



**MINUTES OF THE MEETING OF THE
300TH BOARD OF DIRECTORS MEETING
SEPTEMBER 7, 2023**

(via Microsoft Teams)

DIRECTORS PRESENT

District of Columbia Members

1. Tommy Wells, Chairperson
2. David Franco, Principal
3. Anthony Giancola, Principal
4. Howard Gibbs, Principal
5. Wendell Felder, Principal
6. Jed Ross, Alternate

Prince George's County Members

1. Jared McCarthy, Alternate

Montgomery County Members

1. Fariba Kassiri, Principal
2. Steven Shofar, Alternate

Fairfax County Members

1. Christopher Herrington, Principal
2. Sarah Motsch, Alternate

DC WATER STAFF

1. David Gadis, CEO and General Manager
2. Matthew Brown, Chief Financial Officer and EVP, Finance, Procurement and Compliance
3. Wayne Griffin, Chief Administration Officer and EVP
4. Jeffrey Thompson, Chief Operating Officer and EVP
5. Michelle Rhodd, Board Secretary
6. Marc Battle, Chief Legal Officer and EVP, Government and Legal Affairs

7. Kirsten Williams, Chief Communications and Stakeholders Engagement Officer and Executive Vice President

The 300th meeting of the District of Columbia Water and Sewer Authority's Board of Directors was called to order by Chairperson Tommy Wells at 9:31 AM. Board Secretary Michelle Rhodd called the roll, and a quorum was established.

I. APPROVE MINUTES

Chairperson Wells asked for a motion to approve the minutes of the July 6, 2023, meeting.

Upon a motion duly made and seconded, the Board of Directors approved the minutes of the July 6, 2023, meeting as presented.

II. CHAIRPERSON'S OVERVIEW

Chairperson Wells reviewed the agenda, noting that the Board would meet in executive session later to discuss the CEO's performance evaluation.

III. CEO AND GENERAL MANAGER'S REPORT

CEO and General Manager David Gadis thanked current and past Board members for their commitment to the communities they have served over the last 300 meetings and will continue to serve. He thanked Mr. Gibbs, the longest-tenured member, for his commitment to the organization and the community.

Mr. Gadis provided four updates on the Authority's resilient, health, safety, and wellness imperatives. On July 29, 2023, the DC Water Basketball League Championship held a competitive match. The Knicks defeated the Lakers 26-14 to capture the title. Titles were also given to DC Water employees, including:

- Michael Mitchell, a Physical science technician in the Clean Water and Technology Department, was crowned the 3-point champion.
- Travon Battle, a Wastewater Services employee, was crowned the Offensive Player of the Year.
- Anthony Edmonds, Sewer Services Department, was crowned the Defensive Player of the Year.
- Dustin Rolls, Executive Assistant in the Facilities Department, was crowned Lead MVP.
- Jeff Campbell, Senior Utilities Services Worker, was crowned Worker of the Year.

Mr. Gadis stated the basketball team had brought DC workers together and provided a place for them to take their families. He thanked staff members for volunteering with the league and making events like these, run smoothly.

September is Preparedness Month, so the remaining updates centered on resilience and preparedness. The summer presented several challenges related to climate change, and DC Water is committed to improving organizational resilience to meet those changes. One change will be public messaging and ensuring that customers understand the range of challenges they face, and the steps DC Water has taken to mitigate climate change.

On August 25, the Washington Post published an opinion piece calling for improved performance from the District Office of Unified Communications. The article highlighted the substantial completion of the Northeast Bound Tunnel and its related community benefits. Mr. Gadis thanked John Lyle, Vice President Marketing and Communications, for making that information available to the Post and explaining the benefits of catching and retaining stormwater.

On August 23, the Authority hosted a delegation representing FEMA and HCMA to highlight the ongoing work supporting disaster resilience, emergency management and hazard mitigation and an overview of hazard mitigation grants. The visit was a success, and Mr. Gadis thanked the staff who assisted. Two weeks ago, HCMA facilitated an extensive tabletop exercise with seminars and briefings to evaluate the collaborative strategies of response teams in the hypothetical situation of recovering from a hurricane. The goal was to identify capabilities and gaps in their approach. The District announced they will reinstate the DC Emergency Preparedness Council in September to facilitate further discussion and planning. DC Water helped to further knowledge-sharing and generated additional discussion of supporting roles and responsibilities among the Emergency Management Team. Mr. Gadis stated he will continue communicating regularly with their internal team on contingency plans if the Aqueduct cannot provide DC Water with its services.

In response to Director Anthony Giancola expression of concern that Customer Assistance Programs (CAPs) were not achieving budgetary needs and his remarks urging that clients must be made aware of the programs in order to address the issue, the management team reviewed Authority wide resources and tools that are being utilized to address his concerns.

Mr. Giancola noted that the facility's preventative maintenance increased to where it should be, while other areas could use further improvement. Mr. Giancola went on to note that under Goods and Services, there is a mass communication systems contract with Ever Bridge for a 1-year extension of the original contract from 2013. He suggested that the contract be rebid rather than adding extensions with over ten amendments. Mr. Gadis could follow up with information about the procurement contract. Mr. Giancola stated he only hoped they would rebid the contract next cycle.

IV. COMMITTEE REPORTS

Executive Committee

Reported by Chairman Wells

Executive Committee Chairperson Tommy Wells reported that the Committee met on July 14, August 1, and August 31, 2023 to review and discuss the CEO's performance evaluation. The Board will meet in executive session later in the meeting to review the Executive Committee's recommendations.

Environment Quality and Operations Committee Report

Reported by Sarah Motsch

Nicholas Passarelli, VP, Wastewater Operations, briefed the Committee on the performance of the Blue Plains Advanced Wastewater Treatment Plant (BPAWTP). All parameters were within the National Pollution Discharge Elimination Standard (NPDES) permit limits. The monthly average flow to complete treatment was 247 million gallons per day (MGD) for June. Onsite energy generation from the Combined Heat and Power (CHP) facility and solar panels for the month was 29% of the average consumption at BPAWTP. 5,527 wet tons of biosolids were sold as Bloom, which was 197% above the target for the month. The FY23 cumulative sales have met 119% of the goal. All wet weather flows were diverted to complete treatment with no flow through Outfall 001.

Maureen Schmelling Director, Water Quality Water reported water quality monitoring to be in compliance with the total coliform rule for the past month. The lead and copper rule testing for the first semester 2023 was completed and demonstrated compliance. A few homes were over the 90th percentile limit from the first sample but demonstrated compliance with the second draw samples. The next semester's testing begins in July.

Sylvia Okogi, Operations Program Manager Utility Services, Water Distribution reported that 41 hydrants were marked out of service in June. Out of the 41, 22 were defective and required repair. The other 19 were out of service due to regular work. The map providing the location of the out-of-service hydrants was presented. Eight hydrants that needed replacement have been out of service for more than 120 days. Conversations are ongoing with DDOT and FEMS for wall mount hydrants in the third street tunnel. Ms. Okogi confirmed that regular hydrants also serve the third street tunnel and there is protection.

William Elledge, Director Engineering and Technical Services reported that the three keys to the success of the Lead-Free DC Program were to secure funding, implement a mandate requiring homeowners to participate in replacing lead service lines and collaborate with DDOT for road permits. action items. Efforts are ongoing to achieve these three critical items. The graph of funding was presented. The implementation of the mandate was moving forward through Council. Work has continued with DDOT including

a recent meeting with a Deputy Director. Progress to date was reported. There were 4,400 service line replacements completed since FY 2020, with a total savings to customers of nearly \$7 million for free and discounted replacements on private property. The key activities completed in the previous quarters were presented and included: the submittal of Bipartisan Infrastructure Law grant applications, community activators doubled agreements per week, restoration of 40 blocks to remove DDOT permit hold was completed, a 2023 LFDC plan, map, and construction dashboard was introduced, the cost estimate was updated, bids were opened on the next four task orders, the LFDC plan press briefing was conducted, and the DC Council hearing and 19 ANC meetings were participated in. The executive dashboard was presented, which includes a map, premise status, premise count, and percentage of totals.

Meisha Thomas, Director of Customer Care reported that on September 10, 2022, A flooding event occurred in which there was 2.88 inches of rain, which topped a previous record set in 1970. It resulted in increased call volumes to the Emergency Command Center (ECC), and the phone lines were blocked due to the volume of calls. The Office of Unified Command (311) reported an increased call volume and broken communication between the groups. An internal emergency plan was created to utilize the call center staff in the daytime to assist with emergency calls and increase ECC staff as needed. An MOU was also established, which involved a multi-agency discussion to collaborate and coordinate emergency calls and resolutions during future flood events with the OUC (311) answering calls that overflow from the ECC. Between 8 pm and 8 am, if the call queue is greater than 25 calls with an average wait time greater than 90 seconds, calls are transferred to 311. Between 8 am and 8 pm, calls are transferred if the threshold is greater than 40 calls with an average wait time greater than 120 seconds. This new MOU was activated on April 1 when a water break affected 50 homes. The ECC answered 265 calls, and 103 were transferred to 311. The benefits of the relationship include improved customer service, reduced customer frustration by completing a call through one system, increased responsiveness, reduced call abandonment, support for the response identified by the Flood Taskforce, and greater collaboration between DC Water and DC Government.

David Parker, VP of Engineering reported that on May 1st, 2023 an inspection discovered the center wall of the East and West outfall relief sewer had fully corroded and was missing in sections. A more detailed inspection from Structure 2A to past Structure 105 was completed on May 10th, 2023, which showed there was 75 feet downstream of Structure 2A, which was severely deteriorated with conditions improving the further downstream to 563 feet where there were no signs of deterioration. The Incident Management Team (IMT) was activated on May 25th, 2023, with weekly meetings being held with the team. Mr. Parker presented the Phase 1 and Phase 2 response plan. Phase 1 involves emergency response and risk mitigation with the installation of a sheet pile temporary bypass, removal of soil overburden, installation of sandbags and additional protection if a collapse occurred. Cost estimate for phase 1 is \$7 to \$15M. The contractor, Spiniello, mobilized on June 9th, 2023.

Phase 2 will be the permanent repair with a current planning level cost estimate of approximately \$7M with a schedule of September 2023 to May 2024. Daily site inspections are being conducted, regular tactical meetings are being held and mitigation plans have been implemented to divert a portion of the flow from the Potomac pump station.

*DC Retail Water and Sewer Rates Committee
Reported by David Franco*

Matthew Brown, Chief Financial Officer, Finance, Procurement and Compliance and Executive Vice President, presented the Monthly Report. He mentioned that revenues were in line with earlier projections for the year. Mr. Brown specifically highlighted areas of variances against budget. He reported that 90-day delinquencies had stabilized following the COVID emergency, and the current delinquency balance stands at \$27.7 million, which is lower than in previous periods.

Mr. Brown presented the Revised Rate Stabilization Fund (RSF) Recommendation, emphasizing these key points:

- The policy prioritizes flexibility and took into account Committee feedback.
- Its objectives are to reduce long-term customer rate growth, maintain a 5% balance in annual retail revenues, and accept transfers allocated in the budget or from RSF-funded project savings or revenues.
- The policy serves various purposes, including rate smoothing, covering one-time emergency costs, funding savings-generating investments, and reducing higher debt.
- Amawalk, an independent consulting firm, reviewed RSF in 2023, suggesting a 5% retail revenue balance, prioritizing emergencies, cost-cutting technologies, and debt reduction.
- The name RSF remains consistent despite name change discussions.

Mr. Brown presented the Revised Financial Policies, which are currently under consideration for recommendation to the Finance & Budget Committee. He emphasized the critical role of liquidity in ensuring resilience and the ability to handle revenue shortfalls effectively. The existing Board policy maintains 250 days of cash on hand, equivalent to approximately \$275 million. This level of liquidity has been recognized and acknowledged by credit rating agencies. Amawalk, an independent consulting firm, recommends increasing DC Water's days of cash to 350-400 days. This aligns DC Water with highly rated peers and helps safeguard strong credit ratings for future borrowing. Management recommends maintaining a minimum of 250 days of cash on hand. The overarching goal is to reach 350 days by FY2032. This objective can be achieved primarily by prioritizing the building of cash reserves.

Mr. Brown presented an update on the Potomac River Tunnel Contract, a part of the Clean Rivers Program. The Environmental Q&OPs Committee recommended advancing the Potomac River Tunnel Contract previously. Retail Water and Sewer Rates and the Finance & Budget committees are being informed about the contract due to its Retail Rates, Financial Plan, and Budget impacts. The contract will be presented to the Board in October for approval. The contract recommendation is to award the amount of \$819.655 million, requiring an additional \$215 million in budget. Mr. Brown explained that an increase in CRIAC would be required to fund the projects.

Meisha Thomas, Director of Customer Care, presented an update on the DC Water Cares Program. Customer Care is requesting Committee approval for the Notice of Emergency and Proposed Rulemaking to Extend the Residential Assistance Program (RAP) into 2024 until the remaining funds are expended. Ms. Thomas explained that although customer participation in the Municipal Assistance Program (MAP) had been slow, the funding for it was exhausted, and the administrative workload outweighed program participation. By May 2023, RAP funds were exhausted, and the Board approved transferring \$2.1 million from MAP to RAP in June 2023. Administrative costs for RAP, MAP, and CAP were lower than expected. As of August 2023, RAP had a balance of \$1.1 million, and MAP had approximately \$200,000. A projected unexpended balance of \$920,000 for FY2023 is anticipated, with a total funding transfer of \$1.07 million from CAP, RAP, and MAP to FY2024 RAP. Management is requesting the committee to recommend to the Board the extension of RAP into 2024 until funds are exhausted. Additionally, they propose publishing a Notice of Emergency and Proposed Rulemaking to ensure the continuity of customer benefits.

*Audit Risk Committee Report
Reported by Floyd Holt*

Audit Risk Committee Chairperson Floyd Holt stated that Deloitte and the Strategy & Performance team provided an overview and status of the Enterprise Risk Management program. The team is in phase two of the ERM implementation with a goal to complete efforts by the end of fiscal year 2023.

- The ERM 101 foundational training has been rolled out, with advanced training planned for select individuals in August and September. The training aims to provide a consistent understanding of risk management across the organization.
- The team is conducting deep dives into three key risks: revenue erosion and expenditure growth, talent management, and changing regulations. The deep dives involve analyzing root causes, consequences, and metrics that would help identify risk indicators.
- The team is implementing the Origami risk solution, which includes both policy and risk management processes. The Origami system will serve as a repository

for board resolutions and policies, aiming to consolidate this information which is currently housed in multiple locations.

With the completion and issuance of three completed audits this quarter, the internal audit plan remains on-track for the fiscal year. There are no open high-risk findings to date. 96% of prior audit findings from FY16 – FY23 have been closed. An audit of the Payroll & Timekeeping processes was conducted in Q2 and Q3. The Payroll & Timekeeping Audit is a cycle audit that occurs bi-annually. Internal Audit identified two high, two moderate, and three low risk findings. Both high risk findings are closed pending final testing as mitigating controls were implemented after the in-scope period concluded but prior to audit report issuance. An audit of the Department of Water Operation's Work Order Management process was conducted in Q3. The Audit of Work Order Management processes are a cycle audit that occurs annually, with an emphasis on different departments annually. Internal Audit identified one high and two low risk findings. One new call has been made to the Fraud, Waste, and Abuse hotline in the past quarter. The call was not related to a matter of fraud, waste, or abuse, so it was passed along to the appropriate management team and the case was closed by the Internal Audit team. One call remains open at this time.

The Committee met in executive session to discuss security matters and personnel matters.

*Finance and Budget Committee Report
Reported by Anthony Giancola*

Finance and Budget Committee Chairperson Anthony Giancola reported that the June 2023 Financial Report was presented. YTD Operating Revenues were \$633.9 million or 75.2 percent of the budget. Operating Expenses were \$473.2 million or 68.9 percent of the budget. Capital Disbursements were \$283.6 million or 56.6 percent of the budget ending June 30, 2023. Mr. Giancola noted that typically, 75 percent was expected for these items based on the time of year. Operating Expenses were \$21.2 million below the YTD budget.

The Authorized Vacancy Rate was 13.6 percent compared to 17 percent at the start of the year. The Active Vacancy Rate was 8.1 percent. Management thoroughly reviews all Authority-wide vacancies to understand better the positions needed to support business operations. A total of 17 positions were identified as "hard to fill," other positions identified as "not needed at this time" had been eliminated from the authorized headcount, which will be accounted for in the upcoming budget.

Capital Disbursements were \$283.6 million. Spending is expected to increase during the last quarter in anticipation of large invoice payments, including the Clean Rivers project, the Q4 bill from Washington Aqueduct, and the delivery of the ordered vehicle equipment. The total cash balance was \$777.5 million, which includes the Rate Stabilization Fund

balance, operating reserves, and unrestricted and restricted reserve accounts. Interest income on investments to date was \$4.4 million. Delinquent accounts were reduced to 8.9 percent of total accounts. Developer Deposits were \$45.2 million in credit balances (liability) and \$10.9 million in debit balances (receivables). DC Water recently completed a solicitation proposal and hired a contractor to assist with the backlog of refund requests with an expedited completion schedule.

Insurance Renewal Update was effective July 1, 2023. The actual premium payment was approximately \$5.63 million, below the not-to-exceed amount of \$5.9 million approved by the Board.

V. ISSUES OF GENERAL INTEREST

Mr. Herrington stated the Governance Committee would meet before the next Board meeting, for which staff had been requested to provide an update on the inter-jurisdictional partners related to Blue Drop revenues.

VI. CONSENT ITEMS (JOINT USE)

1. Approval to Execute Contract No. DCFA #536-WSA, Program Management for CSO Long-Term Control Plan and Other Services, Greeley and Hansen LLC - Resolution No. 23-43 (Recommended by the Environmental Quality and Operations Committee 07-20-23)
2. Approval to Execute Memorandum of Understanding (MOU) Agreement for Long-Term Control Plan Well Permit Reviews between District of Columbia Department of Energy and Environment and DC Water – Resolution No. 23-44 (Recommended by the Environmental Quality and Operations Committee 07-20-23)
3. Approval to Execute Change Order No 07 of Contract No. 200020, Emergency Sewer Main IR&R, Spiniello Companies – Resolution No. 23-45 (Recommended by the Environmental Quality and Operations Committee 07-20-23)
4. Approval to Execute Contract No. DCFA #539-WSA, Permit Support Services, SZ PM Consultants – Resolution No. 23-46 (Recommended by the Environmental Quality and Operations Committee 07-20-23)
5. Approval to Award Contract No. 10399, Microsoft Enterprise Agreement License Renewal, Dell Marketing LP – Resolution No. 23-47 (Recommended by the Environmental Quality and Operations Committee 07-20-23)
6. Approval to Exercise Option Two of Contract No. 10084, Sodium Hypochlorite, Chemical Co. Inc. – Resolution No. 23-48 (Recommended by the Environmental Quality and Operations Committee 07-20-23)

7. Approval to Execute Modification No. 12 of Contract No. WAS-13-018-AA-RA, Mass Communication Systems, Everbridge – Resolution 23-49 (Recommended by the Environmental Quality and Operations Committee 07-20-23)
8. Approval to Exercise Option Years Three and Four of Contract No. 20-PR-WWT-45A, High-Pressure High Vacuum Cleaning, Jet Blast – Resolution No. 23-50

Upon a motion duly made and seconded, the Board of Directors voted and unanimously approved the resolutions as presented.

VII. CONSENT ITEMS (NON-JOINT USE)

1. Approval to Execute Contract No. 220160, Major Sewer Rehabilitation 1-5 Northeast Boundary, Spiniello Companies – Resolution No. 23-51 (Recommended by the Environmental and Quality Committee 07-20-23)
2. Approval to Add Additional Funding to Contract No. 032223, Construction Inspection Refund Services, AECOM Services of DC, LLC – Resolution No. 23-52

Upon a motion duly made and seconded, the Board of Directors voted and unanimously approved the resolutions as presented.

VIII. ENGINEERING ASSESSMENT REPORT

Mr. Brown and Mr. John Corliss Jr. from Peer Consultants presented the Independent Engineering Assessment of the DC Water Wastewater and Water System as is a requirement of the Master Indenture of Trust to perform every five years related to inspecting the system, creating a written report including findings and recommendations for maintenance, and construction of additions, extensions, and improvements to the system. It ensures that DC Water is a good investment for current and future bondholders, which helps them keep their fees low.

Mr. Corliss provided a summary of the report. DC Water enjoys best-practice governance and has a well-deserved reputation for competence and oversight. Management was more clearly defined than the previous assessment due to updates that DC Water had made to facilitate communication and break down silos. Blueprint 2.0 was deemed a well-developed Strategic Plan that will lead DC Water to success in the future. No other retail utility has as many governmental relations as DC Water. Numerous awards have been given to DC Water in the last several years for outstanding work and quality. The Financial and Capital Improvement Plan exceeded the minimum requirements, and DC Water was deemed very capital-intensive. DC Water employees are older, better trained, and work in safer conditions, making DC Water a desired employer. Several large IT initiatives and upgrades have been made since the previous assessment, and additional initiatives are planned for the future. Prior to the pandemic, DC Water had anticipated events that may lead to people working from home, so they saw a seamless transition during the

pandemic. Customer service is prioritized and is shown through surveys and quality HR. DC Water is moving toward a "world-class" asset management program.

The Drinking Water System source is the Potomac River – Washington Aqueduct, which serves more than 700,000 residents, businesses, and the federal government. Compliance monitoring is conducted daily, and treatment can be adjusted when indicated. One hundred percent of the drinking water compliance with the Aqueduct is considered best practices. DC Water is ranked as a top performer in available water supply and energy efficiency and is above average in hydrants out of service and short-term water disruptions. DC Water is below average on greater than 4-hour disruptions. Non-revenue water increased to 30 percent. DC Water's Planned Maintenance ratio is within best practices.

The Wastewater System provides retail services to the District of Columbia with wholesale services to adjacent MD and VA counties. DC Water has the world's largest advanced wastewater treatment plant and can provide clarification for water collected in the tunnel system during rain events. Blue Plains fully complies with the August 2018 NPDES permit and receives NACWA Performance Awards regularly. The Enhanced Nutrient Removal and biosolids are well coordinated with the Total Nitrogen/Wet Weather Plan, which benefits the organization.

The Stormwater System is responsible for combined sewer and sanitary sewer discharge points and has been designated a lead for permit compliance coordination with Public Works and the Health Department. The MS4 permit is issued to the DC Government, so DC Water is not responsible for that runoff. Promising advancements have been made, including the large project of the Northeast Boundary Tunnel design and build. Additional commissions are expected to come in during Fall 2023, which is two years ahead of time.

Major Initiatives included Lead-Free DC, launched in 2019, identifying 41,000 service lines that need to be replaced for the cost of \$1.5 billion. This effort is to ensure that risks from lead pipes are reduced. The Clean Rivers Project states that CSOs must be decreased to reduce the nutrient-rich loads released into the bay. Blue Drop is a non-profit limited liability company created in 2016 to support Bloom, HQO events, software development and sales with Layermark, the book Wendy and the Water Cycle book, and the water and cell tower leasing program, all to promote knowledge and conservation. Each of these programs was found to follow the schedules set for them to benefit the people they serve.

Security Services were maintained to create a safe and welcoming customer-focused workplace through facility upgrades and capital projects. Cyber security was maintained through remote backups and logically separated networks. The Security Department exceeded the Blueprint 2.0 performance measures and the QualServe high performer median. CISA Cybersecurity performance goals were implemented, and the Cyber Resiliency program used NIST's Cyber Security Framework as a foundation.

Future Considerations before the following assessment were recommended. Sustainability would be imperative to Blueprint 2.0, meeting the Clean Energy DC Plan, adapting to the impact of climate variables and extremes, increasing renewable energy such as the solar project aims, and maintaining the recovery of carbon produced in nutrients removed from assets. Resilience can be maintained through initiatives like the hazard plan. Customer Expectations, Awareness, Outreach, and Social Media were being addressed through DC Water's updated efforts. Employee Recruitment and Retention. Efforts could be brought up to date by considering what employees seek within the Recruitment Policy. Regulatory Requirements and Operating Conditions are prepared for the near term. DC Water is working to be prepared for the long term by joining Advisory Groups, being involved in studies, and being involved with the government and community. Watershed Management requires continuous stakeholder interaction, especially as new regulatory requirements are expected to take effect.

Chairman Wells stated they would need to move on to the next item. He requested that this presentation be sent to the Board and shared with all the Committees for review. Mr. Wells stated that all Committees needed to review the future considerations section so that leadership could identify performance objectives for adoption in November.

Mr. Corliss closed by saying that the leadership of DC Water and the changes that took place over the last five years were excellent. This assessment was high level for potential bondholders, signifying that DC Water is competent or nearly world-class across the Board.

IX. EXECUTIVE SESSION

The Board went into executive session to discuss a personal matter under DC Official Code 2-575(b)(10).

After the executive session, Mr. Wells stated the next Board meeting would be in-person at DC Water headquarters. Following the Board meeting, the Board members will receive Enterprise Risk Training.

Upcoming meetings Include:

- Human Resources Levy Relations Committee – September 13 at 11 a.m.
- Environmental Quality and Operations Committee – September 21 at 9:30 a.m.
- Executive Committee – September 22 at 2 p.m.
- DC Retail Water and Sewer Rates Committee – September 26 at 9:30 a.m.
- Finance and Budget Committee – September 28 at 9:30 a.m.

X. ADJOURN

There being no further business to come before the Board, Chairman Wells adjourned the meeting at 12:05 PM.

Michelle Rhodd

Michelle Rhodd
Secretary to the Board of Directors