RSF	-	-	(4,500)	(4,000)	-	-	-	(3,000)	(12,000)	(19,000)
Transfers To DC PILOT Fund	-	-	-	-	-	-	-	-	-	-
Pay-Go Financing	(23,749)	(17,551)	(20,284)	(25,153)	(30,949)	(35,835)	(39,171)	(40,697)	(41,709)	(45,975)
Operating Reserve - Ending Balance	\$ 140,500	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
Rate Stabilization Fund Balance RSF (2)	\$ (22,450)	\$ (7,950)	\$ (12,450)	\$ (16,450)	\$ (14,450)	\$ (6,950)	\$ (50)	\$ (3,050)	\$ (15,050)	\$ (34,050)
Senior Debt Service Coverage	398%	305%	267%	241%	224%	213%	209%	204%	201%	199%
Combined Debt Service Coverage	137%	140%	140%	140%	140%	140%	140%	140%	140%	141%
Actual/Projected Water/Sewer Rate Increases	5.5%	7.5%	7.5%	7.5%	7.5%	7.0%	6.5%	6.5%	6.0%	6.0%
*Operating Receipts \$ Increase/Decrease										
Retail	12,774	37,516	37,991	32,593	29,122	29,573	32,043	33,782	31,003	34,849
Wholesale	(3,884)	3,999	361	2,271	2,400	2,399	2,508	2,630	2,713	2,794
*Operating Receipts % Increase/Decrease										
Retail	3.6%	10.3% ⁽³⁾	9.5%	7.4%	6.2%	5.9%	6.0%	6.0%	5.2%	5.6%
Wholesale	-5.2%	5.6%	0.5%	3.0%	3.1%	3.0%	3.0%	3.1%	3.1%	3.1%

⁽¹⁾ Includes interest earnings on senior lien revenue bonds' debt service reserve fund

⁽²⁾ FY 2014 Rate Stabilization Fund utilization brought the total fund balance to \$22.45 million

⁽³⁾ Savings anticipated from implementation of new biosolids management beginning in FY 2015

District of Columbia Water & Sewer Authority
FY 2014 - FY 2023 Projected Average Residential Customer Monthly Bill

			Proposed										
	Units	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023		
DC Water and Sewer Retail Rates (1)	Ccf	\$ 53.65	\$ 57.67	\$ 62.02	\$ 66.63	\$ 71.72	\$ 76.73	\$ 81.75	\$ 87.10	\$ 92.32	\$ 97.81		
DC Water Clean Rivers IAC	ERU	11.85	16.75	20.63	23.07	24.45	26.02	28.25	30.60	32.54	35.07		
DC Water Customer Metering Fee		3.86	3.86	3.86	3.86	3.86	3.86	3.86	3.86	3.86	3.86		
Subtotal DC Water Rates & Charges		\$ 69.36	\$ 78.28	\$ 86.51	\$ 93.56	\$ 100.03	\$ 106.61	\$ 113.86	\$ 121.56	\$ 128.72	\$ 136.74		
Increase / Decrease		\$ 5.09	\$ 8.92	\$ 8.23	\$ 7.05	\$ 6.47	\$ 6.58	\$ 7.25	\$ 7.70	\$ 7.16	\$ 8.02		
District of Columbia PILOT (1)	Ccf	\$ 3.55	\$ 4.08	\$ 4.42	\$ 4.75	\$ 5.08	\$ 5.42	\$ 5.75	\$ 6.15	\$ 6.56	\$ 6.96		
District of Columbia Right of Way Fee (1)	Ccf	1.14	1.14	1.20	1.27	1.34	1.40	1.47	1.54	1.61	1.67		
District of Columbia Stormwater Fee (2)	ERU	2.67	2.67	2.67	2.67	2.67	2.67	2.67	2.67	2.67	2.67		
Subtotal District of Columbia Charges		\$ 7.36	\$ 7.89	\$ 8.29	\$ 8.69	\$ 9.09	\$ 9.49	\$ 9.89	\$ 10.36	\$ 10.84	\$ 11.30		
Total Amount Appearing on DC Water Bill		\$ 76.72	\$ 86.17	\$ 94.80	\$ 102.25	\$ 109.12	\$ 116.10	\$ 123.75	\$ 131.92	\$ 139.56	\$ 148.04		
Increase / Decrease Over Prior Year		\$ 5.36	\$ 9.45	\$ 8.63	\$ 7.45	\$ 6.87	\$ 6.98	\$ 7.65	\$ 8.17	\$ 7.64	\$ 8.48		
Percent Increase in Total Bill		7.5%	12.3%	10.0%	7.9%	6.7%	6.4%	6.6%	6.6%	5.8%	6.1%		

(1) Assumes average monthly consumption of 6.69 Ccf, or (5,004 gallons)

(2) District Department of the Environment stormwater fee of \$2.67 effective November 1, 2010

District of Columbia Water & Sewer Authority
FY 2015 Projected Retail Rates, Charges and Fees

	Units	FY 2014	Proposed FY 2015
DC Water Retail Rates Water	Ccf	\$ 3.61	\$ 3.88
DC Water Retail Rates Sewer	Ccf	\$ 4.41	\$ 4.74
DC Water Clean Rivers IAC	ERU	\$ 11.85	\$ 16.75
DC Water Customer Metering Fee		\$ 3.86	\$ 3.86
District of Columbia PILOT Fee	Ccf	\$ 0.53	\$ 0.61
District of Columbia Right of Way Fee	Ccf	\$ 0.17	\$ 0.17

ACTION ITEM 2

Action Item FY 2015 Rates, Charges & Fees (Effective October 1, 2014)

1. Management recommends the following Retail Rates, Charges and Fees for FY 2015:

Water Service Rates

- An increase in the rate for metered water services from \$3.61 per one hundred cubic feet ("Ccf"), (\$4.83 per 1,000 gallons) to:
 - Residential customers: \$3.88 per Ccf (\$5.19 per 1,000 gallons)
 - Multi-Family customers: \$3.88 per Ccf (\$5.19 per 1,000 gallons)
 - Non-Residential customers: \$3.88 per Ccf (\$5.19 per 1,000 gallons)

Sewer Service Rates

- An increase in the rate for metered sewer services from \$4.41 per one hundred cubic feet ("Ccf"), (\$5.89 per 1,000 gallons) to:
 - Residential customers: \$4.74 per Ccf (\$6.33 per 1,000 gallons)
 - Multi-Family customers: \$4.74 per Ccf (\$6.33 per 1,000 gallons)
 - Non-Residential customers: \$4.74 per Ccf (\$6.33 per 1,000 gallons)
- An increase in the annual Clean Rivers Impervious Area Charge (CRIAC) from \$142.20 to \$201.0 per Equivalent Residential Unit (ERU). The charge per ERU will be billed monthly at:
 - Residential customers: \$16.75 for each ERU
 - Multi-Family customers: \$16.75 for each ERU
 - Non-Residential customers: \$16.75 for each ERU

All multi-family and non-residential customers shall be assessed ERU(s) based upon the total amount of impervious surface area on each lot. This total amount of impervious surface shall be converted into ERU(s), truncated to the nearest one-hundred (100) square feet.

**District of Columbia Pass Through Charge
Right-of-Way Occupancy / PILOT Fee**

- There is no increase in the Right-of-Way fee:
 - Residential customers: \$0.17 per Ccf (\$0.22 per 1,000 gallons)
 - Multi-Family customers: \$0.17 per Ccf (\$0.22 per 1,000 gallons)
 - Non-Residential customers: \$0.17 per Ccf (\$0.22 per 1,000 gallons)
- An increase in the Payment in Lieu of Taxes fee from \$0.53 per one hundred cubic feet ("Ccf"), (\$0.71 per 1,000 gallons) to:
 - Residential customers: \$0.61 per Ccf (\$0.82 per 1,000 gallons)
 - Multi-Family customers: \$0.61 per Ccf (\$0.82 per 1,000 gallons)
 - Non-Residential customers: \$0.61 per Ccf (\$0.82 per 1,000 gallons)

Attachment C

FY 2014 Proposed Committee Workplan			
Objective/Activities/Task	Date of Activity	Completed	Responsible Department
1. Develop Realistic Retail Rate Revenue Projections and Alternative Retail Revenue Sources			
<i>a. Propose and establish Retail Rates in FY 2015</i> <ul style="list-style-type: none"> i. Budget and Rate Proposal Briefing following Board meeting ii. RRC Committee recommendation iii. Board approval iv. Publish Proposed Rates DCMR v. Public Outreach vi. Public Hearing vii. Committee recommendation on FY 2015 rates viii. Board Approval on FY 2015 rates ix. Publish Final Rates DCMR 	November 7 th , 2013 November 19 th , 2013 December 2013 January 2014 March/April 2014 May 2014 June 2014 July 2014 August 2014	√ √	Rates and Revenue
2. DC Water Affordability			
<i>a. Revisit CAP program and possible modifications (Expansion and/or methodology)</i> <ul style="list-style-type: none"> i. Explore CAP water conservation options 	January 28 th , 2014	√	Rates and Revenue Customer Service
3. 2015 Cost of Service Study			
<i>i. Customer Segmentation water volumetric rates by customer class with differentiation based on peaking characteristics</i>	Summer 2014		Rates and Revenue
<i>ii. Re-Development Impact Fee</i>	Summer 2014		Rates and Revenue
<i>iii. High Strength Rate Alternatives</i>	Summer 2014		Rates and Revenue

FY 2014 Proposed Committee Workplan

Objective/ <i>Activities</i> /Task	Date of Activity	Completed	Responsible Department
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4. Delinquent Accounts			
a. <i>Soldiers Home Negotiations</i>	Monthly		General Counsel

5. Develop Alternative Revenue Sources and Achieve Realistic Revenue Projections (DC Water Strategic Plan Framework)			
a. <i>Identify and evaluate potential revenue generating initiatives annually</i>	On-going updates to Committee		Rates and Revenue

6. DCGIS FY 2014 Flyover			
a. <i>Update Committee on FY 2014 Flyovers</i>	Summer 2014		Customer Service



Attachment D

**D.C. WATER AND SEWER AUTHORITY
BOARD OF DIRECTORS
RETAIL WATER & SEWER RATES
COMMITTEE MEETING**

**TUESDAY, January 28, 2014; 9:30 a.m.
AGENDA**

Call to Order	Committee Chairman
Monthly Updates	Chief Financial Officer
Committee Workplan	Chief Financial Officer
Other Business	Chief Financial Officer
Agenda for February 25, 2014 Committee Meeting	Committee Chairman
Adjournment	

*Detailed agenda can be found on DC Water's website at www.dewater.com/about/board_agendas.cfm