

DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY

Board of Directors

DC Retail Water and Sewer Rates Committee

Tuesday, October 24, 2023 9:30 a.m.

Microsoft Teams Meeting

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Meeting ID: 261 914 301 040

Passcode: ZLcBLy

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Phone Conference ID: 949 520 166#

- 1. Call to Order .....Rachna Bhatt, Chairperson
2. Roll Call.....Michelle Rhodd
3. Monthly Report to DC Retail Water & Sewer Rates Committee (Attachment A) ..... Syed Khalil
4. Affirmation of DC Water's High Bond Ratings (Attachment B)..... Ivan Boykin
5. Storm Water Cost Recovery Presentation (Attachment C).....John Davis
6. DC Retail Water and Sewer Rates Committee Workplan (Attachment D) ..... Syed Khalil
7. Agenda for November 14, 2023, Committee Meeting (Attachment E) .....Rachna Bhatt, Chairperson
8. Other Business..... Syed Khalil
9. Executive Session\*
10. Adjournment.....Rachna Bhatt, Chairperson

\*The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); contract negotiations under D.C. Official Code § 2-575(b)(2); legal, confidential or privileged matters under D.C. Official Code § 2-575(b)(4)(A); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2- 575(b)(10); proprietary matters under D.C. Official Code § 2-575(b)(11); train and develop members of a public body and staff under D.C. Official Codes § 2-575(b)(12); decision in an adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14), and other matters provided in the Act.



Fiscal Year 2023

# Monthly Report to DC Retail Water and Sewer Rates Committee

Period Ending September 30, 2023

## **DEPARTMENT OF FINANCE**

**Matthew T. Brown**, CFO & Executive Vice President, Finance, Procurement and Compliance

**Syed Khalil**, Vice President, Rates & Revenue

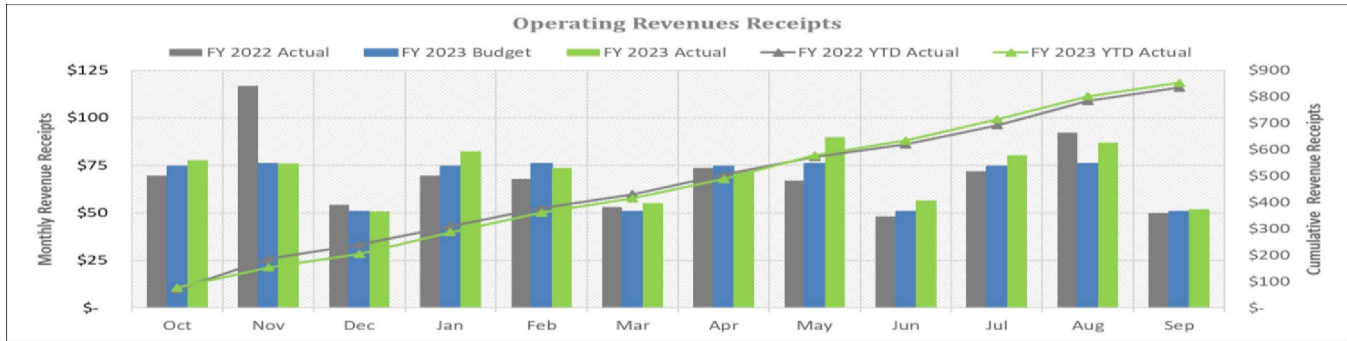
## Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date  
As of September 30, 2023

### Operating Revenues (\$000's)

FY 2022 Actual	CATEGORY	FY 2023					Projections	
		Year-to-Date Performance					Year-End	% of
		Annual Budget	Actual	% of Budget	Variance \$ Fav(Unfav)	Variance % Fav(Unfav)	Projections	Budget
\$451,336	Residential / Commercial / Multi-Family*	\$476,456	\$490,822	103.0%	\$14,366	3.0%	\$485,387	101.9%
77,112	Federal	84,768	83,839	98.9%	(929)	(1.1%)	83,839	98.9%
21,055	Municipal (DC Govt.)	23,203	21,495	92.6%	(1,708)	(7.4%)	21,198	91.4%
13,210	DC Housing Authority	14,208	15,801	111.2%	1,593	11.2%	16,371	115.2%
23,134	Metering Fee	24,083	24,104	100.1%	21	0.1%	24,086	100.0%
42,079	Water System Replacement Fee (WSRF)	39,717	42,407	106.8%	2,690	6.8%	41,746	105.1%
84,899	Wholesale	104,560	105,250	100.7%	690	0.7%	104,560	100.0%
22,630	PILOT/ROW	23,070	23,760	103.0%	690	3.0%	23,311	101.0%
98,140	All Other	52,377	45,856	87.6%	(6,521)	(12.4%)	44,957	85.8%
<b>\$833,594</b>	<b>TOTAL</b>	<b>\$842,442</b>	<b>\$853,333</b>	<b>101.3%</b>	<b>\$10,891</b>	<b>1.3%</b>	<b>\$845,454</b>	<b>100.4%</b>

\* Residential, Commercial & Multi-family receipts include credits for October 2022 through September 2023 for DC Water Cares Residential (\$2,964,072), DC Water Cares Multi-family (\$2,135,750), and District's CAP3 (\$6,942) and Non-profit (\$882,682).



#### VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

At the end of September 2023, cash receipts totaled \$853.3 million, or 101.3 percent of the FY 2023 Revised Budget. The YTD Revised Budgeted receipts were \$842.4 million. The total receipts for September were \$52.1 million as compared to the budgeted \$52.6 million. Several categories of customers make payments on a quarterly basis, including the Federal Government who made their fourth quarterly payment in July, and wholesale customers (who made fourth quarterly payment in August 2023).

Areas of Over-collection	Areas of Under-collection
<p><u>Residential, Commercial and Multi-Family</u> – Receipts for this category are higher at \$490.8 million or 103.0 percent of the Revised Budget. The September 2023 receipts were slightly lower by \$0.8 million, or 1.9 percent as compared to the monthly Budget of \$39.7 million.</p> <p><u>DC Housing</u> - Receipts are slightly higher at \$15.8 million or 111.2 percent of the Revised Budget. The September 2023 receipts are slightly higher by three thousand as compared to the monthly Budget of \$1.2 million.</p> <p><u>Wholesale</u> – The receipts were \$105.3 million or 100.7 percent of the Revised Budget.</p> <p><u>PILOT/ROW</u> – The receipts for PILOT/ROW are slightly higher at \$23.8 million or 103.0 percent of the Revised Budget. The September 2023 receipts are higher by \$ 0.1 million as compared to the monthly budget of \$1.7 million.</p>	<p><u>Federal</u> - Actual receipts through September 2023 total \$83.8 million or 98.9 percent of the Revised Budget. The Federal government made their fourth quarter payment in July 2023. The lower actual Federal receipt is due to disputed accounts of Soldiers Home.</p> <p><u>District Government</u> – Receipts are lower at \$21.5 million or 92.6 percent of the Revised Budget. The lower receipts are mainly due to lower consumption as compared to the budget. The September 2023 receipts are slightly higher at \$2.2 million as compared to the monthly Budget of \$1.9 million.</p> <p><u>Other Revenue</u> - Receipts are lower at \$45.9 million or 87.6 percent of the Revised Budget. This is due to lower receipts for Interest Earnings, System Availability Fee and Washington Aqueduct Backwash. The September 2023 receipts are lower at \$2.9 million as compared to the revised budget of \$3.4 million</p>

## Monthly Report to DC Retail Water and Sewer Rates Committee

As of September 30, 2023

### Operating Revenues Detail

Revenue Category	FY 2023 Budget	YTD Budget	Actual	Variance Favorable / (Unfavorable)	Actual % of Budget	Year-End Projections	Variance Proj vs Budg	% of Budget	
Residential, Commercial, and Multi-family	\$476.5	\$476.5	\$490.8	\$14.4	3.0%	103.0%	\$485.4	\$8.9	101.9%
Federal	84.8	84.8	83.8	(0.9)	-1.1%	98.9%	83.8	(0.9)	98.9%
District Government	23.2	23.2	21.5	(1.7)	-7.4%	92.6%	21.2	(2.0)	91.4%
DC Housing Authority	14.2	14.2	15.8	1.6	11.2%	111.2%	16.4	2.2	115.2%
Customer Metering Fee	24.1	24.1	24.1	0.0	0.1%	100.1%	24.1	0.0	100.0%
Water System Replacement Fee (WSRF)	39.7	39.7	42.4	2.7	6.8%	106.8%	41.7	2.0	105.1%
Wholesale	104.6	104.6	105.2	0.7	0.7%	100.7%	104.6	(0.0)	100.0%
Right-of-Way Fee/PILOT	23.1	23.1	23.8	0.7	3.0%	103.0%	23.3	0.2	101.0%
<b>Subtotal (before Other Revenues)</b>	<b>\$790.1</b>	<b>\$790.1</b>	<b>\$807.5</b>	<b>\$17.5</b>	<b>2.2%</b>	<b>102.2%</b>	<b>\$800.5</b>	<b>\$10.4</b>	<b>101.3%</b>
IMA Indirect Cost Reimb. For Capital Projects	4.5	4.5	\$4.6	0.1	2.2%	102.2%	4.4	(0.1)	97.8%
DC Fire Protection Fee	11.5	11.5	11.5	0.0	0.0%	100.0%	11.5	0.0	100.0%
Stormwater (MS4)	1.1	1.1	1.0	(0.1)	-9.1%	90.9%	1.1	0.0	100.0%
Interest	7.6	7.6	6.4	(1.2)	-15.8%	84.2%	5.8	(1.8)	76.3%
Developer Fees (Water & Sewer)	8.0	8.0	10.6	2.6	32.5%	132.5%	9.7	1.7	121.3%
System Availability Fee (SAF)	7.7	7.7	5.1	(2.6)	-33.8%	66.2%	4.7	(3.0)	61.0%
Washington Aqueduct Backwash	4.6	4.6	0.2	(4.4)	-95.7%	4.3%	0.6	(4.0)	13.0%
Others	7.4	7.4	6.4	(1.0)	-13.5%	139.1%	7.0	(0.4)	94.6%
<b>Subtotal</b>	<b>\$52.4</b>	<b>\$52.4</b>	<b>\$45.8</b>	<b>(\$6.6)</b>	<b>-12.6%</b>	<b>87.4%</b>	<b>\$45.0</b>	<b>(\$7.4)</b>	<b>85.8%</b>
Rate Stabilization Fund Transfer	\$0.0	\$0.0	\$0.0	\$0.0	0.0%	0.0%	\$0.0	\$0.0	0.0%
<b>Other Revenue Subtotal</b>	<b>\$52.4</b>	<b>\$52.4</b>	<b>\$45.8</b>	<b>(\$6.6)</b>	<b>-12.6%</b>	<b>87.4%</b>	<b>\$45.0</b>	<b>(\$7.4)</b>	<b>85.8%</b>
<b>Grand Total</b>	<b>\$842.4</b>	<b>\$842.5</b>	<b>\$853.3</b>	<b>\$10.8</b>	<b>1.3%</b>	<b>101.3%</b>	<b>\$845.5</b>	<b>\$3.0</b>	<b>100.4%</b>

### BREAKDOWN OF RETAIL RECEIPTS BY CUSTOMER CATEGORY (\$ in 000's)

Customer Category	Clean Rivers					Total
	Water	Sewer	IAC	Metering Fee	WSRF	
Residential	\$42,455	\$66,965	\$25,245	\$10,768	\$9,605	\$155,038
Commercial	81,806	92,621	30,974	7,148	16,698	229,248
Multi-family	54,778	84,253	11,726	3,514	7,852	162,123
Federal	30,882	35,105	17,852	1,569	5,810	91,218
District Govt	5,943	8,041	7,511	841	2,025	24,362
DC Housing Authority	5,949	8,813	1,038	262	415	16,479
<b>Total:</b>	<b>\$221,814</b>	<b>\$295,797</b>	<b>\$94,346</b>	<b>\$24,104</b>	<b>\$42,407</b>	<b>\$678,467</b>

Note: The breakdown of Collections into Residential, Commercial, & Multi-family and Water and sewer is approximate as it is based on percentages of historical data and does not take into account adjustments and timing differences

### Clean Rivers IAC - Actual vs Budget (\$ in 000's)

Customer Category	FY2023 Budget	Year-To-Date Budget	Actual Received	Variance Favorable / <Unfavorable>	Variance % of YTD Budget	Actual % of Budget
Residential	\$24,093	\$24,093	\$25,245	\$1,152	5%	105%
Commercial	28,572	28,572	30,974	2,402	8%	108%
Multi-family	11,637	11,637	11,726	89	1%	101%
Federal	18,438	18,438	17,852	(586)	-3%	97%
District Govt	7,680	7,680	7,511	(169)	-2%	98%
DC Housing Authority	1,006	1,006	1,038	32	3%	103%
<b>Total:</b>	<b>91,426</b>	<b>91,426</b>	<b>94,346</b>	<b>2,920</b>	<b>3%</b>	<b>103%</b>



## Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date  
As of September 30, 2023

### Retail Accounts Receivable (Delinquent Accounts)

The following tables show retail accounts receivable over 90 days (from the billing date) including a breakdown by customer class.

#### Greater Than 90 Days by Month

	\$ in millions	# of accounts
September 30, 2012	\$5.5	13,063
September 30, 2013	\$4.9	11,920
September 30, 2014	\$5.3	12,442
September 30, 2015	\$6.5	11,981
September 30, 2016	\$7.7	12,406
September 30, 2017	\$8.4	11,526
September 30, 2018	\$13.4	16,273
September 30, 2019	\$10.6	8,744
September 30, 2020	\$17.9	13,775
September 30, 2021	\$26.3	13,065
September 30, 2022	\$29.1	12,168
October 31, 2022	\$29.4	12,370
November 30, 2022	\$29.7	12,689
December 31, 2022	\$31.0	13,465
January 31, 2023	\$30.1	13,170
February 28, 2023	\$30.3	13,031
March 31, 2023	\$29.4	12,739
April 30, 2023	\$29.2	12,506
May 31, 2023	\$28.8	12,354
June 30, 2023	\$28.0	11,457
July 31, 2023	\$28.2	10,889
August 31, 2023	\$27.7	10,495
September 30, 2023	\$28.0	10,420

Notes: The increase in the accounts receivable over 90 days (from the billing date) is due to the temporary suspension of collections procedures because of the new billing system VertexOne, which was implemented in December 2017. The increase in accounts receivable from March 2020 to September 2022 is primarily due to increased delinquencies and deferred payments due to the impact of COVID-19.

#### Greater Than 90 Days by Customer

	Number of Accounts			Month of Sep (All Categories)				Total Delinquent				
				Active		Inactive		Aug		Sep		
	W & S	Impervious Only	Total No. of	No. of	Amount	No. of	Amount	No. of	Amount	No. of	Amount	%
a/c	a/c	a/c	a/c	(\$)	a/c	(\$)	a/c	(\$)	a/c	(\$)		
<b>Commercial</b>	9,051	2,036	11,087	1,125	5,723,508	80	\$309,232	1,216	\$5,977,417	1,205	\$6,032,740	22%
<b>Multi-family</b>	8,688	320	9,008	1,109	13,647,771	25	\$135,224	1,145	\$13,261,899	1,134	\$13,782,995	49%
<b>Single-Family Residential</b>	107,231	2,146	109,377	7,926	8,014,301	155	\$181,065	8,134	\$8,437,292	8,081	\$8,195,366	29%
<b>Total</b>	124,970	4,502	129,472	10,160	\$27,385,581	260	\$625,521	10,495	\$27,676,608	10,420	\$28,011,102	100%

- Reportable delinquencies do not include balances associated with a long-standing dispute between DC Water and a large commercial customer.
- Delinquent accounts (10,420) as a percentage of total accounts (129,472) is 8.0 percent.
- Delinquent impervious only accounts (1,308) as a percentage of total accounts (129,472) is 1.0 percent.
- Delinquent impervious only accounts (1,308) as a percentage of total delinquent accounts (10,420) are 12.6 percent.
- Delinquent impervious only accounts (1,308) as a percentage of total impervious only accounts (4,502) are 29.1 percent.

## Monthly Report to DC Retail Water and Sewer Rates Committee

Fiscal Year-to-Date  
As of September 30, 2023

### Arrears by Customer Category

	Over 30 Days		Over 60 Days		Over 90 Days	
	No. of Accts	(\$)	No. of Accts	(\$)	No. of Accts	(\$)
Commercial	2,166	\$ 8,882,055.26	1,483	\$ 6,691,280.48	1,205	\$ 6,032,740.44
Multi-family	1,860	\$ 17,524,635.44	1,402	\$ 15,317,976.87	1,134	\$ 13,782,994.96
Residential	18,582	\$ 11,033,559.12	11,429	\$ 9,178,256.05	8,081	\$ 8,195,366.42

### Arrears by WARD for Residential Category

	Over 30 Days		Over 60 Days		Over 90 Days	
	No. of Accts	(\$)	No. of Accts	(\$)	No. of Accts	(\$)
Ward 1	1,234	\$ 753,462.30	665	\$ 613,012.69	475	\$ 555,967.50
Ward 2	517	\$ 182,595.31	320	\$ 137,401.16	178	\$ 113,905.69
Ward 3	604	\$ 297,198.61	282	\$ 208,089.27	169	\$ 165,892.79
Ward 4	3,267	\$ 1,849,506.41	1,841	\$ 1,485,492.44	1,266	\$ 1,319,103.67
Ward 5	3,763	\$ 1,952,294.65	2,346	\$ 1,598,180.69	1,675	\$ 1,401,181.25
Ward 6	1,373	\$ 720,052.06	845	\$ 597,299.14	600	\$ 530,128.64
Ward 7	4,958	\$ 3,376,160.20	3,294	\$ 2,938,730.01	2,399	\$ 2,664,348.85
Ward 8	2,866	\$ 1,902,289.58	1,836	\$ 1,600,050.65	1,319	\$ 1,444,838.03
<b>Total</b>	<b>18,582</b>	<b>\$ 11,033,559.12</b>	<b>11,429</b>	<b>\$ 9,178,256.05</b>	<b>8,081</b>	<b>\$ 8,195,366.42</b>

### CAP, CAP2 and CAP3 Customers in Arrears\*

	Over 30 Days		Over 60 Days		Over 90 Days	
	No. of Accts	(\$)	No. of Accts	(\$)	No. of Accts	(\$)
CAP	1,924	\$ 758,132.28	1,278	\$ 601,808.86	857	\$ 521,233.16
CAP2	96	\$ 36,543.93	59	\$ 30,753.78	36	\$ 27,619.45
CAP3	0	\$ -	0	\$ -	0	\$ -

\*Based on number of accounts that have been given credit in Sep 2023.

**Monthly Report to DC Retail Water and Sewer Rates Committee**

**Customer Arrears Data**

**CAP Customer Arrears by Ward\***

	<u>Over 30 Days</u>		<u>Over 60 Days</u>		<u>Over 90 Days</u>	
	<u>No. of Accts</u>	<u>(\$)</u>	<u>No. of Accts</u>	<u>(\$)</u>	<u>No. of Accts</u>	<u>(\$)</u>
Ward 1	102	\$ 73,301.19	73	\$ 65,768.26	52	\$ 61,601.48
Ward 2	18	\$ 3,997.28	11	\$ 3,249.20	9	\$ 2,599.06
Ward 3	9	\$ 7,099.81	4	\$ 6,773.65	2	\$ 6,475.21
Ward 4	252	\$ 100,869.41	151	\$ 72,717.32	101	\$ 64,060.12
Ward 5	373	\$ 120,096.64	252	\$ 91,026.05	182	\$ 75,653.62
Ward 6	104	\$ 26,029.11	68	\$ 19,867.13	44	\$ 14,937.38
Ward 7	612	\$ 227,821.66	417	\$ 188,716.56	264	\$ 160,931.40
Ward 8	454	\$ 198,917.18	302	\$ 153,690.69	203	\$ 134,974.89
<b>Total</b>	<b>1,924</b>	<b>\$ 758,132.28</b>	<b>1,278</b>	<b>\$ 601,808.86</b>	<b>857</b>	<b>\$ 521,233.16</b>

\*Based on number of accounts that have been given credit in Sep 2023.

**CAP2 Customer Arrears by Ward\***

	<u>Over 30 Days</u>		<u>Over 60 Days</u>		<u>Over 90 Days</u>	
	<u>No. of Accts</u>	<u>(\$)</u>	<u>No. of Accts</u>	<u>(\$)</u>	<u>No. of Accts</u>	<u>(\$)</u>
Ward 1	1	\$ 91.69	1	\$ 39.53	0	\$ -
Ward 2	1	\$ 56.24	0	\$ -	0	\$ -
Ward 3	0	\$ -	0	\$ -	0	\$ -
Ward 4	15	\$ 3,064.51	11	\$ 2,346.56	7	\$ 1,814.20
Ward 5	12	\$ 2,722.18	7	\$ 1,340.57	6	\$ 916.51
Ward 6	2	\$ 237.84	1	\$ 109.77	1	\$ 0.93
Ward 7	37	\$ 25,215.90	24	\$ 23,331.83	15	\$ 21,912.00
Ward 8	28	\$ 5,155.57	15	\$ 3,585.52	7	\$ 2,975.81
<b>Total</b>	<b>96</b>	<b>\$ 36,543.93</b>	<b>59</b>	<b>\$ 30,753.78</b>	<b>36</b>	<b>\$ 27,619.45</b>

\*Based on number of accounts that have been given credit in Sep 2023.

**CAP3 Customer Arrears by Ward\***

	<u>Over 30 Days</u>		<u>Over 60 Days</u>		<u>Over 90 Days</u>	
	<u>No. of Accts</u>	<u>(\$)</u>	<u>No. of Accts</u>	<u>(\$)</u>	<u>No. of Accts</u>	<u>(\$)</u>
Ward 1						
Ward 2						
Ward 3	0	\$ -	0	\$ -	0	\$ -
Ward 4	0	\$ -	0	\$ -	0	\$ -
Ward 5	0	\$ -	0	\$ -	0	\$ -
Ward 6	0	\$ -	0	\$ -	0	\$ -
Ward 7	0	\$ -	0	\$ -	0	\$ -
Ward 8	0	\$ -	0	\$ -	0	\$ -
<b>Total</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>

\*Based on number of accounts that have been given credit in Sep 2023.

## Monthly Report to DC Retail Water and Sewer Rates Committee

### Developer Deposits

Developer Deposits are funds paid to DC Water for plans that are approved by the Permit Operations Department. They include:

- Flat fees for taps, abandonments, sewer connections, etc.
- Reimbursable fees for inspection labor hours charged to the account.
- Deposits held as security against damage and uncharged accounts.
- Miscellaneous non-commercial account items (hydrant use, groundwater dewatering, waste hauler fees, etc.)
- As of September 30, 2023, developer deposits had \$45.41 million in credit balances (liability) and \$11.01 million in debit balances (receivable).

#### Balances by Year as of September 30, 2023

Credit Balances (Liability)	Debit Balances (Receivables)
\$45.41 million	\$11.01 million

Year	Credit Balances	Number of Accounts with Credit Balances	Debit Balances	Number of Accounts with Debit Balances	Net Balance
2001	\$ -	-	\$ 960,164.05	1	\$ 960,164.05
2002	\$ -	-	\$ 1,836.00	2	\$ 1,836.00
2004	\$ (749.61)	1	\$ 9,066.08	6	\$ 8,316.47
2005	\$ (389,745.13)	90	\$ 268,327.91	89	\$ (121,417.22)
2006	\$ (283,990.18)	32	\$ 284,522.42	78	\$ 532.24
2007	\$ (151,559.96)	31	\$ 150,176.99	50	\$ (1,382.97)
2008	\$ (348,658.90)	41	\$ 192,079.13	49	\$ (156,579.77)
2009	\$ (171,624.41)	28	\$ 195,990.75	45	\$ 24,366.34
2010	\$ (302,803.30)	47	\$ 135,725.99	40	\$ (167,077.31)
2011	\$ (475,505.51)	88	\$ 405,155.71	55	\$ (70,349.80)
2012	\$ (1,211,360.97)	248	\$ 453,514.46	90	\$ (757,846.51)
2013	\$ (1,841,648.07)	279	\$ 257,250.40	80	\$ (1,584,397.67)
2014	\$ (2,088,300.84)	281	\$ 967,390.89	62	\$ (1,120,909.95)
2015	\$ (1,620,073.50)	294	\$ 263,814.68	37	\$ (1,356,258.82)
2016	\$ (3,081,078.66)	357	\$ 525,851.41	61	\$ (2,555,227.25)
2017	\$ (2,318,983.28)	429	\$ 458,895.60	112	\$ (1,860,087.68)
2018	\$ (4,407,727.30)	517	\$ 1,391,499.12	121	\$ (3,016,228.18)
2019	\$ (6,832,953.76)	456	\$ 1,639,752.55	171	\$ (5,193,201.21)
2020	\$ (4,725,057.83)	320	\$ 584,296.66	140	\$ (4,140,761.17)
2021	\$ (4,790,162.14)	334	\$ 612,932.84	151	\$ (4,177,229.30)
2022	\$ (6,196,755.03)	337	\$ 617,421.37	161	\$ (5,579,333.66)
2023	\$ (4,171,599.39)	179	\$ 631,073.72	104	\$ (3,540,525.67)
<b>Total</b>	<b>\$ (45,410,337.77)</b>	<b>4,389</b>	<b>\$ 11,006,738.73</b>	<b>1,705</b>	<b>\$ (34,403,599.04)</b>

#### Forfeiture Action

Accounts Forfeited on August 16, 2021	(4,838,938.52)	1,011
Accounts Forfeited on September 23, 2022	(1,286,705.10)	348
Accounts pending forfeiture determination and execution.	(5,177,646.04)	885

## Monthly Report to DC Retail Water and Sewer Rates Committee

### Developer Deposits

#### Customer Communication

Statements are provided to customers when there is activity on the account. To ensure that all customers are aware of the balances, statements are also mailed annually irrespective of whether there is an activity on the account. For the last three years, annual statements were mailed to customers on April 28, 2023, January 25, 2022, and February 25, 2021.

By law, refunds are to be requested by the account owner within two years of completion (DC Code § 34-2401.10). If not requested in that time frame, these accounts can be forfeited and closed. DC Water has placed a statement on invoices beginning in November 2019 notifying customers of the District law and that funds would be forfeited unless a refund is requested within two years of project completion or account inactivity. A notification to customers that is posted on our website indicates that unless a refund was requested, funds would be forfeited for projects without activity for ten years. AOBA and DCBIA have been asked to notify their membership to examine the invoices.

For accounts that were forfeited, zero balance statements were mailed out on Monday, August 16, 2021, and September 21, 2022.

#### Refund Requests

In response to the annual account statements provided to customers in April 2023, 230 different customers have submitted refund requests, impacting approximately 1321 accounts. Along with new leadership in Permit Operations, we have hired several new staff members and a contractor to expedite the processing of the refunds backlog.

Since October 1, 2022, DC Water has issued refunds for 95 accounts which is approximately \$1,186,977.77 of which 46 accounts (\$518,934.14) were processed from June 2023 to September 2023. We have reviewed and are awaiting information for 119 accounts to issue refunds. Details on the refunds requested and processed will be reported to the DC Retail Water and Sewer Rates Committee and Finance and Budget Committee in future reports.

## Monthly Report to DC Retail Water and Sewer Rates Committee

### Payment Plan and Disconnection Report

Fiscal Year-to-Date  
As of September 30, 2023

**Number of Active Accounts by Zip Code & Customer Class**  
*As of Sep 30, 2023*

Zip Code	Residential					Commercial					Multifamily				
	30-Day A/R	Active Plans	Plans Created	Plans Defaulted	Non-Pay Discon.	30-Day A/R	Active Plans	Plans Created	Plans Defaulted	Non-Pay Discon.	30-Day A/R	Active Plans	Plans Created	Plans Defaulted	Non-Pay Discon.*
<b>Total</b>	<b>11,335</b>	<b>1,640</b>	<b>509</b>	<b>493</b>	<b>335</b>	<b>1,434</b>	<b>98</b>	<b>30</b>	<b>12</b>	<b>38</b>	<b>1,389</b>	<b>245</b>	<b>59</b>	<b>57</b>	
20000	1														
20001	461	64	17	18	28	116	12	7	1	2	21	1	1	1	
20002	1,138	162	58	43	30	198	13	2	3	7	217	40	6	2	
20003	303	30	9	9	4	97	1	1			21	6	1		
20004						2	1								
20005	7				1	15	1	1	1		2	1			
20006	1					7					1				
20007	247	17	8	2	2	60	7	3		2	20				
20008	50	5	3	1	2	24	3				4				
20009	186	19	4	2	10	48	5			5	43	11			
20010	349	53	9	16	16	54	4	2	1	2	30	3	1	2	
20011	1,619	255	79	75	60	161	15	4	2	3	103	19	4	7	
20012	322	65	22	21	12	66	4	1		2	11	1			
20015	90	12	2	6	8	4	1	1			2				
20016	132	16	3	4	4	66	3				2	1			
20017	590	92	26	36	8	60	4	1	1		26				
20018	806	115	32	35	15	97	4	1		9	26	8	1	1	
20019	2,562	350	116	127	64	158	6	2	1	2	310	58	13	9	
20020	1,605	208	80	62	37	79	4	2	1	2	337	69	25	18	
20024	36	6	2		4	18	1				12	1	1	2	
20032	823	171	39	35	28	76	4	2	1		194	26	6	14	
20036	1					16	4				3				
20037	5			1	2	8	1			2	4			1	
20057						3									
20433						1									
20770	1														

*\*Note: inactive accounts in arrears are not included in the above and the accounts by customer class are as follows: Res. 319, Com. 111 and MF 80*

*\*Note: Disconnect Work Orders for Multi-Family Properties were created and not assigned for field completion but are manually managed for further collection actions*



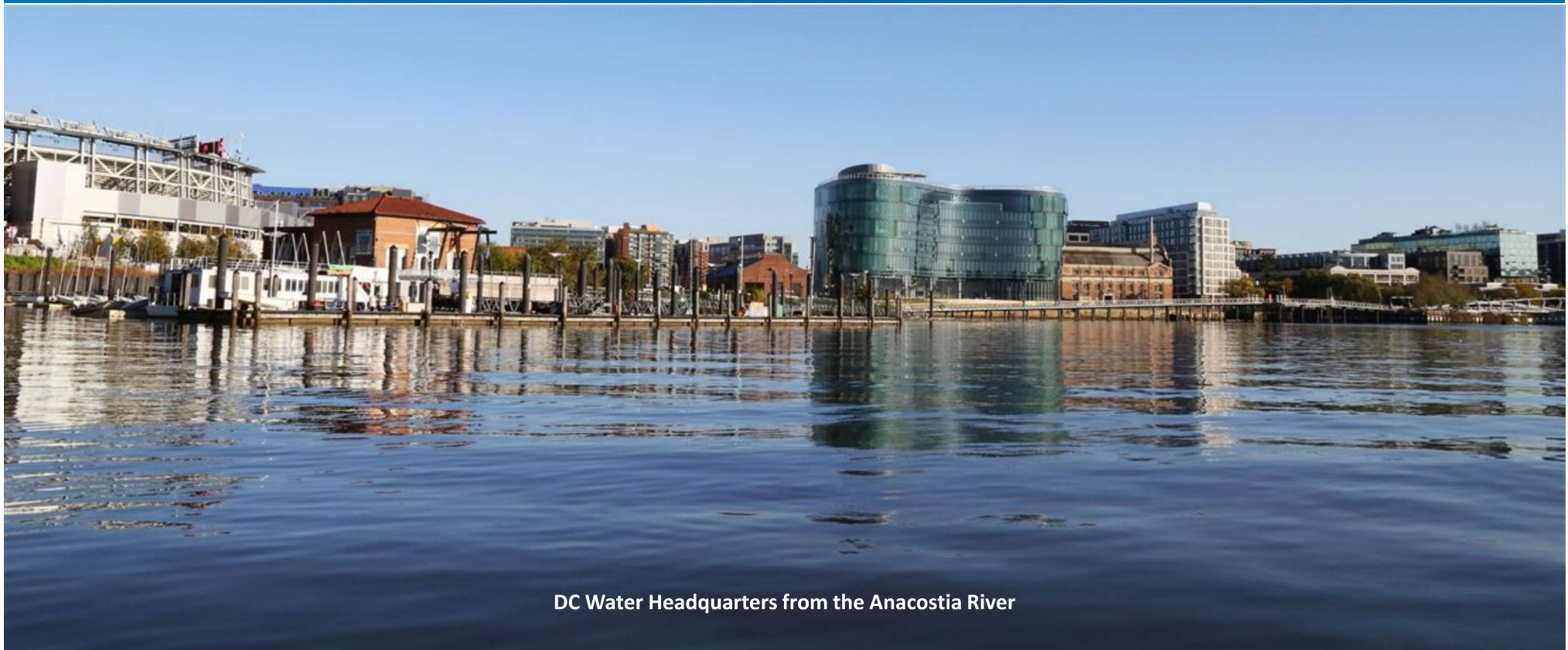
# Affirmation of DC Water's High Bond Ratings

ATTACHMENT B

Presentation to Retail Water and Sewer Rates Committee, October 26, 2023

Ivan Boykin, Vice President, Finance

**District of Columbia Water and Sewer Authority**



DC Water Headquarters from the Anacostia River





## Purpose

- Inform the Committee of the affirmation of DC Water's high bond ratings from Standard and Poors (S&P) and Moody's Investor's Service (Moody's)



## Annual Surveillance Results

- Standard and Poors and Moody's have re-affirmed DC Water's high Bond Ratings:
  - S&P: AAA for Senior Lien and AA+ on Subordinate Lien Bonds
  - Moody's: Aa1 for Senior Lien and Aa2 on Subordinate Lien Bonds
- The ratings reflect DC Water's strong management, financial results, and robust service area
  - High ratings also help keep borrowing costs low for ratepayers
    - DC Water will borrow \$2.7 billion over the next ten years to implement the \$7.0 billion capital program



## The Moody's report notes:

- Strengths:
  - **Large service area** bolstered by its high income and high wealth base with significant institutional presence
  - **Strong financial metrics** reflective of service area stability and willingness by the authority to raise rates
- Challenges:
  - **Above average leverage** relative to authority revenue
  - Financing **capital investments** will require continued rate increases
- Factors that could lead to an upgrade
  - Continued revenue growth that moderates the authority's leverage burden
- Factors that could lead to a downgrade
  - Weakened debt service coverage or liquidity
  - Departure from strong management practices, including the routine adjustment of rates
  - Substantial growth in capital improvement needs that increases the authority's debt burden



💧 The S&P report notes:

- Healthy **financial margins** with coverage that has averaged 1.9x during the past three years and is expected to remain robust, supported by its 10-year rate plan (which included a 6% adjustment in 2023)
- **Best in class financial and operational management** that addresses emerging risks through a combination of prudent rate increases, customer service programs, and strategic planning that balances financial performance with important considerations such as affordability, resiliency, and adaptation
- Very high and **thoughtfully maintained liquidity and reserves** based on potential contingencies
- Large, affluent, and economically diverse **service area** which provides water and wastewater to 700,000 district residents and several large anchor customers, including the federal government
- **Relatively high leverage** (though not for a system of this size and age) which is expected to remain elevated given the \$7.0 billion capital plan (only \$2.7 billion of which is debt financed)



## Additional Highlights

### Additional report highlights:

- **Customer Assistance.** Continued rate increases and varied customer service programs are expected to support its continued strong financial performance while maintaining affordability for lower-income ratepayers (S&P)
- **Rates, Capital Plan, and Financial Metrics.** We also expect the authority will continue to make rate adjustments necessary to accommodate growing debt service costs while investing in the infrastructure of the system (Moody's)
- **Environmental, Social, and Governance (ESG) and Risk Mitigation.** DC Water has elevated environmental risks relative to its peers, but we believe its management offsets the exposure. In addition, we believe management has the acumen and strategic plan to mitigate and adapt to challenges related to climate change and other environmental, social, and governance (ESG) considerations (S&P)
- **Pensions and OPEB.** The authority has no unfunded defined benefit pension or OPEB liability (Moody's)
- **Rates.** The board has ultimate authority to set rates and needs no additional approvals (Moody's)

Attachment C

# DC Water Stormwater Risk Analysis & COS Recovery

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**Final Presentation**

October 24, 2023





# Agenda

- 1. Study Objectives**
- 2. Background & Available Data**
- 3. Stormwater Responsibilities**
- 4. Cost Development**
- 5. O&M Costs**
- 6. Capital Costs**
- 7. Recommendations**

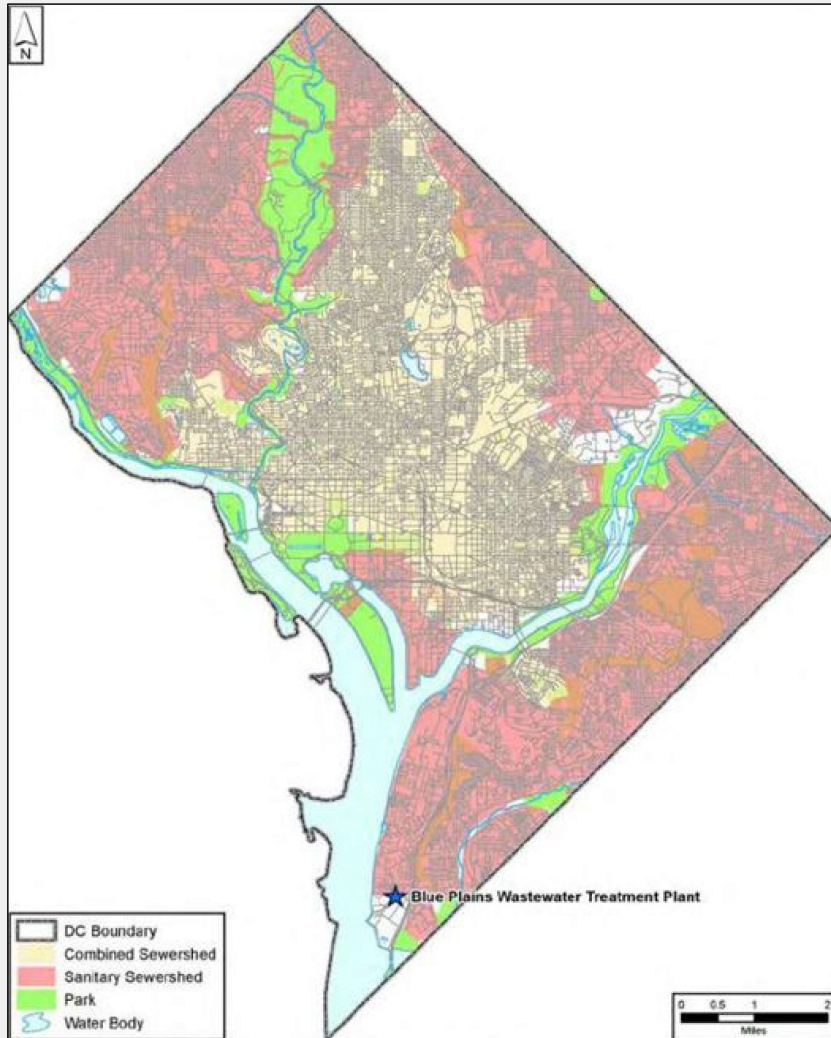




## Stormwater Study Objectives

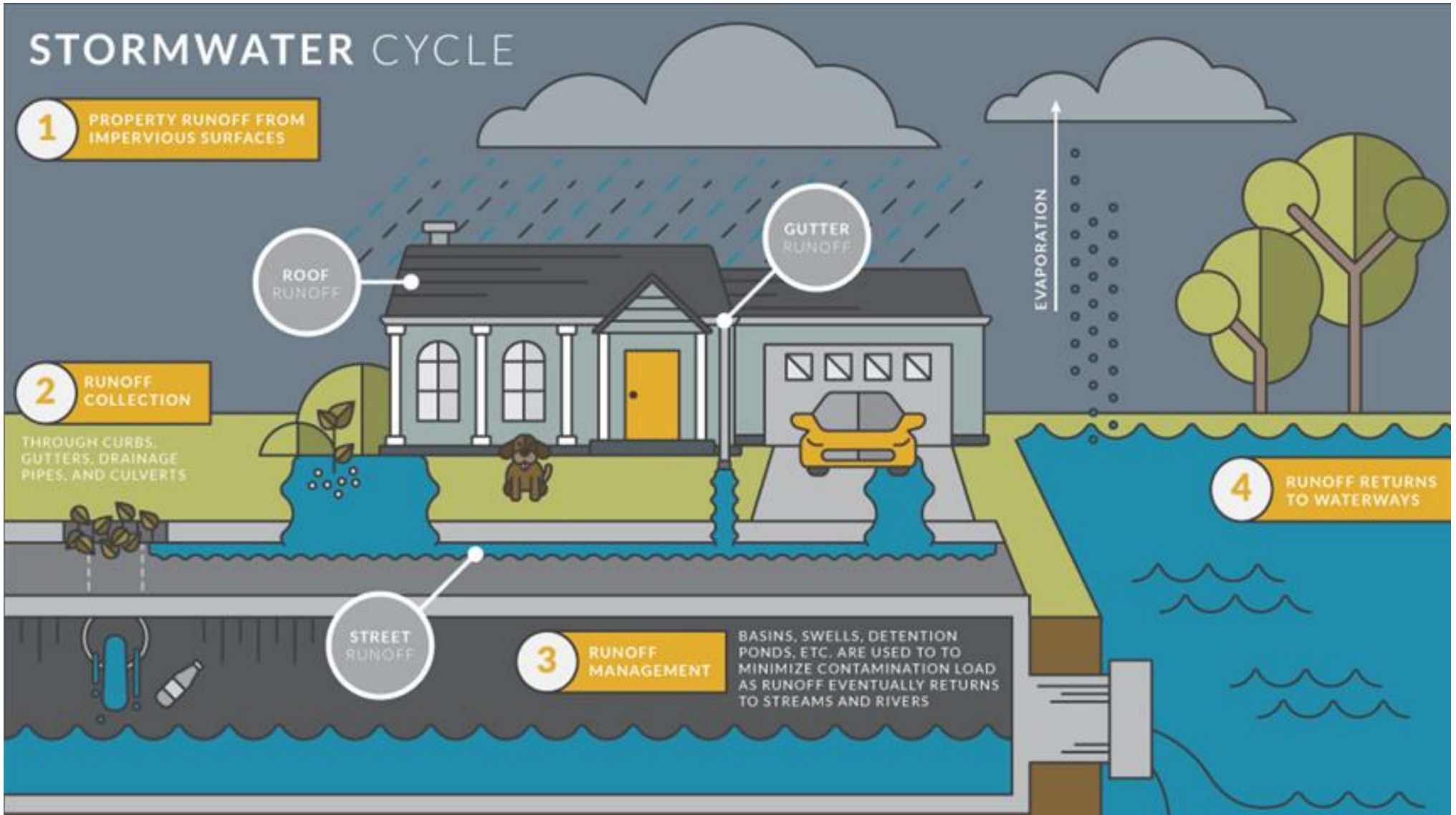
Ownership of the stormwater system in the District and compliance with MS4 permit requirements are shared between District departments and DC Water. This Study will attempt to answer:

- Which responsibilities fall to DC Water?
- Is the system operated, maintained, and recapitalized in a sustainable manner?
- What are the costs of fulfilling those responsibilities?
- How should those costs be recovered through retail rates and charges?
- How would costs of additional responsibilities passed to DC Water impact retail ratepayers?



## Stormwater Background

- Combined sewers – treated at Blue Plains
  - 20 square miles
  - Total about 593 miles of piping
  - Average age is 75 years old
  - Cost recovery through CRIAC and Sewer Volumetric Rate
- Separated sewers – discharged to surface waters without treatment
  - 41 square miles
  - Total about 580 miles of piping
  - Average age is 75 years old
  - Cost recovery through Sewer Volumetric Rate (currently)



## Available Data

- Sewer System Asset Management Plan (2017 SSAMP) including combined and separated sewer categories
- DC Water O&M data (2016-2023)
- FY 2024 Adopted Operating and Capital Budgets
- Additional Data
  - MS4 permit
  - DC Water enabling legislation
  - Stormwater MOU
  - US EPA Settlement Agreement

## Stormwater Responsibilities

- Defined in Municipal Separate Storm Sewer System (MS4) permit (originally 2000, reissued 2018)
- District is permittee
- US EPA Settlement Agreement and DOEE Stormwater Management Plan in 2013
- Responsibilities identified in MOU between District and DC Water (2000)
- We assumed that combined sewer costs will be recovered through CRIAC and therefore we are only looking at separated sewer costs

# Responsibility Matrix

Stormwater Facility	Responsible Party
<b>Topography, gutters, and surface configuration for drainage</b>	
In right of way	DDOT
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner
<b>Catch Basins and Inlets</b>	
In right of way	Site specific depending on location. Majority are DC Water
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner

Stormwater Facility	Responsible Party
<b>Stormwater pipes, manholes, junction structures outfall structures, inlet structures, outlet structures and appurtenances, exclusive of culverts</b>	
In right of way	Site specific depending on location, but the majority is the responsibility of DC Water
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner
<b>Culverts, where primary function is to convey stream (intermittent or continuous), with incidental stormwater</b>	
In right of way	DDOT
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner

# Responsibility Matrix

Stormwater Facility	Responsible Party
<b>Open channel/ditches that are primarily stormwater conveyances</b>	
In right of way	DC Water
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner
<b>Open channel/ditches/pipes that are primarily streams or springs, with incidental stormwater</b>	
In right of way	DDOT
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner

Stormwater Facility	Responsible Party
<b>Laterals from properties to stormwater conveyance or open channels</b>	
In public right of way	DC Water
Private space	Landowner
<b>Underdrains</b>	
To drain invert of storm sewer that DC Water is responsible for	DC Water
In right of way	DDOT
In public space not in right of way	District or Federal agency with jurisdiction
Private space	Landowner
<b>Stormwater controls</b>	
Trash traps or other controls on outlets to address water quality impairments	DOEE



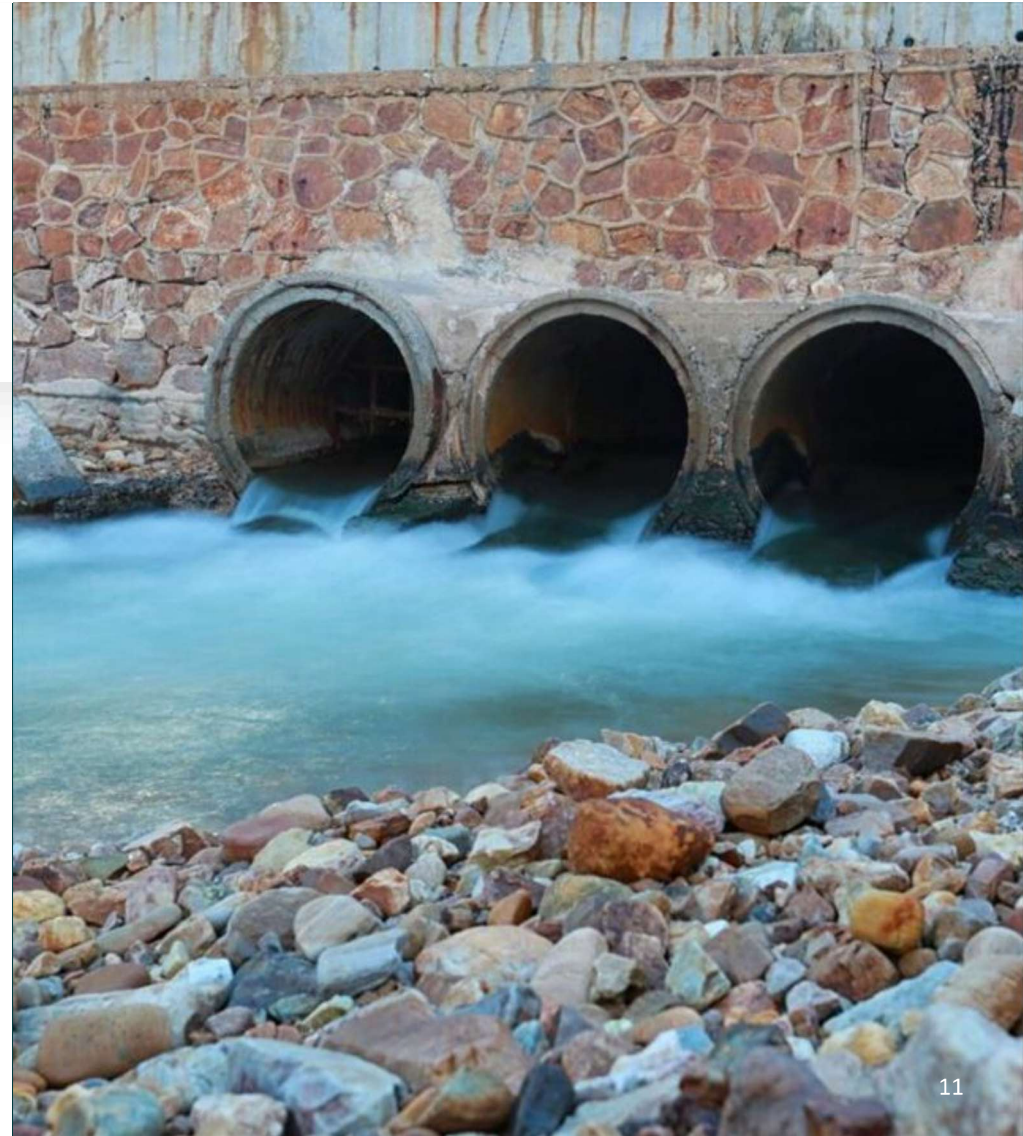
# DC Water Summary of Responsibilities



- Majority of Catch Basins and Inlets in Right of Way
- Majority of Stormwater pipes, manholes, junction structures, outfall structures, inlet structures, outlet structures and appurtenances, exclusive of culverts in Right of Way
- Open channel/ditches that are primarily stormwater conveyances in Right of Way
- Laterals from properties to stormwater conveyance or open channels in Public Right of Way
- To drain invert of storm sewer that DC Water is responsible for

# Stormwater Cost Categories

- Operating and capital costs for separated stormwater management
  - Catch basins and inlets
  - Pump stations
  - Piping
  - Outfalls
  - Other stormwater programs
- Documentation of historical and anticipated costs varied by category



# Operations and Maintenance

- Sewer and stormwater O&M are not tracked separately
- Sizeable differences between data sources
- Contingencies capture variations/additional needs

System/ Activity	Estimated Operations and Maintenance Costs	Estimated Range of Annual Costs	
		Low (-25%)	High (+25%)
Catch Bains/Inlets	\$ 4,361,870	\$ 3,271,400	\$ 5,452,340
Stormwater Pipes	\$ 1,141,140	\$ 855,860	\$ 1,426,430
Pump Stations	\$ 1,421,454	\$ 1,066,090	\$ 1,776,820
Outfalls	-	-	-
Programs	-	\$ 600,000	\$ 1,000,000
<b>Total Estimated Annual Costs</b>		<b>\$ 5,793,350</b>	<b>\$ 9,655,590</b>

# Capital Improvement

- Capital costs map more closely to assets
- Some costs reflect needs assessment vs. renewal and replacement
- Contingencies capture variations/future renewal

System/ Activity	Estimated Annual Capital Improvement Program Costs	Estimated Range of Annual Costs	
		Low (-25%)	High (+25%)
Catch Bains/Inlets	\$ 2,180,935	\$ 1,635,700	\$ 2,726,170
Stormwater Pipes	\$ 8,432,900	\$ 6,324,680	\$10,541,130
Pump Stations (after FY 2027)	\$ 1,627,000	\$ 1,220,250	\$ 2,033,750
Outfalls	\$ 4,000,000	\$ 3,000,000	\$ 5,000,000
Programs	-	-	-
<b>Total Estimated Annual Costs</b>		<b>\$ 12,180,630</b>	<b>\$ 20,301,050</b>

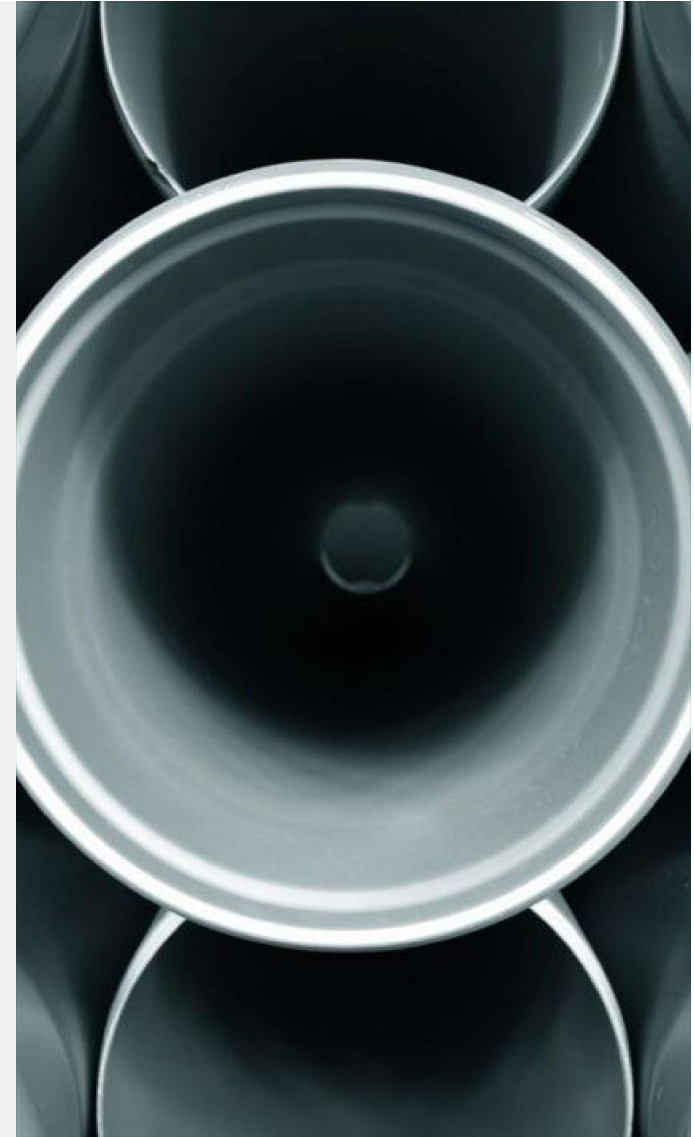
# Conclusions & Recommendations



# 1. Impervious area is best practice for apportioning stormwater costs

## Recommendations:

- A. Switch from volumetric rate to impervious area-based methodology for stormwater cost recovery
- B. Options include stand-alone DC Water stormwater fee, inclusion with District stormwater fee, or inclusion with CRIAC
- C. Costs allocated to IAC reduce the sewer volumetric rate

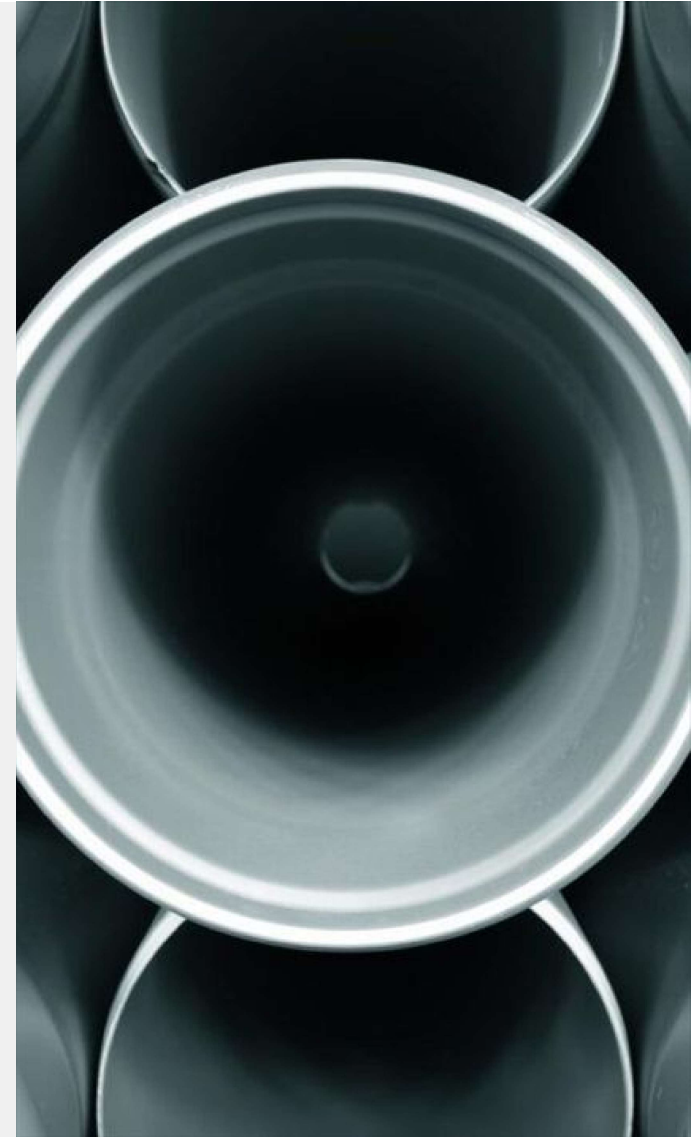




## 2. Better cost data would facilitate more accurate cost of service

### Recommendations:

- A. Modify accounting practices to better capture breakdown between sewer and stormwater costs
- B. A “placeholder” charge may be calculated during the FY 2025-26 COS Study to begin stormwater cost recovery – better cost capture would allow charge to be fine-tuned in a future COS Study

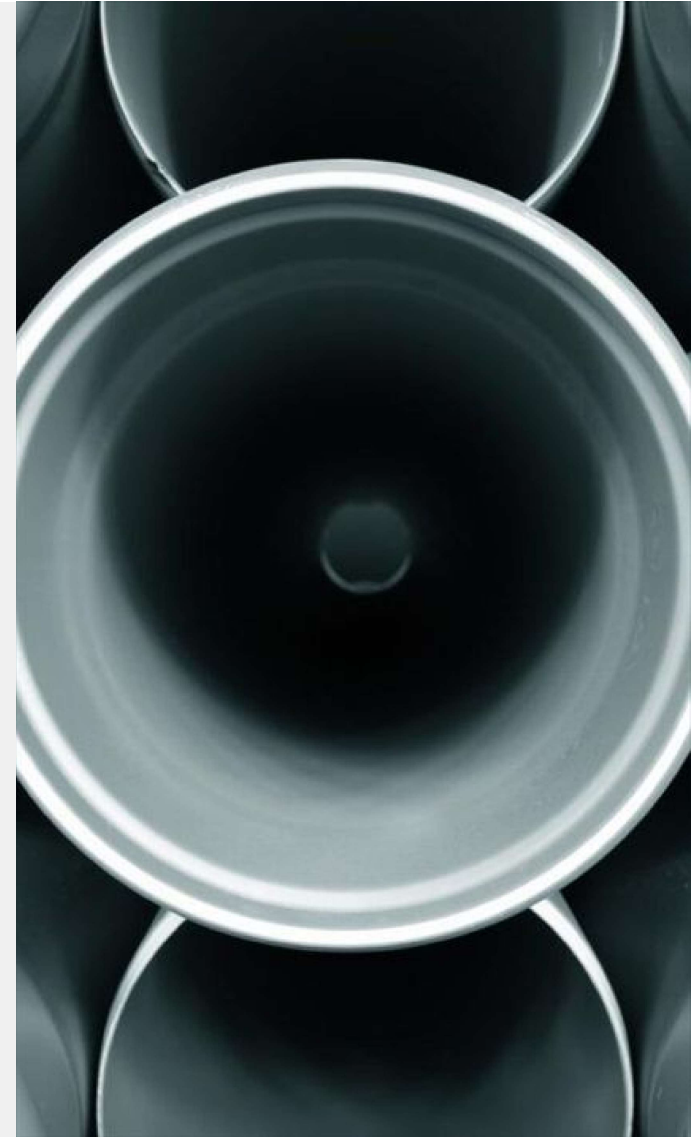




### 3. Cost impacts of assuming additional responsibilities should be measurable

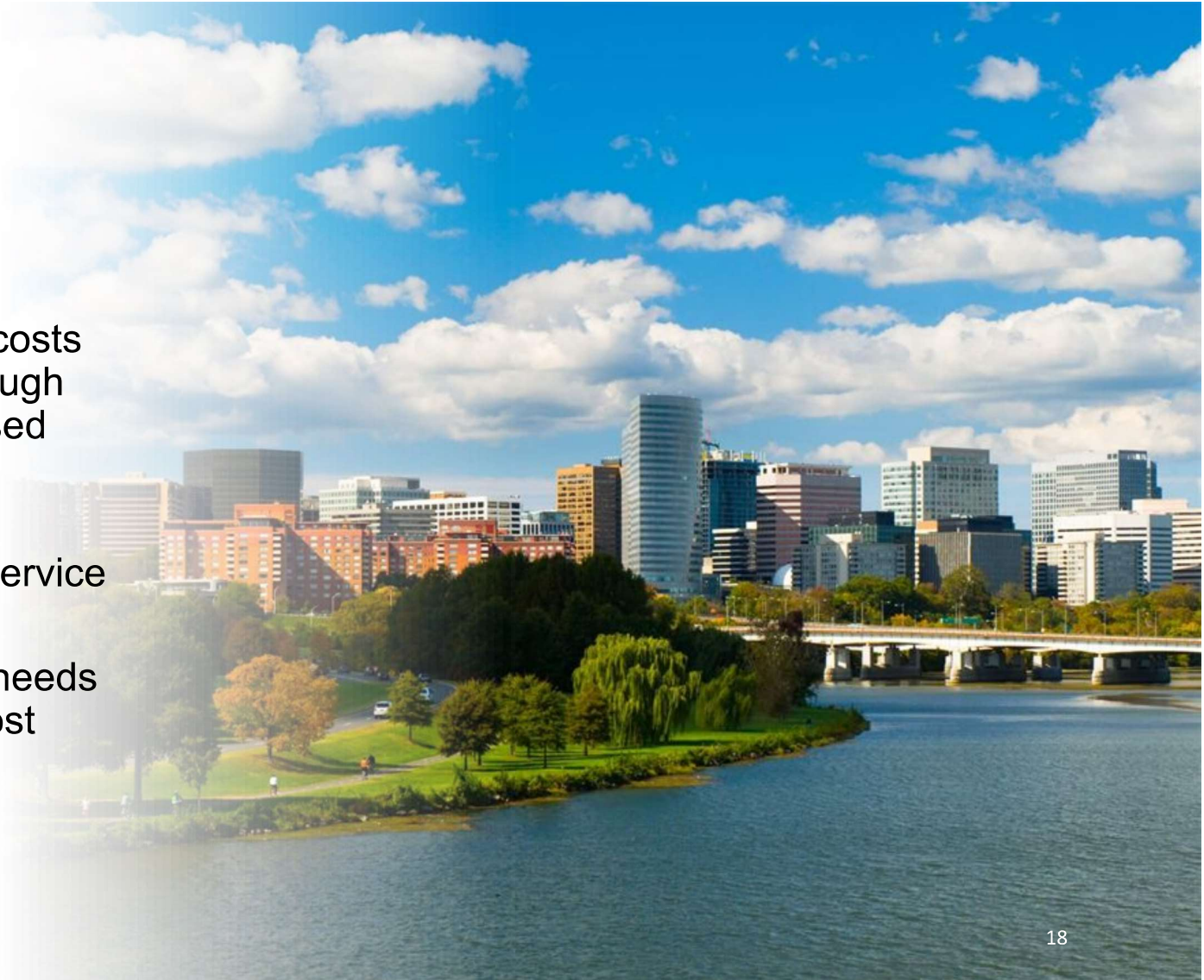
#### Recommendations:

- A. This methodology allows DC Water to determine the customer bill impacts of assuming additional responsibilities for stormwater management
  - Assuming \$5 million/year of additional costs from District would increase stormwater bill by about \$1/ERU/month
  - Shifting \$5 million/year to stormwater would reduce sewer volumetric rate by \$0.175/Ccf



# Next Steps

- Identify stormwater costs to be recovered through impervious area-based charge
- Calculate rates and charges in Cost of Service Study
- Update stormwater needs assessments and cost accounting







# Thank you!

**Contact:** Jon Davis

704 578 3346 / [jdavis@raftelis.com](mailto:jdavis@raftelis.com)

**Attachment D**

FY 2023 Proposed RRC Committee Workplan			
Objective/Activities/Task	Date of Activity	Completed	Responsible Department
<b>1. Proposal to 1) Remove FY 2022 CAP2 Recertification Requirements Language; and 2) Extend DC Water Cares: Residential Assistance Program and Multifamily Assistance Program for FY 2023</b>			
a. <i>Presentation to RRC on proposal to amend Customer Assistance Program (CAP)</i>	June 28, 2022	√	Customer Service
b. <i>RRC recommends Board approval to amend the CAP regulations for CAP2, and extension of DC</i>	June 28, 2022	√	RRC
c. <i>Board approval to publish Notice of Emergency and Proposed Rulemaking (NOEPR) to amend the CAP regulations for CAAP2, and DC Water Cares Residential and Multifamily Assistance Programs extension</i>	July 7, 2022	√	Board of Directors
d. <i>Publish NOEPR and Notice of Public Hearing in DC Register</i>	July 22, 2022	√	DGLA
e. <i>Public comment period</i>	July 22 – September 19, 2022	√	OMAC & Board Secretary
f. <i>Public Hearing</i>	September 14, 2022	√	Board of Directors
g. <i>Public comment period closes</i>	September 19, 2022	√	Board Secretary
h. <i>RCC approves final proposal to amend CAP regulations for CAP2 and DC Water Cares Residential and Multifamily Assistance Programs extension</i>	September 27, 2022	√	RRC
i. <i>Implement extended DC Water Cares RAP and MAP in FY 2023</i>	October 1, 2022	√	Customer Care
j. <i>Board approval to publish Notice of Final Rulemaking to Approval of Notice of Final Rulemaking (NOFR)</i>	October 6, 2022	√	Board of Directors
k. <i>Publish NOFR in D.C Register</i>	October 21, 2022	√	DGLA
l. <i>Continue Implementing DC Water Cares RAP and MAP Programs in FY 2023</i>	October 21, 2022	√	Customer Care

**Attachment D**

**FY 2023 Proposed RRC Committee Workplan**

Objective/Activities/Task	Date of Activity	Completed	Responsible Department
---------------------------	------------------	-----------	------------------------

<b>2. 2023 COS for Operating Reserves</b>			
a. <i>Present 2023 Operating Reserves Cost of Service Study for FY 2024 – FY 2028 to RRC</i>	February 28, 2023	√	Rates and Revenue
b. <i>Discussion of the options and recommendations using feedback from Board members for COS of Operating Reserves</i>	April 25, 2023	√	
c. <i>Post Final COS on DC Water’s website</i>	September 29, 2023	√	

<b>3. 2023 COS for Renewal &amp; Replacement Reserves</b>			
a. <i>Present 2023 Renewal and Replacement Reserves Cost of Service Study for FY 2024 – FY 2028 to RRC</i>	February 28, 2023	√	Rates and Revenue
b. <i>Discussion of the options and recommendations using feedback from Board members for COS of Renewal and Replacement Reserves</i>	April 25, 2023	√	
c. <i>Post Final COS on DC Water’s website</i>	September 29, 2023	√	

<b>4. 2023 COS for Rate Stabilization Fund (RSF)</b>			
a. <i>Present 2023 Rate Stabilization Fund Cost of Service Study for FY 2024 – FY 2028 to RRC</i>	February 28, 2023	√	Rates and Revenue
b. <i>Discussion with the Committee Cost of Service for Operating Reserves, Renewal and Replacement Reserves and Rate Stabilization Fund</i>	February 28, 2023	√	
c. <i>Discussion of the options and recommendations using feedback from Board members for COS of Operating Reserves, Renewal and Replacement Reserves and Rate Stabilization Fund</i>	April 25, 2023	√	
d. <i>Post Final COS on DC Water’s website</i>	September 29, 2023	√	

## Attachment D

### FY 2023 Proposed RRC Committee Workplan

Objective/Activities/Task	Date of Activity	Completed	Responsible Department
<b>5. 2023 COS for Engineering Inspection</b>			
<i>a. Present 2023 Cost of Service Study for Engineering Inspection for FY 2024 – FY 2028 to the Board</i>	September 7, 2023	√	Engineering
<i>b. Post Final COS on DC Water's website</i>	October 31, 2023		
<b>6. 2023 COS for Stormwater Charges and Recovery Methodology</b>			
<i>a. Present 2023 Cost of Service Study for Stormwater Charges and Recovery Methodology to RRC</i>	October 24, 2023		Rates and Revenue
<i>b. Post Final COS on DC Water's website</i>	November 30, 2023		
<b>7. 2023 COS for Water, Sewer and CRIAC</b>			
<i>a. Present 2023 Cost of Service Study for Water, Sewer and CRIAC to RRC</i>	January 23, 2024		Rates and Revenue
<i>b. Post Final COS on DC Water's website</i>	TBD		
<b>8. Delinquent Accounts</b>			
<i>a. Soldiers Home Negotiations</i>	Monthly, as needed		DGLA
<b>9. Rate Stabilization Fund</b>			
a. Rate Stabilization Fund	Monthly, as needed		Rates & Revenue



**Attachment D**

**FY 2024 Proposed RRC Committee Workplan**

Objective/Activities/Task	Date of Activity	Completed	Responsible Department
<b>1. 2023 COS for Engineering Inspection</b>			
a. Present 2023 Cost of Service Study for Engineering Inspection for FY 2024 – FY 2028 to the Board	September 7, 2023	√	Engineering
b. Post Final COS on DC Water’s website	October 31, 2023		
<b>2. 2023 COS for Stormwater Charges and Recovery Methodology</b>			
a. Present 2023 Cost of Service Study for Stormwater Charges and Recovery Methodology to RRC	October 24, 2023		Rates and Revenue
b. Post Final COS on DC Water’s website	November 30, 2023		
<b>3. Propose and Establish Retail Rates for FY 2025 &amp; FY 2026</b>			
a. Present FY 25 & FY 26 Budget to Board	January 4, 2024		Rates and Revenue
b. Present FY 25 & FY 26 Proposed Rates, Fees & Charges to RRC	January 23, 2024		
c. Independent Review of Rates- Presentation by Consultants	February 27, 2024		
d. RRC recommendation on Proposed FY 25 & FY 26 Rates, Fees & Charges	February 27, 2024		
e. Submit Independent Review of Proposed Rates and 2023 Cost of Service Study to Mayor and Council and post both on DC Water’s website	March 4, 2024		
f. Board approves Notice of Proposed Rulemaking (NOPR) for Proposed FY 25 & FY 26 Rates, Fees & Charges	March 7, 2024		
g. Publish NOPR in D.C. Register for Proposed FY 25& FY 26 Rates, Fees & Charges	March 22, 2024		DGLA
h. Outreach and Public Comment Period	March 22 - May 16, 2024		Marketing & Comm.
i. Public Hearing	May 9, 2024		
j. Public Hearing Record Closes	May 16, 2024		
k. Submit response to Public Comments report to Board and post on DC Water website	May 31, 2024		
l. Present final FY 25 & FY 26 Rates, Fees & Charges to RRC for recommendation to Board	June 25, 2024		
	July 11 2024		

**FY 2024 Proposed RRC Committee Workplan**

<i>m. Board approves Notice of Final Rulemaking (NOFR) for FY 25 &amp; FY 26 Rates, Charges &amp; Fees</i>	July 22, 2024		DGLA
<i>n. Publish NOFR in D.C. Register for Amended Rates, Fees &amp; Charges</i>	October 1, 2024 (FY 2025)		
<i>o. Amended Rates, Fees &amp; Charges Go-Live</i>	October 1, 2025 (FY 2026)		

<b>4. 2023 COS for Water, Sewer and CRIAC</b>			
<i>a. Present 2023 Cost of Service Study for Water, Sewer and CRIAC to RRC</i>	January 23, 2024		Rates and Revenue
<i>b. Post Final COS on DC Water's website</i>	February 27, 2024		

<b>5. Fire Protection Service Fee for FY 2025, FY 2026, and FY 2027</b>			
<i>a. RRC recommend proposal for Fire Protection Service Fee</i>	March 26, 2024		Rates and Revenue
<i>b. Board approval of Notice of Proposed Rulemaking (NOPR)</i>	April 4, 2024		
<i>c. Publish NOPR in D.C Register</i>	April 23, 2024		DGLA Marketing & Comm. Rates and Revenue
<i>d. Public Comment and Outreach</i>	April 23 – May 24, 2024		
<i>e. RRC approval of final proposed Fire Protection Service Fee</i>	June 24, 2024		
<i>f. Board approval of Notice of Final Rulemaking (NOFR)</i>	July 11 2024		DGLA Rates & Revenue
<i>g. Publish NOFR in D.C. Register</i>	July 16, 2024		
<i>h. Fire Protection Service Fee go-live</i>	October 1, 2024 (FY 2025)		

<b>6. Delinquent Accounts</b>			
<i>a. Soldiers Home Negotiations</i>	Monthly, as needed		DGLA



**Attachment E**

**D.C. WATER AND SEWER AUTHORITY  
BOARD OF DIRECTORS  
RETAIL WATER & SEWER RATES  
COMMITTEE MEETING**

**Tuesday, November 14, 2023; 9:30 a.m.  
AGENDA**

<b>Call to Order</b>	Committee Chairman
<b>Monthly Updates</b>	Chief Financial Officer
<b>Committee Workplan</b>	Chief Financial Officer
<b>Agenda for December 19, 2023 Committee Meeting</b>	Committee Chairman
<b>Other Business</b>	Chief Financial Officer
<b>Adjournment</b>	

\*Detailed agenda can be found on DC Water's website at [www.dewater.com/about/board\\_agendas.cfm](http://www.dewater.com/about/board_agendas.cfm)