



**DISTRICT OF COLUMBIA
WATER AND SEWER AUTHORITY**

Board of Directors

Governance Committee

March 12, 2014

9:00 a.m.

1. Call to Order..... Chairperson
2. Government Affairs: Update.....William Pickering, Government Relations Manager
Federal Issues and Legislation
District Issues and Legislation
3. [Update on the Compliance Monitoring Program](#)..... .Loretta Caldwell, LS Caldwell & Associates
4. [Update on the Workforce Development Program](#)..... .Katrina Wiggins, Chief of Staff
5. [Jobs Training Initiative](#).....Seth Charde, Green Infrastructure Planning Coordinator
6. Emerging Issues Chairperson
7. Agenda for Upcoming Committee Meeting (TBD).....Chairperson
8. Executive Session – To discuss legal, confidential and privileged matters pursuant to Section 2-575 (b) (4) of the D.C. Official Code
9. Adjournment.....Chairperson



District of Columbia Water and Sewer Authority
George S. Hawkins, General Manager

*DC Water Major Projects
M/WBE Contracting and Local Employment Compliance
March 2014 Update*

Presented to the:

Governance Committee

Presented by:

*Gus Bass—Manager, Engineering Management Services Branch
DC Water Department of Engineering and Technical Services
Loretta S. Caldwell—Major Projects Compliance Officer
L. S. Caldwell & Associates, Inc.*

Wednesday, March 12, 2014

DC Water Major Projects

AGENDA

- **Compliance Program Overview**
- **DC Water Major Projects Subject to Fair Share Objectives**
- **M/WBE Contracting Summary**
- **Employment Summary**
- **Questions and Discussion**

CONTRACTING AND EMPLOYMENT COMPLIANCE OFFICER RESPONSIBILITIES

L. S. Caldwell & Associates, Inc./DP Consultants, Inc.

CONTRACTS

- Monitor and track planned and actual participation against Architectural/Engineering Fair Share Objective of 28% MBE and 4% WBE
- Monitor and track planned and actual participation against Construction Fair Share Objective of 32% MBE and 6% WBE
- Ensure contractors meet and/or exceed their Fair Share Objectives



(For First and Second Tier Contractors)

CONTRACTING AND EMPLOYMENT COMPLIANCE OFFICER RESPONSIBILITIES

L. S. Caldwell & Associates, Inc./DP Consultants

EMPLOYMENT

- Conduct onsite employee interviews on all construction contracts; review certified payrolls, ensuring they are in accord with Davis Bacon Wage Determinations and wages reported by employees during site interviews.
- Conduct investigations into complaints received from subcontractors' employees and infractions discovered via compliance reviews.
- Monitor execution of District of Columbia First Source Employment Agreements (FSEA) on Major Projects awarded prior to July 2013;
 - 51% new hires targeted to DC residents on construction contracts over \$100K.
 - 35% of total apprentice hours targeted to be performed by DC residents on existing construction contracts over \$500K.



CONTRACTING AND EMPLOYMENT COMPLIANCE OFFICER RESPONSIBILITIES

L. S. Caldwell & Associates, Inc./DP Consultants

EMPLOYMENT—CONTINUED

- Implement the Interim Employment Program on all Major Projects entered into as of July 2013

DC Water Works, A Local Hiring Initiative

- Collect resident hiring data on all Major Projects
- Actively promote contractors' use of the DC Water Works Job Center onsite and the 3 Satellite Job Centers outside the gate

DC Water Major Projects M/WBE Contracting Summary



DC Water Major Projects Currently In the Compliance Program

DC Clean Rivers

- Blue Plains Tunnel (BPT)
- CSO 019
- M Street Diversion Sewer
- Tingey Street Diversion Sewer
- Low Impact Development Retrofit at DC Water Facilities
- Anacostia River Tunnel (ART)
- First Street Tunnel (FST)

Enhanced Nitrogen Removal 1C
(ENR 1C)

Enhanced Nitrogen Removal 2C
(ENR 2C)

Enhanced Nitrogen Removal North
Tunnel Dewatering Pump Station
and Enhanced Clarification Facility
(TCPS/ECF)

Biosolids Management

- Main Process Train (MPT)
- Final Dewatering Facility 1C (FDF1)
- Final Dewatering Facility 2C (FDF2)
- Combined Heat & Power (CHP)

DC Water Major Projects CONTRACT VALUES

DC Clean Rivers

Blue Plains Tunnel	\$ 326,903,971
CSO O19	\$ 25,606,421
M Street Diversion Sewer	\$ 31,096,346
Tingey St Diversion Sewer	\$ 16,111,686
Low Impact Dev. Retrofit	\$ 3,583,772
Anacostia River Tunnel*	\$ 253,859,999
First Street Tunnel	\$ 157,675,000

Tunnel Dewatering Pump Station and

Enhanced Clarification Facility \$214,931,000

Biosolids Management

Main Process Train	\$210,288,101
Final Dewatering Facility 1C	\$ 7,993,154
Final Dewatering Facility 2C	\$ 78,311,311
Combined Heat & Power	\$ 83,015,875

Enhanced Nitrogen Removal 1C	\$ 70,999,598
Enhanced Nitrogen Removal 2C	\$101,430,543
Enhanced Nitrogen Removal – North	\$ 57,960,000

TOTAL VALUE OF MAJOR PROJECTS = \$1,639,766,777



DC Water Major Projects Subject to Fair Share Objectives

Total Value of Reported Projects	\$1,639,766,777
-First Street Tunnel (FST)*	(\$157,675,000)
<u>-DC Water Design-Build/GMP Exclusions</u>	<u>(\$221,289,683)</u>
Total Costs Subject to Fair Share Objectives	\$1,260,802,094

*The FST has not begun reporting. The contract value has been deducted from the total so Fair Share Objectives percentages are not skewed

DC Water determined the necessity to exclude some costs on Design Build/ Guaranteed Maximum Price contracts

Examples of Exclusions from Fair Share Objectives:

Cambi System (MPT)	\$37,036,000
Tunnel Boring Machines (BPT/ART)	\$55,000,000
Contingencies/Allowances	<u>\$129,253,683 (Approximate)</u>
	\$221,289,683



DC Water Major Projects A/E Subject to Fair Share Objectives

Design goals are 28% MBE and 4 % WBE

Total Costs Subject to Fair Share Objectives as of Jan 2014 **\$ 1,260,718,104**

Total Costs Subject to Fair Share Objectives as of Feb 2014 **\$ 1,389,452,094**

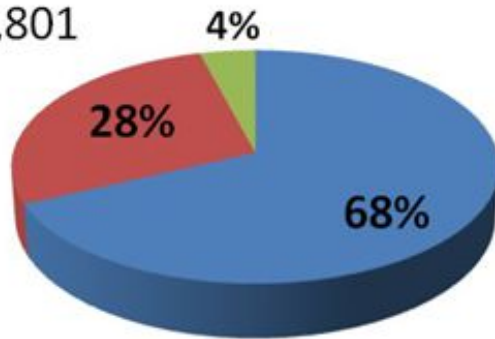
Design Costs Subject to Fair Share Objectives	As of Jan 2014 \$53,903,838	As of Feb 2014 \$60,703,838
28% MBE Design Costs Planned	\$15,093,075	\$16,997,075
26% MBE Design Awarded to Date	\$15,014,266	\$15,467,969
4% WBE Design Costs Planned	\$2,156,154	\$2,428,154
3.9% WBE Design Awarded to Date	\$2,323,801	\$2,337,546



TOTAL Design M/WBE Subcontracts Awarded to Date

TOTAL DESIGN CONTRACTING JANUARY 2014

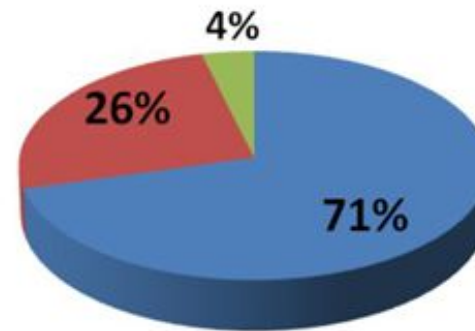
- Total Non-M/WBE:
\$36,656,771
- Total MBE \$ Awarded:
\$15,014,266
- Total WBE \$ Awarded:
\$2,232,801



TOTAL: \$53,903,838

TOTAL DESIGN CONTRACTING FEBRUARY 2014

- Total Non-M/WBE:
\$42,898,322
- Total MBE \$ Awarded:
\$15,467,969
- Total WBE \$ Awarded:
\$2,337,546



TOTAL: \$60,703,838



TOTAL Design M/WBE Subcontracts Payments to Date

Design goals are 28% MBE and 4 % WBE

Only apply to Professional Services on 6 Major Projects that are Design-Build/GMP Contracts (Blue Plains Tunnel, Tingey Street Diversion Sewer, Main Process Train, Combined Heat and Power, Anacostia River Tunnel, Tunnel Dewatering Pump Station and Enhanced Clarification Facility)

Fair Share Objective Achievement Measurement

M/WBE PAYMENT CONFIRMATION

TOTAL PAYMENTS

	As of January 2014	As of February 2014
MBE Payments	\$ 7,623,660	\$ 7,742,894
WBE Payments	\$ 887,840	\$ 1,270,376



PROJECTS STARTED MAY 2011
DATA COLLECTION BEGAN FEBRUARY 2012

DC Water Major Projects Construction Subject to Fair Share Objectives

Construction goals are 32% MBE and 6 % WBE

Total Costs Subject to Fair Share Objectives as of Jan 2014 **\$ 1,260,718,104**

Total Costs Subject to Fair Share Objectives as of Feb 2014 **\$ 1,389,452,094**

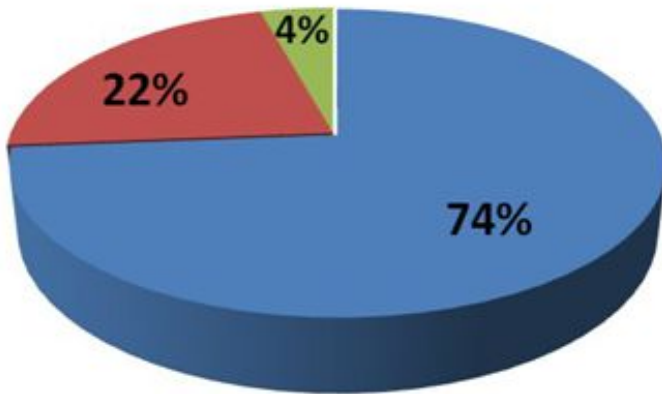
Construction Costs Subject to Fair Share Objectives	As of Jan 2014 \$1,206,814,266	As of Feb 2014 \$1,328,748,256
32% MBE Construction Costs Planned	\$386,180,565	\$425,199,442
22% MBE Construction Awarded to Date	\$265,369,653	\$291,316,120
6% WBE Construction Costs Planned	\$72,395,037	\$79,724,895
4% WBE Construction Awarded to Date	\$51,771,893	\$52,207,446



TOTAL Construction M/WBE Subcontracts Awarded to Date

TOTAL CONSTRUCTION CONTRACTING DISTRIBUTION JANUARY 2014

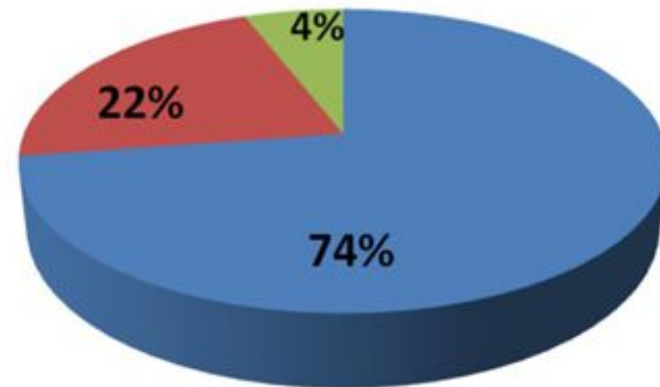
- Total Non-M/WBE: \$889,672,720
- Total MBE \$ Awarded: \$265,369,653
- Total WBE \$ Awarded: \$51,771,893



TOTAL: \$1,206,814,266

TOTAL CONSTRUCTION CONTRACTING DISTRIBUTION FEBRUARY 2014

- Total Non-M/WBE: \$985,224,690
- Total MBE \$ Awarded: \$291,316,120
- Total WBE \$ Awarded: \$52,207,446



TOTAL: \$1,328,748,256



TOTAL Construction M/WBE Subcontracts Payments to Date

Construction goals are 32% MBE and 6 % WBE

**Fair Share Objective Achievement Measurement
M/WBE PAYMENT CONFIRMATION
TOTAL PAYMENTS TO DATE**

	As of January 2014	As of February 2014
MBE Payments	\$ 131,650,822.85	\$ 142,080,947
WBE Payments	\$ 17,861,439.87	\$ 22,853,879



DC Water Major Projects Employment Summary



Employment Statistics

Cumulative Jobs Filled on Major Projects:

Jobs Filled by Resident Location = 2236					
As of February 2014					
District of Columbia	Prince George's County	Montgomery County	Fairfax County	Loudoun County	Outside of User Jurisdictions
269	492	171	177	63	1064
Jobs Filled by Resident Location = 2229					
As of January 2014					
District of Columbia	Prince George's County	Montgomery County	Fairfax County	Loudoun County	Outside of User Jurisdictions
269	491	171	177	63	1058

*Information obtained from project inception to date; ongoing updates



PROJECTS STARTED MAY 2011;
DATA COLLECTION BEGAN FEBRUARY 2012

Employment of DC Residents

Cumulative Jobs Filled by DC Residents on Major Projects:

Jobs Filled by DC Residents by Ward

As of February 2014 - 269

One	Two	Three	Four	Five	Six	Seven	Eight
46	8	3	38	43	12	47	72

Jobs Filled by DC Residents by Ward

As of January 2014 - 269

One	Two	Three	Four	Five	Six	Seven	Eight
46	8	3	38	43	12	47	72



*Information obtained from project inception to date; ongoing updates

*The employment numbers referenced above primarily consist of unskilled labor

DC Apprenticeship Statistics

(DC Requirement – 35% DC Resident Hours)

As of February 2014

No. of Apprentices	Total Apprentice Hours	No. of DC Resident Hours	% DC Resident Hours
70	54,976	24,046.50	43.7%

As of January 2014

No. of Apprentices	Total Apprentice Hours	No. of DC Resident Hours	% DC Resident Hours
68	54,326	23,396.50	43.1%



*Information obtained to date; ongoing updates

Cumulative Jobs Filled by Residents of Other Jurisdictions (1064)

State	Employees	State	Employees	State	Employees
AL	1	KS	25	OH	5
AR	1	KY	2	OR	1
AUS	1	LA	3	PA	16
CO	2	MA	12	TN	2
CA	8	MD	366	TX	9
CT	3	MI	5	VA	327
FL	17	MO	49	VT	3
GA	13	NC	90	WA	9
IA	2	NH	3	WVA	19
IL	19	NJ	12	Unknown	18
IN	2	NY	19		

DATA SHOWN REFLECTS INFORMATION FROM COMPANIES THAT RESPONDED TO REQUESTS FOR INFORMATION.
THE FULL OVERVIEW OF EMPLOYEES FROM OTHER JURISDICTIONS HAS BEEN ADDED IN AN ATTACHMENT.



Cumulative Jobs Filled by Job Category

Definitions

Professional: Architects, Professional Engineers (PEs)

Management: Technical and Administrative Staff

Labor: Tradesmen/Tradeswomen

Jobs Filled by Category* As of February 2014	
Professional	309
Management	320
Labor	1,607

DATA SHOWN ON THIS PAGE REFLECTS INFORMATION FROM COMPANIES THAT RESPONDED TO REQUESTS FOR INFORMATION



DC Water Works

A Local Hiring Initiative

Job Center

Onsite Applicant/ New Hire Statistics

All Data is for 1st quarter/Cumulative beginning January 2, 2014

Applicants – 59

PG County:	15
District of Columbia:	18
Loudoun County:	0
Fairfax County:	10
Montgomery County:	6
Other:	10

Interviewee Residence – 10

District of Columbia:	4
Fairfax County:	3
Loudoun County:	0
Montgomery County:	2
Prince Georges County:	0
Other:	1

New Hires – 9

Ulliman Schutte:	9
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Interviews To Date – 10



DC Water Works

A Local Hiring Initiative

Job Center- Positions Hired

Contractor	Positions Hired	Resident Location	New Hires Reported
Ulliman Schutte	Laborers	(1) DC – Ward 8 (4) Fairfax (1) Other	6
	Carpenters	(2) Fairfax (1) PG County	2 1



Current Employment Opportunities

Employer Name	Contact Information	Job Title
Aaron's Concrete Pumping, Inc	To apply contact Troy at 410-795-1047	<ul style="list-style-type: none"> ▪ Concrete Pump Truck Driver ▪ Schwing/Putmeister Mechanic ▪ Dispatcher
Anchor Construction Corporation	To apply please visit www.anchorconst.com or apply in person at Anchor Construction 2254 25 th Place NE Washington, DC	<ul style="list-style-type: none"> ▪ Skilled Pipelayer ▪ Skilled Concrete Finisher
Apex Petroleum	301-773-9009	<ul style="list-style-type: none"> ▪ Fuel Delivery Driver
Bulldog Distribution Trucking	contact@bulldogdistribution.net	<ul style="list-style-type: none"> ▪ Truck Drivers
Chaney Enterprises	Applicants need to access www.ChaneyEnterprises.com	<ul style="list-style-type: none"> ▪ Concrete Mixer Driver ▪ Dispatch/CSR ▪ Diesel Mechanic
Flippo Construction	Apply in person at: 3820 Penn Belt Place Forestville, MD	<ul style="list-style-type: none"> ▪ Pipe Foreman/Crew Leader ▪ Dump Truck Driver
Goel Services	Fax Resume to: 202-567-3721	<ul style="list-style-type: none"> ▪ CCTV Operator ▪ Vacuum Truck Driver
Impregilo/Healy/Parsons	Please send resume with cover letter to Stefanie Steiner – ssteiner@ihpjb.com	<ul style="list-style-type: none"> ▪ Tunnel Surveyor Manager
Lyn-Phill Construction, LLC	Call 202-787-2304 to complete an application	<ul style="list-style-type: none"> ▪ Ironworker – Journeyman & Apprentice Rebar Installer
Ulliman Schutte Construction, LLC	202-373-1380 or 202-561-4402	<ul style="list-style-type: none"> ▪ ASME Certified Pipe Welder ▪ AWS Certified Structural Welder ▪ Skilled Laborer ▪ Carpenter ▪ Pipefitter ▪ Millwright
Video Pipe Services	11420 Old Baltimore Pike Beltsville, MD 20705	<ul style="list-style-type: none"> ▪ Foreman ▪ CDL Operators
Wharton Suppliers	Contact Barry Schroeder at 703-569-6660 to apply	<ul style="list-style-type: none"> ▪ Inside Sales Person ▪ Class A & B Truck Drivers



Satellite Job Centers

The DC Water Works Satellite Job Centers operate in concert with the DC Water Works Job Center onsite.

DC Water contractor job opportunities and the application process are made more accessible to DC residents, throughout the District, particularly in Wards 7 and 8.

The DC Water Works Satellite Job Centers (SJC) Statistics Beginning January 2, 2014

	Visitors	Callers	Construction Applications	Resumes	Potential Applicants*
Greater Washington Urban League Ward 1	32	2	25	12	19
Anacostia Economic Development Corporation Wards 7 & 8	19	8	39	16	17
DC Water Business Office Ward 6	39	12	39	19	12
SJC Totals	90	22	103	47	48

***Potential Applicants – Individuals who indicated they would apply online for a DC Water or construction contractor employment opportunity**



DC Water Works

A Local Hiring Initiative

Job Center

Initiatives

- Goods & Services/Other Construction Employment Opportunities
- Contractors “Weekly Bulletin”
- Contractor Employment Needs Analysis
- Training Resources (62) Outreach efforts
- Contractors Roundtable Discussions
- Employment Opportunity Listings
- Open House Events
- Expanded Employment Database tracking System

DC Water Works

A Local Hiring Initiative

Job Center



DC Water Works Job Center Success Story

Mr. Maurice Burden

On December 3, 2013, Mr. Maurice Burden, a District of Columbia Ward 8 resident, applied for the Ulliman Schutte Construction, Skilled Laborer position at the Greater Washington Urban League Satellite Job Center, located at 2901 14th Street, NW Washington, DC.

His employment application was submitted to the contractor the same day; he was interviewed on December 20, 2013, and after successfully meeting the contractors' pre-employment requirements Mr. Burden was hired on January 2, 2014.

He is currently assigned to the DC Water Blue Plains' Sediment Basin project.

Mr. Burden's success story is another outstanding example which highlights the fact that DC Waters' hiring initiatives "works" for local residents!

DC Water Major Projects Summary

- To date, A/E subcontracts have been awarded to M/WBE firms in the amount of \$17,805,515, while construction M/WBE subcontracts have totaled \$343,523,565. This is a collective increase of approximately \$26,849,467 in M/WBE subcontractor participation dollars.
- The DC Water Works Job Centers has been responsible for hiring six (6) new contractor employees this year.
- Twelve (12) contractors currently have employment opportunities listed with the DC Water Works Job Center and Satellite Job Centers.

DC Water Major Projects

QUESTIONS AND DISCUSSION

As of February 3, 2014

DC Water Management Compliance Rollup Report
February 2014

DC Water Rollup Report		PROJECT GOALS	
1. Blue Plains Tunnel (BPT) 2. CSO 019 3. M Street Diversions 4. Tingey Street Diversion Sewer 5. Low Impact Development Retrofit 6. Anacostia River Tunnel (ART) 7. First Street Tunnel (FST) 8. Enhanced Nitrogen Removal 1C 9. Enhanced Nitrogen Removal 2C 10. Enhanced Nitrogen Removal North 11. Main Process Train 12. Final Dewatering Facility 1C (FDF-1C) 13. Final Dewatering Facility 2C (FDF-2C) 14. Combined Heat and Power (CHP) 15. Tunnel Dewatering Pump Station (TDPS) and Enhanced Clarification Facility (ECF)		Design MBE	28%
		Design WBE	4%
		Construction MBE	32%
		Construction WBE	6%
Period ending as of: 3-Feb-14 Total Value of All Reported Contracts: \$1,639,766,777			

MBE/WBE DESIGN				
TOTAL ELIGIBLE \$				
\$ 60,703,838				
(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)	
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 15,467,969.48	25.5%	\$ 7,742,894.76	12.8%
WBE TOTALS	\$ 2,337,546.26	3.9%	\$ 1,270,376.34	2.1%

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 1,328,748,256				
(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)	
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 291,316,119.65	21.9%	\$ 142,080,946.83	10.7%
WBE TOTALS	\$ 52,207,446.18	3.9%	\$ 22,853,878.77	1.7%

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

DESIGN BUILD CONTRACT: This contract consists of design and construction of 24,300 linear feet of tunnel, a dewatering shaft and screening shaft on-site, a drop shaft at the future Main Pumping Station, and drop shafts at Joint Base Anacostia Bolling and Poplar Point Pumping Station. The Blue Plains Tunnel project is scheduled for completion by November 2015. Work takes place on the plant, and at the Joint Base Andrews/Bolling, the Main Pumping Station, and Poplar Point. Multiple shifts are being worked at the various locations.

Contract: Division A - Blue Plains Tunnel (BPT)		PROJECT GOALS	
Contractor:	Traylor Skanska Jay Dee JV	Design MBE	28%
Contract Number:	100040	Design WBE	4%
Total Contract Value:	\$326,903,971	Construction MBE	32%
% Project Complete:	100% Design; 62% Construction	Construction WBE	6%

MBE/WBE DESIGN				
TOTAL ELIGIBLE \$				
\$ 8,000,000				
(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)	
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 3,480,680.96	43.5%	\$ 2,906,920.34	36.3%
WBE TOTALS	\$ 345,850.00	4.3%	\$ 339,738.22	4.2%

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 265,361,000				
(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)	
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 81,644,410.70	30.8%	\$ 41,923,611.09	15.8%
WBE TOTALS	\$ 7,786,408.46	2.9%	\$ 4,280,650.40	1.6%

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

As of February 3, 2014

DC Water Management Compliance Rollup Report
February 2014

CONSTRUCTION CONTRACT: This contract scope was revised to include only the construction of an overflow structure that will discharge into the Anacostia River. It was awarded in September 2011, and concludes August 2013. A final deduct change order of approximately \$2,000,000 is anticipated for work pulled out of this contract. The numbers will be updated once the final change order has been issued.

Contract: Division C - CSO 019		PROJECT GOALS	
Contractor: Ulliman Schutte Construction		Construction MBE	32%
Contract Number: 110050		Construction WBE	6%
Total Contract Value \$25,606,421			
% Project Complete: 92%			

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 25,606,421		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 9,936,950.29	38.8%	\$ 8,965,737.57	35.0%
WBE TOTALS	\$ 1,774,418.55	6.9%	\$ 1,343,117.99	5.2%

**ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.*

CONSTRUCTION CONTRACT: This contract consists of diversion of existing combined sewer overflows to the future tunnel system along M Street SE using three diversion chambers, and rehabilitation of selected portions of the Eastside Interceptor sewer and the Southeast Relief Water Main. The contractor received Notice to Proceed in March 2012. The contract schedule was hampered by the slow pace of public utility relocation work, and has been extended to December 2014.

Contract: Division E - M Street Diversion Sewer		PROJECT GOALS	
Contractor: Corman Construction, Inc.		Construction MBE	32%
Contract Number: 110210		Construction WBE	6%
Total Contract Value \$31,096,346			
% Project Complete: 59%			

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 31,096,346		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 8,988,683.63	28.9%	\$ 4,577,854.52	14.7%
WBE TOTALS	\$ 1,912,875.85	6.2%	\$ 1,480,955.10	4.8%

**ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.*

DESIGN BUILD CONTRACT: This is a Guarantee Maximum Price contract with Forest City, who functions as the construction manager, and has contracted with Northeast Remsco Construction, as the design builder. Goal achievement is calculated on the design build portion of the contract, \$12,205,247. Forest City, through its design builder, is tasked with constructing two new diversion chambers (CSO 013 and CSO 014) which divert flows from the existing sewers into a new trenchless sewer along Tingey Street. The design-build contract was awarded in May 2012 with completion scheduled for January 2014. Northeast Remsco and CDM have revised their anticipated subcontracting as shown below. The WBE design goal is most impacted. It was revised based on the final tunnel design.

Contract: Division B - Tingey Street Diversion Sewer		PROJECT GOALS	
Contractor: Forest City/Northeast Remsco Construction		Design MBE	28%
Contract Number: 120020		Design WBE	4%
Total Contract Value \$16,111,686		Construction MBE	32%
% Project Complete: 100% design; 93% construction		Construction WBE	6%

MBE/WBE DESIGN				
TOTAL ELIGIBLE				
\$ 1,130,247		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 320,832.97	28.4%	\$287,387.37	25.4%
WBE TOTALS	\$ 13,496.00	1.2%	\$13,496.00	1.2%

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE				
\$ 10,950,000		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 3,620,560.11	33.1%	\$2,605,270.14	23.8%
WBE TOTALS	\$496,294.80	4.5%	\$438,162.59	4.0%

**ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.*

As of February 3, 2014

DC Water Management Compliance Rollup Report
February 2014

CONSTRUCTION CONTRACT: This contract is a green demonstration project to construct green roofs at the Fort Reno Pumping Station and the Eastside Pumping Station; a bioretention area and pervious paving is scheduled for the Anacostia Water Pumping Station. Contract was awarded December 2012 and completes December 2013. Work is ahead of schedule despite numerous setbacks.

Contract: Division N- Low Impact Development Retrofit		PROJECT GOALS	
Contractor: Fort Myer Construction		Construction MBE	32%
Contract Number: 120140		Construction WBE	6%
Total Contract Value: \$3,583,772			
% Project Complete: 77%			

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 3,583,772.00		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 2,110,662.13	58.9%	\$821,141.35	22.9%
WBE TOTALS	\$ 139,013.00	3.9%	\$33,661.27	0.9%

**ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.*

DESIGN BUILD CONTRACT: This design build contract consists of approximately 12,500 feet of tunnel extending south along the north shore of the Anacostia River from RFK Stadium, under the river, and southeast along the south shore of the river to the Poplar Point Pumping Station. Notice to Proceed was given in early June 2013; completion of the tunnel is expected in August 2017. Construction will take place at six locations along the river.

Contract: Division H - Anacostia River Tunnel		PROJECT GOALS	
Contractor: Impregilo-Healy-Parsons		Design MBE	28%
Contract Number: 110140		Design WBE	4%
Total Contract Value: \$253,859,999		Construction MBE	32%
% Project Complete: 24% design; 4% construction		Construction WBE	6%

MBE/WBE DESIGN				
TOTAL ELIGIBLE \$				
\$ 6,200,000		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 1,745,000.00	28.1%	\$0.00	0.0%
WBE TOTALS	\$ 250,000.00	4.0%	\$4,017.58	0.1%

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 187,689,999		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 32,361,246.00	17.2%	\$84,334.49	0.04%
WBE TOTALS	\$9,155,019.76	4.88%	\$32,020.50	0.02%

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DESIGN BUILD CONTRACT: Design and construct approximately 2,700 feet of 18-foot 6-inch minimum inside diameter soft ground tunnel, with bolted/ gasketed precast concrete liner from a mining shaft at Channing Street NW to a temporary pumping station near Rhode Island Avenue, along First Street NW. Design and construct a temporary below grade pumping station and shaft, to dewater the tunnel into the existing combined sewer system following storm events.

Contract: Division P - First Street Tunnel		PROJECT GOALS	
Contractor: Skanska, Jay Dee, JV		Design MBE	28%
Contract Number: 120230		Design WBE	4%
Total Contract Value: \$157,675,000		Construction MBE	32%
% Project Complete: 27% design; 0% construction		Construction WBE	6%

MBE/WBE DESIGN				
TOTAL ELIGIBLE \$				
\$ 6,800,000		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 170,320.00	2.5%	\$0.00	0.0%
WBE TOTALS	\$0.00	0.0%	\$0.00	0.0%

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				

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		\$ 121,850,000 (A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	%	ACTUAL PAID TO DATE*	%	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 448,136.00	0.4%	\$0.00	0.00%	0.00%
WBE TOTALS	\$0.00	0.00%	\$0.00	0.00%	0.00%

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CONSTRUCTION CONTRACT: The project is 99% complete with the completion of all site work. There are no additional scopes or work to be performed and ALL DOL site interviews are completed.				
Contract: Enhanced Nitrogen Removal 1C		PROJECT GOALS		
Contractor: PC Construction		Construction MBE		32%
Contract Number: 100010		Construction WBE		6%
Total Contract Value: \$70,999,598				
% Project Complete: 99%				
MBE/WBE CONSTRUCTION				
		TOTAL ELIGIBLE \$		
		\$ 70,999,598		
		(A)	(A/TOT ELIGIBLE \$)	C
		(C/TOT ELIGIBLE \$)		
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 23,523,802.00	33.1%	\$ 23,502,547.00	33.1%
WBE TOTALS	\$ 4,391,809.00	6.2%	\$ 4,387,190.00	6.2%
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CONSTRUCTION CONTRACT: The ENR-2C project is 77% complete. For the year 2013 USC and their subcontractors made a significant improvement in reporting online. However there are a few first tier subcontractors not reporting. Established last year LSC began submitting a delinquent online report indicating firms not reporting data to AECOM on a monthly basis.

Contract: Enhanced Nitrogen Removal Program 2C		PROJECT GOALS	
Contractor:	Ulliman Schutte Construction	Construction MBE	32%
Total Contract Value:	\$101,430,543	Construction WBE	6%
Contract Number:	100020		
% Project Complete:	77%		

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 101,430,543				
	(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 34,316,940.00	33.8%	\$ 27,742,389.00	27.4%
WBE TOTALS	\$ 6,992,619.00	6.9%	\$ 3,694,069.00	3.6%

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CONSTRUCTION CONTRACT: The NER-North project is 18% complete. LSC continues to forward to AECOM a delinquent report indicating firms not reporting on-line. The report continues to be submitted to AECOM on a monthly basis.

Contract: Enhanced Nitrogen Removal Program North		PROJECT GOALS	
Contractor:	Ulliman Schutte Construction	Construction MBE	32%
Total Contract Value:	\$57,960,000	Construction WBE	6%
Contract Number:	120010		
% Project Complete:	19%		

MBE/WBE CONSTRUCTION				
TOTAL ELIGIBLE \$				
\$ 57,960,000				
	(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE TOTALS	\$ 19,280,000.00	33.3%	\$2,101,376.00	3.6%
WBE TOTALS	\$ 3,605,000.00	6.2%	\$717,804.00	1.2%

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DESIGN BUILD CONTRACT: This contract is a major upgrade of the Bios lids management program onsite, and will include design and installation of the largest Cambi thermal hydrolysis process (THP) system in the world, as well as BioSolids blending and screening, pre-dewatering, THP, and four new 3.8 MG digesters. The current major personnel numbers are from electrical, as the systems begin to be connected. The design phase is 100% complete; contract awards to MBEs and WBEs meet the goals. In an effort to reconcile the 100% completion of design, the 6100-2's, reporting and invoices were reviewed for this project to come up with the most accurate paid to date totals possible. There are significant differences, as a result, between this report and the last. Subcontractor Approval Requests continue to be processed. To date, over 70 MPT subcontractors have been trained to post monthly reporting data in the automated system. Because of the lack of reporting from subcontractors, a special session will be held in February to retrain the Joint Venture staff, and indicate all of the problem areas with regard to data.

Contract: Main Process Train		PROJECT GOALS	
Contractor:	PC/CDM - JV	Design MBE	28%
Contract Number:	100120	Design WBE	4%
Total Contract Value:	\$210,288,101	Construction MBE	32%
% Project Complete:	100% design; 62.59% construction	Construction WBE	6%

MBE/WBE DESIGN					
		TOTAL ELIGIBLE \$			
		\$ 11,238,841.14			
		(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	
MBE TOTALS	\$ 3,412,367.15	30.4%	\$ 2,696,142.17	24.0%	
WBE TOTALS	\$ 849,447.26	7.6%	\$ 731,060.29	6.5%	

MBE/WBE CONSTRUCTION					
		TOTAL ELIGIBLE \$			
		\$ 131,077,262.86			
		(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	
MBE TOTALS	\$ 26,449,249.10	20.2%	\$ 15,784,208.12	12.0%	
WBE TOTALS	\$ 7,177,227.74	5.5%	\$ 2,386,725.50	1.8%	

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CONSTRUCTION CONTRACT: The Final Dewatering Facilities – First Contract entails upgrading the centrifuge dewatering plant and its screw conveyance system. The project also involves an expansion of the dewatering system through the addition of high capacity belt presses and a belt conveyor discharge system. To date, the project remains at 96% complete. The previously reported payment issues between Corinthian and Creation Iron have been resolved. Per their agreement, the current payment due is \$40,802 and the final payment is \$55,639. The payments will be submitted to Creation upon Corinthian's receipt of the final payment from DC Water.

Contract: Final Dewatering Facility 1C		PROJECT GOALS	
Contractor:	Corinthian Contractors, Inc.	Construction MBE	32%
Total Contract Value:	\$7,993,154	Construction WBE	6%
Contract Number:	110010		
% Project Complete	96%		

MBE/WBE CONSTRUCTION					
		ELIGIBLE			
Total CONSTRUCTION Eligible		\$ 7,993,154.00			
		(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	
MBE TOTALS	\$ 2,641,799.12	33.1%	\$ 2,345,812.84	29.3%	
WBE TOTALS	\$ 420,160.02	5.3%	\$ 420,160.02	5.3%	

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CONSTRUCTION CONTRACT: The Final Dewatering Facilities – Second Contract entails the construction of a new dewatering facility as well as modifications to existing dewatering structures at DC Water. FDF 2C is 60% complete. The prime contractor and subcontractors have remained timely with reporting payroll and payment data. Though, online data has not been reported from the prime or subcontractors with the exception of Lyn-Phil, which has reported certified payrolls via the online system. The Compliance Officer continues to work with subcontractors to ensure proper wages and fringes are disbursed to all site workers. Payroll reviews and classification verifications remain an ongoing effort as work increases.

Contract: Final Dewatering Facility 2C		PROJECT GOALS	
Contractor:	PC Construction	Construction MBE	32%
Total Contract Value:	\$78,311,311	Construction WBE	6%
Contract Number:	110020		
% Project Complete	60%		

MBE/WBE CONSTRUCTION						
Total CONSTRUCTION Eligible		ELIGIBLE \$ 78,311,311.00	(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE		
MBE	\$ 24,296,593.70	31.0%	\$5,656,488.20	7.2%		
WBE	\$ 4,355,100.00	5.6%	\$3,635,344.82	4.6%		

DESIGN BUILD CONTRACT: The scope of the CHP contract includes design, construction, and operation of facilities that will use digester gas and/or natural gas to fire combustion gas turbines to generate electric power. To date, the project has a design completion of 98% and 55% of construction complete. Subcontractor compliance reporting remains inconsistent, however Ulliman Schutte and Black and Veatch have continued to increase online reporting. Certified payroll reviews and site interviews are ongoing.

Contract: Combined Heat and Power		PROJECT GOALS	
Contractor:	Pepco Energy Services	Design MBE	28%
Total Contract Value:	\$83,015,875	Design WBE	4%
Contract Number:	100150	Construction MBE	32.0%
% Project Complete	98% design; 55% construction	Construction WBE	6%

MBE/WBE DESIGN						
Total DESIGN Eligible		TOTAL ELIGIBLE \$ \$ 7,449,750	(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE		
MBE	\$ 2,324,755.52	31.2%	\$ 1,802,108.00	24.2%		
WBE	\$ 372,222.00	5.0%	\$168,783.00	2.3%		

MBE/WBE CONSTRUCTION						
Total CONSTRUCTION Eligible		TOTAL ELIGIBLE \$ \$ 61,872,849	(A)	(A/TOT ELIGIBLE \$)	C	(C/TOT ELIGIBLE)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE		
MBE	\$ 16,243,844.87	26.3%	\$5,970,176.51	9.6%		
WBE	\$ 4,001,500.00	6.5%	\$0.00	0.0%		

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DESIGN BUILD CONTRACT: The design and construction includes, but is not limited to, build-out of the TDPS and Screen/Surge shafts. The TDPS work includes construction of a multi-story building housing the main tunnel dewatering pumps and other supporting mechanical and electrical equipment, and instrumentation and control systems. The ECF includes a process treatment system, together with mechanical, electrical and instrumentation control equipment. New electrical service and piping connections to the existing Blue Plains Plant treatment systems, chlorination and dechlorination system, and rehabilitation of outfall piping to the Potomac River may also be included. The project remains in the design phase.				
Contract: Tunnel Dewatering Pump Station and ECF		PROJECT GOALS		
Contractor:	PC/CDM Joint Venture	Design MBE		28%
Total Contract Value:	\$214,931,000	Design WBE		4%
Contract Number:	100150	Construction MBE		32.0%
% Project Complete	8.5% design; 0% construction	Construction WBE		6%
MBE/WBE DESIGN				
Total DESIGN Eligible		TOTAL ELIGIBLE \$		
		\$ 19,885,000		
		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE	\$ 4,014,012.88	20.2%	\$ 50,336.88	0.3%
WBE	\$ 506,531.00	2.5%	\$ 13,281.25	0.1%
MBE/WBE CONSTRUCTION				
Total CONSTRUCTION Eligible		TOTAL ELIGIBLE \$		
		\$ 172,966,000		
		(A)	(A/TOT ELIGIBLE \$)	C
				(C/TOT ELIGIBLE \$)
SUBCONTRACTOR	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE
MBE	\$5,452,934.00	3.2%	\$0.00	0.0%
WBE	\$0.00	0.0%	\$0.00	0.0%

Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

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DC Water Management Compliance Expanded Report

Contract:		Division A		PROJECT GOALS											
Contractor:		Traylor Skanska Jay Dee JV		Design MBE	28%										
Contract Number		100040		Design WBE	4%										
Total Contract Value:		\$326,903,971		Construction MBE	32%										
% Project Complete		100% design; 62% construction		Construction WBE	6%										
MBE/WBE DESIGN															
Total DESIGN Eligible				ELIGIBLE	\$ 8,000,000.00			TO-DATE	\$ 7,994,000.00						
				(A)	(A/TOT ELIGIBLE)			(B)	(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING	
MBE															
EBA Engineering, Inc.	1	TSJD	7/28/2011	\$ 67,950.00	0.8%	\$ 67,950.00	\$0.00	\$ 67,950.00	100.0%	0.9%	\$0.00	\$ 67,950.00	0.85%	\$0.00	
EMC2	1	TSJD	7/28/2011	\$ 1,231,535.00	15.4%	\$ 1,231,535.00	\$0.00	\$ 1,231,535.00	100.0%	15.4%	\$0.00	\$ 979,923.00	12.25%	\$0.00	
HSA, Inc.	2	Halcrow	5/5/2011	\$ 698,904.28	8.7%	\$ 698,904.28	\$0.00	\$ 698,904.28	100.0%	8.7%	\$0.00	\$ 698,904.28	8.74%	\$0.00	
Jackson & Tull	2	Halcrow	5/5/2011	\$ 682,291.68	8.5%	\$ 682,291.68	\$0.00	\$ 682,291.68	100.0%	8.5%	\$0.00	\$ 600,539.72	7.51%	\$0.00	
List & Associates, LLC	1	TSJD	11/30/2011	\$ 500,000.00	6.3%	\$ 316,844.90	\$0.00	\$ 316,844.90	63.4%	4.0%	\$0.00	\$ 316,844.34	3.96%	\$ 183,155.10	
Robinson & Associates	1	TSJD	5/22/2012	\$ 300,000.00	3.8%	\$ 242,759.00	\$0.00	\$ 242,759.00	80.9%	3.0%	\$0.00	\$ 242,759.00	3.03%	\$ 57,241.00	
MBE TOTALS				\$ 3,480,680.96	43.5%	\$ 3,240,284.86	\$0.00	\$ 3,240,284.86	40.5%	40.5%	\$0.00	\$ 2,906,920.34	36.3%	\$ 240,396.10	
WBE															
Dawn Underground Engineering	2	Halcrow	5/5/2011	\$ 345,850.89	4.3%	\$ 345,850.89	\$0.00	\$ 345,850.89	100.0%	4.3%	\$0.00	\$ 339,738.22	4.2%	\$0.00	
WBE TOTALS				\$ 345,850.89	4.3%	\$ 345,850.89	\$0.00	\$ 345,850.89	100.0%	4.3%	\$0.00	\$ 339,738.22	4.2%	\$0.00	
<i>*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.</i>															
MBE/WBE CONSTRUCTION															
Total CONSTRUCTION Eligible				ELIGIBLE	\$ 265,361,000.00			TO-DATE	\$ 162,561,158.59						
				(A)	(A/TOT ELIGIBLE)			(B)	(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING	
MBE															
Adeb Inc	1	TSJD	4/16/2012	\$ 140,000.00	0.1%	\$ 100,029.00	\$0.00	\$ 100,029.00	71.4%	0.06%	\$0.00	\$ 100,029.00	0.04%	\$ 39,971.00	
Apex Petroleum	1	TSJD	4/17/2012	\$ 2,500,000.00	0.9%	\$ 922,848.24	\$56,346.02	\$ 979,194.26	39.2%	0.60%	\$13,502.84	\$ 966,600.14	0.36%	\$ 1,520,805.74	
Blue Lake Crane, LLC	1	TSJD	9/17/2012	\$ 99,743.14	0.04%	\$ 99,743.14	\$0.00	\$ 99,743.14	100.0%	0.06%	\$0.00	\$ 93,636.73	0.04%	\$0.00	
Bulldog Construction	1	TSJD	8/6/2012	\$ 2,889,680.00	1.1%	\$ 922,084.22	\$0.00	\$ 922,084.22	31.9%	0.57%	\$0.00	\$ 665,427.39	0.25%	\$ 1,967,595.78	
Bulldog Construction	2	Bencor	5/10/2012	\$ 3,208,059.89	1.2%	\$ 3,208,059.89	\$0.00	\$ 3,208,059.89	100.0%	1.97%	\$0.00	\$ 3,208,059.89	1.21%	\$0.00	
Bulldog Distribution Trucking, LLC	1	TSJD	9/14/2011	\$ 18,441,088.00	6.9%	\$ 6,247,579.86	\$0.00	\$ 6,247,579.86	33.9%	3.84%	\$0.00	\$ 6,146,470.01	2.32%	\$ 12,193,508.14	
Bulldog Distribution Trucking, LLC	2	Bencor	5/10/2012	\$ 2,758,781.98	1.0%	\$ 2,758,781.98	\$0.00	\$ 2,758,781.98	100.0%	1.70%	\$0.00	\$ 2,758,781.98	1.04%	\$0.00	
Bulldog Distribution Trucking	2	H. Baker	1/2/2013	\$ 118,520.00	0.04%	\$ 118,520.00	\$0.00	\$ 118,520.00	100.0%	0.07%	\$0.00	\$ 118,520.00	0.04%	\$0.00	
C&M Home Heating	1	TSJD	5/14/2013	\$ 75,000.00	0.03%	\$ 29,390.63	\$0.00	\$ 29,390.63	39.2%	0.00%	\$0.00	\$ 28,130.49	0.01%	\$ 45,609.37	
C&M Home Heating	2	Bencor	5/10/2012	\$ 905,550.29	0.3%	\$ 905,550.29	\$0.00	\$ 905,550.29	100.0%	0.56%	\$0.00	\$ 902,598.29	0.34%	\$0.00	
CON-Seg JV	1	TSJD	10/26/2011	\$ 24,300,000.00	9.2%	\$ 16,559,572.76	\$1,068,254.40	\$ 17,627,827.16	72.5%	10.84%	\$1,251,891.90	\$ 13,932,813.66	5.25%	\$ 6,672,172.84	
Diversified Environmental	1	TSJD	10/11/2012	\$ 89,851.54	0.0%	\$ 89,851.54	\$0.00	\$ 89,851.54	0.0%	0.06%	\$0.00	\$ 89,851.54	0.03%	\$0.00	
EZCR	1	TSJD	2/9/2012	\$ 33,350.00	0.0%	\$ 33,350.00	\$0.00	\$ 33,350.00	100.0%	0.02%	\$0.00	\$ 33,350.00	0.01%	\$0.00	
EMC2	1	TSJD	7/28/2011	\$ 2,877,960.00	1.1%	\$ 2,498,416.15	\$0.00	\$ 2,498,416.15	86.8%	1.54%	\$0.00	\$ 1,614,710.00	0.61%	\$ 379,543.85	
Fast Signs of Washington	1	TSJD	5/10/2012	\$ 23,000.00	0.01%	\$ 20,745.51	\$584.10	\$ 21,329.61	92.7%	0.01%	\$182.10	\$ 22,694.78	0.009%	\$ 1,670.39	
Fort Myer Construction Corp.	1	TSJD	3/30/2012	\$ 471,099.70	0.2%	\$ 471,099.70	\$0.00	\$ 471,099.70	100.0%	0.29%	\$0.00	\$ 471,099.70	0.18%	\$0.00	
G&C Service and Supply	1	TSJD	12/13/2011	\$ 8,000,000.00	3.0%	\$ 1,743,695.10	\$464,805.08	\$ 2,208,500.18	27.6%	1.36%	\$197,644.30	\$ 2,086,470.27	0.79%	\$ 5,791,499.82	
Glover's Septic Services	1	TSJD	4/16/2012	\$ 92,818.08	0.03%	\$ 84,124.81	\$8,693.27	\$ 92,818.08	100.0%	0.06%	\$6,734.00	\$ 92,818.08	0.03%	\$ -	
HSA, Inc	1	TSJD	9/1/2011	\$ 175,000.00	0.1%	\$ 137,490.45	\$0.00	\$ 137,490.45	78.6%	0.08%	\$0.00	\$ 125,140.00	0.05%	\$ 37,509.55	
Mohawk Bridge & Iron, Inc.	2	Berkel	5/16/2012	\$ 600,000.00	0.2%	\$ 562,626.71	\$0.00	\$ 562,626.71	93.8%	0.35%	\$0.00	\$ 542,834.87	0.20%	\$ 37,373.29	
Monumental Concrete	1	TSJD	4/17/2012	\$ 5,767,794.00	2.2%	\$ 539,918.75	\$0.00	\$ 539,918.75	9.4%	0.33%	\$0.00	\$ 353,302.45	0.13%	\$ 5,227,875.25	
Monumental Concrete	2	Bencor	5/10/2012	\$ 5,880,833.00	2.2%	\$ 5,880,833.00	\$0.00	\$ 5,880,833.00	100.0%	3.62%	\$0.00	\$ 5,661,007.00	2.13%	\$0.00	
Pioneer Contracting Company	1	TSJD	1/2/2013	\$ 671,061.09	0.3%	\$ 525,453.22	\$3,340.72	\$ 528,793.94	78.8%	0.33%	\$12,694.74	\$ 499,180.57	0.19%	\$ 142,267.15	
Pioneer Contracting Company	2	Bencor	5/10/2012	\$ 227,610.06	0.1%	\$ 227,610.06	\$0.00	\$ 227,610.06	100.0%	0.14%	\$0.00	\$ 227,610.06	0.09%	\$0.00	
SECA Underground	1	TSJD	3/12/2013	\$ 1,245,158.48	0.5%	\$ 1,245,109.28	\$0.00	\$ 1,245,109.28	100.0%	0.77%	\$0.00	\$ 1,130,022.74	0.43%	\$49.20	
TAS Demolition and Excavation	1	TSJD	11/27/2012	\$ 20,780.00	0.0%	\$ 20,780.00	\$0.00	\$ 20,780.00	100.0%	0.01%	\$0.00	\$ 20,780.00	0.01%	\$0.00	
Urban Services Systems Corp	1	TSJD	7/25/2012	\$ 31,671.45	0.01%	\$ 31,671.45	\$0.00	\$ 31,671.45	100.0%	0.02%	\$0.00	\$ 31,671.45	0.01%	\$0.00	
MBE TOTALS				\$ 81,644,410.70	30.8%	\$45,984,935.74	\$ 1,602,023.59	\$ 47,586,959.33	29.3%	29.3%	\$1,482,649.88	\$ 41,923,611.09	15.8%	\$ 34,057,451.37	
WBE															
Ackerman & Baynes, LLC	1	TSJD	7/19/2012	\$ 1,716,648.73	0.6%	\$ 1,478,749.01	\$237,899.72	\$ 1,716,648.73	100.0%	1.1%	\$0.00	\$ 1,497,747.81	0.56%	\$0.00	

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AJ Stationers	1	TSJD	5/11/2011	\$ 140,000.00	0.1%	\$ 92,872.12	\$2,818.52	\$ 95,690.64	68.4%	0.06%	\$2,360.93	\$ 91,645.00	0.03%	\$ 44,309.36
Aaron's Concrete Pumping	1	TSJD	2/2/2013	\$ 885,000.00	0.3%	\$ 178,393.78	\$13,800.00	\$ 192,193.78	21.7%	0.12%	\$15,462.50	\$ 172,681.28	0.07%	\$ 692,806.22
Century Fence Construction	1	TSJD	8/15/2011	\$ 300,000.00	0.1%	\$ 293,475.84	\$0.00	\$ 293,475.84	97.8%	0.18%	\$0.00	\$ 266,182.10	0.10%	\$ 6,524.16
Delmarva Trailers	1	TSJD	3/19/2012	\$ 40,000.00	0.02%	\$ 21,549.00	\$0.00	\$ 21,549.00	53.9%	0.01%	\$0.00	\$ 18,192.60	0.01%	\$ 18,451.00
Ideal Electrical Supply Co.	1	TSJD	5/10/2012	\$ 230,000.00	0.1%	\$ 227,922.19	\$0.00	\$ 227,922.19	99.1%	0.14%	\$0.00	\$ 227,922.19	0.09%	\$ 2,077.81
J&K Equipment	1	TSJD	1/2/2013	\$ 362,185.90	0.14%	\$ 335,923.59	\$26,262.31	\$ 362,185.90	100.0%	0.22%	\$16,317.73	\$ 335,881.62	0.13%	\$0.00
Leyden Electric, Inc.	1	TSJD	10/11/2012	\$ 3,000,000.00	1.1%	\$ 732,173.62	\$63,005.94	\$ 795,179.56	26.5%	0.49%	\$80,983.78	\$ 640,441.97	0.24%	\$ 2,204,820.44
Monumental Supply Co.	1	TSJD	3/29/2012	\$ 172,000.00	0.06%	\$ 171,026.56	\$0.00	\$ 171,026.56	99.4%	0.11%	\$83.67	\$ 171,026.56	0.06%	\$ 973.44
Oehlerking Hauling & Rigging	1	TSJD	4/16/2012	\$ 407,210.69	0.2%	\$ 340,456.92	\$66,753.77	\$ 407,210.69	100.0%	0.25%	\$24,013.00	\$ 395,905.42	0.15%	\$0.00
Oehlerking Hauling & Rigging	2	Bencor		\$ 212,304.75	0.08%	\$ 212,304.75	\$0.00	\$ 212,304.75	100.0%	0.13%	\$0.00	\$ 212,304.75	0.08%	\$0.00
The Rigging Box	1	TSJD	5/16/2012	\$ 110,000.00	0.04%	\$ 70,531.95	\$23,668.16	\$ 94,200.11	85.6%	0.06%	\$2,864.15	\$ 75,825.21	0.02%	\$ 15,799.89
The Rigging Box	2	Bencor	5/16/2012	\$ 136,058.39	0.05%	\$ 136,058.39	\$0.00	\$ 136,058.39	100.0%	0.08%	\$0.00	\$ 136,058.39	0.05%	\$0.00
Trinity Building Services	1	TSJD	2/29/2012	\$ 75,000.00	0.03%	\$ 50,051.05	\$3,392.00	\$ 53,443.05	71.3%	0.03%	\$3,392.00	\$ 56,835.50	0.02%	\$ 21,556.95
WBE TOTALS				\$ 7,786,408.46	2.9%	\$ 4,341,488.77	\$ 437,600.42	\$ 4,779,089.19		2.94%	\$145,477.76	\$4,280,650.40	1.6%	\$3,007,319.27

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Contract: Division C		PROJECT GOALS												
Contractor: Ulliman Schutte Construction		Construction MBE	32%											
Contract Number: 110050		Construction WBE	6%											
Total Contract Value \$25,606,421														
% Project Complete 92%														
MBE/WBE CONSTRUCTION														
Total CONSTRUCTION Eligible		ELIGIBLE	(A)	(A/TOT ELIGIBLE)	TO-DATE	(B)	(B/A)	(B/TO-DATE)	C	(C/TOT ELIGIBLE)				
		\$ 25,606,420.69			\$ 25,585,420.69									
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING
MBE														
Elite Hauling	1	USC	2/22/2012	\$ 374,201.79	1.5%	\$ 350,655.54	\$0.00	\$ 350,655.54	93.7%	1.4%	\$0.00	\$ 350,655.54	1.4%	\$23,546.25
EMCZ, Inc	1	USC	2/22/2012	\$ 19,810.00	0.1%	\$ 19,800.00	\$0.00	\$ 19,800.00	99.9%	0.1%	\$0.00	\$ 19,800.00	0.1%	\$10.00
Fort Myer Construction Co	1	USC	2/22/2012	\$ 333,235.00	1.3%	\$ 166,178.29	\$0.00	\$ 166,178.29	49.9%	0.6%	\$0.00	\$ 166,178.29	0.6%	\$167,056.71
Froehling & Robertson, Inc.	1	USC	7/2/2012	\$ 86,288.50	0.3%	\$ 65,930.50	\$0.00	\$ 65,930.50	76.4%	0.0%	\$0.00	\$ 65,930.50	0.3%	\$20,358.00
HI-Mark Construction Group	1	USC	10/28/2011	\$ 9,089,869.00	35.5%	\$ 8,414,915.22	\$0.00	\$ 8,414,915.22	92.6%	33%	\$0.00	\$ 8,330,092.29	32.5%	\$674,953.78
Shelton Federal Group	1	USC	10/3/2011	\$ 28,546.00	0.1%	\$ 28,546.00	\$0.00	\$ 28,546.00	100.0%	0.1%	\$0.00	\$ 28,546.00	0.1%	\$0.00
SZ PM Consultants	1	USC	5/30/2012	\$ 5,000.00	0.02%	\$ 4,534.95	\$0.00	\$ 4,534.95	90.7%	0.02%	\$0.00	\$ 4,534.95	0.02%	\$465.05
MBE TOTALS				\$ 9,936,950.29	38.8%	\$9,050,560.50	\$0.00	\$9,050,560.50		35.1%	\$0.00	\$8,965,737.57	35.0%	\$886,389.79
WBE														
Bernstein Associates	1	USC	10/28/2011	\$ 13,709.55	0.05%	\$ 12,434.80	\$0.00	\$ 12,434.80	90.7%	0.05%	\$0.00	\$ 12,434.80	0.05%	\$ 1,274.75
Foundation Test Group	1	USC	11/22/2011	\$ 81,600.00	0.32%	\$ 72,300.00	\$0.00	\$ 72,300.00	88.6%	0.3%	\$0.00	\$ 72,300.00	0.26%	\$ 9,300.00
Ideal Electrical Supply Corp	1	USC	10/28/2011	\$ 1,679,109.00	6.56%	\$ 1,475,395.83	\$0.00	\$ 1,475,395.83	87.9%	5.8%	\$0.00	\$ 1,258,383.19	4.91%	\$ 203,713.17
WBE TOTALS				\$ 1,774,418.55	6.9%	\$1,560,130.63	\$0.00	\$1,560,130.63		6.1%	\$0.00	\$1,343,117.99	5.2%	\$214,287.92

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Contract: Division E		PROJECT GOALS												
Contractor: Corman Construction, Inc.		Construction MBE	32%											
Contract Number: 110210		Construction WBE	6%											
Total Contract Value \$31,096,346														
% Project Complete 59%														
MBE/WBE CONSTRUCTION														
Total CONSTRUCTION Eligible		ELIGIBLE	(A)	(A/TOT ELIGIBLE)	TO-DATE	(B)	(B/A)	(B/TO-DATE)	C	(C/TOT ELIGIBLE)				
		\$ 31,096,346.00			\$ 18,377,450.36									
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING
MBE														
Brothers Signal Company	1	Corman	6/26/2012	\$ 485,578.00	1.6%	\$ 371,671.60	\$0.00	\$ 371,671.60	76.5%	2.0%	\$0.00	\$ 319,549.86	1.0%	\$ 113,906.40
Century Fence Construction	1	Corman	4/9/2012	\$ 63,000.00	0.2%	\$ 55,719.71	\$0.00	\$ 55,719.71	88.4%	0.3%	\$0.00	\$ 55,989.71	0.2%	\$ 789.21
DocSav Industries	2	Bradshaw	11/20/2012	\$ 54,119.06	0.2%	\$ 54,119.06	\$0.00	\$ 54,119.06	100.0%	0.3%	\$0.00	\$ 41,637.53	0.1%	\$0.00
DocSav Industries	1	Corman	8/6/2012	\$ 150,000.00	0.5%	\$ 131,425.29	\$17,031.01	\$ 148,456.30	99.0%	0.8%	\$0.00	\$ 131,425.29	0.4%	\$ 1,543.70
Fredericktowne Labs	1	Corman	8/30/2012	\$ 6,765.00	0.0%	\$ 6,765.00	\$0.00	\$ 6,765.00	100.0%	0.0%	\$0.00	\$ 6,765.00	0.0%	\$0.00

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Company	Tier	Contractor	Approval Date	Value	%	Value	Value	%	%	Value	Value	%	Value	Value	%
G.E. Frisco	1	Corman	1/25/2013	\$ 1,993,450.00	6.4%	\$ 2,112,921.57	\$0.00	\$ 2,112,921.57	106.0%	11.5%	\$0.00	\$ 1,948,024.12	6.3%	\$ (119,471.57)	
Genesis Steel Services	1	Corman	4/9/2012	\$ 1,040,000.00	3.3%	\$ 379,309.22	\$74,943.33	\$ 454,252.55	43.7%	2.5%	\$1,927.79	\$ 364,754.89	1.2%	\$ 585,747.45	
Goel Services, Inc.	2	Brenford Environ	10/31/2012	\$ 10,648.00	0.0%	\$ 10,648.00	\$0.00	\$ 10,648.00	100.0%	0.1%	\$0.00	\$ 10,648.00	0.0%	\$0.00	
Metro Paving Corporation	1	Corman	4/9/2012	\$ 1,369,904.00	4.4%	\$ 184,346.28	\$0.00	\$ 184,346.28	13.5%	1.0%	\$0.00	\$ 178,015.21	0.6%	\$ 1,185,557.72	
Monumental Concrete LLC	1	Corman	6/26/2012	\$ 1,065,088.57	3.4%	\$ 630,785.00	\$10,635.00	\$ 641,420.00	60.2%	3.5%	\$18,837.00	\$ 631,107.00	2.0%	\$ 423,668.57	
Monumental Concrete LLC	2	Bradshaw	11/20/2012	\$ 1,690,000.00	5.4%	\$ -	\$0.00	\$ -	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 1,690,000.00	
Schneider Laboratories, Inc.	1	Corman	10/1/2012	\$ 45,831.00	0.1%	\$ 37,535.00	\$0.00	\$ 37,535.00	81.9%	0.2%	\$0.00	\$ 34,247.00	0.1%	\$ 8,296.00	
Seeram Enterprises	1	Corman	8/30/2012	\$ 990,000.00	3.2%	\$ 851,974.41	\$46,212.52	\$ 898,186.93	90.7%	4.9%	\$25,153.27	\$ 840,067.54	2.7%	\$ 91,813.07	
Subsurface Technologies	1	Corman	10/11/2011	\$ 24,300.00	0.1%	\$ 15,623.70	\$0.00	\$ 15,623.70	0.0%	0.1%	\$0.00	\$ 15,623.37	0.1%	\$ 8,676.30	
MBE TOTALS				\$ 8,988,683.63	28.9%	\$ 4,842,843.84	\$ 148,821.86	\$ 4,998,156.78	27.2%	27.2%	\$45,918.06	\$ 4,577,854.52	14.7%	\$ 3,990,526.85	
WBE															
Bernstein Associates	1	Corman	3/19/2012	\$ 15,500.00	0.05%	\$ 11,681.15	\$254.40	\$ 11,935.55	77.0%	0.1%	\$508.80	\$ 11,426.15	0.04%	\$ 3,564.45	
Foundation Test Group	1	Corman	3/2/2012	\$ 1,017,438.00	3.27%	\$ 667,734.70	\$0.00	\$ 667,734.70	65.6%	3.6%	\$0.00	\$ 667,734.70	2.15%	\$ 349,703.30	
Froehling & Robertson, Inc.	1	Corman	5/30/2012	\$ 65,000.00	0.21%	\$ 30,044.00	\$0.00	\$ 30,044.00	46.2%	0.2%	\$0.00	\$ 16,093.00	0.05%	\$ 34,956.00	
Janette H. Redrow, LTD	1	Corman	5/30/2012	\$ 739,623.85	2.38%	\$ 730,824.28	\$0.00	\$ 730,824.28	98.8%	4.0%	\$0.00	\$ 730,824.28	2.35%	\$ 8,799.57	
Seed and Site Solutions	1	Corman	4/9/2012	\$ 15,314.00	0.05%	\$ 15,314.00	\$0.00	\$ 15,314.00	100.0%	0.1%	\$0.00	\$ 13,199.40	0.04%	\$0.00	
Sunrise Safety Services	1	Corman	3/2/2012	\$ 60,000.00	0.19%	\$ 46,276.45	\$3,811.38	\$ 50,087.83	83.5%	0.3%	\$3,961.11	\$ 41,677.57	0.13%	\$ 9,912.17	
WBE TOTALS				\$ 1,912,875.85	6.2%	\$ 1,501,874.58	\$ 4,065.78	\$ 1,505,940.36	8.2%	8.2%	\$4,469.91	\$ 1,480,955.10	4.8%	\$ 406,935.49	

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Contract: Division B		
Contractor: Forest City/Northeast Remsco	Design MBE	28%
Contract Number: 120020	Design WBE	4%
Total Contract Value \$16,111,686	Construction MBE	32%
% Project Complete 100% design; 93% construction	Construction WBE	6%

MBE/WBE DESIGN

Total DESIGN Eligible		ELIGIBLE \$ 1,130,247.00	(A)	(A/TOT ELIGIBLE)	TO-DATE \$ 1,125,000.00	(B)	(B/A)	(B/TO-DATE)	C	(C/TOT ELIGIBLE)	CONTRACT VALUE REMAINING			
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING
MBE				\$320,832.97	28.4%	\$300,352.35	\$1,038.90	\$ 301,391.25	26.8%	26.8%	\$0.00	\$ 287,387.37	25.4%	\$ 19,441.72
Chester Engineers	3	CDM Smith	9/17/2012	\$ 294,919.00	26.1%	\$274,438.38	\$1,038.90	\$275,477.28	93.4%	24.5%	\$0.00	\$266,473.40	23.6%	\$19,441.72
HB Permit Services	3	CDM Smith	9/17/2012	\$ 25,000.00	2.2%	\$25,000.00	\$0.00	\$25,000.00	100.0%	2.2%	\$0.00	\$20,000.00	1.8%	\$0.00
Premier Reprographics	3	CDM Smith	9/17/2012	\$ 913.97	0.1%	\$ 913.97	\$0.00	\$913.97	100.0%	0.1%	\$0.00	\$913.97	0.1%	\$0.00
WBE				\$ 13,496.00	1.2%	\$ 13,496.00	\$0.00	\$ 13,496.00	100.0%	1.2%	\$0.00	\$ 13,496.00	1.2%	\$0.00
Wiles Mensch Corp	3	CDM Smith	9/17/2012	\$ 13,496.00	1.2%	\$13,496.00	\$0.00	\$13,496.00	100.0%	1.2%	\$0.00	\$13,496.00	1.2%	\$0.00
WBE TOTALS				\$ 13,496.00	1.2%	\$13,496.00	\$0.00	\$13,496.00	100.0%	1.2%	\$0.00	\$ 13,496.00	1.2%	\$0.00

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MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$ 10,950,000.00	(A)	(A/TOT ELIGIBLE)	TO-DATE \$10,083,000.00	(B)	(B/A)	(B/TO-DATE)	C	(C/TOT ELIGIBLE)	CONTRACT VALUE REMAINING			
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING
MBE				\$ 625,000.00	5.7%	\$ 276,300.00	\$195,750.00	\$ 472,050.00	75.5%	4.7%	\$78,120.00	\$ 124,920.00	1.14%	\$ 152,950.00
Aggregate Placement Corporation	2	Northeast Remsco	5/3/2013	\$ 625,000.00	5.7%	\$276,300.00	\$195,750.00	\$472,050.00	75.5%	4.7%	\$78,120.00	\$124,920.00	1.14%	\$152,950.00
Century Fence Construction	2	Northeast Remsco	1/25/2013	\$ 6,361.31	0.06%	\$ 6,361.31	\$0.00	\$ 6,361.31	100.0%	0.1%	\$0.00	\$ 6,361.31	0.06%	\$0.00
EMSI Engineering Inc	2	Northeast Remsco	5/3/2013	\$ 23,500.00	0.2%	\$ 12,469.00	\$0.00	\$ 12,469.00	53.1%	0.1%	\$0.00	\$ 12,414.00	0.11%	\$ 11,031.00
Filly Oil, Inc	2	Northeast Remsco	5/3/2013	\$ 120,899.69	1.1%	\$ 110,399.31	\$10,500.38	\$ 120,899.69	100.0%	1.2%	\$5,948.79	\$ 100,476.40	0.92%	\$0.00
FMC & Associates	2	Northeast Remsco	1/22/2014	\$ 126,213.50	1.2%	\$0.00	\$108,771.00	\$ 108,771.00	86.2%	1.1%	\$82,201.00	\$ 82,201.00	0.75%	\$ 17,442.50
Fort Myer Construction	2	Northeast Remsco	3/26/2013	\$ 485,000.00	4.4%	\$ 196,650.00	\$0.00	\$ 196,650.00	40.5%	2.0%	\$0.00	\$ 196,650.00	1.80%	\$ 288,350.00
G.E. Frisco	2	Northeast Remsco	4/16/2013	\$ 450,000.00	4.1%	\$ 442,130.42	\$5,665.15	\$ 447,795.57	99.5%	4.4%	\$60,791.75	\$ 444,396.47	4.06%	\$ 2,204.43
HSA Inc.	2	Northeast Remsco	6/14/2013	\$ 56,000.00	0.5%	\$ 47,700.00	\$0.00	\$ 47,700.00	85.2%	0.5%	\$0.00	\$ 47,700.00	0.44%	\$ 8,300.00
HSA Inc.	3	GEI Consultants	6/14/2013	\$ 103,000.00	0.9%	\$ 100,390.24	\$0.00	\$ 100,390.24	97.5%	1.0%	\$0.00	\$ 91,273.98	0.83%	\$ 2,609.76
Insight Engineering	3	GEI Consultants	6/20/2013	\$ 154,175.00	1.4%	\$ 149,695.00	\$4,480.00	\$ 154,175.00	100.0%	1.5%	\$29,505.00	\$ 130,555.00	1.19%	\$0.00
Jeffreys Trucking Inc	2	Northeast Remsco	4/15/2013	\$ 552,546.12	5.0%	\$ 552,543.12	\$0.00	\$ 552,543.12	100.0%	5.5%	\$63,087.80	\$ 526,215.58	4.81%	\$3.00
JLTrucking	2	Northeast Remsco	6/20/2013	\$ 7,600.00	0.1%	\$ 4,932.32	\$624.85	\$ 5,557.17	73.1%	0.1%	\$424.64	\$ 4,932.32	0.05%	\$ 2,042.83
Keys Material & Utilities, Inc	2	Northeast Remsco	4/15/2013	\$ 530,912.84	4.8%	\$ 530,482.31	\$430.53	\$ 530,912.84	100.0%	5.3%	\$143,182.70	\$ 510,842.30	4.67%	\$0.00

Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

DC Water Management Compliance Expanded Report

Contract	Division	Contractor	Contract Number	Total Contract Value	% Project Complete	MBE	WBE	Construction MBE	Construction WBE						
Monumental Concrete	2	Northeast Remsko	7/8/2013	\$ 109,573.00	1.0%	\$ 78,825.00	\$30,748.00	\$ 109,573.00	100.0%	1.1%	\$40,256.00	\$ 75,761.00	0.69%	\$0.00	
Oehlerking Hauling	2	Northeast Remsko	1/25/2013	\$ 151,503.65	1.4%	\$ 141,628.65	\$9,875.00	\$ 151,503.65	100.0%	1.5%	\$33,184.75	\$ 141,943.65	1.30%	\$0.00	
Sunrise Safety Services, Inc	2	Northeast Remsko	5/9/2013	\$ 16,000.00	0.1%	\$ 15,268.72	\$360.00	\$ 15,268.72	0.0%	0.2%	\$342.00	\$ 14,163.88	0.13%	\$ 371.28	
The Vann Organization	2	Northeast Remsko	10/11/2012	\$ 32,275.00	0.3%	\$ 31,325.00	\$950.00	\$ 32,275.00	100.0%	0.3%	\$650.00	\$ 31,325.00	0.29%	\$0.00	
The Vargas Group	3	GEI Consultants	7/24/2013	\$ 70,000.00	0.6%	\$ 66,663.25	\$750.00	\$ 67,413.25	96.3%	0.7%	\$3,900.00	\$ 63,138.25	0.58%	\$ 2,586.75	
MBE TOTALS						\$ 3,620,560.11	33.1%	\$ 2,763,763.65	\$ 368,904.91	\$ 3,132,668.56	31.1%	\$541,594.43	\$2,605,270.14	23.8%	\$487,891.55
WBE															
Acorn Supply & Distribution	2	Northeast Remsko	3/21/2013	\$ 29,123.56	0.3%	\$ 29,123.56	\$0.00	\$ 29,123.56	100.0%	0.3%	\$0.00	\$ 29,123.56	0.27%	\$0.00	
Midlantic Supply	2	Northeast Remsko	4/15/2013	\$ 5,500.00	0.05%	\$ 3,080.00	\$0.00	\$ 3,080.00	56.0%	0.0%	\$0.00	\$ 3,080.00	0.03%	\$2,420.00	
On Site Photography	2	Northeast Remsko	2/6/2013	\$ 7,377.00	0.1%	\$ 7,377.00	\$0.00	\$ 7,377.00	100.0%	0.1%	\$0.00	\$ 7,377.00	0.05%	\$0.00	
RAM Construction	2	Northeast Remsko	2/22/2013	\$ 454,294.24	4.1%	\$ 418,692.87	\$35,601.37	\$ 454,294.24	100.0%	4.5%	\$99,844.44	\$ 400,239.03	3.66%	\$0.00	
WBE TOTALS						\$ 496,294.80	4.5%	\$ 458,273.43	\$35,601.37	\$ 493,874.80	4.9%	\$99,844.44	\$ 438,162.59	4.0%	\$2,420.00

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

Contract:	Division N	Contractor:	Fort Myer Construction	PROJECT GOALS
Contract Number:	\$120,140	Construction MBE	32%	
Total Contract Value	\$3,583,772	Construction WBE	6%	
% Project Complete	77%			

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE		(A/TOT ELIGIBLE)		TO-DATE		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
		\$ 3,583,772.00				\$ 2,784,031.03											
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING			
MBE																	
Antionette Charles Photography	1	FMC	1/30/2013	\$ 14,660.00	0.4%	\$ 8,512.00	\$0.00	\$ 8,512.00	58.1%	0.3%	\$0.00	\$ 8,512.00	0.2%	\$ 6,148.00			
Northeast Construction, Inc	1	FMC	1/7/2013	\$ 2,096,002.13	58.5%	\$ 1,883,354.87	\$212,647.26	\$ 2,096,002.13	100.0%	75.3%	\$0.00	\$ 812,629.35	22.7%	\$0.00			
MBE TOTALS				\$ 2,110,662.13	58.9%	\$ 1,891,866.87	\$212,647.26	\$ 2,104,514.13		75.6%	\$0.00	\$821,141.35	22.9%	\$ 6,148.00			
WBE																	
Acorn Supply and Distribution, Inc	1	FMC	1/7/2013	\$ 139,013.00	3.9%	\$ 33,661.27	\$0.00	\$ 33,661.27	24.2%	1.2%	\$0.00	\$ 33,661.27	0.9%	\$ 105,351.73			
WBE TOTALS				\$ 139,013.00	3.9%	\$ 33,661.27	\$0.00	\$ 33,661.27		1.2%	\$0.00	\$33,661.27	0.9%	\$ 105,351.73			

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

Contract:	Division H	Contractor:	Impregilo-Healy-Parsons, JV	PROJECT GOALS
Contract Number:	110140	Design MBE	28%	
Total Contract Value	\$253,859,999	Design WBE	4%	
% Project Complete	24% design; 4% construction	Construction MBE	32%	
		Construction WBE	6%	

MBE/WBE CONSTRUCTION

Total Design Eligible		ELIGIBLE		(A/TOT ELIGIBLE)		TO-DATE		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
		\$ 6,200,000.00				\$ 1,510,311.34											
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING			
MBE																	
Chester Engineers	2	Parsons Prof	7/30/2013	\$ 570,000.00	9.2%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 570,000.00			
CMTS LLC	2	Parsons Prof	7/17/2013	\$ 310,000.00	5.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 310,000.00			
CORE Engineer Consulting Grp	2	Parsons Prof	7/30/2013	\$ 15,000.00	0.2%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 15,000.00			
HSA, Inc	2	Parsons Prof	7/16/2013	\$ 850,000.00	13.7%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 850,000.00			
MBE TOTALS				\$1,745,000.00	28.1%	\$0.00	\$0.00	\$0.00		0.0%	\$0.00	\$0.00	0.00%	\$ 1,745,000.00			
WBE																	
Wiles Mensch	1	IHP	7/17/2013	\$ 250,000.00	4%	\$52,398.57	\$31,221.67	\$83,620.24	33.4%	5.5%	\$4,017.58	\$4,017.58	0.1%	\$ 166,379.76			
WBE TOTALS				\$250,000.00	4.0%	\$52,398.57	\$31,221.67	\$83,620.24		5.5%	\$4,017.58	\$4,017.58	0.1%	\$ 166,379.76			

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MBE/WBE CONSTRUCTION

Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

DC Water Management Compliance Expanded Report

Total CONSTRUCTION Eligible		ELIGIBLE \$ 187,689,999.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$ 6,781,671.50		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Altro Janitorial & Maintenance Services, LL	1	IHP	1/27/2014	\$ 89,840.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 89,840.00					
Bulldog Construction, Inc	1	IHP	1/17/2014	\$ 2,345,000.00	1.2%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 2,345,000.00					
C & M Home Heating Oil Company	1	IHP	11/26/2013	\$ 1,162,500.00	0.6%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 1,162,500.00					
ConSeg, JV	1	IHP	11/25/2013	\$ 16,151,912.00	8.6%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 16,151,912.00					
CORE Engineer Consulting Grp	1	IHP	7/16/2013	\$ 549,994.00	0.3%	\$78,723.94	\$25,037.93	\$103,761.87	18.9%	0.1%	\$0.00	\$57,511.35	0.03%	\$ 446,232.13					
EBA Engineering	1	IHP	7/16/2013	\$ 6,280,000.00	3.3%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 6,280,000.00					
EMCZ, Inc	1	IHP	7/30/2013	\$ 318,000.00	0.2%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 318,000.00					
Fort Myer Construction Corp	1	IHP	7/16/2013	\$ 4,944,000.00	2.6%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 4,944,000.00					
List & Associates,LLC	1	IHP	7/30/2013	\$ 200,000.00	0.1%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 200,000.00					
Macia Construction	1	IHP	10/17/2013	\$ 320,000.00	0.2%	\$0.00	\$28,471.64	\$28,471.64	8.9%	0.4%	\$0.00	\$26,823.14	0.01%	\$ 291,528.36					
MBE TOTALS				\$32,361,246.00	17.2%	\$78,723.94	\$53,509.57	\$132,233.51		0.5%	\$0.00	\$84,334.49	0.04%	\$ 32,229,012.49					
WBE																			
Elite Hauling Group	1	IHP	11/26/2013	\$ 9,025,019.76	4.8%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 9,025,019.76					
Horses First, Inc	1	IHP	7/30/2013	\$ 50,000.00	0.03%	\$32,020.50	\$0.00	\$32,020.50	64.0%	0.5%	\$0.00	\$32,020.50	0.02%	\$ 17,979.50					
Watkins Security Agency of DC, INC	1	IHP	11/26/2013	\$ 80,000.00	0.04%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 80,000.00					
WBE TOTALS				\$9,155,019.76	4.88%	\$32,020.50	\$0.00	\$32,020.50		0.5%	\$0.00	\$32,020.50	0.02%	\$ 9,122,999.26					

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

Contract: Division P	PROJECT GOALS
Contractor: Skanska, Jay Dee, JV	Design MBE 28%
Contract Number: 120230	Design WBE 4%
Total Contract Value \$157,675,000	Construction MBE 32%
% Project Complete 27% design; 0% construction	Construction WBE 6%

MBE/WBE CONSTRUCTION

Total Design Eligible		ELIGIBLE \$ 6,800,000.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$1,858,792.67		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Robinson & Associates, LLC	1	SKJD	1/22/2014	\$ 170,320.00	2.5%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 170,320.00					
MBE TOTALS				\$170,320.00	2.5%	\$0.00	\$0.00	\$0.00		0.0%	\$0.00	\$0.00	0.00%	\$ 170,320.00					
WBE																			
WBE TOTALS				\$0.00	0.0%	\$0.00	\$0.00	\$0.00		0.0%	\$0.00	\$0.00	0.0%	\$0.00					

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$ 121,850,000.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$2,732,500.00		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Best Fence, LLC	1	SKJD	1/23/2014	\$ 28,116.00	0.02%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 28,116.00					
Dulles Geotechnical & Material Testing, Inc	1	SKJD	12/30/2013	\$ 190,820.00	0.2%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 190,820.00					
Froehling & Robertson, Inc.	1	SKJD	12/30/2013	\$ 171,000.00	0.1%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 171,000.00					
Garcia Tree Experts Co, Inc	1	SKJD	1/22/2014	\$ 51,200.00	0.04%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 51,200.00					
TeleRep	1	SKJD	1/22/2014	\$ 7,000.00	0.01%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$ 7,000.00					
MBE TOTALS				\$448,136.00	0.4%	\$0.00	\$0.00	\$0.00		0.0%	\$0.00	\$0.00	0.00%	\$ 448,136.00					
WBE																			

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WBE TOTALS	\$0.00	0.00%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.00%	\$0.00
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*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

Contract:	Enhanced Nitrogen Removal Program 1C	PROJECT GOALS
Contractor:	PC	Construction MBE
Contract Number:	100010	Construction WBE
Total Contract Value:	\$70,999,598	
% Project Complete	99%	

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$70,999,598.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$70,557,906.00		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Carl D Jones & Associates	1	PCC	12/28/2010	\$11,194,494.00	15.8%	\$11,194,494.00	\$0.00	\$11,194,494.00	100.0%	15.9%	\$0.00	\$11,194,494.00	15.8%	\$0.00					
Robnet, Inc.	1	PCC	4/2/2012	\$18,300.00	0.0%	\$18,300.00	\$0.00	\$18,300.00	100.0%	0.0%	\$0.00	\$18,300.00	0.0%	\$0.00					
G.E Frisco Co.	1	PCC	12/28/2010	\$6,933,617.00	9.8%	\$6,933,617.00	\$0.00	\$6,933,617.00	100.0%	9.8%	\$0.00	\$6,933,617.00	9.8%	\$0.00					
Elite Hauling Group	1	PCC	12/28/2010	\$4,356,524.00	6.1%	\$4,356,524.00	\$0.00	\$4,356,524.00	100.0%	6.2%	\$0.00	\$4,356,524.00	6.1%	\$0.00					
CTI Consultants, Inc.	1	PCC	12/28/2010	\$685,843.00	1.0%	\$659,933.00	\$4,655.00	\$664,588.00	96.9%	0.9%	\$4,655.00	\$664,588.00	0.9%	\$21,255.00					
Aaron's Concrete Pumping, Inc.	1	PCC	1/8/2012	\$335,024.00	0.5%	\$335,024.00	\$0.00	\$335,024.00	100.0%	0.5%	\$0.00	\$335,024.00	0.5%	\$0.00					
MBE TOTALS				\$23,523,802.00	33.1%	\$23,497,892.00	\$4,655.00	\$23,502,547.00		33.3%	\$4,655.00	\$23,502,547.00	33.1%	\$21,255.00					
WBE																			
Collins Rebar	1	PCC	12/28/2010	\$3,223,298.00	4.5%	\$3,223,298.00	\$0.00	\$3,223,298.00	100.0%	4.6%	\$0.00	\$3,223,298.00	4.6%	\$0.00					
Procurement Solution	1	PCC	12/28/2010	\$1,168,511.00	1.6%	\$1,163,892.00	\$0.00	\$1,163,892.00	99.6%	1.6%	\$0.00	\$1,163,892.00	1.6%	\$4,619.00					
WBE TOTALS				\$4,391,809.00	6.2%	\$4,387,190.00	\$0.00	\$4,387,190.00		6.2%	\$0.00	\$4,387,190.00	6.2%	\$4,619.00					

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

Contract:	Enhanced Nitrogen Removal Program 2C	PROJECT GOALS
Contractor:	Ulliman Schutte Construction	Construction MBE
Contract Number:	100020	Construction WBE
Total Contract Value:	\$101,430,543	
% Project Complete	77%	

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$101,430,543.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$75,680,937.00		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Hi-Mark Construction Group	1	USC	1/12/2011	\$31,081,000.00	30.6%	\$24,224,140.00	\$695,129.00	\$24,919,269.00	80.2%	32.9%	\$695,129.00	\$24,919,269.00	24.6%	\$6,161,731.00					
Carl D Jones, P.E. & Assoc	1	USC	1/12/2011	\$2,718,690.00	2.7%	\$2,312,122.00	\$73,709.00	\$2,385,831.00	87.8%	3.2%	\$70,709.00	\$2,385,831.00	2.4%	\$332,859.00					
Fort Myer Construction Group	1	USC	1/13/2011	\$427,250.00	0.4%	\$349,550.00	\$0.00	\$349,550.00	81.8%	0.5%	\$0.00	\$349,550.00	0.3%	\$77,700.00					
Elite Concrete Finishing	1	USC	1/12/2011	\$90,000.00	0.1%	\$75,614.00	\$12,125.00	\$87,739.00	97.5%	0.1%	\$0.00	\$87,739.00	0.1%	\$2,261.00					
MBE TOTALS				\$34,316,940.00	33.8%	\$26,961,426.00	\$780,963.00	\$27,742,389.00		36.7%	\$765,838.00	\$27,742,389.00	27.4%	\$6,574,551.00					
WBE																			
Ideal Electric Supply Co	1	USC	1/12/2011	\$5,915,419.00	5.8%	\$2,667,451.00	\$0.00	\$2,667,451.00	45.1%	3.5%	\$0.00	\$2,667,451.00	2.6%	\$3,247,968.00					
Elite Hauling Group, Inc.	1	USC	1/13/2011	\$700,000.00	0.7%	\$639,060.00	\$52,432.00	\$691,492.00	98.8%	0.9%	\$52,432.00	\$691,492.00	0.7%	\$8,508.00					
Debra's Glass, Inc.	1	USC	1/16/2012	\$146,500.00	0.1%	\$114,440.00	\$0.00	\$114,440.00	78.1%	0.2%	\$0.00	\$114,440.00	0.1%	\$32,060.00					
Indian Cut Stone	1	USC	1/16/2012	\$94,200.00	0.1%	\$94,200.00	\$0.00	\$94,200.00	100.0%	0.1%	\$0.00	\$94,200.00	0.1%	\$0.00					
Bernstein Associates	1	USC	1/13/2011	\$26,500.00	0.03%	\$23,837.00	\$285.00	\$24,122.00	91.0%	0.0%	\$285.00	\$24,113.00	0.02%	\$2,387.00					
Jerrigan Concrete Pumping	1	USC	1/14/2011	\$110,000.00	0.1%	\$95,596.00	\$6,777.00	\$102,373.00	93.1%	0.1%	\$6,777.00	\$102,373.00	0.1%	\$7,627.00					
WBE TOTALS				\$6,992,619.00	6.9%	\$3,634,584.00	\$59,494.00	\$3,694,078.00		4.9%	\$59,494.00	\$3,694,069.00	3.6%	\$3,298,550.00					

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

Contract:	Enhanced Nitrogen Removal Program North	PROJECT GOALS
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Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

DC Water Management Compliance Expanded Report

Contractor:	Ulliman Schutte Construction	Construction MBE	32%
Contract Number:	120010	Construction WBE	6%
Total Contract Value:	\$57,960,000.00		
% Project Complete	19%		

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$7,960,000.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$7,320,259.00		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Hi-Mark Construction Group	1	USC	1/16/2012	\$18,785,000.00	32.4%	\$1,506,114.00	\$468,236.00	\$2,050,461.00	10.9%	28.0%	\$468,236.00	\$2,050,460.00	3.5%	\$16,734,540.00					
G.E Frisco Co.	1	USC	1/16/2012	\$30,000.00	0.1%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$30,000.00					
Monumental Concrete LLC	1	USC	1/16/2012	\$400,000.00	0.7%	\$35,894.00	\$27,241.00	\$50,915.00	0.7%	0.7%	\$27,241.00	\$50,915.00	0.1%	\$349,085.00					
Apex Petroleum	1	USC	1/16/2012	\$10,000.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$10,000.00					
Elite Trucking	1	USC	1/16/2012	\$25,000.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$25,000.00					
CMMD Enterprises	1	USC	4/30/2013	\$30,000.00	0.1%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$30,000.00					
MBE TOTALS				\$19,280,000.00	33.3%	\$1,542,008.00	\$495,477.00	\$2,101,376.00		28.7%	\$495,477.00	\$2,101,375.00	3.6%	\$17,178,625.00					
Ideal Electric Supply Co	1	USC	1/16/2012	\$3,585,000.00	6.2%	\$338,707.00	\$374,847.00	\$713,554.00	19.9%	0.0%	\$374,847.00	\$713,554.00	1.2%	\$2,871,446.00					
PDK Commercial Photography	1	USC	1/16/2012	\$20,000.00	0.0%	\$3,700.00	\$550.00	\$4,250.00	21.3%	0.0%	\$550.00	\$4,250.00	0.0%	\$15,750.00					
WBE TOTALS				\$3,605,000.00	6.2%	\$342,407.00	\$375,397.00	\$717,804.00		0.0%	\$0.00	\$717,804.00	1.2%	\$2,887,196.00					

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Contract:	Final Dewatering Facility 1C	PROJECT GOALS	
Contractor:	Corinthian Contractors, Inc.	Construction MBE	32%
Contract Number:	110010	Construction WBE	6%
Total Contract Value:	\$7,993,154.00		
% Project Complete	96%		

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$ 7,993,154.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$ 7,692,069.00		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
Athena Contractors	1	Corinthian	12/27/2011	\$ 1,852,197.00	23.2%	\$ 1,834,739.22	\$6,408.00	\$ 1,841,147.22	99.4%	23.9%	\$32,335.60	\$ 1,673,680.00	20.9%	\$ 11,049.78					
Creation Iron, LLC	1	Corinthian	12/27/2011	\$ 789,602.12	9.9%	\$ 773,469.24	\$16,132.88	\$ 789,602.12	100.0%	10.3%	\$0.00	\$ 672,132.84	8.4%	\$0.00					
MBE TOTALS				\$ 2,641,799.12	33.1%	\$ 2,608,208.46	\$22,540.88	\$ 2,630,749.34		34.2%	\$32,335.60	\$ 2,345,812.84	29.3%	\$ 11,049.78					
WBE																			
Key Materials	1		12/27/2011	\$ 420,160.02	5.3%	\$ 420,160.02	\$0.00	\$ 420,160.02	100.0%	5.5%	\$0.00	\$ 420,160.02	5.3%	\$0.00					
WBE TOTALS				\$ 420,160.02	5.3%	\$ 420,160.02	\$0.00	\$ 420,160.02		5.5%	\$0.00	\$ 420,160.02	5.3%	\$0.00					

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Contract:	Final Dewatering Facility 2C	PROJECT GOALS	
Contractor:	PC	Construction MBE	32%
Contract Number:	110020	Construction WBE	6%
Total Contract Value:	\$78,311,311		
% Project Complete	60%		

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$ 78,311,311.00		(A)		(A/TOT ELIGIBLE)		TO-DATE \$ 38,436,967.00		(B)		(B/A)		(B/TO-DATE)		C		(C/TOT ELIGIBLE)	
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING					
MBE																			
BOTA Consulting Engineers, Inc.	1	PCC	9/7/2012	\$ 223,660.00	0.3%	\$204,316.30	\$5,131.00	\$209,447.30	93.6%	0.5%	\$5,131.00	\$ 201,310.92	0.3%	\$ 14,212.70					
Carl D. Jones	1	PCC	9/7/2012	\$ 950,000.00	1.2%	\$261,269.21	\$35,325.00	\$296,594.21	31.2%	0.8%	\$15,216.00	\$ 227,781.09	0.3%	\$ 653,405.79					

Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

DC Water Management Compliance Expanded Report

Contractor	Tier	Contracted By	Approval Date	Value Awarded + Change Orders	% of Total Eligible	Total Previously Invoiced	This Period	Total Invoiced to Date	% Complete	% of Total to-Date	Monthly 6100-2 Payments	Actual Paid to Date*	Actual % of Total Eligible to Date	Contract Value Remaining
Elite Hauling Group, Inc.	1	PCC	9/7/2012	\$ 1,100,000.00	1.4%	\$1,083,493.65	\$2,570.92	\$1,086,064.57	98.7%	2.8%	\$1,499.32	\$ 854,141.54	1.1%	\$ 13,935.43
G&C Service and Supply	1	PCC	9/10/2012	\$ 5,346,600.00	6.8%	\$1,919,884.03	\$0.00	\$1,919,884.03	35.9%	5.0%	\$0.00	\$ 1,049,006.03	1.3%	\$ 3,426,715.97
GE Frisco	1	PCC	9/7/2012	\$ 3,903,657.00	5.0%	\$994,502.26	\$155,510.57	\$1,150,012.83	29.5%	3.0%	\$0.00	\$ 704,308.50	0.9%	\$ 2,753,644.17
Lyn-Phill Construction Co.	1	PCC	9/7/2012	\$ 1,630,000.00	2.1%	\$1,553,773.03	\$71,801.23	\$1,625,574.26	99.7%	4.2%	\$0.00	\$ 576,888.35	0.7%	\$ 4,425.74
Monumental Concrete	1	PCC	9/7/2012	\$ 1,412,500.70	1.8%	\$946,185.35	\$361,622.36	\$1,307,807.71	92.6%	3.4%	\$0.00	\$ 355,860.96	0.5%	\$ 104,692.99
Spears Mechanical	1	PCC	9/7/2012	\$ 8,775,000.00	11.2%	\$1,012,014.00	\$0.00	\$1,012,014.00	11.5%	2.6%	\$0.00	\$ 1,012,014.00	1.3%	\$ 7,762,986.00
Thomas Environmental	1	PCC	9/7/2012	\$ 955,176.00	1.2%	\$675,176.81	\$0.00	\$675,176.81	70.7%	1.8%	\$0.00	\$ 675,176.81	0.9%	\$ 279,999.19
MBE TOTALS				\$ 24,296,593.70	31.0%	\$8,650,614.64	\$631,961.08	\$9,282,575.72	24.2%	24.2%	\$21,846.32	\$ 5,656,488.20	7.2%	\$ 15,014,017.98
WBE														
Abby Enterprises	1	PCC	9/7/2012	\$ 1,193,600.00	1.5%	\$860,762.95	\$135,752.11	\$996,515.06	0.0%	0.0%	\$0.00	\$ 860,762.95	1.1%	\$ 197,084.94
Cody Builders Supply Steel Group, LLC.	1	PCC	9/7/2012	\$ 2,920,000.00	3.7%	\$2,619,689.00	\$192,166.00	\$2,811,855.00	0.0%	7.3%	\$192,166.00	\$ 2,774,581.87	3.5%	\$ 108,145.00
Million Construction, Inc.	1	PCC	9/7/2012	\$ 241,500.00	0.3%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 241,500.00
WBE TOTALS				\$ 4,355,100.00	5.6%	\$3,480,451.95	\$327,918.11	\$3,808,370.06	0.0%	7.3%	\$192,166.00	\$ 3,635,344.82	4.6%	\$ 546,729.94

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Contract:		PROJECT GOALS	
Contractor:	Combined Heat and Power	Design MBE	28%
Contract Number:	Pepco Energy Services	Design WBE	4%
Total Contract Value:	100150	Construction MBE	32%
% Project Complete:	\$83,015,875	Construction WBE	6%
	98% design; 55% construction		

MBE/WBE DESIGN

Total DESIGN Eligible														
ELIGIBLE														
\$ 7,449,750.00 (A)														
TO-DATE														
\$ 7,393,025.00 (B)														
(A/TOT ELIGIBLE)														
(B/A)														
(B/TO-DATE)														
C														
(C/TOT ELIGIBLE)														
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING
MBE														
Sheladia Associates, Inc.	2	Black and Veatch	1/12/2012	\$ 810,287.00	10.9%	\$ 801,301.00	\$7,516.00	\$ 808,817.00	99.8%	10.9%	\$0.00	\$ 672,665.00	9.0%	\$ 1,470.00
Millhouse Engineering & Construction	2	Black and Veatch	1/12/2012	\$ 770,993.00	10.3%	\$ 683,519.00	\$77,457.00	\$ 760,976.00	98.7%	10.3%	\$7,355.00	\$ 627,543.00	8.4%	\$ 10,017.00
DMYEC	1	Pepco	1/12/2012	\$ 195,000.00	2.6%	\$ 180,707.26	\$12,216.75	\$ 192,924.01	98.9%	2.6%	\$0.00	\$0.00	0.0%	\$ 2,075.99
EBA Engineering, Inc.	2	Black and Veatch	1/12/2012	\$ 96,725.52	1.3%	\$ 83,983.00	\$0.00	\$ 83,983.00	86.8%	1.1%	\$0.00	\$ 83,983.00	1.1%	\$0.00
Khafra Engineering Consultants	2	Black and Veatch	1/12/2012	\$ 451,750.00	6.1%	\$ 433,706.00	\$13,553.00	\$ 447,259.00	99.0%	6.0%	\$0.00	\$ 417,917.00	5.6%	\$ 4,491.00
MBE TOTALS				\$ 2,324,755.52	31.2%	\$ 2,183,216.26	\$110,742.75	\$ 2,293,959.01	31.0%	31.0%	\$7,355.00	\$ 1,802,108.00	24.2%	\$ 18,053.99
WBE														
Alternative Renewable Solutions	2	Black and Veatch	1/12/2012	\$ 333,537.00	4.5%	\$ 182,023.00	\$45,448.00	\$ 227,471.00	68.2%	3.1%	\$0.00	\$ 158,783.00	2.1%	\$ 106,066.00
HB Permitting	2	Black and Veatch	1/12/2012	\$ 38,685.00	0.5%	\$38,685.00	\$0.00	\$ 38,685.00	100.0%	0.5%	\$0.00	\$10,000.00	0.1%	\$0.00
WBE TOTALS				\$ 372,222.00	5.0%	\$ 220,708.00	\$45,448.00	\$ 266,156.00	100.0%	3.6%	\$0.00	\$ 168,783.00	2.3%	\$ 106,066.00

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible														
ELIGIBLE														
\$ 61,872,849.00 (A)														
TO-DATE														
\$23,224,396.30 (B)														
(A/TOT ELIGIBLE)														
(B/A)														
(B/TO-DATE)														
C														
(C/TOT ELIGIBLE)														
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING
MBE														
Debras Glass, Inc.	2	Ulliman Schutte		\$ 288,991.00	0.5%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 288,991.00
Elite Hauling	2	Ulliman Schutte		\$ 75,000.00	0.1%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 75,000.00
EMC 2, Inc.	2	Ulliman Schutte		\$ 60,000.00	0.1%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 60,000.00
G.E. Frisco	2	Ulliman Schutte		\$ 26,319.22	0.0%	\$1,416.00	\$1,401.60	\$2,817.60	10.7%	0.0%	\$1,397.50	\$ 1,416.00	0.0%	\$ 23,501.62
Hi-Mark Construction	2	Ulliman Schutte	1/12/2012	\$ 15,325,034.65	24.8%	\$8,694,515.42	\$256,252.88	\$8,950,768.30	58.4%	38.5%	\$285,152.03	\$ 5,912,622.97	9.6%	\$ 6,374,266.35
Jernigan Concrete Pumping	2	Ulliman Schutte		\$ 25,000.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 25,000.00
Monumental Concrete, LLC	2	Ulliman Schutte	1/12/2012	\$ 443,500.00	0.7%	\$36,730.36	\$0.00	\$36,730.36	8.3%	0.2%	\$0.00	\$ 56,137.54	0.1%	\$ 406,769.64
MBE TOTALS				\$ 16,243,844.87	26.3%	\$8,732,661.78	\$257,654.48	\$8,990,316.26	38.71%	38.71%	\$286,549.53	\$5,970,176.51	9.6%	\$ 7,253,528.61
WBE														
Foundation Test Group	2	Ulliman Schutte		\$ 1,500.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 1,500.00
Ideal Electric	2	Ulliman Schutte	1/12/2012	\$ 4,000,000.00	6.5%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 4,000,000.00
WBE TOTALS				\$ 4,001,500.00	6.5%	\$0.00	\$0.00	\$0.00	0.0%	0.00%	\$0.00	\$0.00	0.0%	\$ 4,001,500.00

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Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

DC Water Management Compliance Expanded Report

Contract: Tunnel Dewatering Pump Station (TDPS) and ECF		PROJECT GOALS	
Contractor: PC/CDM JV		Design MBE	28%
Contract Number: 120070		Design WBE	4%
Total Contract Value: \$214,931,000		Construction MBE	32%
% Project Complete: 8.5% design; 0% construction		Construction WBE	6%

MBE/WBE DESIGN

Total DESIGN Eligible		ELIGIBLE \$ 19,885,000.00		TO-DATE \$ 14,486,995.25												
		(A)	(A/TOT ELIGIBLE)	(B)	(B/A)	(B/TO-DATE)	C		(C/TOT ELIGIBLE)							
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING		
MBE																
EPCM Inc.	1	PC/CDM JV		\$ 797,601.00	4.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 797,601.00		
Findling Inc.	1	PC/CDM JV		\$ 90,900.00	0.5%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 90,900.00		
Global Engineering Solutions	1	PC/CDM JV		\$ 2,096,001.00	10.5%	\$0.00	\$10,000.00	\$10,000.00	0.5%	0.1%	\$10,000.00	\$10,000.00	0.1%	\$ 2,086,001.00		
HB Permits	1	PC/CDM JV		\$ 56,000.00	0.3%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 56,000.00		
Lin Associates	1	PC/CDM JV		\$ 967,174.00	4.9%	\$0.00	\$34,000.00	\$34,000.00	3.5%	0.2%	\$34,000.00	\$34,000.00	0.2%	\$ 933,174.00		
Premier Reprographics	1	PC/CDM JV		\$ 6,336.88	0.0%	\$0.00	\$6,336.88	\$6,336.88	100.0%	0.0%	\$6,336.88	\$6,336.88	0.0%	\$0.00		
		MBE TOTALS		\$ 4,014,012.88	20.2%	\$0.00	\$50,336.88	\$50,336.88		0.3%	\$50,336.88	\$50,336.88	0.3%	\$ 3,963,676.00		
WBE																
Wiles Mensch	1	PC/CDM JV		\$ 506,531.00	2.5%	\$0.00	\$13,281.25	\$13,281.25	2.6%	0.1%	\$13,281.25	\$13,281.25	0.1%	\$ 493,249.75		
		WBE TOTALS		\$ 506,531.00	2.5%	\$0.00	\$13,281.25	\$13,281.25		0.1%	\$13,281.25	\$13,281.25	0.1%	\$ 493,249.75		

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.

MBE/WBE CONSTRUCTION

Total CONSTRUCTION Eligible		ELIGIBLE \$ 172,966,000.00		TO-DATE \$0.00												
		(A)	(A/TOT ELIGIBLE)	(B)	(B/A)	(B/TO-DATE)	C		(C/TOT ELIGIBLE)							
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE	SUBCONTRACT VALUE AWARDED + CHANGE ORDERS	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING		
MBE																
ARPO Enterprises, Inc.	1	PC/CDM JV	1/22/2014	\$ 61,450.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 61,450.00		
Delmann Electric	1	PC/CDM JV	1/13/2014	\$ 5,100,000.00	2.9%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 5,100,000.00		
Solar Solutions, Inc.	1	PC/CDM JV	1/22/2014	\$ 291,484.00	0.2%	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	0.0%	\$ 291,484.00		
		MBE TOTALS		\$5,452,934.00	3.2%	\$0.00	\$0.00	\$0.00		0.0%	\$0.00	\$0.00	0.0%	\$5,452,934.00		
		WBE TOTALS		\$0.00	0.0%	\$0.00	\$0.00	\$0.00		0.0%	\$0.00	\$0.00	0.0%	\$0.00		

*The TDPS/ECF Project is currently in the early desing phase. Construction contract awards and Subcontractor Approval Requests will be added in the subsequent DC Water Reports.

Contract: Main Process Train		PROJECT GOALS	
Contractor: PC/CDM - JV		Design MBE	28%
Contract Number: 100120		Design WBE	4%
Total Contract Value: \$210,288,101		Construction MBE	32%
% Project Complete: 100% design; 62.59% construction		Construction WBE	6%

MBE/WBE DESIGN

Total DESIGN Eligible		ELIGIBLE \$ 11,238,841.14		TO-DATE \$3,427,202.46												
		(A)	(A/TOT ELIGIBLE)	(B)	(B/A)	(B/TO-DATE)	C		(C/TOT ELIGIBLE)							
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE**	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING		
MBE																
EPCM Inc.	1st	JV	5/5/2011	\$ 790,640.00	7.0%	\$ 603,231.91	\$176,116.62	\$ 779,348.53	98.6%	22.7%	\$0.00	\$ 779,348.53	6.9%	\$ 11,291.47		
HB Permits	1st	JV	5/5/2011	\$ 46,100.00	0.4%	\$ 6,600.00	\$39,500.00	\$ 46,100.00	100.0%	1.3%	\$0.00	\$ 46,100.00	0.4%	\$0.00		
PDH Associates	1st	JV	5/5/2011	\$ 1,956,262.00	17.4%	\$ 1,338,408.70	\$21,651.08	\$ 1,360,059.78	69.5%	39.7%	\$0.00	\$ 1,338,408.70	11.9%	\$ 596,202.22		
Wiles Mensch	1st	JV	5/5/2011	\$ 520,653.94	4.6%	\$ 456,336.38	\$2,900.62	\$ 459,237.00	88.2%	13.4%	\$0.00	\$ 433,573.73	3.9%	\$ 61,416.94		
Premier Reprographics	1st	JV	5/5/2011	\$ 98,711.21	0.9%	\$ 98,711.21	\$0.00	\$ 98,711.21	100.0%	2.9%	\$0.00	\$ 98,711.21	0.9%	\$0.00		
		MBE TOTALS		\$ 3,412,367.15	30.4%	\$ 2,503,288.20	\$240,168.32	\$ 2,743,456.52		80.0%	\$0.00	\$ 2,696,142.17	24.0%	\$ 668,910.63		

Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

DC Water Management Compliance Expanded Report

*ACTUAL PAID TO DATE may not include retainage or amounts being invoiced THIS PERIOD which is normal industry practice.																													
MBE/WBE CONSTRUCTION																													
Total CONSTRUCTION Eligible																													
<table border="0" style="width:100%; border:none;"> <tr> <td style="width:35%;"></td> <td style="width:15%; text-align:center;">ELIGIBLE \$ 131,077,262.86</td> <td style="width:15%; text-align:center;">(A)</td> <td style="width:15%; text-align:center;">(A/TOT ELIGIBLE)</td> <td style="width:15%; text-align:center;">(B)</td> <td style="width:10%; text-align:center;">(B/A)</td> <td style="width:10%; text-align:center;">(B/TO-DATE)</td> <td style="width:10%; text-align:center;">C</td> <td style="width:10%; text-align:center;">(C/TOT ELIGIBLE)</td> <td colspan="6"></td> </tr> </table>																ELIGIBLE \$ 131,077,262.86	(A)	(A/TOT ELIGIBLE)	(B)	(B/A)	(B/TO-DATE)	C	(C/TOT ELIGIBLE)						
	ELIGIBLE \$ 131,077,262.86	(A)	(A/TOT ELIGIBLE)	(B)	(B/A)	(B/TO-DATE)	C	(C/TOT ELIGIBLE)																					
SUBCONTRACTOR	TIER	CONTRACTED BY	SUBCONTRACT APPROVAL REQUEST (SAR) APPROVAL DATE**	SUBCONTRACT VALUE AWARDED	% OF TOTAL ELIGIBLE	TOTAL PREVIOUSLY INVOICED	THIS PERIOD	TOTAL INVOICED TO DATE	% COMPLETE	% OF TOTAL TO-DATE	MONTHLY 6100-2 PAYMENTS	ACTUAL PAID TO DATE*	ACTUAL % OF TOTAL ELIGIBLE TO DATE	CONTRACT VALUE REMAINING															
MBE																													
Aaron's Concrete Pumping	1st	JV	3/17/2012	\$ 260,000.00	0.2%	\$ 255,237.54	\$ 1,527.63	\$ 256,765.17	98.8%	1.4%	\$ 0.00	\$ 172,741.00	0.1%	\$ 3,234.83															
AK deRama	1st	JV	5/29/2012	\$ 1,998,958.00	1.5%	\$ 883,455.92	\$ 349,599.01	\$ 1,233,054.93	61.7%	6.8%	\$ 116,907.49	\$ 1,096,193.09	0.8%	\$ 765,903.07															
Arcet	1st	JV		\$ 10,000.00	0.0%	\$ 5,227.49	\$ 0.00	\$ 5,227.49	52.3%	0.0%	\$ 0.00	\$ 1,293.27	0.0%	\$ 4,772.51															
Blue Lake Crane	1st	JV	3/7/2012	\$ 401,872.96	0.3%	\$ 357,879.27	\$ 0.00	\$ 357,879.27	89.1%	2.0%	\$ 0.00	\$ 401,872.96	0.3%	\$ 43,993.69															
Bullock Construction Company	1st	JV	6/15/2012	\$ 416,267.28	0.3%	\$ 416,267.28	\$ 0.00	\$ 416,267.28	100.0%	2.3%	\$ 0.00	\$ 416,267.28	0.3%	\$ 0.00															
Foundation Test Group	2nd	Case	1/23/2012	\$ 56,752.15	0.0%	\$ 50,552.15	\$ 0.00	\$ 50,552.15	89.1%	0.3%	\$ 0.00	\$ 50,552.15	0.0%	\$ 6,200.00															
Carl Jones Special Coatings	1st	JV		\$ 1,411,080.00	1.1%	\$ 1,172,310.42	\$ 0.00	\$ 1,172,310.42	83.1%	6.5%	\$ 17,353.57	\$ 1,138,176.46	0.9%	\$ 238,769.58															
Collins Elevator Service	1st	JV		\$ 627,072.00	0.5%	\$ 555,419.00	\$ 0.00	\$ 555,419.00	88.6%	4.3%	\$ 0.00	\$ 555,419.00	0.4%	\$ 71,653.00															
Collins Re-Steel	1st	JV		\$ 4,247,960.73	3.2%	\$ 4,188,047.37	\$ 0.00	\$ 4,188,047.37	98.6%	23.0%	\$ 0.00	\$ 4,194,775.23	3.2%	\$ 59,913.36															
Debras Glass	1st	JV	7/31/2012	\$ 889,700.00	0.7%	\$ 49,012.00	\$ 415,784.99	\$ 464,796.99	52.2%	2.6%	\$ 44,110.00	\$ 67,112.80	0.1%	\$ 424,903.01															
DMY Engineering Consultants	1st	JV	1/6/2012	\$ 535,000.00	0.4%	\$ 519,005.00	\$ 0.00	\$ 519,005.00	97.0%	2.9%	\$ 0.00	\$ 411,785.50	0.3%	\$ 15,995.00															
Document Manager	1st	JV		\$ 511.28	0.0%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 511.28															
Elite Hauling	1st	JV	8/14/2012	\$ 833,740.00	0.6%	\$ 660,358.00	\$ 0.00	\$ 660,358.00	79.2%	3.6%	\$ 0.00	\$ 628,461.00	0.5%	\$ 173,382.00															
Environ-Civil Engineering	1st	JV	5/5/2012	\$ 359,232.40	0.3%	\$ 288,458.69	\$ 14,195.52	\$ 302,654.21	0.04%	1.7%	\$ 17,350.08	\$ 273,474.53	0.2%	\$ 56,578.19															
Essex Construction	1st	JV	8/21/2012	\$ 399,824.98	0.3%	\$ 11,468.18	\$ 0.00	\$ 11,468.18	0.04%	0.1%	\$ 0.00	\$ 11,468.18	0.0%	\$ 388,356.80															
Phroeling & Robertson	1st	JV		\$ 7,072.50	0.0%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 7,072.50															
Glover's Septic Services	1st	JV	6/12/2012	\$ 35,000.00	0.0%	\$ 31,508.50	\$ 2,388.89	\$ 33,897.39	96.8%	0.2%	\$ 4,777.78	\$ 32,139.69	0.0%	\$ 1,102.61															
HB Permits	1st	JV	5/5/2012	\$ 6,555.95	0.0%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 6,555.95															
Heavy Henrys Construction	1st	JV	12/20/2011	\$ 70,442.76	0.1%	\$ 70,442.76	\$ 0.00	\$ 70,442.76	100.0%	0.4%	\$ 0.00	\$ 70,442.76	0.1%	\$ 0.00															
Joseph Epes	1st	JV	6/12/2012	\$ 1,185,573.00	0.9%	\$ 573,558.57	\$ 25,436.05	\$ 598,994.62	50.5%	3.3%	\$ 28,910.67	\$ 578,432.18	0.4%	\$ 586,578.38															
Lyn-Phil Construction	1st	JV	12/13/2011	\$ 932,927.00	0.7%	\$ 932,927.00	\$ 0.00	\$ 932,927.00	100.0%	5.1%	\$ 0.00	\$ 932,927.00	0.7%	\$ 0.00															
LS Caldwell	1st	JV	5/5/2012	\$ 169,816.35	0.1%	\$ 166,746.28	\$ 3,070.07	\$ 169,816.35	66.0%	0.9%	\$ 0.00	\$ 166,746.28	0.1%	\$ 0.00															
Millhouse	2nd	CAMBI		\$ 177,607.00	0.1%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 177,607.00															
MIMAR Architects	1st	JV	12/28/2011	\$ 28,960.32	0.0%	\$ 28,960.32	\$ 0.00	\$ 28,960.32	100.0%	0.2%	\$ 0.00	\$ 28,960.32	0.0%	\$ 0.00															
Monumental Concrete	2nd	Case		\$ 1,423,479.61	1.1%	\$ 1,423,479.61	\$ 0.00	\$ 1,423,479.61	100.0%	7.8%	\$ 0.00	\$ 1,423,479.61	1.1%	\$ 0.00															
Monumental Concrete	1st	JV		\$ 3,565,271.58	2.7%	\$ 3,737,355.12	\$ 0.00	\$ 3,737,355.12	77.7%	20.6%	\$ 0.00	\$ 3,565,271.58	2.7%	\$ (172,083.54)															
Broadway Oelman Electric Supply Co.	2nd	Singleton		\$ 353,500.00	0.3%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 353,500.00															
Broadway Oelman Electric Supply Co.	2nd	Singleton	8/29/2012	\$ 232,300.00	0.2%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 232,300.00															
G&C Service and Supply	2nd	Singleton	7/20/2012	\$ 5,712,000.00	4.4%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 5,712,000.00															
Rodgers Brothers Services	1st	JV	5/14/2012	\$ 14,250.00	0.0%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 14,250.00															
Wiles Mensch	1st	JV	7/20/2012	\$ 86,521.25	0.1%	\$ 34,166.25	\$ 0.00	\$ 34,166.25	39.5%	0.2%	\$ 0.00	\$ 66,216.25	0.1%	\$ 52,355.00															
MBE TOTALS				\$ 26,449,249.10	20.2%	\$ 15,911,842.72	\$ 812,002.16	\$ 16,723,844.88		92.0%	\$ 229,409.59	\$ 15,784,208.12	12.0%	\$ 9,725,404.22															
WBE																													
DMD&C	1st	JV	7/20/2012	\$ 80,000.00	0.1%	\$ 53,425.40	\$ 0.00	\$ 53,425.40	66.8%	0.3%	\$ 0.00	\$ 59,655.20	0.0%	\$ 26,574.60															
Filly Oil	1st	JV	8/29/2012	\$ 300,000.00	0.2%	\$ 291,546.22	\$ 0.00	\$ 291,546.22	97.2%	1.6%	\$ 0.00	\$ 338,268.23	0.3%	\$ 8,453.78															
Global Engineering Solutions	1st	JV		\$ 844,485.08	0.6%	\$ 844,485.08	\$ 0.00	\$ 844,485.08	100.0%	4.6%	\$ 0.00	\$ 731,060.29	0.0%	\$ 50.00															
J&S Valve	1st	JV	7/31/2012	\$ 1,333,000.00	1.0%	\$ 333,016.84	\$ 0.00	\$ 333,016.84	25.0%	1.8%	\$ 0.00	\$ 87,445.11	0.1%	\$ 999,983.16															
M. Davis	1st	JV		\$ 4,185,281.33	3.2%	\$ 1,864,247.70	\$ 601,596.77	\$ 2,465,844.47	58.9%	13.6%	\$ 0.00	\$ 1,037,122.20	0.8%	\$ 1,719,436.86															
Rainbow Rentals	1st	JV		\$ 5,174.47	0.0%	\$ 5,174.47	\$ 0.00	\$ 5,174.47	100.0%	0.0%	\$ 0.00	\$ 5,174.47	0.0%	\$ 0.00															
Robnet Fastners	1st	JV		\$ 132,336.86	0.1%	\$ 0.00	\$ 0.00	\$ 0.00	0.0%	0.0%	\$ 0.00	\$ 0.00	0.0%	\$ 132,336.86															
Regional Contracting Services	1st	JV		\$ 296,950.00	0.2%	\$ 128,000.00	\$ 124,427.50	\$ 252,427.50	85.0%	0.0%	\$ 0.00	\$ 128,000.00	0.0%	\$ 44,522.50															
MBE TOTALS				\$ 7,177,227.74	5.5%	\$ 3,519,895.71	\$ 726,024.27	\$ 4,245,919.98		22.0%	\$ 0.00	\$ 2,386,725.50	1.2%	\$ 2,931,307.76															

Governance Committee - 3. Update on Compliance Monitoring Program - Loretta Caldwell, LS Caldwell & Associates

As of February 3, 2014

Statistical Overview of Contractor Employees Residing Outside of the User Jurisdictions

DC WATER CONTRACTOR EMPLOYMENT OVERVIEW

Cumulative Breakdown of Employees Per Project										
Contractor Name	Total No. of Employees on the Project	Employee Location								
		DC	PG	MC	FX	LO	Other	FK	LA	OR
BPT	Taylor Skanska Jay Dee JV	576	108	117	48	65	5			233
CSO D19	Ulliman Schutte	183	26	59	12	16	1			69
M St	Corman Construction	106	3	26	5	6	8			58
Tingey St	Forest City/NE Remisco	83	19	12	10	0	5			37
LDR	Fort Myer Construction	245	40	96	23	10	0			76
ART	Impreglio Healy Parsons JV	149	12	0	5	20	28			84
MPT	PCC/CDM JV	178	19	38	25	4	4			88
ENR 1C	PC Construction	106	2	32	5	1				65
ENR 2C	Ulliman Schutte	145	11	27	11	17	2			77
ENR North	Ulliman Schutte	47	4	24	3	10	0			6
FD 1C	Corinthian Contractors	79	5	11	5	11	1			46
FD 2C	PC Construction	155	11	44	8	14	3			75
CHP	Pepeco Energy Services	184	9	6	11	3	5			150
*Total		2236	269	492	171	177	63			1064

Abbreviation Legend:
 DC = District of Columbia
 PG = Prince George's County
 MC = Montgomery County
 FX = Fairfax County
 LO = Loudon County

THE DATA SHOWN BELOW REFLECTS INFORMATION FROM COMPANIES THAT RESPONDED TO REQUESTS FOR EMPLOYMENT INFORMATION																																		
February 2014 Employees Residing Outside of User Jurisdictions (Breakout of "Other" Employee Locations as of February 2014)																																		
Contractor Name	Total No. of Employees as of February	Number of Employees by Other Location																																
		VA	MD	PA	WVA	NH	OH	NY	TX	FL	NC	GA	CA	TN	AL	AUS	MA	MO	MI	NH	KS	CT	IN	IL	WA	UT	IA	KY	VT	LA	AR	DR	CO	
BPT	Taylor Skanska Jay Dee JV	233	86	52	1	8	2	16	5	1	0	0	3	1	0	1	1	1	2	0	0	0	0	0	2	3	0	0	1	0	1	1	0	0
CSO D19	Ulliman Schutte	69	34	25	0	0	0	1	0	2	2	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
M St	Corman Construction	58	18	26	4	5	0	0	0	1	1	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tingey Street	Forest City/NE Remisco**	37	7	6	2	0	2	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0	0	0	0	1	0	0	0
LDR	Fort Myer Construction	76	12	58	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ART	Impreglio Healy Parsons JV	84	40	18	0	0	1	0	2	0	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0	1	2
MPT	PCC/CDM JV	88	52	7	0	7	0	0	0	0	0	18	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ENR 1C	PC Construction	85	18	23	0	0	0	0	0	0	15	2	0	0	0	0	0	2	0	0	0	0	0	0	1	0	0	0	0	0	2	0	0	0
ENR 2C	Ulliman Schutte	77	36	30	5	1	0	2	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0
ENR North	Ulliman Schutte	6	1	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FD 1C	Corinthian Contractors	46	9	35	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FD 2C	PC Construction	75	17	37	0	3	0	0	1	5	4	1	0	0	1	0	1	0	0	1	0	0	0	1	0	0	0	0	1	0	1	0	0	0
CHP	Pepeco Energy Services	150	1	4	0	0	0	0	1	3	47	1	0	0	0	0	0	48	5	0	25	1	1	15	0	0	0	0	0	0	0	0	0	0
Total		1064	327	366	16	19	12	5	19	9	17	90	13	8	2	1	12	49	5	3	25	3	2	19	9	0	2	2	3	3	1	1	2	

Abbreviation Legend:
 VA= Virginia MA= Massachusetts
 MD= Maryland MI= Missouri
 PA= Pennsylvania MN= Michigan
 WVA= West Virginia NH= New Hampshire
 NJ= New Jersey KS= Kansas
 OH= Ohio CT= Connecticut
 NY= New York IN= Indiana
 TX= Texas IL= Illinois
 FL= Florida WA= Washington
 NC= North Carolina UT= Utah
 GA= Georgia IA= Iowa
 CA= California KY= Kentucky
 TN= Tennessee VT= Vermont
 AL= Alabama LA= Louisiana
 AUS= Australia OR= Oregon
 CO= Colorado

*Please Note: The data reflects information that has been submitted from the contractors and subcontractors. We continue to request additional data from each contractor as we strive for complete employment data reporting.
 **Nineteen of the 37 Tingey Street "Other" employees have been identified. However, CDM has not identified the employees or resident locations of the 18 individuals reported working or having worked on the Tingey Street project and residing outside of User Jurisdictions.

Cumulative Tally of Employees by Job Category as of February 3, 2014					
Contractor Name	Total No. of Employees	Professional	Management & Labor		
				BPT	Taylor Skanska Jay Dee JV
CSO D19	Ulliman Schutte	183	3	13	167
M St	Corman Construction	106	1	28	77
Tingey Street	Forest City/NE Remisco	83	11	5	67
LDR	Fort Myer Construction	245	0	10	235
ART	Impreglio Healy Parsons JV	149	101	43	5
MPT	PCC/CDM JV	178	26	24	128
ENR 1C	PC Construction	106	0	10	96
ENR 2C	Ulliman Schutte	145	12	18	115
ENR North	Ulliman Schutte	47	0	13	34
FD 1C	Corinthian Contractors	79	2	5	72
FD 2C	PC Construction	155	8	10	137
CHP	Pepeco Energy Services	184	85	47	52
Total*		2236	309	320	1607

Definitions
 Professional: Architects, professional engineers
 Management: Technical and administrative staff
 Labor: Tradesmen/tradeswomen

*Please Note: The aforementioned data reflects the total number of employees associated with the projects since the Compliance Team began collecting data for the breakout of Professional, Management and Labor in late 2012. We continue to request additional data from each contractor as we strive for complete employment data reporting.



District of Columbia Water and Sewer Authority
George S. Hawkins, General Manager



Presented to
DC Water Board of Directors
Governance Committee Meeting
Ellen Boardman, Chairperson

Wednesday, March 12, 2014

Presented by
Katrina Wiggins, Chief of Staff

Permanent Employment Program

- Total review, development and implementation of employment initiatives
- 12 month program development culminating in Comprehensive Employment Program for DC Water.
- Permanent Employment Program designed to:
 - Implement world class Employment Program for DC Water
 - Incorporate national best employment initiatives
 - Increase local hiring across User Jurisdictions
 - Specific focus on the District of Columbia
 - Institute universal employment requirements/reporting among contractors
 - Major Construction (Current)
 - Non major construction (To Include)
 - Services Contracts (To Include)
 - Encourage growth of short and long-term employment opportunities
 - Support training local residents towards self sufficiency and permanent employment

Progress Report

- Launched DC Water Works! Permanent Employment Program (PEP) Advisory Task Force (ATF)

ATF members represent a cross-section of specialties and areas of expertise, and serve as a critical body to support and shape the adoption of the DC Water Works! initiative across DC Water.

ATF Composition:	
• Procurement	• Public Affairs
• Engineering/Technical Services	• Information Technology
• Major Construction	• Service Contractors
• Human Resources	• Legal & Technical Standards
• Budget/Finance	

Progress Report

- Launched DC Water Works! Permanent Employment Program (PEP) Advisory Task Force (ATF)

ATF Membership:

- **Katrina Wiggins**, Chief of Staff, DC Water (Chair)
- **Gus Bass**, DETS, DC Water (Co-Chair)
- **Mike Angeli**, PC Construction
- **Katherine Cahill**, OGC, DC Water
- **Loretta S. Caldwell**, L.S. Caldwell & Associates
- **Katy Chang**, Procurement, DC Water
- **Korey Gray**, Procurement, DC Water
- **Florentino Gregorio**, Anchor Construction/NUCA
- **Davette Kiah**, PEP Team
- **Stacey Johnson**, OCFO, DC Water
- **Monte Monash**, Monash Advisory Services
- **Cyrus Mostaghim**, PEP Team
- **James Page**, Page After Page
- **Harold Pettigrew**, PEP Team
- **Will Pickering**, External Affairs, DC Water
- **Lisa Reynolds**, DETS, DC Water
- **Biju Thomas**, IT, DC Water
- **Cora Williams**, Ideal Electric

Progress Report

- Launched DC Water Works! Permanent Employment Program (PEP) Advisory Task Force (ATF)

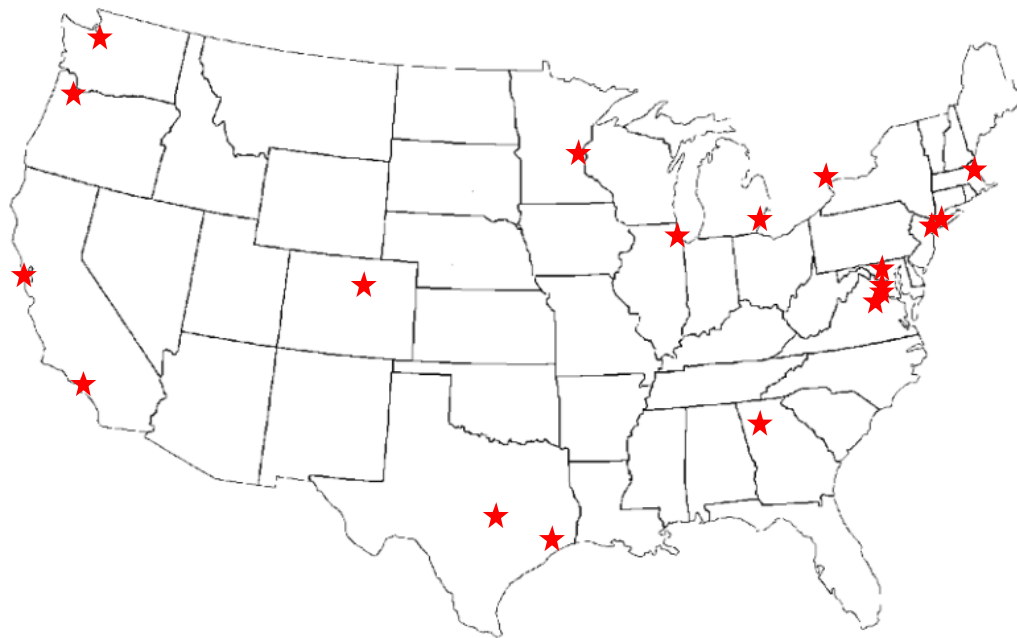
Advisory Group comprised of internal and external DC Water stakeholders providing expert input/feedback throughout the development, implementation and evaluation of the program

- Kick-off meeting January 8, 2014
- Conducted 20+ interviews of PEP ATF and non-ATF members for feedback regarding employment program insights, recommendations and challenges
- Analyzed/developed major interview themes:
 - Apprenticeship/Other Training
 - Hiring Challenges
 - Communications
 - Policy Recommendations
 - Contractor Employment Requirements
 - Vendor Engagement
 - Employment Services

Progress Report

■ Conducted National Best Practice Research on Employment Programs.

Completed over 40 profiles categorized in 4 groups: (a) DC Water User Jurisdictions (b) independent public utilities, (c) independent authorities (i.e. transit, transportation and airports) (d) managed utilities.



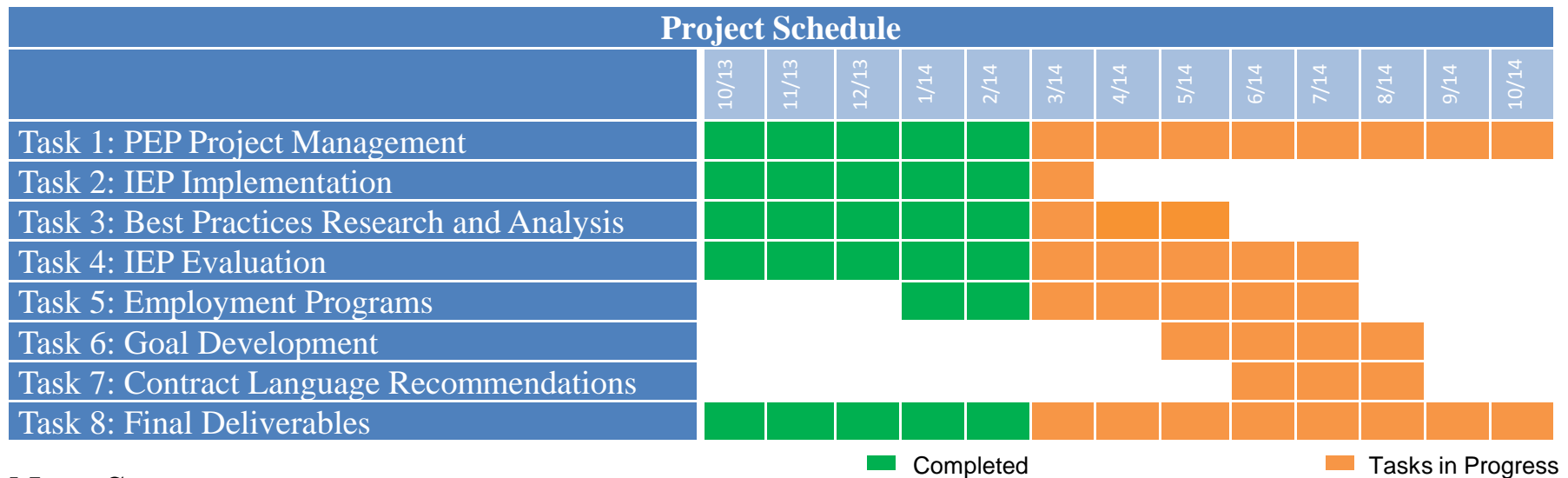
Major Cities

- Arlington
- Atlanta
- Austin
- Baltimore
- Boston
- Chicago
- Denver
- Detroit
- Houston
- Los Angeles
- Minneapolis
- New York City
- Portland
- San Francisco
- Seattle
- Toronto

User Jurisdictions

- District of Columbia
- Fairfax County
- Loudon County
- Montgomery County
- Prince George's County

Progress Report



Next Steps:

- Complete research/analysis of state apprenticeship programs to assess state-by-state standards for on-the-job training and approaches to hiring and expanding employment opportunities
- Continue best practice research on workforce programs and strategic themes from PEP ATF interviews
- Conduct DC Water resident and contractor focus groups to gain further insights into employment program challenges and recommendations

Part 2: Update on Current Pilots

Pilot Status and Monitoring

Workforce Training and Hiring Pilot Program

- Change orders were executed October 28, 2013.
- Total of 4 candidates were selected by the Contractors and started work in December 3 and 6, 2013 respectively.
- Onsite interviews were performed January 31, 2014.
- Foremen from both firms stated trainees show great initiative, timely, prepared, and quick learners.
- Training is being coordinated with the union (Liluna and Local 657) to not duplicate training provided by the union and training required by Pilot Program.
- Capitol Paving: Hiring Percentage steady at 20%-25%
- Fort Myer: Informed DETS in January 2014 they will not meet the Hiring Percentages due to specialty skills required and that workers whom are already on the job do not reside in DC.



District of Columbia Water and Sewer Authority
George S. Hawkins, General Manager

DC Water

GI Training for Green Jobs

Presented to the:

Governance Committee

Presented by:

Seth Charde, Green Infrastructure Planning Coordinator
DC Water – DC Clean Rivers Project



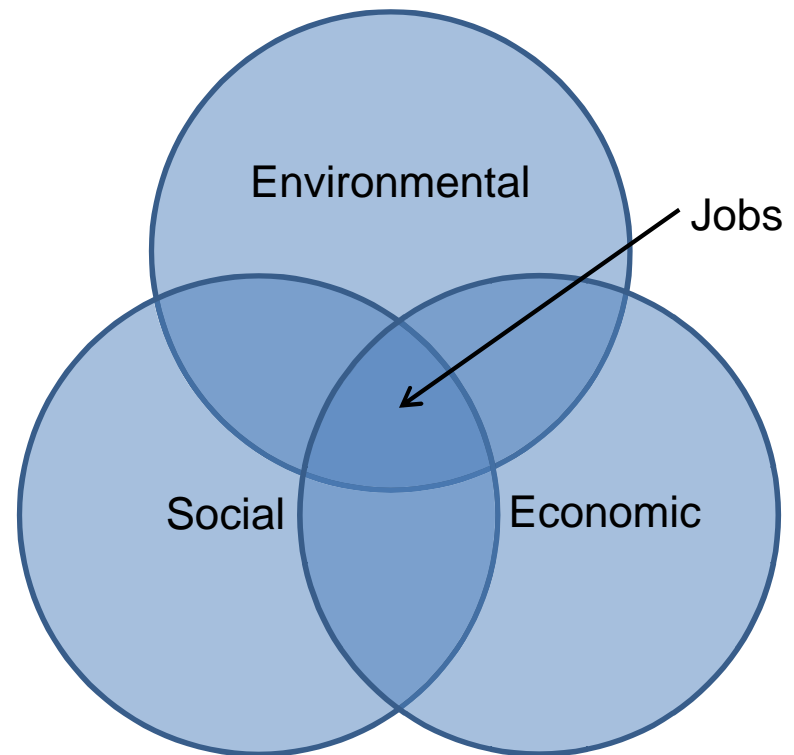
March 12, 2014

DCWATER.COM

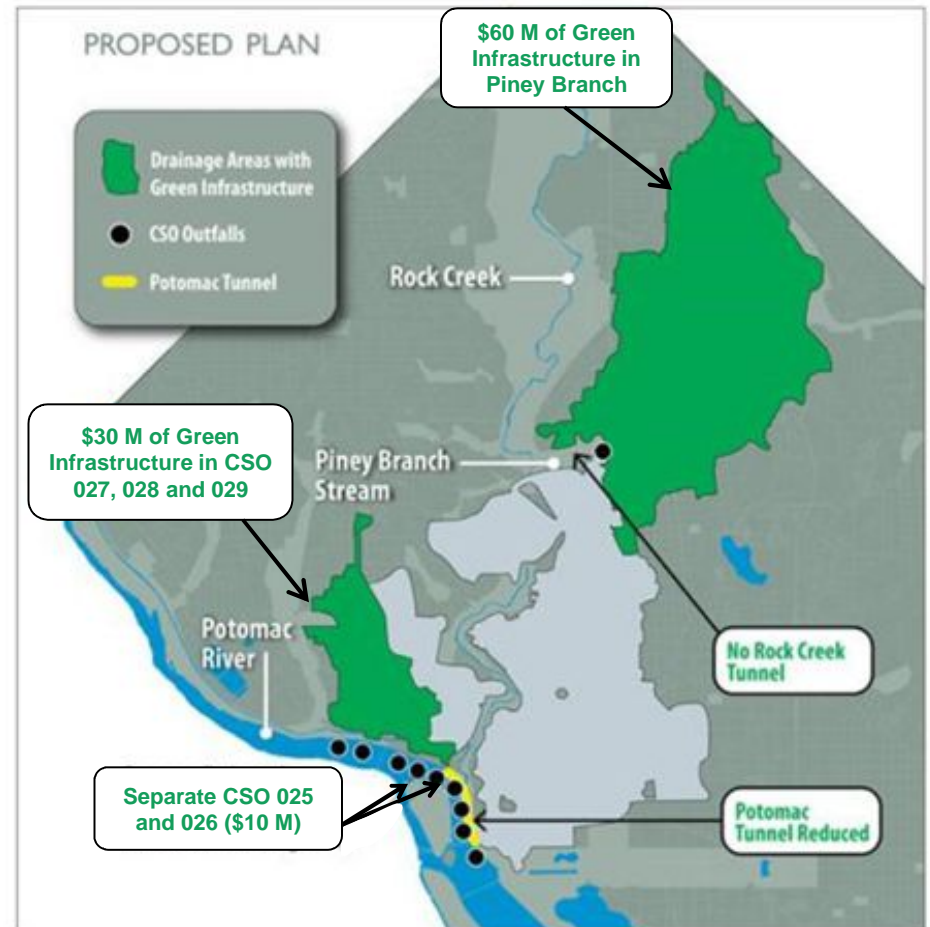
Overview

- DC Water Long Term Control Plan Modification Proposal
- Market Drivers
- Challenges and Opportunities
- Local Green Infrastructure Training Stakeholders
- Training and Certification Opportunities
- DC Water/DC Greenworks Training Pilot

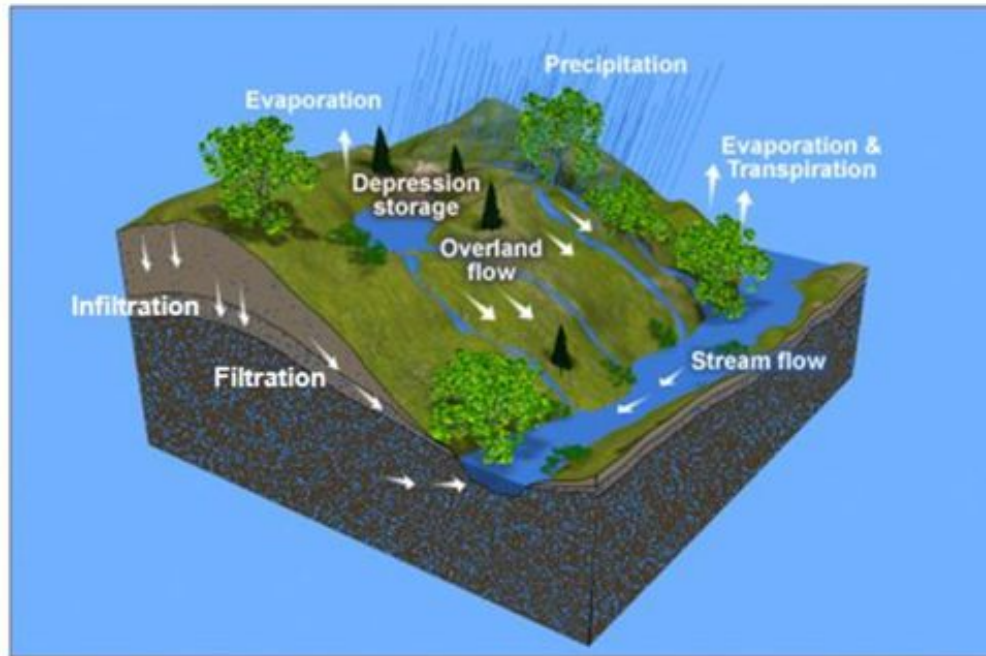
Green Infrastructure
Triple Bottom Line Benefits



DC Water Long Term Control Plan Modification Proposal: What is Proposed for Potomac and Rock Creek?



DC Water Long Term Control Plan Modification Proposal: What is Green Infrastructure (GI)?



Bioretention/Rain Gardens
*Infiltration, Filtration, Detention
Storage, Evapotranspiration*



Permeable Pavement
*Infiltration, Filtration, Detention
Storage*



**Cisterns/Rain
Barrels**
Storage



Vegetated Swales
*Filtration,
Infiltration,
Evapotranspiration*



Native Landscaping
*Infiltration,
Evapotranspiration*



Green Roofs
*Filtration, Retention Storage,
Evapotranspiration*

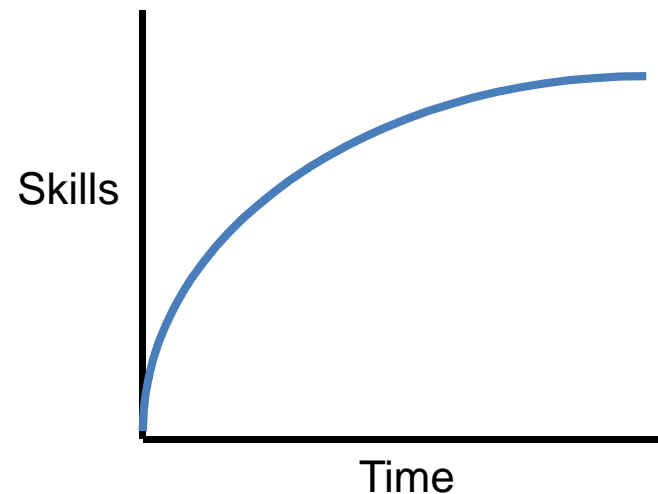


Local Green Infrastructure Jobs Creation: Market Drivers

DC Water's proposed investment along with parallel local efforts, will drive the market for local green jobs

- DC Water's Proposed \$90 Million GI Investment
- DDOE MS4 Requirements
- LEED Construction
- Mayor's Sustainability Plan
- Opportunities for District residents in neighboring states/counties (TMDL/Bay Restoration)

Skills Learning Curve



Local Green Infrastructure Jobs Creation: Challenges and Opportunities

- Challenge:
 - Insufficient base of trained entry level Green Infrastructure labor force
- DC Water Opportunity:
 - Drive creation of local entry- level Green Infrastructure jobs through:
 - GI investment (for LTCP)
 - Shaping development of training standards and certifications with GI Stakeholders
- DC Water Benefit:
 - Shape maintenance standards that ultimately protect DC Water's GI Investment, supporting compliance and ensuring higher GI performance



Local Green Infrastructure Jobs Creation: GI Training Stakeholders

- Potential stakeholders include Agencies, Academic Institutions, and NGOs:
 - **DDOE** - in support of long term MS4 maintenance requirements
 - **DDOT/UFA** - to maintain DDOT/UFA Green Infrastructure installations
 - **University of the District of Columbia (UDC)** - to provide District residents with relevant, green jobs-ready skills
 - **Anacostia Economic Development Corporation (AEDC)** - to drive economic opportunities for unemployed District residents
 - **Washington Parks and People - District of Columbia Green Corps** - workforce development program driving entry level green employment opportunities for all District residents (w/ UFA)
 - **DC Greenworks (DCG)** - Specifically for green roof training
 - **And others** - e.g., Sasha Bruce Youthwork, Jubilee Jobs, and AFL-CIO for soft skills training. Other industry leaders/NGO's based on GI practice



Local Green Infrastructure Jobs Creation: Training and Certification Opportunities

- Develop training standards across District GI practices
 - Including:
 - Soft skills
 - Technical skills
 - Practical/In-Field/Hands-on skills
- Develop certification standards across District GI practices
 - In partnership with
 - UDC*
 - DDOE*
 - And others (TBD)



*For example, a certification program could be similar to the current pesticide applicator certification that UDC runs for DDOE.

Local Green Infrastructure Jobs Training: DC Water/DC Greenworks Training Pilot

- DC Water/DC Greenworks – Green Roof Maintenance Training Program
 - Program to run summer/fall 2014
 - Recruits 20 young adults ages 19-24 from soft skills training programs (Sasha Bruce Youthwork, Jubilee Jobs, and AFL-CIO)
 - 4 in-class technical sessions led by DCG and UDC
 - 4 in-field sessions: DC Water Ft. Reno green roof, and in-field “job shadowing” with Furbish and Capital Greenroofs



Local Green Infrastructure Jobs Training: DC Water/DC Greenworks Training Pilot (cont.)

- 2 cohorts (10 summer, 10 fall) for total of 20 trainees
- Online trainee database accessible to local green roof installation and maintenance companies at training completion
- Total budget for 2014 training = \$49,926 (contribution of \$26,221 from DC Water)
- Program acts as 'pilot' for potential expansion of multi-stakeholder Green Infrastructure training program
- Contingent on MOU finalization



Questions and Discussion

