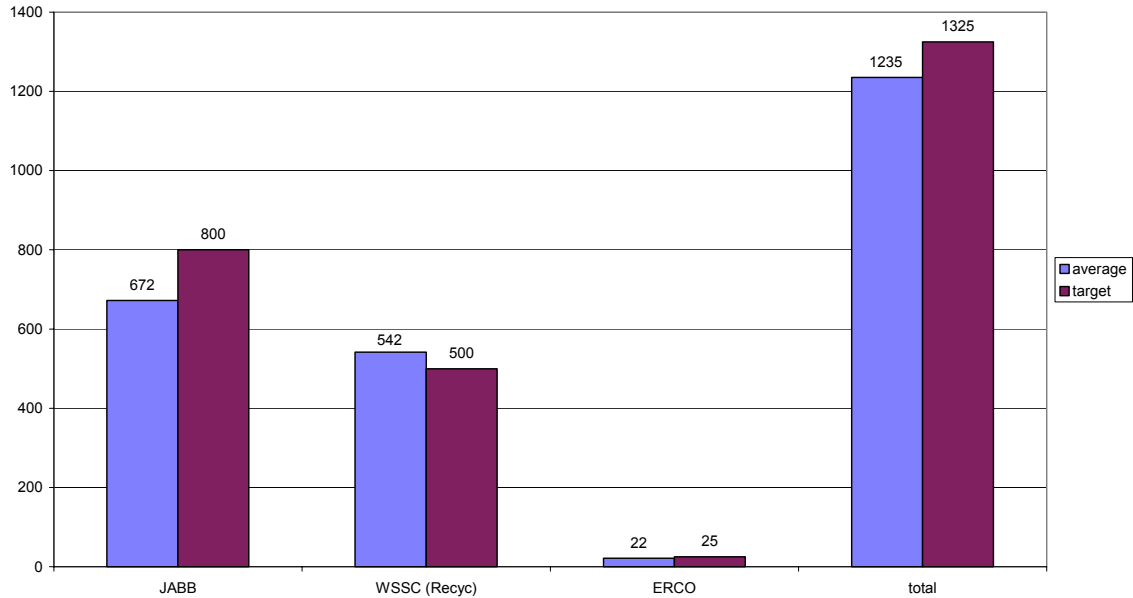


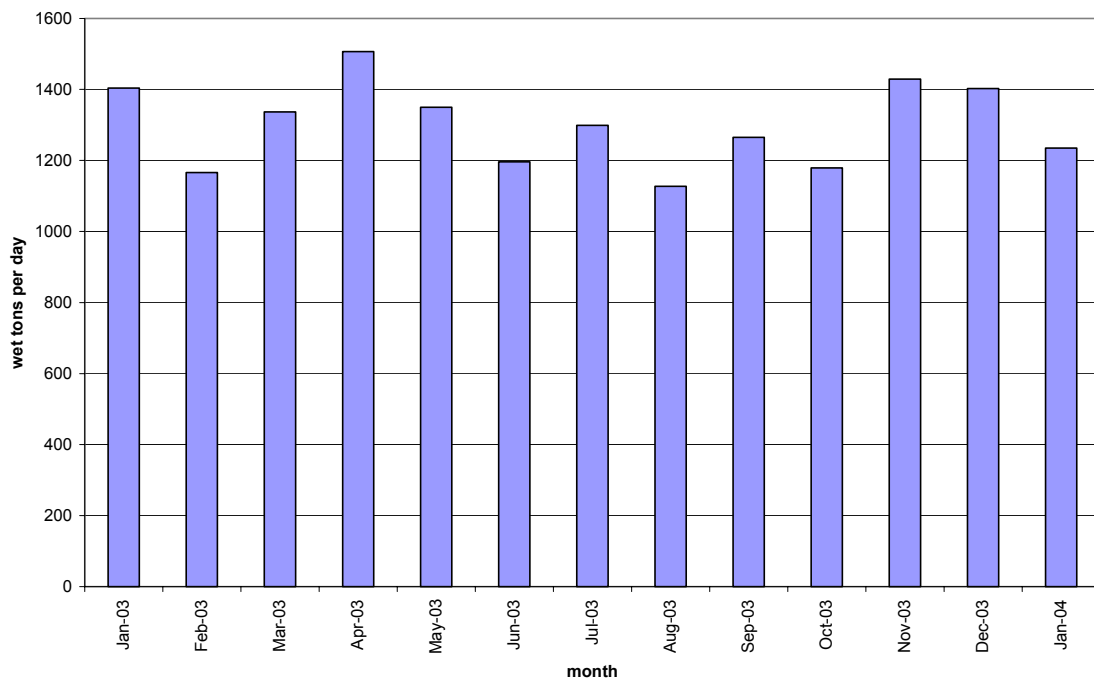
January 2003 General Managers Report – Biosolids Management

In December, biosolids hauling averaged 1235 wet tons per day. The graph below shows the hauling by contractor for the month of December. A second graph shows the average daily production per month for the previous 12-month period.

Average Daily Hauling by Contractor for January, 2003

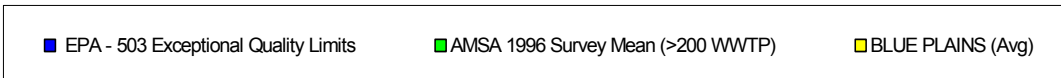
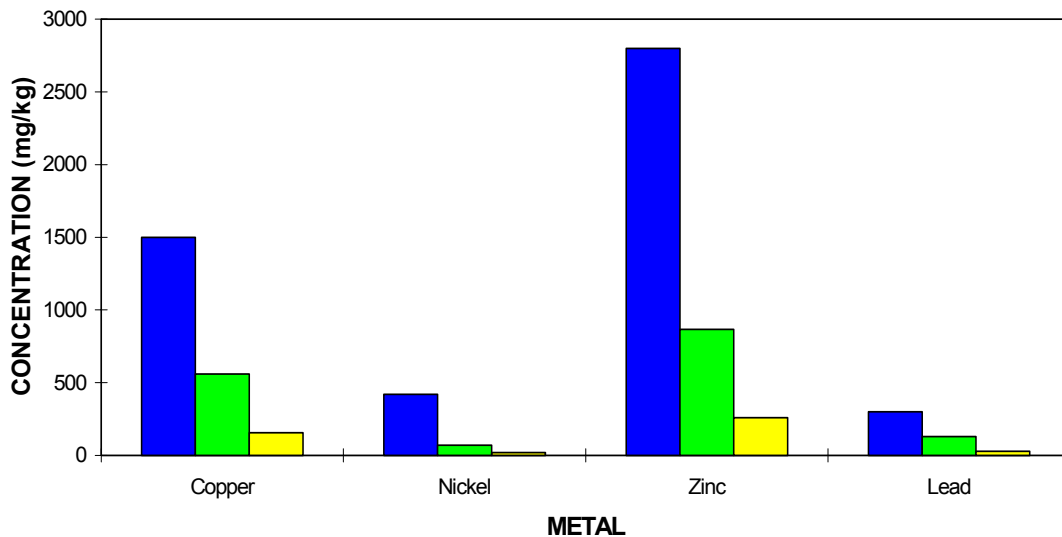
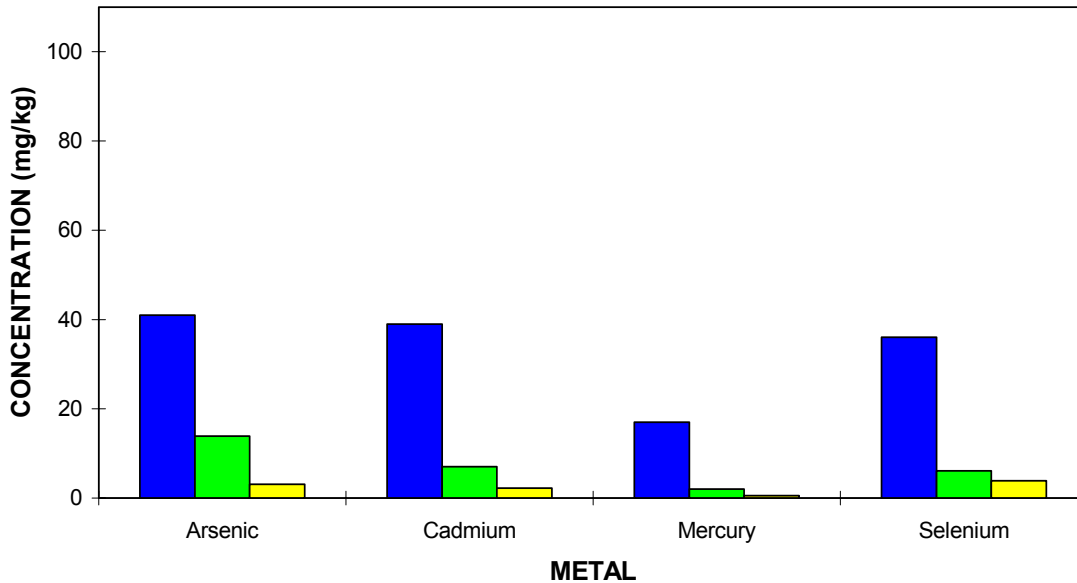


12 Month Average Monthly Biosolids Production



The graphs below show the EPA regulated heavy metals in the Blue Plains biosolids for the month of December 2003. As can be seen in the graphs, the Blue Plains levels are considerably below the regulated exceptional quality limits.

**BLUE PLAINS BIOSOLIDS METALS COMPARISON
DECEMBER 2003**



HIGHLIGHTS

Staff initiated the internal audit portion of the National Biosolids Partnership Environmental Management System (EMS) program with the DCWASA internal auditors office. This effort has been extremely beneficial to the biosolids staff, as the auditors are very thorough and have helped staff organize information in a manner such information will be presented in an organized manner for the third party auditors. Staff is approximately half way through the internal audit process, and expects to undertake the third party audit in the spring.

Staff attended a two-day workshop in Alexandria put on by the National Biosolids Partnership on conducting biosolids audits. The experience was very well worth the time; as staff learned first hand from the third party auditors how best to organize information, set goals, and present data and records. The internal auditors office staff also attended, and found the information valuable for completing their internal audit of the program.

Map of Blue Plains Biosolids Applications and Agricultural \$'s for November 2003

