



Proposed FY26 to FY35 Capital Improvement Program

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Agenda

- Review management's budget proposal
- Obtain committee's recommendation to the Board on the following:
 - Proposed FY 2026 – FY 2035 Capital Improvement Program (disbursements and lifetime), including the Proposed FY 2027 Capital budget



Budget Adoption Calendar

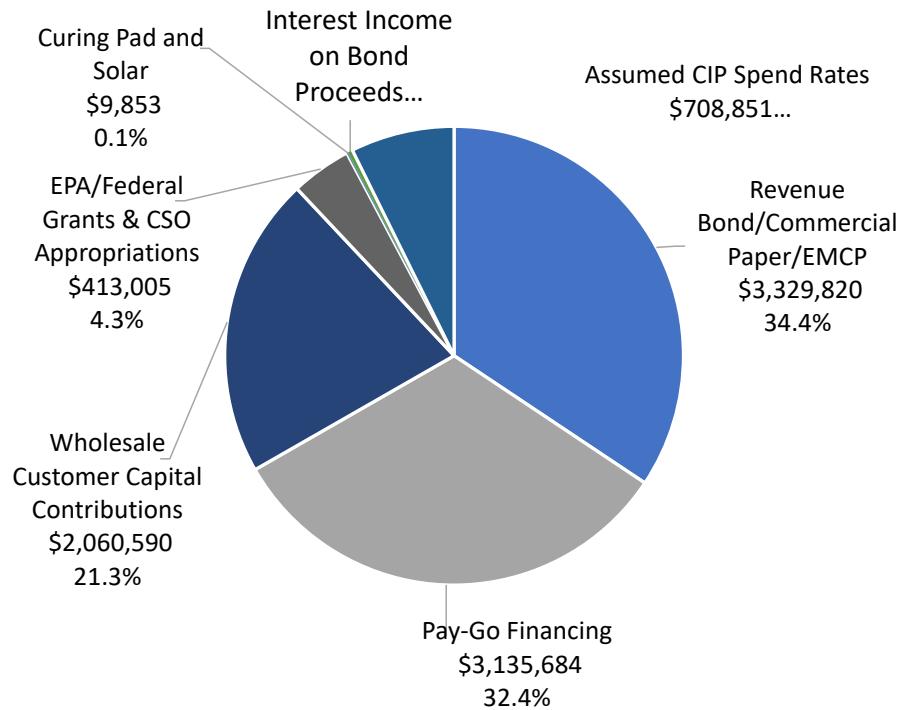
Timeline	Activity	Status
January 15	Budget Workshop with Board of Directors	✓
Customer & Stakeholder Briefings		
January 16	Wholesale Customer	✓
January 23	Office of People's Counsel	✓
January 27	Stakeholder Alliance Group	✓
Committee Discussions & Reviews		
January 22	Environmental Quality & Operations	✓
January 27	Joint DC Retail Water & Sewer Rates and Finance & Budget Committee	✓
February 5	Board Meeting (No Board Action Required)	✓
Committee Reviews, Recommendations & Actions		
February 19	Environmental Quality & Operations	
February 24	DC Retail Water & Sewer Rates	
February 26	Finance & Budget	
March 5	Board Adoption of Budgets	
April	Submit Budget via the District to U.S. Congress	
October 1	Fiscal Year 2026 Begins	



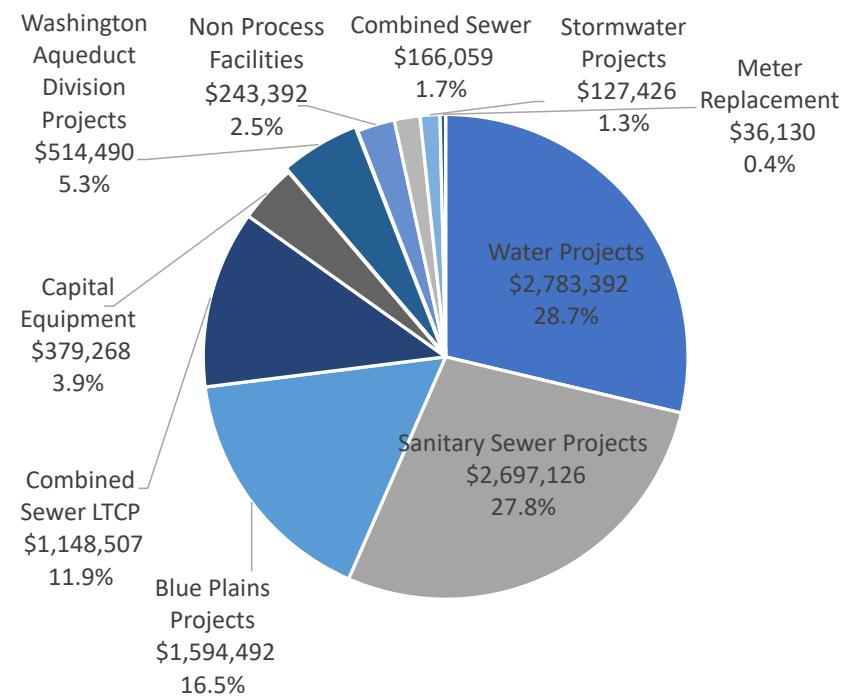
Ten Year CIP: Sources and Uses of Funds

\$ in thousands

Sources - \$9.69 Billion



Uses - \$9.69 Billion



Note: Graphs may not total to 100% due to rounding to the nearest 0.1%

1: "Assumed CIP Spend Rates" is meant to represent the expectation that DC Water will spend less than the authorized CIP over the next 10 years, based on historical results



Management's Recommendation: Capital Improvement Program

- The **proposed ten-year CIP budget of \$9.69 billion** includes annual spending estimates for capital construction, capital equipment and DC Water's share of the Aqueduct's capital projects
 - This is a net decrease of \$66.7 million compared to the Board-approved CIP for the ten-year period, and a net decrease of \$136.6 million in FY 2026
- The **proposed lifetime budget is \$17.4 billion** and covers the total project costs including commitments and labor, for active projects prior to, during, and beyond the ten-year window

(Cash Disbursements \$ in thousands)	FY 2026 - FY 2035 Disbursement Plan											Last Years 10-yr	(Increase)/ Decrease	Lifetime Budget
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035				
NON PROCESS FACILITIES	\$ 15,467	\$ 32,671	\$ 43,535	\$ 43,848	\$ 27,523	\$ 22,366	\$ 22,277	\$ 14,582	\$ 10,820	\$ 10,303	\$ 243,392	\$ 213,052	\$ (30,339)	\$ 412,191
WASTEWATER TREATMENT	83,199	127,537	151,664	138,337	164,406	172,451	198,453	184,744	194,690	179,012	1,594,492	1,763,454	168,962	2,670,477
COMBINED SEWER OVERFLOW	237,482	311,016	321,693	264,247	94,417	42,614	11,098	10,000	11,000	11,000	1,314,566	1,139,051	(175,515)	3,762,450
STORMWATER	16,550	14,740	18,186	27,841	29,208	12,921	2,318	2,250	2,099	1,313	127,426	65,840	(61,586)	190,536
SANITARY SEWER	155,371	230,713	266,827	223,235	300,656	288,391	295,248	311,056	360,046	265,583	2,697,126	2,718,608	21,482	4,215,274
WATER	186,757	274,558	285,327	302,603	312,347	268,653	258,593	287,645	299,551	307,357	2,783,392	2,871,946	88,554	4,844,619
CAPITAL PROJECTS	694,826	991,234	1,087,232	1,000,111	928,557	807,396	787,987	810,277	878,206	774,568	8,760,394	8,771,952	11,558	16,095,547
CAPITAL EQUIPMENT	29,401	39,664	38,398	37,681	38,269	38,558	38,855	39,162	39,478	39,803	379,267	316,184	(63,083)	379,267
Meter Replacement/AMR/CIS/ERP	3,080	5,583	5,583	3,883	3,000	3,000	3,000	3,000	3,000	3,000	36,130	34,664	(1,466)	36,130
WASHINGTON AQUEDUCT	49,480	35,770	35,770	35,770	71,540	71,540	71,540	71,540	35,770	514,490	500,780	(13,710)	514,490	
ADDITIONAL CAPITAL PROJECTS	81,961	81,018	79,751	77,334	77,039	113,098	113,395	113,702	114,018	78,573	929,888	851,628	(78,260)	929,888
LABOR														383,495
TOTAL CAPITAL BUDGETS	\$ 776,787	\$ 1,072,251	\$ 1,166,983	\$ 1,077,446	\$ 1,005,595	\$ 920,494	\$ 901,382	\$ 923,979	\$ 992,224	\$ 853,141	\$ 9,690,281	\$ 9,623,580	\$ (66,702)	\$ 17,408,930
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035				
Board Approved 10yr-CIP	913,396	938,159	1,117,568	1,116,264	1,015,118	954,815	946,479	951,815	952,221	9,623,580				
Delta (inc)/dec	136,609	(134,092)	(49,415)	38,818	9,523	34,321	45,097	27,837	(40,003)	(853,141)	(66,702)			