

dc Annual Comprehensive Financial Report



2025 Fiscal Years Ended
September 30, 2025 and 2024

David L. Gadis, Chief Executive Officer

Lola Oyeyemi, Acting Chief Financial Officer and Vice President Budget

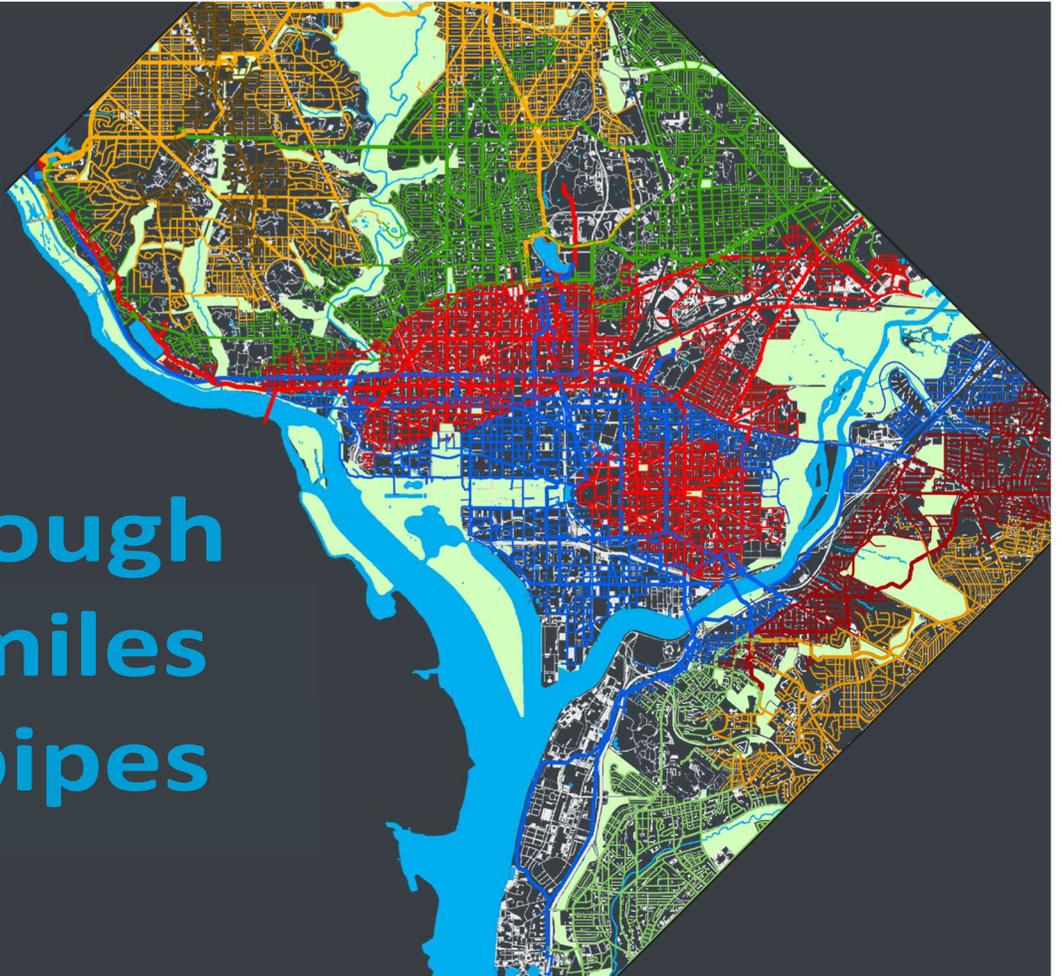
District of Columbia Water and Sewer Authority



DC Water
distributes
100.7
million
gallons
of clean
drinking
water per
day . . .



. . . through
1300 miles
of pipes



dc clean RIVERS PROJECT



96%
reduction

System-wide CSO
volume

98%
reduction

CSO volume to the
Anacostia River

18
miles of
tunnels

Over 100 feet
below ground

15
year storm
conveyance

For areas served
by the Northeast
Boundary Tunnel

1mil
pounds

Reduction of
nitrogen to the
Chesapeake Bay

12,000
tons

Trash and
debris removed



**Blue Plains
Wastewater
Treatment Plant
1937 - 2025**





DC Water distributes drinking water and collects and treats wastewater for more than 702,250 residents and **26.0 million annual visitors** in the District of Columbia.



92 ACRES
OF LAND MANAGED
BY GREEN
INFRASTRUCTURES



FY 2025

District of Columbia Water and Sewer Authority

Annual Comprehensive Financial Report

Fiscal Years
Ended September 30, 2025 and 2024

Prepared by:
Department of Finance, Accounting, and Budget

Lola Oyeyemi, Acting Chief Financial Officer and Vice President, Budget

INTRODUCTORY SECTION (UNAUDITED) 1

Letter of Transmittal 2

Overview of DC Water 3

Economic Condition..... 3

Major Initiatives..... 4

Capital Improvement Program..... 4

Blueprint 2.0..... 4

Green Bond Reporting..... 4

Impact Reporting 4

Lead Removal Program..... 4

Pure Water DC 5

Customer Assistance Program..... 5

Community Contributions 5

Clean Rivers Project 5

Blue Plains Floodwall..... 6

Blue Drop 6

Certified Business Utilization 6

Local Workforce 6

Community Activators Program..... 6

Internship & Apprenticeship Programs 7

Credit Ratings 7

Awards and Acknowledgements

ACFR, PAFR and Budget Awards..... 7

Acknowledgements..... 7

Board of Directors 8

Principal Staff Members..... 8

Governance and Organizational Structure 9

GFOA Certificates of Achievement..... 10

FINANCIAL SECTION 12

Independent Public Accountants' Report..... 13

**Management's Discussion & Analysis
(Unaudited)..... 16**

Basic Financial Statements 30

Statements of Net Position 30

Statements of Revenues, Expenses, and

Changes in Net Position..... 31

Statements of Cash Flows 32

Notes to the Financial Statements 33

STATISTICAL SECTION (UNAUDITED) 79

Financial Trends 81

Exhibit 1: Change in Net Position
for FY 2016-2025 82

Exhibit 2: Summary of Net Position
for FY 2016-2025 83

Exhibit 3: Capital Disbursements
for FY 2016-2025..... 84

Revenue Capacity 85

Exhibit 4: Operating Revenues and
Rate Increases for FY 2016-2025 86

Exhibit 5: Number and Type of Customer
Accounts for FY 2016-2025 87

Exhibit 6: Ten Largest Commercial
Customers FY 2016-2025..... 88

Exhibit 7: Ten Largest Government
Customers for FY 2016-2025 89

Exhibit 8: Retail Water and Sewer Rates for
FY 2016-2025 90

Exhibit 9: Residential Water and Wastewater
Bill Comparisons as a Percentage of Median
Household Income..... 91

Exhibit 10: Residential Water and Wastewater Bill
Comparisons to Local and Regional Utilities 92

Debt Capacity 93

Exhibit 11: Outstanding Debt and Debt
Ratios for FY 2016-2025..... 94

Exhibit 12: Calculation of Debt Service
Coverage for FY 2025 95

Demographic and Economic Information 96

Exhibit 13: Population of Service Area
Jurisdictions for CY 2016-2025..... 97

Exhibit 14: Personal Income of Service
Area Jurisdictions CY 2016-2025 98

Exhibit 15: Per Capita Personal Income of
Service Area Jurisdictions CY 2016-2025 99

Exhibit 16: Unemployment Rates for
CY 2016-2025..... 100

Operating Information 101

Exhibit 17: Water Delivered (Pumped) and
Billed (Sold) for FY 2016-2025 102

Exhibit 18: Water Demand for FY 2016-2025..... 103

Exhibit 19: Miscellaneous Statistics About
Authority Operations for FY 2016-2025..... 104

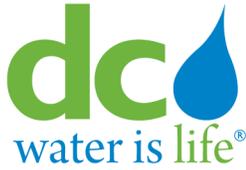
Exhibit 20: Schedule of Insurance as of
September 30, 2025..... 108

Exhibit 21: Summary of Major Permits and
Administrative Orders as of September 30, 2025..... 109

Exhibit 22: Budgetary Comparison
Schedule for FY 2025..... 110



**Introductory Section
(Unaudited)**



February 16, 2026

Board of Directors
Customers and Partners
District of Columbia Water and Sewer Authority
1385 Canal Street, SE
Washington, D.C. 20003

Dear Members of the Board:

I am pleased to present the District of Columbia Water and Sewer Authority's ("DC Water" or the "Authority") Annual Comprehensive Financial Report ("ACFR") for the fiscal years ended September 30, 2025 and 2024. The Authority's financial statements were prepared in accordance with U.S. generally accepted accounting principles ("GAAP"), as promulgated by the Governmental Accounting Standards Board ("GASB") and audited by a firm of independent certified public accountants retained by DC Water. In accordance with the Authority's enabling legislation, DC Water is required to perform an annual audit of its financial statements and submit it to the District of Columbia's Mayor and Chief Financial Officer, and the District of Columbia Council.

Responsibility for the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with DC Water's management. To the best of my knowledge and belief, the information contained in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the Authority. All disclosures necessary for the reader to gain an understanding of DC Water's financial activity have been included.

DC Water's management is responsible for establishing and maintaining an internal control structure designed to ensure that its assets are adequately safeguarded against loss, theft, or misuse and to maintain accurate and reliable financial records for the preparation of financial statements and the representations made by management. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of internal controls should not exceed the benefits derived from the controls; and 2) the evaluation of costs and benefits requires management's exercise of judgment. To the best of my knowledge and belief, DC Water's internal accounting controls adequately safeguard its assets and provide reasonable assurance of the proper recording of financial transactions in accordance with GAAP.

SB and Company, LLC Certified Public Accountants, has been engaged by DC Water to serve as its independent auditors and has issued an unmodified ("clean") opinion on DC Water's financial statements for the years ended September 30, 2025. The financial statements for the year ended September 30, 2024 were audited by KPMG, LLP. The independent public accountants' report is located at the front of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to supplement the MD&A and should be read in conjunction with it. DC Water's MD&A is located immediately following the independent auditors' report.

Overview of DC Water

The District of Columbia Water and Sewer Enterprise Fund (the "Fund") was established in 1979 and was operated by the Water and Sewer Utility Administration, a division of the Government of the District of Columbia (the "District") Department of Public Works. The Authority, an independent authority of the District, was created in April 1996 and began operating on October 1, 1996 under and pursuant to an act of the Council of the District entitled the "Water and Sewer Authority and Department of Public Works Reorganization Act of 1996 (as amended)", and an Act of the United States Congress entitled the "District of Columbia Water and Sewer Authority Act of 1996". The Authority is considered a related organization of the District for purposes of presentation in the District's financial statements.

DC Water provides retail drinking water distribution and wastewater conveyance and treatment services to more than 700,000 residents as well as to commercial and governmental customers in the District of Columbia, and wholesale wastewater conveyance and treatment services to approximately 1.8 million users in Montgomery and Prince George's Counties in Maryland, and Fairfax and Loudoun Counties in Northern Virginia.

DC Water is governed by a Board of Directors consisting of eleven principal and eleven alternate members who represent the District of Columbia, Montgomery and Prince George's Counties in Maryland, and Fairfax County in Virginia.

Budgets are prepared annually and reviewed and approved by the Authority's Board of Directors. After approval by the Board, DC Water submits its annual budget to the District for inclusion in the Mayor's annual budget. The District then includes DC Water's budget as an enterprise fund as part of its own budget submission to the U.S. Congress.

Economic Condition

Washington, D.C. is not only known as the nation's capital, but it is also an international city with a vibrant tourist industry and business climate. The U.S. Census Bureau estimated that there were 702,250 residents in Washington, D.C. in 2024. The Washington Metropolitan Region has a population of more than 6.4 million individuals and is the sixth largest metropolitan area in the country.

The District's economic base is driven by the federal and local governments as well as diplomatic embassies and international organizations. The District is host to 19 colleges and universities and more than 185 foreign embassies and other recognized diplomatic missions. A number of international organizations, such as the International Monetary Fund, World Bank, Inter-American Development Bank and Organization of American States are headquartered in the District. An estimated 26.0 million people visit the Washington Metropolitan Region on an annual basis, not only to do business with the federal government and local firms, but also to visit the national monuments, historic sites, museums and other major cultural attractions.

Personal income has grown considerably in the District in recent years, from \$51.8 million in 2016 to \$78.1 million in 2024, an increase of 50.8%. The unemployment rate in the District decreased from 6.5% in 2016 to 6.2% in 2025. The District's economy is primarily driven by the federal government, professional/business services, information technology, defense contracting and tourism. The region is also a major hub for education, health care, life sciences and international affairs with high concentrations of non-profit organizations

DC Water continues to invest in its infrastructure to benefit District residents and the region and to support continued economic growth. DC Water is guided in both its operations and its infrastructure investments by the strategic plan, Blueprint 2.0.

Major Initiatives

Capital Improvement Program

The funding for DC Water's capital program comes mainly from its retail and wholesale customers. Over the next ten-year period, the Authority anticipates approximately \$413 million in federal grants, including \$407 million from the Environmental Protection Agency (EPA), and \$6 million from the Federal Emergency Management Agency (FEMA). EPA funds support various capital projects including small diameter water main replacements, gravity thickener upgrades, and approximately \$237 million for the lead service line replacements in the District of Columbia under the Lead-Free DC Program. The anticipated EPA funds include \$308 million from the Infrastructure Investments and Jobs Act (IIJA) also known as Bipartisan Infrastructure Law (BIL) funds and the balance from regular appropriations from Safe Drinking Water Act and Clean Water Act funds. The funds from FEMA support hazard mitigation including strengthening the Blue Plains floodwall and capacity building activities.

Blueprint 2.0

The Blueprint 2.0 was adopted as DC Water's strategic plan in October 2021. The plan provides five interconnected organizational Imperatives which are: Healthy, Safe, and Well; Reliable; Resilient; Sustainable; and Equitable. Each Imperative is defined by Themes and each Theme is measured via one or more goal metrics to assess progress. Examples of goals DC Water advanced during the past year include: Improve percentage of employees that attend wellness programs (19.7% in FY 2025, up from 10.3% in FY 2024, Healthy, Safe, and Well goal 2.04); Maintain and/or improve on system recovery time objectives (zero hours in FY 2025, surpassing a target of <4 hours, Resilient goal 6.01); and increase number of levels of significant policy engagement on watershed management (4 (city, state, regional, federal), up from 3 in FY 24, Sustainable goal 3.01).

Green Bond Reporting

Through our continued, transparent reporting, DC Water is working to remain a leader in the Green Bond space. In 2021, DC Water adopted a Green Bond Framework aligned with the four International Capital Market Association (ICMA) Principles regarding use of proceeds, project selection, management of proceeds, and reporting. The purpose of the Green Bond Framework is to formalize the process and commitments that govern DC Water's issuance of Green Bonds. DC Water has implemented the Framework and is adhering to the ICMA principles.

Impact Reporting

DC Water delivered its fourth annual non-financial statement with its Fiscal Year 2024 Impact & Resilience Report. The report discloses activities and risks related to our impact on the environment, in our community, and via our organizational governance. It outlines our resilience efforts including our Enterprise Risk Management (ERM) program and our preparations to adapt to a variety of internal and external events. We continue to report and disclose via the Sustainability Accounting Standards Board (SASB) standard for water utilities, now in our fourth year.

Lead Removal Program

DC Water's Lead Free DC (LFDC) program continues its progress toward replacing lead service lines in the District with copper pipe. In FY 2025, Lead Free DC reached the 10,000th replacement milestone since inception of the program and replaced a total of 3,164 lead service lines, providing over \$11 million in free and discounted private-side service line replacement work for DC residents. The data-driven program prioritizes lead service line replacements for: (1) Vulnerable populations and communities (such as children), (2) Increased probability of exposure to lead pipes, (3) Critical facilities (such as child development facilities and schools), and (4) Coordinated replacement work to minimize or avoid multiple disruptions to the same community. In addition to expanding the opportunities for free lead service line replacements in the District, the program also supports jobs and reinvests local dollars back into the economy. The Lead Pipe Replacement Assistance Program (LPRAP) connects local

plumbing contractors with homeowners who need service line replacement on private property. Through the program, a partnership between the District Department of Energy and Environment (DOEE) and DC Water, a record 549 lead service line replacements were completed between October 1, 2024 and September 30, 2025.

Pure Water DC

In late 2025, DC Water launched the Pure Water DC program to diversify the District's water supply. This new strategy sets forth a vision for regional water supply resilience, building on regional collaboration and technological innovation in the water sector. Pure Water DC lays out a portfolio of solutions over various timeframes to fully address the needs of the whole region. These interconnected strategies include: protecting our first source, developing a second source, optimizing distribution, and collaborating with regional partners on expanding storage and coordinating operations. The program will be guided by evidence-based decision making, regional collaboration, and fiscal responsibility, with milestones including the summer 2026 groundbreaking and 2027 opening of the Pure Water DC Discovery Center and ongoing engagement with regulators and stakeholders which will inform options and full-scale solutions to be implemented in future years.

Customer Assistance Programs

This year, our DC Water Cares program assisted 4,275 customers who needed help paying their water bills. With more than \$2.9 million in aid provided in FY 2025. DC Water Cares is among the most financially supportive customer assistance programs offered by any water utility in the nation. Participants receive discounts on their monthly bills.

SPLASH is a program created by DC Water, and administrated by the Urban League, which provides financial assistance for customers unable to afford water and wastewater services. The program accepts donations from the public, but the fund is mostly driven by contributions from DC Water employees through payroll deductions. In 2025, 240 customers received assistance for a total of \$81 thousand from SPLASH.

Community Contributions

Since its inception in 1999, Authority staffers have contributed to Bread for the Soul, a District-based organization that provides support services for families affected by HIV/AIDS. Each December, employees donate books, toys, coats, gloves, hats, and grocery gift cards to support these households and lift spirits during the holiday season.

In FY 2025 staff volunteered for the MATHCOUNTS National program, of which Board member Howard Gibbs is the DC Coordinator. MATHCOUNTS is a math competition for middle school students. Over 200 students competed at the chapter competition on February 8, 2025. The competition took place at Saint Anselm Abbey School in Washington, D.C. This was the first year DC Water participated in the competition and will support it again in 2026 and will assist with the supplies for the students.

Clean Rivers Project

DC Water continues to advance its Combined Sewer Overflow (CSO) Long Term Control Plan (LTCP) through the DC Clean Rivers Project, which is designed to achieve significant reductions in CSO discharges to the Anacostia and Potomac Rivers as well as Rock Creek. The Anacostia River Tunnel System became fully operational with the commissioning of the Northeast Boundary Tunnel in September 2023, completing all Anacostia River CSO control facilities. From March 2018 through September 2025, the system captured nearly 19.5 billion gallons of CSO and removed more than 12,264 tons of trash and debris, thereby preventing discharge to the Anacostia River.

Construction of the Potomac River Tunnel began in 2024, with shaft work underway and tunnel mining scheduled for 2026; the tunnel is required to be operational by 2030. Site preparation for the Piney Branch Tunnel, designed to provide CSO control benefits to Rock Creek, began in late 2025, with construction from 2026 through 2029. In addition, the Rock Creek green infrastructure project C is under construction, with 9 of 43 sites completed as of September 2025 and full completion expected in 2027.

Upon full implementation, the LTCP is projected to reduce CSO discharges by approximately 96% citywide, including an estimated 98% reduction to the Anacostia River. These reductions are expected to result in measurable water quality improvements and substantial decreases in the discharge of trash and debris to District waterways.

Blue Plains Floodwall

The Office of Emergency Management currently manages eight (8) active grant awards for hazard mitigation projects totaling \$26 million in funds awarded. With one (1) additional grant application submitted for EPA's Large Drinking Water System Infrastructure Resilience and Sustainability Program grant. One (1) grant project has been completed and is in the process of being closed out. Blue Plains Floodwall Segments A, B, D, and E – building the remainder of the Blue Plains floodwall, \$20 million. As part of a \$300,000 FEMA Building Resilient Infrastructure and Community (BRIC) grant program, DC Water developed a Microgrid Conceptual Feasibility Report. This report evaluates the feasibility of implementing a microgrid at Blue Plains Advanced Water Treatment Plant, which would optimize the energy supply and demand, improve existing electrical systems, and provide energy resilience to the plant.

Blue Drop

In FY 2025, 50,292 tons of Bloom, Class A Exceptional Quality biosolids, were sold resulting in \$388,370 of revenue (\$150 thousand less than FY 2024, largely due to poor weather) and \$3.0 million in net savings (a \$500 thousand or 8% increase from FY 2024). Bloom's net value increased by \$350K since FY 2024. Bloom has resulted in a total net savings of \$15.6 million since production started in 2017. In addition, Blue Drop hosted 52 events and generated \$593 thousand in gross revenue, a slight decrease from FY2024, largely due to scheduling conflicts. Bloom is a precious asset that returns value to our ratepayers, reduces our carbon footprint, provides long term benefits to soils, and protects the Chesapeake Bay by reducing the use of chemical fertilizers.

Certified Business Utilization

The District of Columbia Water and Sewer Authority (DC Water) is committed to promoting economic and business development in the District of Columbia and the region it serves. In carrying out its mission, DC Water shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any projects. DC Water remains fully committed to serving our community and ensuring fairness in contracting, in strict compliance with all applicable laws and regulations. As such, DC Water encourages the participation of certified business enterprises in its contracting and procurement activities.

During FY 2025, D.C. Water approved forty-three (43) large procurement actions, totaling \$607.4 million. Of this total, certified firms were awarded \$220.6 million (36.3%) in prime and subcontracting opportunities.

Local Workforce

DC Water Works is the Authority's initiative designed to empower local and District residents to establish meaningful employment on DC Water construction and service projects. As part of this program, DC Water established a goal that 75% of the new jobs created on its projects would be filled by local residents.

In 2025, 87 new positions were created on DC Water projects, 76 of which (87%) were filled by local residents. This includes twenty-three (23) positions that were specifically filled by District residents.

Community Activators Program

The second Lead Free DC (LFDC) Activators cohort completed its year-long training in partnership with the District Department of Employment Services (DOES) in 2025. This workforce development program included twelve District residents, eleven of whom successfully graduated. All graduates secured employment, including the first participant from the DC Water High School Internship pilot program, which started in the fall of 2024. Building on

this success, DC Water and DOES have agreed to launch a third LFDC Activators cohort in FY 2026, which will host up to eleven participants.

Internship and Apprenticeship Programs

The DC Water Works 2025 Summer internship program concluded in August. The recent cohort included seven District and local youths between the ages of 17 and 24, all of whom successfully completed the program. Following the program, one participant transitioned into a year-round training initiative within the Department of Sewer Services. Two other participants are scheduled to return to DC Water after the Christmas break as part of the organization's High School Internship and Workforce Development initiative.

Credit Ratings

Throughout FY 2025, the Authority maintained a AAA credit rating by S&P, AA+ credit rating by Fitch Ratings, and Aa1 by Moody's for senior lien revenue bonds.

Combined, these ratings made DC Water's bonds highly desirable. Strong credit ratings enable the Authority to issue debt at lower borrowing costs, which in turn reduces ratepayer costs in the long run. These notable results are due to the Authority's solid financial team, outstanding financial performance, and management of our capital program.

Awards and Acknowledgements

The Authority has once again been honored by the Government Finance Officers Association (GFOA), with a Certificate of Achievement for Excellence in Financial Reporting for our annual comprehensive financial report, for the fiscal year ended September 30, 2024. The Certificate of Achievement is widely regarded as the highest form of acknowledgement in governmental accounting and financial reporting. To date, DC Water has received the GFOA's ACFR award for every year of its existence as an independent Authority, for a total of 28 consecutive awards. DC Water also received the GFOA Distinguished Budget Presentation Award for its fiscal year 2026 budget, marking 25 consecutive years and achieving the Association's coveted Triple Crown of excellence in financial reporting.

Acknowledgements

With deep appreciation, I wish to recognize the outstanding leadership of our former Chief Financial Officer, Matthew Brown, who is now the Chief Operating Officer, personal commitment of Controller Henok Getahun and DC Water's dedicated team of finance professionals for their collective effort in preparing DC Water's FY 2025 Annual Comprehensive Financial Report.

Respectfully submitted,



Lola Oyeyemi, CPA
Acting Chief Financial Officer and Vice President, Budget



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GREGORY HOPE ACTING CHIEF LEGAL OFFICER AND EXECUTIVE VICE PRESIDENT, GOVERNMENT AND LEGAL AFFAIRS
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Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

District of Columbia Water and Sewer Authority

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

September 30, 2024

Christopher P. Morill

Executive Director/CEO